

Registered number: 07025561  
Charity number: 1134580

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE  
FACTORY YOUTH ZONE (MANCHESTER) LIMITED)**

**(A company limited by guarantee)**

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**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2018**

SATURDAY



A20      \*A7GZKBEW\*      #194  
20/10/2018  
COMPANIES HOUSE

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**Trustees**

Tom Russell, Chair (resigned 31 December 2017)  
James Smith, Vice Chair  
Katharine Vokes  
Christopher Morris (resigned 31 December 2017)  
Heather Crosby  
Michael O'Connor  
Peter Henry  
Sandra Collins  
Elaine Morrison (resigned 30 September 2017)  
Elizabeth Peters  
Helen Taylor  
Chris Davis, Chair from 01/01/2018  
Frank Shephard (appointed 1 January 2018)  
Will Lewis (appointed 1 January 2018)

**Company registered number**

07025561

**Charity registered number**

1134580

**Registered office**

The Manchester Youth Zone Limited, 931 Rochdale Road, Harpurhey, Manchester, M9 8AE

**Chief executive officer**

Richard Marsh

**Independent auditor**

Crowe U.K. LLP, 3rd floor, The Lexicon, Mount Street, Manchester, M2 5NT

**Bankers**

Co-operative Bank, PO Box 250, Delf House, Skelmersdale, WN8 6WT

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**CHAIRMAN'S STATEMENT  
FOR THE YEAR ENDED 31 MARCH 2018**

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The chairman presents his statement for the period.

2017 marked the 5th birthday of the Youth Zone and provided an opportunity to look back at all that we have achieved. In particular, we have seen growth in the numbers of young people, greater reach from across different communities and a more diverse offer of activities and programmes.

Positive changes in and for young people aged 8 – 19 (up to 25 with additional needs), remains at the heart of all that we do. Over the past 12 months we have continued our work to provide positive experiences, raise aspirations and support young people to take control of their lives.

Over the last twelve months we have embedded board, staff and structural changes which were initiated in early 2017. These have created efficiencies and reduced operational costs but, most importantly, they have made the Youth Zone more responsive to the needs of young people growing up in North Manchester.

The Youth Zone remains a safe, young person centred service working with partners who seek to develop young people into effective adults who can have a positive future for themselves and for their communities. In particular, during the day we have further extended work with alternative education providers, Targeted Youth Support, Youth Offending Services, Manchester College and Schools as well as other community groups. Our growing expertise and experience around the risks of organised crime in Manchester has been recognised more widely by the local authority, police and funders, and the Youth Zone has become central to preventative strategies on child criminal exploitation in the city.

During 2017 one of our key challenges was responding to a significant rise in anti-social behaviour in North Manchester, initially in the Dam Head area and then around Harpurhey shopping centre. This had an impact on our attendances with up to 30% fewer senior members. The Youth Zone stepped up to lead a coordinated multi-agency response, including detached work, weekly precinct meetings and risk management immediately outside the building. This was a testing time for everyone at the Youth Zone but our response has enhanced our learning, partnerships and resilience for the future.

Additionally, we have spent significant time building on the network of youth organisations in North Manchester. This focused on preparing for the launch of Young Manchester, which brings a shift in how voluntary sector youth services are commissioned in Manchester. The Youth Zone has led local consultation and formed a consortium to deliver a new integrated offer for youth and play across the six wards of North Manchester. This resulted in a successful bid with nine partners to deliver evening and holiday time activities from April 2018.

Over the last twelve months we have been fortunate to benefit from new funding, for example, from William Wates Memorial Fund (Bike Project), Rank Foundation and Children in Need (targeted work on tackling child criminal exploitation), Sport England (tennis project), Festival Medical (health and nutrition), Accenture (employability) and Home Office (knife crime).

We are very grateful to the myriad of organisations and individuals whose financial and other support enables the Youth Zone to maintain the activities, services and encouragement we can offer to young people. It would quite simply, not be possible without your commitment.

This year, we have enjoyed particular support from our Development Committee volunteers from the Manchester business community who oversee and support the implementation of the Youth Zone's fundraising strategy on behalf of the Board of Trustees and the charity. The identification of, and engagement with, corporate donors has been crucial to funding for our core offer. But, in addition, the Development Committee has been instrumental in helping with strategic planning and sustainability, including on marketing, brand and reach. Through this group we have increased our unrestricted funding which is a vital part of our sustainable income as it complements the funding contracts for our targeted services and projects.

The Manchester Arena bomb in June 2017 had a huge impact on people across the city and this formed part of

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our work on both Junior and Senior sessions. Young people were able to express their fears and opinions, ask questions and better understand the dangers of the underlying extremist rhetoric. The associated activities produced inspiring art work, quotes, conversation and a connection with different communities across Manchester.

We continue to be led by young people and consult with them regularly on their needs, wants and expectations of the Youth Zone. This intelligence combined with knowledge of our staff, volunteers and Board members have all contributed to developments during the year and future plans for 2018/19.

As we look forward to the next year, we see opportunities to grow our expertise in a number of areas, including food nutrition, safeguarding and early help intervention. We are also excited about our re-brand (as The Manchester Youth Zone) planned for the summer of 2018.

Manchester is the most vibrant northern city in the UK but this image hides huge disparities between wealth and poverty, opportunity and disadvantage. This is particularly visible in statistics about North Manchester. The Youth Zone plays a critical role in closing these gaps and, in concluding, I would like to thank our supporters, parents, carers, volunteers and staff who continue to change young people's lives for the better.

Nam Chris Davis  
Chairman



Date 12.10.18

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**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2018**

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The Trustees, who are also non-Executive Directors of the company, present the following report together with the audited Financial Statements of the charity for the period ending 31st March 2018, having taken advantage of the small companies exemptions provided under Section 415A of the Companies Act 2006. The Trustees have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance issued by the Charity Commission, and have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity.

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

**Structure, governance and management**

• **CONSTITUTION**

The charity is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 27 August 2009.

The charity is constituted under a Memorandum of Association dated 27 August 2009 and is a registered charity number 1134580. Management of the company's affairs is vested in the co-trustees.

In the event of a winding up, the present members and those who have ceased to be a member within one year of such an event have guaranteed the liabilities of the company to the sum not exceeding one pound each.

• **METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES**

The management of the charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

When appointing new Trustees, the Board considers the following:

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The Youth Zone is governed by its Board of Trustees, which is responsible for setting the strategic direction of the organisation, and the policy of the charity. The trustees carry the ultimate responsibility for the conduct of the Youth Zone, and for ensuring that the charity satisfies its legal and contractual obligations. The trustees meet on a bi-monthly basis.

**Management Teams**

The Chief Executive, Richard Marsh, provides key leadership to the Youth Zone with the leadership team developing and delivering the business plan. The CEO is now supported by three members of the leadership team with responsibility for Youth Work, Fundraising and Resources.

The leadership team strategically set goals and identify actions to ensure that the business plan is achieved. Following an organisational review, supported by the Board and University of Central Lancashire during 2016-2017 a new staff restructure was implemented from April 2017. During this financial year, the new structure and associated performance has been monitored. Staff costs have been reduced and with fewer direct reports

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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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to the CEO there have been strategic benefits relating to planning and partnerships. We have also placed a greater emphasis on the long-term growth of volunteers, young people and young leaders, across all departments at the Youth Zone.

**Wider network**

There has been a greater emphasis on partnership work to deliver activities across different communities and increase reach to more young people. This has included the Youth Zone taking a lead in newly commissioned services in North Manchester including the North Manchester Partnership with 'Young Manchester' and more dialogue with the local authority and other statutory agencies on delivering against public policy and safeguarding policies.

The Youth Zone continues to work collaboratively with other Youth Zones within the OnSide network. A number of programme and funding opportunities have been developed with the other Greater Manchester Youth Zones in response to new devolved administration and funding.

• **RISK MANAGEMENT**

The Trustees have considered the principal risks to which the charity is exposed and considers these to be:

- Failure to secure budgeted income from corporate funders and fundraising activity
- Possibility of Manchester City Council reducing its £300k yearly contribution to the Youth Zone
- The Youth Zone spending more each year than its income and therefore calling on reserves each year
- The conclusion of large and longer term funding contracts

In response to the identified risk the Board have taken the following actions:

- The board will work closely with the Development Committee and supporters of the Youth Zone who can identify new sources of funding
- The Board has established a cultivation strategy identifying individuals they wish to engage further
- An events programme is in place to ensure engagement of new funders and to raise funds
- Engagement with the development of Young Manchester as a long term partner
- Develop the Youth Zone's capacity to act as a "prime" contractor and lead the voluntary youth sector in North Manchester
- Exploring the diversification of the public sector and restricted funding base
- All Trustees have undertaken safeguarding and governance training. We have recruited a Board member from Manchester College who has experience on young person delivery
- Income generation and expenditure are monitored and reported effectively
- Identification of pro bono services to deliver a real cost saving for the Youth Zone
- Positioning of Youth Zone as a lead and expert body on issues relating to North Manchester e.g. effects of serious and organised crime, and therefore increasing the opportunities for funding and commissioning
- To mitigate the conclusion of funding contracts, the Youth Zone has implemented a re structure (2017) which provides greater continuity of services and improves succession planning and freed up £50,000 of funds to be spent on direct activity.

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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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• **POLICIES AND OBJECTIVES**

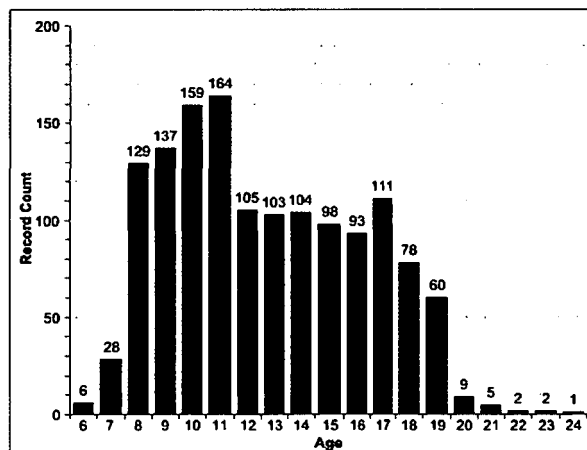
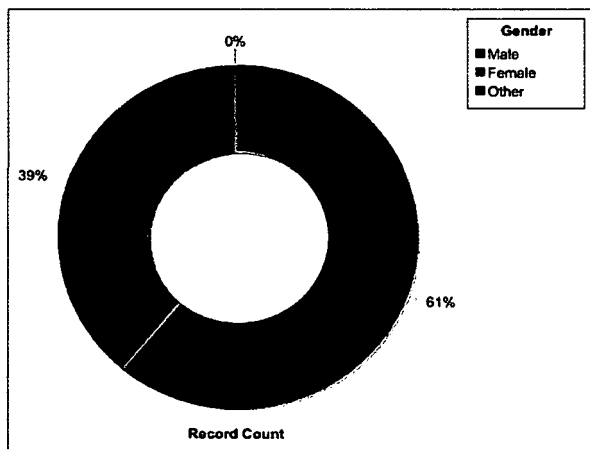
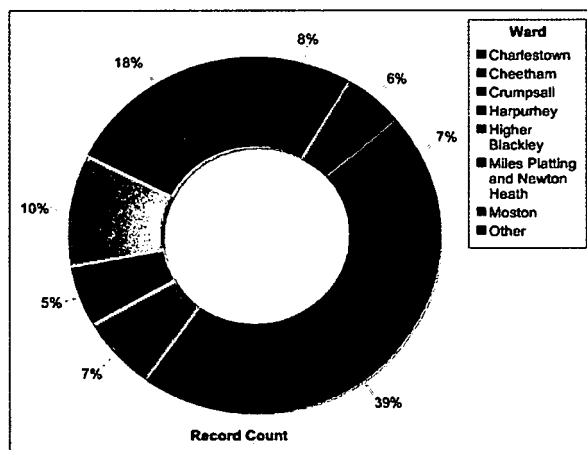
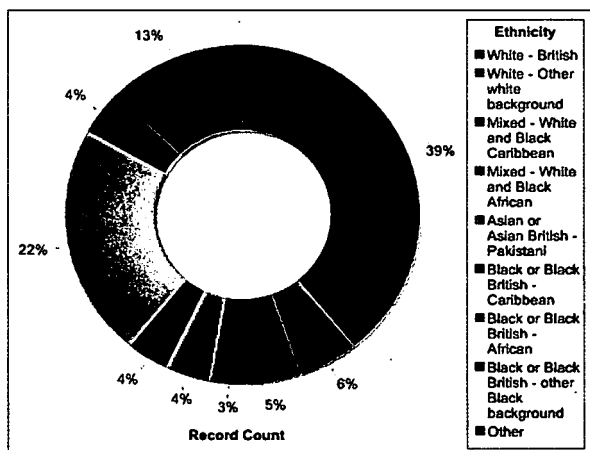
We aim to help all young people aged 8 to 21 to succeed in life through a whole range of programmes, activities designed in consultation with young people.

We draw 73% of our membership from the most disadvantaged communities; some of the wards are in the most deprived 10% in the UK. To this end whilst we provide youth work and play opportunities for all young people, our vision is that no young person touched by the Youth Zone should be NEET (Not in Education, Employment or Training). All our activities will support young people to make the transition to adulthood giving them the skills to engage in the economic, cultural and sporting life of Manchester.

**Key Year End Statistics**

Total members -

- o New members during the 2017/18 year: 866
- o Number of full time staff: 26 full time staff in the year, 5 left and there were 7 new starters
- o Number of part time and sessional staff: between 24 and 29 at any one time
- o Number of volunteers: 192 (covering a total of 2,312 sessions during the period)





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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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● **ACTIVITIES FOR ACHIEVING OBJECTIVES**

**Projects and Programmes**

The Youth Zone was established in 2012 and is committed to working in partnership in North Manchester to achieve greater outcomes for young people. We aim to help all young people aged 8 to 21 (up to 25 for those with additional needs) to succeed in life through a whole range of programmes, activities designed in consultation with young people.

**Core Offer**

This is our universal offer which happens each evening. It is open to all young people who become members of the Youth Zone:

Juniors Aged 8 to 12 yrs

Days offered: Tuesday, Thursday and Friday evenings from 3:30

Visits over the year: 14,572 (previous year 13,221)

Activity: Includes youth work and play activity with sports, arts, music and dance. There have been a number of trips to visit cultural, industry and private sector partners involved in projects which have included; The Sharp Project, Tuna Fish Media, Crowne Plaza, Jodrell Bank and Outward Bound trips to the Lake District. New this year have been activities in partnership with The Dogs Trust, Explore Learning, GM Fire & Rescue Service and Eclipse. The Bike to the Future workshop has proved especially popular and has introduced enterprise activities. Additionally, the new allotment project which young people designed, planned and are now nurturing, has brought with it, the benefit of a quiet space for conversations around health and wellbeing.

During the past twelve months we have continued to expand our Learn to Lead programme and this has increased the number of 'young leader' volunteers on Junior Sessions.

Seniors Aged 12 to 21 (up to 25 for those with additional needs)

Senior sessions take place on a Monday, Wednesday, Friday and Saturday evening

Visits over the year: 22,573 (previous year 31,740)

Activity: Young people following a youth work programme of issued based work and activity.

On a session there is a minimum of 20 sports, arts, dance, music and social activities in place. All young people are able to access individual support from Youth Work staff. Over the course of the year there are a number of off site visits and residential trips including Outward Bound. A new Thai Boxing session has proved very popular with senior members.

Workshops and issue based activity is incorporated into youth work sessions. Subjects are selected based on what young people suggest or on local concerns and trends. This year, topics have included employability, health and extremism. A girls group was also established on Monday evenings.

As part of the senior sessions, work with young people with additional needs has become integrated into core sessions with all staff and volunteers working with all young people. This has made the Youth Zone a far more inclusive environment and developed staff, young people, and volunteers. Young people are encouraged to take on responsibility and, where appropriate, progress on to our Learn to Lead programme.

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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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**Employability**

Both senior and junior members take part in activities run with volunteers and employers preparing them for the world of work. These activities have included skill development sessions such as coding and CV writing. Our qualified staff have been able to offer careers information, advice and guidance which has assisted young people to take on apprenticeships.

The development of employability skills with all young people across senior and junior sessions has been key to all that we do in preparing young people to make a contribution to the economic success of Manchester. Employers and private sector supporters have contributed to both senior and junior sessions, raising aspirations and offering insight into new career pathways and industries.

Our Smart Futures project, funded by Reaching Communities, started in January 2017 and will run for three years to raise work aspirations of local young people. The project has become established this financial year and exceeded Year 1 targets. Year 2 will see new partners joining the programme and work to create a self sustaining model with the help of Mploy Solutions.

As part of the Smart Futures project we have provided a number of career focused days which have been offered to schools locally as well as to our members. These include a Construction Day, Enterprise Days, an NHS Day and a Digi Day.

The Bike to the Future programme also feeds into our employability offer. Young people gain an understanding of respect for a work place, consistency and effort. The bike project continues to be a motivating factor in retaining the engagement of harder to reach young people who have accessed other sessions at the Youth Zone. We have established the extremely popular 'earn a bike' scheme and developed options for accreditation and up-cycling which we introduce next year. Importantly, Bike to the Future creates opportunities to learn about enterprise and self-employment. Greater Manchester Police and The University of Manchester continue to donate bikes that haven't been claimed and have given permission that the Youth Zone are able to sell these bikes back into the community.

**Health and nutrition**

Food poverty is a particular issue in the local community and a key component of our core offer is the provision of a hot meal for young people on sessions. We continue to provide thousands of hot meals to young people at a cost of no more than £1 each. For some of the young people this is the only hot meal they will have that day.

Food and nutrition has become integrated into all of our work, for example, education around hydration and steroids applied in sport and gym sessions. A cooking session each Wednesday has grown and informed future plans for a new Learning Kitchen. Over the last year on Junior Sessions, we have seen better food choices and portion control, with young people expanding the variety of food they eat including vegetables.

Our nutrition work forms part of a wider health curriculum which includes sexual health, relationships, emotional wellbeing and physical fitness.

**Safeguarding**

We have continued to develop our safeguarding work to include protecting young people from criminal exploitation. This is our biggest safeguarding threat. Funding from the Police and Crime Commissioners Office enabled us to complete a training project for staff and volunteers both at the Youth Zone and other local youth organisations in North Manchester.

Our Safeguarding lead member of staff has undertaken enhanced certificated training with Manchester Safeguarding Children Board on a range of subjects including Domestic Violence, Children Affected by Substance Misuse and Children Affected by Neglect – these three areas are the most prevalent safeguarding concerns. The other feature of this year has been a significant increase in anti-social behaviour and associated safeguarding risks in the vicinity of the Youth Zone. This resulted in a new joint operation with police, Early Help

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FOR THE YEAR ENDED 31 MARCH 2018**

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and other agencies, including weekly meetings and detached prevention work.

All staff have received refresher safeguarding training, including briefings on the risk issues outlined above.

**Targeted Offer**

Our targeted offer meets the discrete needs of young people in North Manchester. This has been identified via:

- Working with young people on sessions
- North Manchester Network meetings which have identified gaps in provisions
- Discussions with specialist partners who have identified new areas of work to develop

**Mentoring**

The mentoring model matches trained volunteer mentors with young people who are "at risk" or need additional support to action a goal for a period of up to 6 months.

Over the past 12 months, 37 young people have been matched to Volunteer mentors, of this 37, 34 have completed the full programme which highlights the effectiveness and ability of our Mentors to engage young people for a prolonged period in positive and meaningful Youth Work. There continues to be an emphasis on matches being based upon common interests and shared life experiences in order to increase the effectiveness and shared learning between Mentor and Mentee. Our Mentoring offer (along with other targeted Manchester Youth Zone programmes) continues to be a key point of referral for the North Manchester Early Help Hub. The Mentoring Manager attends weekly allocations meetings to collect referrals for children and families in need of support.

New aspects of the Mentoring programme have been developed, including work around money management and life skills (such as baking/cooking sessions), this ensures that our young people develop skills for the future as well as providing them with support for the many varying emotional and domestic issues young people in the programme face.

**Inclusion**

The Youth Zone has maintained a discrete inclusion offer on Sundays for those young people who wish to attend this session. The role of Inclusion Manager is focused on the assessment and review of young people, to ensure that wherever possible, mainstream sessions can meet their needs.

**Talent Match**

The Talent Match contract has been extended and will run until November 2018. Work is now focused on ensuring that young people on the programme are in transition to other provisions or employment. One worker now manages the contract as numbers of young people being worked with are intentionally decreasing.

**National Citizenship Service**

We are currently exploring the potential of taking on a National Citizenship Service provision with a view to enhancing our universal employability offer. This will seek to replace Talent Match by maintaining young people's engagement, rather than focusing on re-engagement. NCS aims to develop greater citizenship skills which aid self-esteem and confidence whilst building evidence for use in interviews and on CV's.

**Challenge to Change**

We completed our Comic Relief funded Challenge to Change programme in January 2018. This programme allowed us to develop a more personalised method of work with young people 'at risk' of exclusion and this informed our other targeted work, especially the engagement methods for the Choices programmes (see below). Over the three-year project, 104 young people participated and the final evaluation reported that 86% achieved positive outcomes – changes in behaviour, attendance, confidence and relationships.

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**TRUSTEES' REPORT (continued)  
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**Junior Choices**

We completed pilot programmes of Junior Choices and secured additional funding. This builds on the Choices programme with young people at risk of being drawn into organised crime but focuses on younger children aged 9-12. The latest Junior Choices programme includes a short residential which has enhanced engagement and behaviour change.

**Sports Leaders (England Football Federation)**

The EFF programme has gone from strength to strength in 2018. The team have worked exceptionally hard to recruit young people onto the programme and coach them through the course. The project has now been brought to a successful conclusion and we are pleased to report that we exceeded our targets for enrolment (74;68) and completion of the qualification (50;48). In total, 74 young people engaged with the programme and each of them completed voluntary work over an 8-week period. This exposed them to work experience in a range of youth and sport organisations including the Youth Zone, reinforcing the positive leadership and behavioural outcomes embedded through the programme.

**Detached Youth Work**

In conjunction with other youth focused organisations we have worked with socially excluded young people in areas of particular need. This forms part of our partnership with the local authority, police, housing and other agencies to understand and respond to anti-social behaviour in local neighbourhoods. Around 40 young people causing anti-social behaviour in North Manchester were able to speak to detached youth workers and start to work through their concerns and issues.

**Dam Head Project**

As a result of a combination of lack of community provision and sustained anti-social behaviour, The Youth Zone was asked to lead a piece of detached work in Higher Blackley. This was delivered in partnership with Groundwork and Mancunian Way and its success informed further detached work to diffuse anti-social behaviour and tensions in and around Harpurhey precinct later in 2017.

**Partnership Working**

We can only maximise our impact by working in partnership and this has again been a priority this year. Some examples include:

- Work with Youth Offending Services providing sport and physical education to young people on court orders
- Work with Manchester College with young people who are new to the UK, helping them develop social skills, to enable them to become included in sports and arts in Manchester
- Work with Groundwork on detached work, one to one mentoring, employability and social action programmes; especially with the most socially excluded young people
- Work with Active Communities Network to provide tennis Activator Awards for young people

**Achievements and performance**

• **GOING CONCERN**

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

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**TRUSTEES' REPORT (continued)  
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• **KEY FINANCIAL PERFORMANCE INDICATORS**

Total income for the year was £1,395,232 (2017: £1,168,209). Of this, £802,174 was from donations and legacies and £542,288 was from charitable activities (2017: £491,519).

Total expenditure for the year was £1,265,100 (2017: £1,265,040). Of this 94% was on charitable activities (2017: 94%).

The net surplus is £130,132.

The funds carried forward were £483,953 (2017: £353,822), of which £371,184 (2017: £267,831) were unrestricted funds and £112,769 (2017: £85,990) were restricted.

• **REVIEW OF ACTIVITIES**

**Membership**

We have seen a consistent number of juniors attending sessions. At the end of 2017 the Youth Zone had to deal with the consequences of significant anti-social behaviour within the locality and this had an impact on attendance at Senior sessions. Through the hard work of staff, volunteers and partners, these numbers began to recover by March 2018.

**President's Cup**

In Spring 2018, the Youth Zone took part in the Presidents Cup at OnSide's annual President's Cup in Wolverhampton. This is testament to the ongoing work to improve our Inclusion offering. The Presidents Cup is a unique annual event kindly supported by Norman K. Stoller CBE KStJ DL, which sees approx 200 young people come together from Wigan, Blackburn, Bolton, Carlisle, Oldham, Wolverhampton, the Wirral and Manchester to compete in a series of non traditional games and activities between senior, junior and inclusion teams, including wheelchair basketball, bladder ball, gym challenges, art attack, a dance off and many more.

**Staff Aspiring Talent Development Programme**

Developed by OnSide, the 'Talent Academy' consists of monthly formal coaching sessions for specific roles, for staff identified as having potential to grow within the organisation. The Youth Zone are currently gaining from Erica Nixon taking part in the Aspiring Chief Executive's Programme, as well as three to four days input from a member of staff from Madhlo's Youth Zone, on the Aspiring Head of Youth Programme. The programme is central to our investment in staff development.

**Fundraising**

The last 12 months have seen us strengthen our ability to report on the growing number of contracts, with the appointment of a Contracts Manager to report to funders and ensure effective draw down of funding. Over the last year the Development Committee has developed new sources of funding and have identified funders who are now making a contribution to the work of the Youth Zone as well as commercially viable events to draw in potential supporters. This committee has identified and is implementing a strategy to generate unrestricted income from corporate Manchester and is ambitious in its outlook, this includes requesting smaller monthly donation instalments to create the larger annual sum. This ensures that income is sustainable and easier for donors to manage too. Going forward, there is a real onus on creating mutually beneficial relationships.

- An Events & Communications Co-ordinator role was sponsored by Bruntwood, this role purely focusses

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on our fundraising relationships and Kirsty Murphy who was hired has become a great asset to the team, contributing to the success of the following events:

- o Manchester Ball on 10th November – we were lucky enough to be selected once again, for the fifth time in a row to be the beneficiary charity of this third-party event. The 2017 Manchester Ball successfully raised over £31,000, bringing our 5-year total up to £154,000.

- o Red v Blue Football on 17th November at Altrincham FC – this annual event doubled its income from the year before, raising £40,000 thanks to the support of the Development Committee.

- o OnSide Showcase at Hilton Hotel on 3rd December – this provided an opportunity for patrons and supporters across the OnSide network to come together and celebrate the successes of the different Youth Zones.

- o Champagne Lunch on 8th March 2018 – this inaugural and Development Committee led event, celebrating International Women's Day brought together private sector supporters from across the city to hear more about the Youth Zone, watch a fashion show and enjoy lunch whilst raising over £16,000.

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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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**Financial review**

• **RESERVES POLICY**

The Trustees have set a reserves policy, that the reserve should be between three and six months operating costs. We are aware that at times our reserve has dropped beneath this target and in the financial year 2017 18 we have set out financial targets to achieve this. The staffing restructure carried out has gone some way toward this.

• **PRINCIPAL FUNDING**

During the financial year 2017-18 total income was £1,395,232.

Voluntary Income (individually stated where over £25,000)

The Bruntwood Charity	£105,000
Calvin Capital	£50,000
JD Sports	£46,500
Money Plus Group	£38,000
Together	£25,000
GCA Altium	£25,000
Eric Wright Charitable Trust	£25,000
ANS	£25,000
Fundraising Events	£107,183
Other Donations	£56,945
Total Donations	£503,628
Manchester City Council	£300,000
Total Voluntary Income	£803,628

Activities for generating funds	£145,297
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Investment Income	£0
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Income from charitable activities (individually stated where over £25,000)

Big Lottery Fund	£105,511
GMCVO/ Talent Match	£37,000
England Football Foundation	£31,684
Oglesby Charitable Trust	£25,020
Zochonis Charitable Trust	£25,000
Other	£205,415
Total Income from Charitable Activities	£429,630

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**  
**(A company limited by guarantee)**

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**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 MARCH 2018**

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**Plans for future periods**

• **FUTURE DEVELOPMENTS**

A number of developments have been identified for 2018-2019, these include:

- Rebranding including a name change to The Manchester Youth Zone
- Internal building alterations to create new practical activity areas and an improved reception area
- New themed work within core offers to help tackle diet and food poverty
- Greater involvement of North Manchester youth network partners to expand our reach and build capacity of the voluntary sector

• **PAY POLICY FOR STAFF INCLUDING SENIOR STAFF**

Each year the Youth Zone remuneration subcommittee looks at pay of all staff and makes a recommendation for any adjustment or cost of living increase to the whole Board.

The Youth Zone are paying over the government's recommended National Living Wage, and are working towards the 'Real Living Wage' Foundation figure. The Youth Zone benchmark these salaries with other Youth Zones who are part of the Onside network, taking guidance from our statistical neighbour (Mahdlo Youth Zone) in terms of volume and income.

**EQUAL OPPORTUNITIES**

The Youth Zone is an equal opportunities employer and aims to create an environment in which all people are fully valued.

**INFORMATION ON FUNDRAISING PRACTICES**

The Youth Zone's funding comes from a mixture of donations and grants. The majority of donations come from Manchester's private sector as opposed to individual donors, however the charity Trustees are aware of the need to protect vulnerable people and other members of the public from fundraising behaviour which:

- is an unreasonable intrusion on a person's privacy
- is unreasonably persistent
- places undue pressure on a person to give money or other property

The charity does not employ an external fund raiser and monitors the fundraising activities of its staff, and third party fundraisers to ensure that standards are met.

The Youth Zone has signed up to the Fundraising Regulator whereby registered organisations agree to demonstrate compliance with the law. The Code of Fundraising Practice outlines the standards expected of all charitable fundraising organisations across the UK. The standards were developed by the fundraising community through the work of the Institute of Fundraising and Public Fundraising Association.

The Youth Zone's open and accessible complaints procedures are followed if concerns are raised about fundraising, and the Chairman is kept informed of all complaints, however the Youth Zone has not received any complaints regarding our lack of compliance to fundraising standards or scheme for fundraising regulation, nor has anyone acting on the organisations behalf for the purposes of fundraising.



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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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The Youth Zone consults the Code of Fundraising Practice when new fundraising is undertaken and are made aware of changes in policy via updates from the Institute of Fundraising.

The Youth Zone references the Code of Fundraising Practice when undertaking any new forms of fundraising.

**DISABILITIES**

The Youth Zone welcomes young people of all abilities and encourages their participation free from discrimination. The Youth Zone also employs an Inclusion Co ordinator to work with young people who require additional support.

**PUBLIC BENEFIT**

The activities of the charity are undertaken to further its charitable purposes for the public benefit. The provision of a high-quality facility for young people responds to a clear, ongoing demand from young people, parents and the wider community for more and better places for young people to go. The facility focuses on attendance and affordable access to all the facilities that are provided and will lead to:

- improved achievement and enhanced aspirations amongst young members of the local community
- those attending the Youth Zone will be happier, healthier and make constructive use of their leisure time
- greater motivation to succeed, and avoid nuisance or anti social behaviour

Longer term public benefits will include improved health, reduced crime, enhanced learning and employability, and greater community cohesion.

The Trustees have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance issued by the Charity Commission.

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The Trustees (who are also directors of Manchester Youth Zone Limited (formerly known as The Factory Youth Zone (Manchester) Limited) for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**  
**(A company limited by guarantee)**

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**TRUSTEES' REPORT (continued)  
FOR THE YEAR ENDED 31 MARCH 2018**

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The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.


**DISCLOSURE OF INFORMATION TO AUDITOR**

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

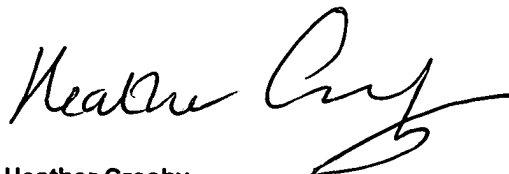
- so far as that Trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The Trustees have taken advantage of the small companies exemptions provided in Section 415A of the Companies Act 2006.

This report was approved by the Trustees, on 17/10/18 and signed on their behalf by:



**Chris Davis**  
Trustee



**Heather Crosby**  
Trustee

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**  
**(A company limited by guarantee)**

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MANCHESTER YOUTH ZONE  
LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE (MANCHESTER) LIMITED)**

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**OPINION**

We have audited the financial statements of The Manchester Youth Zone Limited (formerly known as The Factory Youth Zone (Manchester) Limited) (the 'charity') for the year ended 31 March 2018 set out on pages 20 to 44. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2018 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

**BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**OTHER INFORMATION**

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**(A company limited by guarantee)**

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MANCHESTER YOUTH ZONE  
LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE (MANCHESTER) LIMITED)**

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material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditor's report.

**USE OF OUR REPORT**

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

**(A company limited by guarantee)**

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MANCHESTER YOUTH ZONE  
LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE (MANCHESTER) LIMITED)**

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This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

*Crowe UK LLP*

**Crowe U.K. LLP**

Chartered Accountants  
Statutory Auditor

3rd floor  
The Lexicon  
Mount Street  
Manchester

M2 5NT

Date:

*17th October 2018*

Crowe U.K. LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 MARCH 2018**

	Note	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
<b>INCOME FROM:</b>					
Donations and legacies	2	799,061	3,113	802,174	614,444
Charitable activities	3	112,658	433,683	546,341	491,519
Other trading activities	4	50,770	-	50,770	62,180
Investments	5	-	-	-	66
<b>TOTAL INCOME</b>		<b>962,489</b>	<b>436,796</b>	<b>1,399,285</b>	<b>1,168,209</b>
<b>EXPENDITURE ON:</b>					
Raising funds:					
Donations and legacies		77,610	-	77,610	80,669
Charitable activities		768,458	419,032	1,187,490	1,184,371
<b>TOTAL EXPENDITURE</b>	8	<b>846,068</b>	<b>419,032</b>	<b>1,265,100</b>	<b>1,265,040</b>
<b>NET BEFORE TRANSFERS</b>		<b>116,421</b>	<b>17,764</b>	<b>134,185</b>	<b>(96,831)</b>
Transfers between Funds	17	(7,405)	7,405	-	-
<b>NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>		<b>109,016</b>	<b>25,169</b>	<b>134,185</b>	<b>(96,831)</b>
<b>NET MOVEMENT IN FUNDS</b>		<b>109,016</b>	<b>25,169</b>	<b>134,185</b>	<b>(96,831)</b>
<b>RECONCILIATION OF FUNDS:</b>					
Total funds brought forward		267,831	85,990	353,821	450,652
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>376,847</b>	<b>111,159</b>	<b>488,006</b>	<b>353,821</b>

The notes on pages 23 to 44 form part of these financial statements.

**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

(A company limited by guarantee)  
REGISTERED NUMBER: 07025561

**BALANCE SHEET  
AS AT 31 MARCH 2018**

	Note	£	2018 £	£	2017 £
<b>FIXED ASSETS</b>					
Tangible assets	13		37,856		51,771
<b>CURRENT ASSETS</b>					
Stocks	14	1,937		2,307	
Debtors	15	143,010		94,011	
Cash at bank and in hand		417,053		284,934	
		<u>562,000</u>		<u>381,252</u>	
<b>CREDITORS: amounts falling due within one year</b>	16	<u>(111,850)</u>		<u>(79,202)</u>	
<b>NET CURRENT ASSETS</b>			<u>450,150</u>		<u>302,050</u>
<b>NET ASSETS</b>			<u>488,006</u>		<u>353,821</u>
<b>CHARITY FUNDS</b>					
Restricted funds	17		111,159		85,990
Unrestricted funds	17		376,847		267,831
<b>TOTAL FUNDS</b>			<u>488,006</u>		<u>353,821</u>

The charity's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The Trustees consider that the charity is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the charity to obtain an audit for the year in question in accordance with section 476 of the Act. However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on **17th Oct 18** and signed on their behalf, by:



**Chris Davis, Trustee**



**Heather Crosby, Trustee**

The notes on pages 23 to 44 form part of these financial statements.

**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

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**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 MARCH 2018**

	Note	2018 £	2017 £
<b>Cash flows from operating activities</b>			
Net cash provided by/(used in) operating activities	19	<u>139,241</u>	<u>(42,833)</u>
<b>Cash flows from investing activities:</b>			
Dividends, interest and rents from investments		-	66
Purchase of tangible fixed assets		<u>(7,122)</u>	<u>(17,263)</u>
<b>Net cash used in investing activities</b>		<u>(7,122)</u>	<u>(17,197)</u>
<b>Change in cash and cash equivalents in the year</b>		<b>132,119</b>	<b>(60,030)</b>
Cash and cash equivalents brought forward		<u>284,934</u>	<u>344,964</u>
<b>Cash and cash equivalents carried forward</b>	20	<u><u>417,053</u></u>	<u><u>284,934</u></u>

The notes on pages 23 to 44 form part of these financial statements.



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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**1. ACCOUNTING POLICIES**

**1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Manchester Youth Zone Limited (formerly known as The Factory Youth Zone (Manchester) Limited) meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**1.2 Company status**

The charity is a company limited by guarantee. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member. This applies to members of the charity at the date of dissolution or those who were members within twelve months of the dissolution.

**1.3 Going concern**

The charity's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustees' Report which also describes the financial position of the charity including its cash, investment and reserves policy. The charity forecasts and projections, taking account of reasonably possible changes in donations, legacies, fundraising activities and other income, show that the charity should be able to operate with the current level of reserves it has. After making enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual report and financial statements.

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**(A company limited by guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**1. ACCOUNTING POLICIES (continued)**

**1.4 Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Friends is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**1. ACCOUNTING POLICIES (continued)**

**1.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the charity's educational operations, including support costs and costs relating to the governance of the charity apportioned to charitable activities.

**1.6 Tangible fixed assets and depreciation**

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Fixtures & fittings	- 3-10 years straight line
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**1.7 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

**1.8 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

(A company limited by guarantee)

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**1. ACCOUNTING POLICIES (continued)**

**1.9 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.10 Cash at Bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.11 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

**1.12 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.13 Pensions**

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

**1.14 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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(A company limited by guarantee)

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**1. ACCOUNTING POLICIES (continued)**

**1.15 Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**(i) Useful economic lives of tangible assets**

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets.

**(ii) Impairment of debtors**

The company makes an estimate of the recoverable value of trade and other debtors.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

**2. INCOME FROM DONATIONS AND LEGACIES**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Donations	499,061	3,113	502,174	314,444
Grants	300,000	-	300,000	300,000
	<hr/>	<hr/>	<hr/>	<hr/>
Total donations and legacies	799,061	3,113	802,174	614,444
	<hr/>	<hr/>	<hr/>	<hr/>
Total 2017	614,444	-	614,444	
	<hr/>	<hr/>	<hr/>	

**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
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(A company limited by guarantee)

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**3. INCOME FROM CHARITABLE ACTIVITIES**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Membership Fees	6,662	-	6,662	8,206
Contract Income	43,601	-	43,601	102,755
Session Fees	32,787	-	32,787	21,317
Grants	-	433,683	433,683	319,816
Catering Income	29,608	-	29,608	39,425
	<u>112,658</u>	<u>433,683</u>	<u>546,341</u>	<u>491,519</u>
<i>Total 2017</i>	<u>171,703</u>	<u>319,816</u>	<u>491,519</u>	

**4. ACTIVITIES FOR GENERATING FUNDS**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Fundraising Events	1,453	-	1,453	1,253
Room Hire	49,317	-	49,317	60,927
	<u>50,770</u>	<u>-</u>	<u>50,770</u>	<u>62,180</u>
<i>Total 2017</i>	<u>61,635</u>	<u>545</u>	<u>62,180</u>	

**5. INVESTMENT INCOME**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Bank interest	-	-	-	66
	<u>66</u>	<u>-</u>	<u>66</u>	
<i>Total 2017</i>	<u>66</u>	<u>-</u>	<u>66</u>	

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**6. DIRECT COSTS**

	Operation of Youth Zone £	Total 2018 £	Total 2017 £
Advertising	1,304	1,304	1,560
Recruitment	16,670	16,670	12,528
Sundries	10,348	10,348	10,722
Catering	51,191	51,191	58,330
Licenses	91,465	91,465	78,834
Consultancy	648	648	1,116
Wages and salaries	784,916	784,916	857,072
	<u>956,542</u>	<u>956,542</u>	<u>1,020,162</u>
<i>Total 2017</i>	<u>1,020,162</u>	<u>1,020,162</u>	

**7. SUPPORT COSTS**

	Operation of Youth Zone £	Total 2018 £	Total 2017 £
Postage, Printing and Stationery	3,659	3,659	6,770
Insurance	1,575	1,575	1,957
Travel and Subsistence	3,756	3,756	1,350
IT, Website and Software	16,804	16,804	9,146
Licenses	5,965	5,965	-
Consultancy	44,456	44,456	-
Premises Costs	125,174	125,174	83,516
Governance	8,522	8,522	39,131
Depreciation	21,037	21,037	22,339
	<u>230,948</u>	<u>230,948</u>	<u>164,209</u>
<i>Total 2017</i>	<u>164,209</u>	<u>164,209</u>	

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**7. SUPPORT COSTS (continued)**

During the year ended 31 March 2018, the charity incurred the following Governance costs:

	2018 £	2017 £
Auditor Remuneration	6,840	6,840
Auditor's non audit costs	613	600
Legal Fees	417	-
	<u>8,522</u>	<u>7,440</u>

**8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE**

	Staff costs 2018 £	Depreciation 2018 £	Other costs 2018 £	Total 2018 £	Total 2017 £
Expenditure on raising voluntary income	67,167	-	10,443	77,610	80,669
<b>Costs of raising funds</b>	<b>67,167</b>	<b>-</b>	<b>10,443</b>	<b>77,610</b>	<b>80,669</b>
Operation of Youth Zone	784,916	21,037	381,537	1,187,490	1,184,371
	<u>852,083</u>	<u>21,037</u>	<u>391,980</u>	<u>1,265,100</u>	<u>1,265,040</u>
<b>Total 2017</b>	<b><u>913,234</u></b>	<b><u>22,339</u></b>	<b><u>329,467</u></b>	<b><u>1,265,040</u></b>	

**9. ANALYSIS OF EXPENDITURE BY ACTIVITIES**

	Activities undertaken directly 2018 £	Support costs 2018 £	Total 2018 £	Total 2017 £
Operation of Youth Zone	956,542	230,948	1,187,490	1,184,371
<b>Total 2017</b>	<b><u>1,020,162</u></b>	<b><u>164,209</u></b>	<b><u>1,184,371</u></b>	



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**10. NET INCOME/(EXPENDITURE)**

This is stated after charging:

	2018 £	2017 £
Depreciation of tangible fixed assets:		
- owned by the charity	21,037	22,339
Auditor's remuneration - audit	6,840	6,840
Auditor's remuneration - other services	613	600
	<u>28,490</u>	<u>29,779</u>

During the year, no Trustees received any remuneration (2017 - £NIL).

During the year, no Trustees received any benefits in kind (2017 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2017 - £NIL).

**11. STAFF COSTS**

Staff costs were as follows:

	2018 £	2017 £
Wages and salaries	778,317	839,291
Social security costs	55,130	54,560
Other pension costs	18,636	19,383
	<u>852,083</u>	<u>913,234</u>

The average number of persons employed by the charity during the year was as follows:

	2018 No.	2017 No.
Fundraising	1	1
Charitable Services	52	65
	<u>53</u>	<u>66</u>

Average headcount expressed as a full time equivalent:

	2018 No.	2017 No.
Charitable services	33	38

No employee received remuneration amounting to more than £60,000 in either year.

During the year, key management personnel received remuneration of £182,563 (2017: £192,954). Key management personnel are considered to be the Chief Executive, Development Manager, Head of Business and a Head of Youth Work.

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**12. TAXATION**

**Factors affecting tax charge for the year**

The charity's activities are potentially exempt from taxation under part 11 of the Corporation Tax Act 2010. No tax charge has arisen in the year.

There were no factors that may affect future tax charges.

**13. TANGIBLE FIXED ASSETS**

	Fixtures, fittings and equipment £
<b>Cost</b>	
At 1 April 2017	122,817
Additions	7,122
Disposals	(5,927)
At 31 March 2018	<u>124,012</u>
<b>Depreciation</b>	
At 1 April 2017	71,046
Charge for the year	21,037
On disposals	(5,927)
At 31 March 2018	<u>86,156</u>
<b>Net book value</b>	
At 31 March 2018	<u><u>37,856</u></u>
At 31 March 2017	<u><u>51,771</u></u>

**14. STOCKS**

	2018 £	2017 £
Finished goods and goods for resale	<u><u>1,937</u></u>	<u><u>2,307</u></u>

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**15. DEBTORS**

	2018	2017
	£	£
Trade debtors	78,521	51,768
Other debtors	-	41
Prepayments and accrued income	64,489	42,202
	<u>143,010</u>	<u>94,011</u>

**16. CREDITORS: Amounts falling due within one year**

	2018	2017
	£	£
Trade creditors	65,595	44,581
Other taxation and social security	12,752	13,180
Other creditors	536	3,417
Accruals and deferred income	32,967	18,024
	<u>111,850</u>	<u>79,202</u>

**Deferred income**

	£
Deferred income at 1 April 2017	18,024
Resources deferred during the year	3,178
Amounts released from previous years	<u>(18,024)</u>
Deferred income at 31 March 2018	<u>3,178</u>

Deferred income as at 31 March 2018 relates to income relating to fundraising due to take place in 2018/19.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**17. STATEMENT OF FUNDS**

**STATEMENT OF FUNDS - CURRENT YEAR**

	Balance at 1 April 2017 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2018 £
<b>Unrestricted funds</b>					
General Funds	267,831	962,489	(846,068)	(7,405)	376,847

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**17. STATEMENT OF FUNDS (continued)**

**Restricted funds**

GM High Sheriff's Police Trust - Bike to the Future	2,603	-	(2,603)	-	-
The Oglesby Charitable Trust - Health & Nutrition	5,722	22,594	(10,485)	-	17,831
Community cafe	2,141	-	(2,141)	-	-
Talent Match - Beneficiaries Expenses	1,531	2,496	(2,088)	-	1,939
Talent Match - GMCVO	17,796	37,000	(24,000)	-	30,796
Community fun day	-	362	(366)	4	-
England Football Foundation - E3	162	31,684	(31,990)	144	-
Manchester City Council - International Women's Day	22	-	(22)	-	-
The Oglesby Charitable Trust - The Outward Bound Trust	(635)	-	-	635	-
Comic Relief - Challenge to Change	16,006	16,024	(36,524)	4,494	-
Heritage Lottery Fund - Our Manchester Ourselves	(139)	-	-	139	-
Big Lottery Fund - Capacity Building	9,540	-	(9,549)	9	-
Police & Crime Commissioner - Junior Choices	866	9,587	(10,484)	31	-
Zochonis Charitable Trust - Bike to the Future	12,082	25,000	(18,552)	-	18,530
Neighbours Investments Fund - Music Project	(56)	-	-	56	-
Forever Manchester - Learn 2 Lead	5,256	13,614	(18,883)	13	-
Awards for All - Instatteam	195	-	(132)	-	63
British Airways - Junior Choices	514	7,500	(8,024)	10	-
29th May Charitable Trust	5,000	-	(5,000)	-	-
Big Lottery Fund - A Level Playing Field	(37)	-	-	37	-
RADEQUAL	(24)	-	-	24	-
Big Lottery Fund - Smart Futures	7,445	105,511	(104,263)	-	8,693
GMYN - Money for life	-	2,845	(2,855)	10	-
St George's Day Parade	-	-	(1,560)	1,560	-
On Side - HM Government Libor - Supporting Service Children	-	14,095	(14,095)	-	-
On Side - Accenture - Get A Job	-	9,693	(9,693)	-	-
Forever Manchester - Get Together	-	200	(203)	3	-
William Wates Memorial Trust - Bike To The Future	-	12,000	(6,651)	-	5,349
Rank Foundation - Junior Choices	-	20,000	(4,118)	-	15,882
On Side - Small Grants	-	597	(597)	-	-
Festival Medical Services/First Aid	-	5,214	(5,205)	-	9
The Oglesby Charitable Trust - Outdoor Challenge	-	25,020	(24,565)	-	455
Challenger - Organised Crime	-	4,500	(4,526)	26	-
CSP - Junior Choices	-	10,000	(10,015)	15	-
MCC/Northward Housing - Dam Head	-	20,000	(20,069)	69	-
Northward Housing/Eric Hobin - Bike to The Future	-	500	-	-	500
On Side - Nesta - Able to Manage	-	9,529	(9,579)	50	-

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**17. STATEMENT OF FUNDS (continued)**

BBC Children in Need - Junior Choices	-	7,845	(7,164)	-	681
Barclays Charities Trust - B-Ready Event	-	417	(424)	7	-
UK Youth Future Proof	-	510	(510)	-	-
On Side - Nesta - Albert Schloss	-	5,536	(1,244)	-	4,292
Home Office - Knife Crime	-	8,381	(8,417)	36	-
GMYN - Building Stronger Britain Together	-	-	(33)	33	-
Enthusiasm Trust - Sport England - #ManchesterYouthCan	-	2,403	(2,403)	-	-
Sport England - Factory Tennis	-	5,545	-	-	5,545
On Side - Careers and Enterprise Company - Mentoring Fund	-	594	-	-	594
	<u>85,990</u>	<u>436,796</u>	<u>(419,032)</u>	<u>7,405</u>	<u>111,159</u>
Total of funds	<u>353,821</u>	<u>1,399,285</u>	<u>(1,265,100)</u>	<u>-</u>	<u>488,006</u>

**STATEMENT OF FUNDS - PRIOR YEAR**

	<i>Balance at 1 April 2016</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 March 2017</i>
	£	£	£	£	£
General Funds	<u>317,514</u>	<u>847,848</u>	<u>(964,742)</u>	<u>67,211</u>	<u>267,831</u>

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**17. STATEMENT OF FUNDS (continued)**

**Restricted funds**

GM High Sheriff's Police Trust - Bike to the Future	-	3,391	(788)	-	2,603
Careers and Enterprise Company - Mentoring Fund	-	1,500	(1,500)	-	-
Mentoring Project	21,750	-	-	(21,750)	-
The Oglesby Charitable Trust - Health & Nutrition	-	19,262	(13,540)	-	5,722
Photography project	458	-	-	(458)	-
Employability	17,131	-	-	(17,131)	-
Community cafe	5,818	-	(3,677)	-	2,141
Talent Match - Beneficiaries Expenses	-	2,500	(969)	-	1,531
Talent Match - GMCVO	-	24,000	(6,204)	-	17,796
British Amateur Gymnastics Free G Work Club	7,095	-	-	(7,095)	-
Capital Café Grant	2,453	-	-	(2,453)	-
England Football Foundation - E3	3,937	-	-	(3,937)	-
Manchester City Council - International Women's Day	-	15,809	(15,647)	-	162
The Oglesby Charitable Trust - The Outward Bound Trust	-	400	(378)	-	22
Comic Relief - Challenge to Change	-	6,594	(7,229)	-	(635)
Football Foundation - Grow the Game	12,786	31,479	(28,259)	-	16,006
Sport England - Sport for Development	-	950	(950)	-	-
Heritage Lottery Fund - Our Manchester	-	28,231	(28,370)	-	(139)
Ourselves	22,088	20,573	(32,897)	(9,764)	-
Community Safety Partnership - Senior Choices	25,000	-	(25,000)	-	-
Big Lottery Fund - Capacity Building	-	15,000	(5,460)	-	9,540
Police & Crime Commissioner - Junior Choices	-	19,175	(18,309)	-	866
Places for People - Detached Youth Work	-	5,616	(5,616)	-	-
Zochonis Charitable Trust - Bike to the Future	-	25,000	(12,918)	-	12,082
Police & Crime Commissioner - Factory Local	-	990	(990)	-	-
Neighbours Investments Fund - Music Project	-	-	(57)	-	(57)
Forever Manchester - Learn 2 Lead	-	13,889	(8,632)	-	5,257
Awards for All - Instateam	10,000	-	(9,805)	-	195
Hate Crime Awareness Week	-	600	(600)	-	-
Percy Bilton	2,667	-	-	(2,667)	-
NM Sports	750	-	-	(750)	-
Inclusion - Tesco	569	-	-	(569)	-
British Airways - Junior Choices	-	7,500	(6,986)	-	514
Trampoline club kit	637	-	-	(637)	-
Big Lottery Fund - A Level Playing Field	-	46,010	(46,047)	-	(37)
RADEQUAL	-	1,995	(2,019)	-	(24)
Big Lottery Fund - Smart Futures	-	24,897	(17,452)	-	7,445

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**17. STATEMENT OF FUNDS (continued)**

29th May Charitable Trust	-	5,000	-	-	5,000
	<u>133,139</u>	<u>320,361</u>	<u>(300,299)</u>	<u>(67,211)</u>	<u>85,990</u>

**SUMMARY OF FUNDS - CURRENT YEAR**

	Balance at 1 April 2017 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2018 £
General funds	267,831	962,489	(846,068)	(7,405)	376,847
Restricted funds	85,990	436,796	(419,032)	7,405	111,159
	<u>353,821</u>	<u>1,399,285</u>	<u>(1,265,100)</u>	<u>-</u>	<u>488,006</u>

**SUMMARY OF FUNDS - PRIOR YEAR**

	Balance at 1 April 2016 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2017 £
General funds	317,514	847,848	(964,742)	67,211	267,831
Restricted funds	133,139	320,361	(300,299)	(67,211)	85,990
	<u>450,653</u>	<u>1,168,209</u>	<u>(1,265,041)</u>	<u>-</u>	<u>353,821</u>



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**17. STATEMENT OF FUNDS (continued)**

Independence Project; aims to ensure all young people with disabilities ranging from mild to complex can participate in and benefit from the same activities alongside their peers.

Sport Project; using sport as a tool to develop skills, self-confidence and raise aspirations throughout our full membership.

Cycling Project; funding received enabled the Youth Zone to develop a cycling club, purchasing equipment and enabling young people to engage in cycling.

Roller skate Project; funds received were to purchase roller skates and safety equipment to be used by young people extending the existing activity offer.

Basketball Project; develop a Basketball team and compete in competitions.

Summer Holiday Club; run a summer activity club for young people aged 8 to 13 years old. We were also successful in securing funding to provide specialist one-to-one support for young people with complex needs.

Mentoring Project; providing 1:1 mentoring programme, we are supporting young people with significant barriers to progression. Providing tailored targets and positive role models young people can achieve change.

Healthy Eating Project; to educate young people how to cook basic good quality food and to use catering as a vehicle for employability and enterprise projects.

A Level Playing Field Project; provides opportunity to young disabled people to try, to train and to develop team working alongside their non-disabled peers, creating new friendships and nurturing respect.

Accenture Project; to give NEET young people confidence/ self-esteem and support to enable them to progress to work, education or training.

BG – Free G; this is British Gymnastics funding to purchase capital equipment to develop 'Free Gymnastics' sessions improving and increasing our gymnastics activities.

Work Club; work club aims to provide training and support to young people who are still in education, gaining skills and practical experiences, aiming towards ensuring they enter employment or further education.

Drama project ("Suck it and See"); to develop a high quality youth theatre offer in North Manchester. Enable young people to visit with and extend their understanding of other youth theatres and provide opportunities for 'go see' activities.

Challenge to Change programme; works with the hardest to reach young people who are at risk of engaging in juvenile crime, using sport as an engagement tool.

Sports for Development (Sport England) - to increase participation and to measure the impact of sport of young people aged 14 plus.

Our Manchester Ourselves Heritage Lottery Fund) - for young people to develop, research and produce a film relating to the Manchester Bomb in 1996.

Choices (Manchester City Council) - to test ways of working to address serious and organised crime in

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**17. STATEMENT OF FUNDS (continued)**

North Manchester (delivered with partners and reaching vulnerable young people).

Football Foundation (FA funding): "Grow the game" - to develop work with girls and Football.

Summer Sports (Manchester City Council) - to run summer holiday provision in a number of parks in North Manchester.

Detached project (Northwards Housing and Places for People) - to work on estates with young people at risk.

Autism Innovation Funding - to purchase Ipads and software that will allow young people with Autism to participate fully in activity.

Music Funding (Manchester City Council) - purchase of Musical equipment.

Detached Youth Funding (Manchester City Council) - for youth workers to be deployed in the Queens Road area and engage young people causing anti social behaviour.

Awards for all (Lottery funding) - to focus on junior team building.

Hate Crime Awareness Week funding (MCC) - to run programmes where young people celebrate difference.

Percy Bilton- to purchase laptops for young people engaged in looking for work programmes.

North Manchester Sports Network - funding for sport with young people.

Inclusion Tesco - funding to allow young people to participate in cycling.

Trampolining kit - purchase of leotards for young people representing the Youth Zone.

Community Cafe - capital cost for work on the cafe. Expenditure represents depreciation

Talent Match - This project supports young people aged 18-24 who have not been in employment, education or training for twelve months or more and who need extra support to help them along their pathway to work.

MCC - International Women's Day - A series of workshop for young women to promote positive role models

OCT - Outward Bound - To provide for a 5-day residential opportunity to 12 young people aged 14 and 15. The experience will seek to work on self-confidence, wellbeing and future aspirations.

Big Lottery Fund - Capacity Building

Forever Manchester - Learn 2 Lead - The project supports 14 to 18 year olds through leadership training, volunteer placements and accreditation - providing them with the confidence and opportunity to have a voice and shape their futures.

RADEQUAL - Seven week programme exploring cultural and personal diversity through a range of mediums.

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**17. STATEMENT OF FUNDS (continued)**

GMYN - Money for Life - The aim of the project is to help young people to improve their financial capability. The programme has been designed by UK Youth to be delivered by youth workers supported by peer educators called Money Champions.

OnSide - HM Govt LIBOR - Supporting Service Children - A project aimed at engaging and supporting service and ex-service children and young people and their families.

OnSide - Accenture - Get a Job - The programme targets young people who are/or are at risk of becoming NEET (Not in Employment, Education or Training). It provides training and support to help young people acquire the skills required by employers, which they have been unable to achieve through mainstream education and learning.

Forever Manchester - Get Together - Funding for a small event for a local community.

Festival Medical Services/First Aid - To develop first aid awareness and knowledge so that it is central to all activities at the Youth Zone and becomes embedded within the organisation.

OCT - Outdoor Challenge - To provide 5 residential opportunities to 84 young people, The experience will seek to work on self-confidence, wellbeing and future aspirations.

Challenger - Organised Crime - Series of workshops around Serious and Organised Crime.

MCC/Northward Housing - Dam Head - Outreach/detached provision delivered on the Dam Head estate targeting specific hotspot areas with very high antisocial behaviour.

OnSide - Nesta & Albert Schloss - Able to Manage - To deliver one to one monet management training through volunteer mentored over a 10 week period. Project will help young people to make a successful transition to adulthood.

UK Youth Future Proof - Project delivered along side Junior Choices.

Home Office - Knife Crime - Three month project to raise awareness around knife crime.

GMYN - Building Stronger Britain Together - Peer mentoring programme developing young leaders as 'Community Reporters', creating social media content on issues affecting their lives and communities.

Enthusiasm Trust- Sport England - #ManchesterYouthCan - Through this project young people will: achieve; increase their local influence and impact; develop more positive attitudes towards sport and physical activity; improve personal resilience and wellbeing; learn new skills and be part of something worthwhile. Communities will see more events and activities and young people will be perceived more positively.

Sport England - Factory Tennis - This funding will allow the delivery of a tennis programme for young people.

Community Fun Day - Funds raised during the Youth Zone's Community Fun Day.

OnSide - Small Grants - Funding for the delivery of a number of focused projects.

St Georges' Day Parade - Funding to cover the cost of participating in St Georges' Day Parade.

Barclays Charities Trust - B-Ready Event - Funding for resources on B-Ready For The Worlds of Work

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**THE MANCHESTER YOUTH ZONE LIMITED (FORMERLY KNOWN AS THE FACTORY YOUTH ZONE  
(MANCHESTER) LIMITED)**

(A company limited by guarantee)

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

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**17. STATEMENT OF FUNDS (continued)**  
event.

**TRANSFERS**

During the year the charity has undertaken a review of its restricted fund balances and has made transfers from unrestricted reserves to restricted funds to reflect the position carried forward.

**18. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR**

	<b>Unrestricted funds 2018 £</b>	<b>Restricted funds 2018 £</b>	<b>Total funds 2018 £</b>
Tangible fixed assets	37,856	-	37,856
Current assets	450,841	111,159	562,000
Creditors due within one year	(111,850)	-	(111,850)
	<u>376,847</u>	<u>111,159</u>	<u>488,006</u>

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR**

	<b>Unrestricted funds 2017 £</b>	<b>Restricted funds 2017 £</b>	<b>Total funds 2017 £</b>
Tangible fixed assets	49,631	2,140	51,771
Current assets	297,402	83,850	381,252
Creditors due within one year	(79,202)	-	(79,202)
	<u>267,831</u>	<u>85,990</u>	<u>353,821</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**19. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2018 £	2017 £
Net income/(expenditure) for the year (as per Statement of Financial Activities)	134,185	(96,831)
<b>Adjustment for:</b>		
Depreciation charges	21,037	22,339
Dividends, interest and rents from investments	-	(66)
Decrease in stocks	370	-
(Increase)/decrease in debtors	(48,999)	67,767
Increase/(decrease) in creditors	32,648	(36,042)
<b>Net cash provided by/(used in) operating activities</b>	<b>139,241</b>	<b>(42,833)</b>

**20. ANALYSIS OF CASH AND CASH EQUIVALENTS**

	2018 £	2017 £
Cash in hand	417,053	284,934
<b>Total</b>	<b>417,053</b>	<b>284,934</b>

**21. PENSION COMMITMENTS**

The charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the charity to the fund and amounted to £18,636 (2017: £19,383). As at 31 March 2018, £2,937 was outstanding in respect of contributions (2017: £2,826).

**22. OPERATING LEASE COMMITMENTS**

At 31 March 2018 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2018 £	2017 £
<b>Amounts payable:</b>		
Within 1 year	1,555	1,555
Between 1 and 5 years	1,036	2,462
<b>Total</b>	<b>2,591</b>	<b>4,017</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**23. RELATED PARTY TRANSACTIONS**

No trustee received any remuneration during the year.

During the year the Bruntwood Group of companies provided services to the charity amounting to £37,905 (2017: £32,962). Bruntwood is considered to be a related party of the charity as Katherine Vokes holds a directorship of the company and is also a trustee of the charity. As at 31 March 2018, due to Bruntwood was £1,234 (2017: £2,958). During the year, Bruntwood charity donated £40,650 (2017: £28,000) and purchased advertising space to the value of £500 (2017: £nil).

During the year, the Oglesby Charitable Trust, provided funding to the value of £47,614 (2017: £19,262) for a healthy eating project and a outdoor activities project. The Oglesby Charitable Trust is a related party of the charity as Katherine Vokes holds a trusteeship with both charities. As at 31 March 2018, no amount was due from the Oglesby Charitable Trust.

Donations of £14 (2017: £2,477) were provided from Citation Professional Solutions during the year. Chris Morris is a director of this company in addition to being a trustee of the charity. Chris Morris provided professional services to the charity during the year at a nominal fee of £1. No amounts were outstanding as at 31 March 2018.

Money Plus, a company in which Chris Davis is a director, provided sponsorship of £350 (2017: £nil) to the charity during the year. Chris Davis is been a trustee of the charity. No amount was due as at 31 March 2018 (2017: £nil).

Clear Marketing Limited, a company in which Jim Smith is a director, provided donations and sponsorship to the value of £3,500 (2017: £nil) to the charity during the year. Jim Smith is a trustee of the charity. As at 31 March 2018, £3,000 (£nil) was due from Clear Marketing Limited.