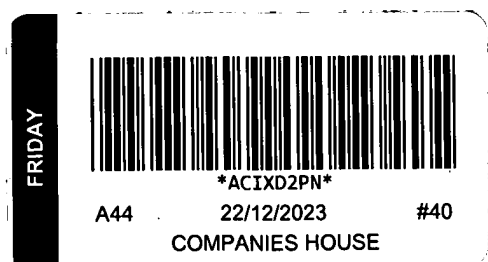

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023



CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

COMPANY INFORMATION

DIRECTORS

Mrs L C Powers-Freeling (Chair)
Professor J Wallwork
Mr J R Sinker
Dr M J More
Professor A D Neely
Professor P H Maxwell
Professor M R Bennett
Professor T J Ford
Professor T G Eisen
Professor A N Hills (appointed 25 April 2022)
Professor Y A Barnett (appointed 26 May 2022)
Professor R E Watkins (appointed 26 May 2022)
Professor E A Midlane (appointed 30 August 2022)
Miss E M Milner (appointed 1 June 2023)
Professor D A Prentice (appointed 1 July 2023)

REGISTERED NUMBER

07015773

REGISTERED OFFICE

Addenbrookes Hospital Box 146
Cambridge Biomedical Campus
Hills Road
Cambridge
CB2 0QQ

INDEPENDENT AUDITORS

Peters Elworthy & Moore
Chartered Accountants & Statutory Auditors
Salisbury House
Station Road
Cambridge
CB1 2LA

BANKERS

Barclays Bank Plc
9-11 St Andrews Street
Cambridge
CB2 3AX

SOLICITORS

Eversheds Sutherland LLP
5th Floor
50/60 Station Road
Cambridge
CB1 2JH

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

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CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

DIRECTORS' REPORT
FOR THE YEAR ENDED 31 MARCH 2023

The directors present their report and the financial statements for the year ended 31 March 2023.

PRINCIPAL ACTIVITY

The company was founded in 2009 to act as the partnership vehicle for the organisations that collectively comprise the Cambridge Academic Health Science Centre. In that year, the Department of Health designated five centres in England as Academic Health Science Centres in recognition of their internationally competitive excellence in health care, health-related research and the education of the medical and other health care professionals. The founding members of the company are the University of Cambridge, Cambridgeshire and Peterborough NHS Foundation Trust, Cambridge University Hospitals NHS Foundation Trust and Royal Papworth Hospital NHS Foundation Trust.

Following re-designation as an Academic Health Science Centre in 2014, the company was again designated in 2020 for a further five years by the National Institute for Health Research, NHS England and NHS Improvement; one of eight such centres in England. In 2022 Anglia Ruskin University joined the partnership.

The company's objects are the advancement of education, health, learning and research. In recent years the company has been focused on maintaining the Cambridge Lifescience Ecosystem as a world leading destination for talent, funds and partnerships across Discovery, Demonstration and translation and delivery of healthcare and medical products working with other lifescience stakeholders. In doing so it has focused effort into developing the capacity within healthcare providers to adopt innovation, developing data infrastructure and providing a front door into the lifescience ecosystem.

DIRECTORS

The directors who served during the year were:

Mrs L C Powers-Freeling (Chair)
Professor J Wallwork
Mr J R Sinker
Dr M J More
Professor A D Neely
Mr S J Posey (resigned 30 August 2022)
Professor T G Eisen
Professor P H Maxwell
Professor M R Bennett
Professor T J Ford
Professor A N Hills (appointed 25 April 2022)
Professor R E Watkins (appointed 26 May 2022)
Professor Y A Barnett (appointed 26 May 2022)
Professor E A Midlane (appointed 30 August 2022)
Professor D A Cardwell (appointed 1 October 2022, resigned 1 July 2023)
Professor S J Tooze (resigned 30 September 2022)
Mrs J A Spence (resigned 1 June 2023)

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

AUDITORS

The auditors, Peters Elworthy & Moore, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

SMALL COMPANIES NOTE

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf by:



Mrs L C Powers-Freeling (Chair)
Director

Date: 18 December 2023

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CAMBRIDGE UNIVERSITY HEALTH PARTNERS

OPINION

We have audited the financial statements of Cambridge University Health Partners (the 'Company') for the year ended 31 March 2023, which comprise the Profit and Loss Account, the Balance Sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice):

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2023 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CAMBRIDGE UNIVERSITY HEALTH PARTNERS (CONTINUED)

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CAMBRIDGE UNIVERSITY HEALTH
PARTNERS (CONTINUED)**

RESPONSIBILITIES OF DIRECTORS

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CAMBRIDGE UNIVERSITY HEALTH PARTNERS (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the Company through discussions with Directors and other management, and from our knowledge and experience of the sector;
- We obtained an understanding of the legal and regulatory framework applicable to the Company and how the entity is complying with that framework;
- We obtained an understanding of the Company's policies and procedures on compliance with laws and regulations, including documentation of any instances of non-compliance;
- We identified which laws and regulations were significant in the context of the Company; and
- Identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- Performed audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business, and reviewing accounting estimates for bias.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting documentation;
- Reviewing minutes of meetings of those charged with governance; and
- Reviewing correspondence with relevant regulators.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CAMBRIDGE UNIVERSITY HEALTH PARTNERS (CONTINUED)

to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Kelly Bretherick (Senior Statutory Auditor)

for and on behalf of

Peters Elworthy & Moore

Chartered Accountants

Statutory Auditors

Salisbury House

Station Road

Cambridge

CB1 2LA

18 December 2023

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2023

	2023 £	2022 £
Turnover	1,175,976	723,594
Cost of sales	(996,890)	(785,272)
GROSS PROFIT/(LOSS)	179,086	(61,678)
Administrative expenses	(9,458)	(8,700)
OPERATING PROFIT/(LOSS)	169,628	(70,378)
PROFIT/(LOSS) FOR THE FINANCIAL YEAR	169,628	(70,378)

The notes on pages 11 to 13 form part of these financial statements.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)
REGISTERED NUMBER: 07015773

BALANCE SHEET
AS AT 31 MARCH 2023

	Note	2023 £	2022 £
CURRENT ASSETS			
Debtors: amounts falling due within one year	4	1,386,375	469,883
Cash at bank and in hand		117,126	265,137
		<u>1,503,501</u>	<u>735,020</u>
Creditors: amounts falling due within one year	5	(744,021)	(145,168)
NET CURRENT ASSETS		759,480	589,852
TOTAL ASSETS LESS CURRENT LIABILITIES		759,480	589,852
NET ASSETS		759,480	589,852
CAPITAL AND RESERVES			
Profit and loss account		759,480	589,852
		<u>759,480</u>	<u>589,852</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



Mrs L C Powers-Freeling (Chair)
Director

Date: 18 December 2023

The notes on pages 11 to 13 form part of these financial statements.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. GENERAL INFORMATION

Cambridge University Health Partners is a private company limited by guarantee and incorporated in England. The registered office, which is also the principal place of business, is Addenbrookes Hospital BOX 146, Cambridge Biomedical Campus, Hills Road, Cambridge, CB2 0QQ.

The Company's functional and presentational currency is GBP.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The following principal accounting policies have been applied:

2.2 GOING CONCERN

The Company has undertaken additional budgeting, forecasting and cash flow planning which is reviewed and monitored by the Board of Directors. The Going Concern assumption is based on the commitment of members to the objectives of Cambridge University Health Partners (CUHP) and the intent of members to continue to fund CUHP in line with the annually approved business plan. CUHP has no committed fixed costs or significant liabilities, its main costs are staff costs, all of these staff are seconded from Cambridge University Hospitals (CUH). As such, the directors believe the going concern basis remains appropriate.

2.3 REVENUE

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

2.4 DEBTORS

Short-term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. ACCOUNTING POLICIES (CONTINUED)

2.5 CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

2.6 CREDITORS

Short term creditors are measured at the transaction price.

3. EMPLOYEES

The Company has no employees other than the directors, who did not receive any remuneration (2022 - £NIL).

4. DEBTORS

	2023 £	2022 £
Trade debtors	698,741	-
Other debtors	687,634	366,583
Prepayments and accrued income	-	103,300
	<u>1,386,375</u>	<u>469,883</u>

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Other taxation and social security	126,294	-
Accruals and deferred income	617,727	145,168
	<u>744,021</u>	<u>145,168</u>

CAMBRIDGE UNIVERSITY HEALTH PARTNERS
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

6. RELATED PARTY TRANSACTIONS

Cambridge University Hospitals NHS Foundation Trust (CUH) is one of the members of the company.

CUH provides a hosting arrangement for the company which invoices the provision of serviced office space and secondment of staff. Under the membership agreement, the costs of company operations are shared equally between the members. The members make a contribution each year and any underspend is held by CUH on behalf of the company. The members' contributions and costs of the hosting arrangement are reflected in the Income and Expenditure Account of the company.

A members' contribution of £306,200 (2022: £103,300) was committed during the year by CUH. At the year end, an amount of £687,634 (2022: £246,583) was owed to the company by CUH.

Dr M J More is Chairman of CUH and Mr J R Sinker and Professor P H Maxwell are directors of CUH.

Cambridge and Peterborough NHS Foundation Trust (CPFT) is one of the members of the company.

A member's contribution of £168,200 (2022: £103,300) was committed during the year.

At the year end, an amount of £168,200 + VAT (2022: £NIL) was owed to the company by CPFT.

Professor A N Hills and Ms E M Milner are senior employees of CPFT.

Royal Papworth Hospital NHS Foundation Trust (RPH) is one of the members of the company.

A member's contribution of £168,200 (2022: £154,950) was paid during the year.

At the year end, an amount of £144,200 + VAT (2022: £NIL) was owed to the company by RPH.

In addition £327,717 (2022: 120,000) has been paid in the year for future contributions and is included within deferred income.

Professor J Wallwork is Chairman of RPH and Ms E A Midlane is a senior employee.

The University of Cambridge (UoC) is one of the members of the company.

A member's contribution of £296,500 (2022: £103,300) was committed during the year.

At the year end, an amount of £148,250 + VAT (2022: £NIL) was owed to the company by UoC.

Professor T G Eisen, Professor P H Maxwell, Professor S J Toope, Professor A D Neely, Professor M R Bennett, Professor D A Prentice and Professor T J Ford are senior employees.

Anglia Ruskin University (ARU) is one of the members of the company.

A member's contribution of £126,000 was committed during the year.

At the year end, an amount of £72,000 + VAT (2022: £NIL) was owed to the company by ARU.

Professor R E Watkins and Professor Y A Barnett are senior employees of ARU.