## **COMPANY REGISTRATION NUMBER 07101958**

ARTISAN PARTNERS LIMITED
ANNUAL REPORT
FOR THE YEAR ENDED
31 DECEMBER 2021



# **ANNUAL REPORT**

# YEAR ENDED 31 DECEMBER 2021

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## **ADMINISTRATIVE INFORMATION**

**Directors** L E Simpson

G K Ramirez M Lawrence

Registered office 4th Floor Reading Bridge House

George Street Reading Berkshire RG1 8LS

Company secretary J L Wright

Independent auditors PricewaterhouseCoopers LLP

Chartered Accountants &

Statutory Auditors

7 More London Riverside

London SE1 2RT

Bankers Citibank

Citigroup Centre Canada Square Canary Wharf London E14 5LB

Solicitors Freshfields Bruckhaus Deringer LLP

65 Fleet Street London EC4Y 1HT

#### STRATEGIC REPORT

#### YEAR ENDED 31 DECEMBER 2021

The Directors present their strategic report of Artisan Partners Limited ("the Company") for the year ended 31 December 2021.

#### **REVIEW OF THE BUSINESS**

#### Principal activities, business review and future developments

The principal activity of the Company in the year was to act as the founder member to Artisan Partners UK LLP ("The LLP"). There have not been any significant changes in the Company's principal activities in the year under review.

The principal activity of the LLP in the year was the provision of distribution and equity analysis services to Artisan Partners Limited Partnership (an entity established under the laws of the USA).

The results for the year and the financial position at the year-end were considered satisfactory by the Directors. The Directors do not anticipate any change in the nature of these activities going forward. No capital was contributed by Artisan Partners Holdings LP (2020: £Nil) during the year.

#### Principal risks and uncertainties

The principal risks and uncertainties affecting the Company relate to the performance of the LLP and the underlying funds it distributes / provides equity analysis services to and the impact that poor performance has on the ability of the Artisan Group to attract and retain investors. The funds advised by the Artisan Group and its affiliates are subject to various market, counterparty, operational and regulatory risks that can ultimately have an impact on the business. To the extent possible the Company continues to monitor and improve its controls and processes to provide the proper infrastructure to act effectively as the principal member of the LLP.

#### Results and dividend

The profit for the financial year, after taxation, amounted to £7,665,955 (2020: £95,040). The Directors approved the payment of a dividend of £2.6m to Artisan Partners Holdings LP on 30 November 2021 (2020: £Nil). The Directors do not recommended any further dividends in 2021 (2020: £Nil). The statement of comprehensive income is shown on page 8.

#### Key performance indicators ("KPIs")

The Company's activities relate directly to those of its Parent undertaking Artisan Partners Holdings LP. The key performance indicators are therefore linked to those of Artisan Partners Holdings LP which relate to the growth of funds under management and the performance of the funds managed. Given the straightforward nature of the business, the Directors are of the opinion that analysis using KPIs is not necessary for an understanding of the development, performance or position of the business.

#### COVID-19

Throughout the majority of 2021, the Coronavirus Disease 2019 ("COVID-19" or "the Coronavirus") continues to affect the UK economy and economies globally. The measures put in place by the UK Government, were extended into 2021 as the government tried to contain the Coronavirus. The effects of COVID-19 have and will continue to adversely affect the global economy and the economies of certain nations, including those that the LLP operates in. The expectation is that the disease will start to come under control during 2022, with vaccinations being administered globally. Management continues to consider the potential implications of the Coronavirus, however, at this stage the virus has not had a material impact on any of the balances in the LLP's financial statements.

Signed on behalf of the Directors

Mrs 1. Paris

G K Ramirez Director

Approved by the Directors on 19 April 2022.

#### **DIRECTORS' REPORT**

#### YEAR ENDED 31 DECEMBER 2021

The Directors present their report and the audited financial statements of the Company for the year ended 31 December 2021.

#### **FINANCIAL RISK MANAGEMENT**

The Company operates systems and controls to mitigate any adverse effects across the range of risks it faces. The Company has no significant exposure to price, credit or interest rate risk as it has no financial assets or liabilities measured through the profit and loss account.

#### **GOING CONCERN**

The Directors confirm that Artisan Partners Holdings LP, the Parent Company, has indicated their willingness to continue to provide the Company with the necessary financial support for the foreseeable future. As a result, there is a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and the Directors continue to adopt the going concern basis in preparing these financial statements.

#### **RESULTS AND DIVIDENDS**

Details of the results and dividends are included in the Strategic Report on page 2.

#### **DIRECTORS**

The Directors who served the Company during the year and up to the date of this report are listed on page 1.

## STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law).

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101 have been followed, subject to any material departures disclosed and explained in the financial statements;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

#### **DIRECTORS' CONFIRMATIONS**

In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

## **DIRECTORS' REPORT**

#### YEAR ENDED 31 DECEMBER 2021

#### **DIRECTORS' INDEMNITIES**

As permitted by the Articles of Association, the Directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined in Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The Company also purchased and maintained throughout the year Directors' and Officers' liability insurance in respect of itself and its Directors.

#### INDEPENDENT AUDITORS

PricewaterhouseCoopers LLP have indicated their willingness to continue in office. A resolution concerning their re-appointment will be proposed at the board of Directors' meeting held to approve these financial statements.

Signed on behalf of the Directors

G K Ramirez Director

Most hair

Approved by the Directors on 19 April 2022.

# INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF ARTISAN PARTNERS LIMITED

## YEAR ENDED 31 DECEMBER 2021

## Report on the audit of the financial statements

#### **Opinion**

In our opinion, Artisan Partners Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report, which comprise: the Statement of financial position as at 31 December 2021; Statement of comprehensive income, the Statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

# INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF ARTISAN PARTNERS LIMITED

#### YEAR ENDED 31 DECEMBER 2021

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 31 December 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

#### Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of UK regulatory principles, such as those governed by the Financial Conduct Authority as applicable to private limited companies, and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries to administrative expenses. Audit procedures performed by the engagement team included:

- Discussions with management, and review of relevant director's meeting minutes, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud
- Understanding of management's internal controls designed to prevent and detect irregularities
- Testing journal entries, with a focus on journals indicating unusual transactions based on our understanding of the business
- Designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

# INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF ARTISAN PARTNERS LIMITED

#### YEAR ENDED 31 DECEMBER 2021

#### Responsibilities for the financial statements and the audit (continued)

Use of this report

This report, including the opinions, has been prepared for and only for the company's directors as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

## Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Laura Casserly (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 19 April 2022

## STATEMENT OF COMPREHENSIVE INCOME

## YEAR ENDED 31 DECEMBER 2021

		2021	2020
	Note	£	£
REVENUE		7,823,839	
Cost of sales			
GROSS PROFIT		7,823,839	· · · · · · · · · · · · · · · · · · ·
Administrative expenses		(23,406)	(20,344)
PROFIT / (LOSS) BEFORE INTEREST AND TAXATION	3	7,800,433	(20,344)
Finance income			191
FINANCE INCOME - NET			191
PROFIT / (LOSS) BEFORE TAXATION		7,800,433	(20,153)
Tax on profit / (loss)	7	(134,478)	115,193
PROFIT AND TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR		7,665,955	95,040

All of the activities of the Company are classed as continuing.

There is no difference between the loss for the year and its historical cost equivalent.

The notes on pages 11 to 17 form part of these financial statements.

## STATEMENT OF FINANCIAL POSITION

## **AS AT 31 DECEMBER 2021**

		2021	2020
	Note	£	£
FIXED ASSETS			
Investments	13	2,760,000	2,760,000
		2,760,000	2,760,000
CURRENT ASSETS			
Trade and other receivables	8	5,330,405	7,925,442
Cash and cash equivalents		333,112	104,051
Deferred tax	7	574,698	560,142
		6,238,215	8,589,635
CREDITORS			
Amounts falling due within one year	9	(2,407,256)	(9,862,851)
Corporation tax	7	(66,420)	(28,200)
		(2,473,676)	(9,891,051)
NET CURRENT ASSETS / (LIABILITIES)		3,764,539	(1,301,416)
TOTAL ASSETS LESS CURRENT LIABILITIES		6,524,539	1,458,584
NET ASSETS		6,524,539	1,458,584
EQUITY			•
CAPITAL AND RESERVES			
Called up share capital	11	2	2
Capital contribution		5,150,000	5,150,000
Profit and loss account		1,374,537	(3,691,418)
TOTAL SHAREHOLDERS' FUNDS	12	6,524,539	1,458,584

These financial statements on pages 8 to 10 were approved by the Directors and authorised for issue on 19 April 2022 and are signed on their behalf by:

G K Ramirez

May 1. Paris

The notes on pages 11 to 17 form part of these financial statements.

## STATEMENT OF CHANGES IN EQUITY

# YEAR ENDED 31 DECEMBER 2021

	Note	Called up share capital	Capital contribution	Profit and loss account	Total shareholders' funds
		£	£	£	£
BALANCE AS AT 1 JANUARY 2020		2	5,150,000	(3,786,458)	1,363,544
Profit for the financial year				95,040	95,040
Total comprehensive income for the year		+	<del></del>	95,040	95,040
BALANCE AS AT 31 DECEMBER 2020	12	2	5,150,000	(3,691,418)	1,458,584
BALANCE AS AT 1 JANUARY 2021		2	5,150,000	(3,691,418)	1,458,584
Profit for the financial year				7,665,955	7,665,955
Dividend paid to Artisan Partners Holdings LP		. —	_	(2,600,000)	(2,600,000)
Total comprehensive income for the year				5,065,955	5,065,955
BALANCE AS AT 31 DECEMBER 2021	12	2	5,150,000	1,374,537	6,524,539

The notes on pages 11 to 17 form part of these financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2021

#### 1. GENERAL INFORMATION

The Company's principal activities are to act as a service company and principal member to Artisan Partners UK LLP. The LLP provides distribution and equity analysis services to Artisan Partners Limited Partnership (an entity established under the laws of the USA). The financial statements of both the Company and the LLP are available from Companies House.

The Company is a private company, limited by shares, incorporated and domiciled in the United Kingdom. The address of the registered office is 4<sup>th</sup> Floor Reading Bridge House, George Street, Reading, Berkshire, RG1 8LS.

#### 2. ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **Basis of preparation**

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101"). The financial statements have been prepared on the going concern basis, under the historical cost convention, and in accordance with the Companies Act 2006, modified to include the revaluation of land and buildings.

The Company has no financial assets or liabilities measured at fair value through the profit and loss account.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies.

#### **FRS 101**

The following exemptions from the requirements of IFRS have been applied in the preparation of these financial statements, in accordance with FRS 101:

101p8(a) - Paragraphs 45(b) and 46 to 52 of IFRS 2, 'Share-based payment' (details of the number and weighted-average exercise prices of share options, and how the fair value of goods or services received was determined).

**101p8(e)** - Paragraph 38 of IAS 1, 'Presentation of financial statements' comparative information requirements in respect of:

• paragraph 79(a)(iv) of IAS 1.

101p8(f) - The following paragraphs of IAS 1, 'Presentation of financial statements':

- 10(d), (statement of cash flows),
- 10(f) (a statement of financial position as at the beginning of the preceding period when an
  entity applies an accounting policy retrospectively or makes a retrospective restatement of
  items in its financial statements, or when it reclassifies items in its financial statements),
- 16 (statement of compliance with all IFRS),
- 38A (requirement for minimum of two primary statements, including cash flow statements),
- 38B-D (additional comparative information),
- 40A-D (requirements for a third statement of financial position,
- 111 (cash flow statement information), and
- 134-136 (capital management disclosures).

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2021

#### 2. ACCOUNTING POLICIES (continued)

101p8(h) - IAS 7, 'Statement of cash flows'.

101p8(i) - Paragraph 17 of IAS 24, 'Related party disclosures' (key management compensation).

**101p8(k)** — The requirements in IAS 24, 'Related party disclosures' to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member.

#### **Going Concern**

The businesses activities, together with the factors likely to affect its future development, performance and position together with its financial risk management are set out in the Strategic and Directors' Report on pages 2-4.

The Board of Directors believe the business is well placed to manage its business risks successfully despite the uncertain political and economic climate. Further, the Directors have a reasonable expectation that the Company will continue in operational existence for the foreseeable future. The Directors believe this period to be at least 12 months from the date the financial statements were signed. Accordingly, they continue to adopt the going concern basis in preparing the Directors' report and financial statements.

#### Leases

The Company held no leases during the year (2020: None).

#### Changes in accounting policy and disclosures

There were no changes in accounting policy during the year.

#### Consolidation

The Company is a wholly owned subsidiary of Artisan Partners Holdings LP and has an ultimate parent of Artisan Partners Asset Management Inc. a corporation listed on the New York Stock Exchange. Artisan Partners Limited is included in the consolidated financial statements of Artisan Partners Asset Management Inc. which are publicly available. Therefore the Company is exempt by virtue of section 401 of the Companies Act 2006 from the requirement to prepare consolidated financial statements.

The Company has prepared separate financial statements in this and the preceding year. Following the adoption of FRS 101, the Company is required to prepare separate financial statements. Prior to this, the Company prepared consolidated financial statements with its subsidiary, the LLP.

#### NOTES TO THE FINANCIAL STATEMENTS

#### **YEAR ENDED 31 DECEMBER 2021**

#### 2. ACCOUNTING POLICIES (continued)

#### Revenue

Revenue represents profits distributed from the LLP. The profit distributed in the year was £7,823,839 (2020: £Nil). Of the profits distributed in the year, £7,066,437 relate to pre-2021 profits and £757,402 relate to 2021 profits.

#### Cash and cash equivalents

Cash and cash equivalents represents deposits held at call with a credit institution.

#### Trade and other receivables

Trade and other receivables include amounts receivable from related parties and amounts receivable from HMRC. Trade and other receivables are recognised at fair value. Amounts owed by related parties are unsecured, interest free and repayable on demand.

#### Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business and are recognised at fair value. Amounts owed to related parties are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

#### Foreign currencies

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates ('the functional currency'). The financial statements are presented in 'Pounds Sterling' (£), which is also the Company's functional currency. Monetary assets and liabilities denominated in foreign currencies are translated into Sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are recorded in the income statement.

#### Interest Income

Interest income relates to cash deposits held with credit institutions.

#### **Fixed asset investments**

Investments are held at cost less provision for any impairment in value.

#### Financial Instruments

The Company has no financial assets or liabilities measured at fair value through profit or loss. The Company had no derivative financial instruments during the year (2020: Nil).

#### Taxation and deferred taxation

Provision is made for corporation tax at the current rates on the excess of taxable income over allowable expenses. Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the statement of financial position date. A net deferred tax asset is recognised as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits against which to recover carried forward tax losses and from which the future reversal of underlying timing differences can be deducted. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the statement of financial position date. Deferred tax is measured on an undiscounted basis.

#### NOTES TO THE FINANCIAL STATEMENTS

#### **YEAR ENDED 31 DECEMBER 2021**

#### 2. ACCOUNTING POLICIES (continued)

#### **Expenses**

Expenses have been recognised on an accruals basis.

#### Critical accounting estimates and assumptions

There have been no material judgements or estimates that would impact the financial performance or results of the Company.

#### 3. PROFIT / (LOSS) BEFORE INTEREST AND TAXATION

Operating profit / (loss) is stated after charging:

	2021	2020
Auditors' remuneration	£	£
- as auditors	10,000	8,068
- tax compliance services	13,125	12,000

<sup>\*</sup> auditors' remuneration is settled on behalf of the Company by Artisan Partners UK LLP.

#### 4. DIRECTORS' EMOLUMENTS

The remuneration of LE Simpson and GK Ramirez is paid by the parent company and the remuneration of M Lawrence is paid by the LLP. The services of LE Simpson and GK Ramirez to the Company and a number of fellow subsidiaries are of a non-executive nature and the remuneration of both Directors is deemed to be wholly attributable to their services to the parent company. The remuneration of M Lawrence is deemed to be wholly attributable to his services to the LLP. Accordingly, these financial statements include no remuneration (2020: no remuneration) details in respect of LE Simpson, GK Ramirez or M Lawrence.

## 5. EMPLOYEE INFORMATION

The Company did not employ any staff in the year (2020: £Nil). There were no employee related expenses recognised in the year (2020: £Nil).

#### 6. TANGIBLE FIXED ASSETS

The Company does not have any tangible fixed assets (2020: Nil).

## 7. TAX ON PROFIT / (LOSS)

	2021	2020
Tax expense / (income) included in profit or loss	£	£
Current tax		
UK Corporation tax expense for the financial year	149,500	89,003
Adjustment in respect of prior years	(466)	
Total current tax	149,034	89,003
<u>Deferred tax</u>		
Origination and reversal of timing differences in relation to long term		
incentive compensation	(14,556)	(204,196)
Total deferred tax	(14,556)	(204,196)
Tax on profit / (loss) on ordinary activities	134,478	(115,193)

The tax assessed for the year is equal to (2020: equal to) the standard rate of corporation tax in the UK of 19% (2020: 19%).

## NOTES TO THE FINANCIAL STATEMENTS

## **YEAR ENDED 31 DECEMBER 2021**

## 7. TAX ON PROFIT / (LOSS) (continued)

	2021	2020
	£	£
Profit / (loss) before taxation	7,800,433	(20,153)
Corporation tax at 19% (2020: 19%)	1,482,082	(3,829)
Effects of:		
Difference between book and tax profit allocation	9,575	92,832
Adjustment for pre-2021 allocation of profits	(1,342,623)	
Deferred Tax	(14,556)	(204,196)
Total current tax charge	134,478	(115,193)

During the year, the main rate of corporation tax remained at 19%.

The provision of deferred tax consists of the following deferred tax assets / (liabilities):

Deferred tax assets due within 12 months Deferred tax liabilities due within 12 months Total provision	2021 £ 280,998 — 280,998	2020 £ 42,030 ———————————————————————————————————
	2021	2020
	£	£
Deferred tax assets due after more than 12 months	300,524	530,425
Deferred tax liabilities due after more than 12 months	(6,824)	(12,313)
Total provision	293,700	518,112
Total deferred tax provision	574,698	560,142

All deferred tax balances result from timing differences associated with long term incentive compensation schemes for employees of the LLP.

#### 8. TRADE AND OTHER RECEIVABLES

	2021	2020
	£	£
Amounts owed by Artisan Partners Holdings LP	5,325,522	7,920,559
Amounts owed by Artisan Partners II Limited	4,883	4,883
·	5,330,405	7,925,442

Amounts owed by related parties are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

## NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2021

#### 9. CREDITORS: Amounts falling due within one year

	2021	2020
	£	£
Amounts payable to Artisan Partners UK LLP	2,371,632	9,842,633
Accruals and deferred income	35,625	20,218
	2,407,257	9,862,851

Amounts owed by related parties are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

#### 10. RELATED PARTY TRANSACTIONS

The Company enters into transactions with its subsidiary, Artisan Partners UK LLP, and other related parties, including Artisan Partners II Limited, Artisan Partners Holdings LP and Artisan Partners Limited Partnership within the Artisan group. These transactions include, but are not limited to the transfer of funds to cover working capital.

#### 11. CALLED UP SHARE CAPITAL

#### Allotted, called up and fully paid:

		2021			2020	
		No.	£	No.	£	
	2 Ordinary shares of £1 each		2	2		
12.	RECONCILIATION OF MOVEMENTS IN SHA	AREHOLDER	RS' FUNDS			
				2021	2020	
				£	£	
	(Loss) / Profit for the financial year			7,665,955	95,040	
	Dividend paid to Artisan Partners Holding LP			(2,600,000)	<del></del>	
	Capital Contribution		-			
	Net increase to Shareholders' funds			5,065,955	95,040	
	Opening Total Shareholders' funds			1,458,584	1,363,544	
	Total Shareholders' funds			6,524,539	1,458,584	
13.	INVESTMENTS					
				2021	2020	
				£	£	
	Investment in Artisan Partners UK LLP			2,760,000	2,760,000	

The investment represents the Company's capital interest in its subsidiary undertaking, Artisan Partners UK LLP incorporated in the United Kingdom, in which it holds an ownership interest of 98% and 91% of the voting rights. The nature of the subsidiary's business is that of investment management services.

The Directors believe that the carrying value of the investments is supported by their underlying net assets.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2021

#### 14. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2021 the Company had no annual commitments under non-cancellable operating leases (2020: Nil).

#### 15. EVENTS AFTER THE REPORTING PERIOD

Throughout the majority of 2021, the Coronavirus Disease 2019 ("COVID-19" or "the Coronavirus") continues to affect the UK economy and economies globally. The measures put in place by the UK Government, were extended into 2021 as the government tried to contain the Coronavirus. The effects of COVID-19 have and will continue to adversely affect the global economy and the economies of certain nations, including those that the LLP operates in. The expectation is that the disease will start to come under control during 2022, with vaccinations being administered globally. Management continues to consider the potential implications of the Coronavirus, however, at this stage the virus has not had a material impact on any of the balances in the LLP's financial statements.

During the first quarter of 2022 Russian troops started invading Ukraine. The ongoing military attack has led to significant casualties, damage to infrastructure, dislocation of the population and disruption to economic activity in Ukraine. The invasion on Ukraine has not resulted in any material adverse affects on the Company, its revenue or its going concern status at this stage so no material impact on the Company's financial statements is expected.

#### 16. CONTROLLING PARTIES

Artisan Partners Holdings LP is the parent company of Artisan Partners Limited. The ultimate controlling party is considered to be Artisan Partners Asset Management Inc. a USA based corporation listed on the New York Stock Exchange.

Group financial statements can be obtained from 875 East Wisconsin Avenue, Suite 800, Milwaukee, Wisconsin, 53202, USA.

The parent undertaking of the largest and smallest group that prepares group financial statements including the Company is Artisan Partners Asset Management Inc.