



**FILE COPY**

**CERTIFICATE OF INCORPORATION  
OF A  
PRIVATE LIMITED COMPANY**

Company No. 6995050

The Registrar of Companies for England and Wales hereby certifies that

**MM&S (5498) LIMITED**

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House on **19th August 2009**



**\*N06995050L\***



*Companies House*  
— for the record —



THE OFFICIAL SEAL OF THE  
REGISTRAR OF COMPANIES

142296/20

100  
2

**THE COMPANIES ACT 1985**  
**COMPANY LIMITED BY SHARES**  
**MEMORANDUM OF ASSOCIATION**  
**of**  
**MM&S (5498) Limited**

WEDNESDAY



\*P7K6MCJ3\*  
 PC4 19/08/2009 7  
 COMPANIES HOUSE

1. The Name of the Company is "**MM&S (5498) LIMITED**" (hereinafter called "the Company").
2. The Registered Office of the Company will be situate in England.
3. The Objects for which the Company is established are:-
  - 3.1 To carry on for profit, directly or indirectly, whether by itself or through subsidiary, associated or allied firms or companies, in any or all of its branches, wherever situated, any business or undertaking of any description and any or all trades, processes and activities in any way related thereto.
  - 3.2 To acquire, establish and carry on any other business which the Company may consider desirable to be carried on in connection with its said businesses or any of them, whether similar to or connected with any of their said businesses or not, and to enter into any transaction which the Company may consider desirable or in any way auxiliary to the business thereof, or proper to be carried on or entered into in connection therewith.
  - 3.3 To purchase, take on lease or in exchange, hire or otherwise acquire any property, real or personal, and any rights or privileges which the Company may think necessary or convenient for the purpose of its business.
  - 3.4 To build, construct, alter, maintain, enlarge, pull down, remove or replace and to work, manage and control any buildings, offices, warehouses, factories, mills, workshops, sheds, machinery, engines, tools, roads, railways, docks, quays, yards, wharves, bridges, reservoirs, watercourses, electric works and other works which may seem calculated directly or indirectly to advance the interests of the Company.
  - 3.5 To buy, sell, manufacture, import or export and deal in any property, real or personal, merchandise and produce of all kinds which can conveniently be dealt in by the Company in connection with any of its objects, and to carry on the business of a marketing and selling organisation or of a supplier, wholesaler, retailer, merchant or dealer of any kind.
  - 3.6 To act as directors, managers, secretaries or registrars of, or to appoint directors, managers, secretaries or registrars of any subsidiary company or of any other company in which the Company is or may be interested, and to take part in the management, supervision and control of the business or operations of any company or undertaking, and for that purpose to appoint and remunerate any directors, managers, secretaries, registrars, trustees, accountants or other experts or agents.
  - 3.7 To provide services of all descriptions and to carry on business as advisers, consultants, brokers or agents of any kind and in particular for customers of the Company, and for any persons, companies or societies carrying on any business of a similar nature to that of any branch of the Company's business and to receive goods, money and effects for custody, transmission, sale or otherwise.
  - 3.8 To provide technical, cultural, artistic, educational entertainment or business material, facilities or services and to carry on business involving any such provision.

- 3.9 To store goods of other persons, firms or companies in any warehouses or stores of the Company or others, on such terms as may with them be mutually agreed on.
- 3.10 To apply for or join in applying for or otherwise acquire any Letters Patent, patent rights or inventions, brevets d'invention, licences of any kind, including licences to deal in or sell excisable liquors wholesale or retail, concessions, secret processes or registered designs, trade marks or the like which may appear to be useful to the Company, to register, protect, prolong, renew, exercise, develop, grant licences under, use, manufacture under, or turn to account the same by merchandising or otherwise, and to make researches and experiments for perfecting existing or discovering new appliances or methods of manufacture.
- 3.11 To enter into partnership or amalgamation or into any arrangement for sharing profits, union of interests, co-operation, joint venture, reciprocal concession or otherwise with any person, firm or company.
- 3.12 To amalgamate with any other company whose objects are or include objects similar to those of the Company, whether by sale or purchase (for shares or otherwise) of all or any part of the undertaking subject to or free from all or any part of the liabilities of this or any such other company as aforesaid, with or without winding-up, or by sale or purchase (for shares or otherwise) of all or any part of the shares or stock of this or any such other company as aforesaid or by partnership or any arrangement of the nature of partnership or in any other manner.
- 3.13 To acquire an interest in or to buy or acquire all or any part of the business, property or undertaking and to assume all or any part of the liabilities of any other company, firm or person carrying on any business or engaged in any undertaking which the Company may legally carry on or possessed of property or rights suitable for any of the purposes of the Company.
- 3.14 To pay for any purchases in cash or by bills of the Company or by ordinary, preference, guaranteed or deferred shares of the Company (fully paid up or partly paid up) or by debentures or other securities or acknowledgements of the Company, or one or more of them or part of the one and part of the other or others, or in any other way and generally on such terms as the Company may approve.
- 3.15 To issue and allot securities of the Company for cash or in payment or part payment for any property, real or personal, purchased or otherwise acquired by the Company or any services rendered to the Company or as security for any obligation or amount or for any other purpose.
- 3.16 To sell, exchange, lease or otherwise deal with or dispose of the whole or any part of the property and undertaking of the Company or any right over or any interest in the same in such manner, upon such terms, including payment in cash or in shares or debentures or other securities of any other company, association, firm or person, and subject to such conditions as the Company may think proper.
- 3.17 To establish or promote or concur in establishing or promoting any company or companies for the purpose of carrying on any business which the Company is authorised to carry on or for any other purpose which may seem directly or indirectly calculated to benefit the Company.
- 3.18 To apply for, promote and obtain Acts of Parliament, Provisional Orders or licences of the Department for Business, Innovation and Skills or any other Government Department which may seem calculated, directly or indirectly to benefit the Company, or be in the interests of the trade carried on by the Company or other companies carrying on similar businesses, and to oppose any Bills, Provisional Orders or any other proceedings in Parliament or elsewhere, which may seem calculated, directly or indirectly, to prejudice the Company's interests and to subscribe to the expenses thereof.

- 3.19 To enter into any arrangement with any Governments or Authorities, supreme, local, municipal or otherwise, or any corporations, companies, firms or persons which may seem conducive to the attainment of the Company's objects or any or them and to obtain from any such Government, Authority, corporation, company, firm or person any charters, contracts, decrees, rights, privileges and concessions which the Company may think desirable, and to carry out, exercise and comply with any such charters, contracts, decrees, rights, privileges and concessions.
- 3.20 To insure with any other company or person against losses, damages and risks of all kinds which may affect the Company; provided that nothing herein contained shall empower the Company to carry on the business of life assurance, accident insurance, fire insurance, employer's liability insurance, industrial insurance, motor insurance, or any business of insurance or re-insurance within the meaning of the Financial Services and Markets Act 2000, or any Act amending, extending or re-enacting the same or to re-insure or counter-issue any risks under any class of insurance business to which that Act applies.
- 3.21 To take or otherwise acquire and hold in the name of the Company or of any trustees or trustee for the Company or otherwise and to use, mortgage, pledge, sell or otherwise deal with or dispose of any shares, stock, debentures or other securities of or interests in any other company, association or firm.
- 3.22 To invest and deal with the available moneys of the Company in such manner as may from time to time be determined, and to lend and advance money with or without security to any company, firm or person upon such terms as may be resolved, and to transact any of the business of a banker which may seem to the Company expedient.
- 3.23 To receive money on deposit and to raise or borrow money without security or to secure (either by way of mortgage or charge on all or any part of the property and undertaking, present and future, and the uncalled capital of the Company or otherwise) the repayment thereof and also so to secure any debt, guarantee or other obligation of or binding on the Company in such manner and on such terms as may seem expedient.
- 3.24 To guarantee and/or give security for the payment of money by or the performance of obligations of all kinds of the Company or any other person, firm or company and, in particular, but without prejudice to the generality of the foregoing, to guarantee and/or give security (either by way of mortgage or charge on all or any part of the property and undertaking, present and future, and the uncalled capital of the Company or otherwise) for the performance of the obligations (including the payment of the principal of and dividends, interest and premiums on and any other moneys due in respect of any stocks, shares, debentures, debenture stock or other securities) or borrowing of any company including a company which is for the time being (a) the Company's holding company or (b) a subsidiary of the Company or (c) a subsidiary of the Company's holding company, the expressions "holding company" and "subsidiary" having the meanings ascribed to them by Section 736 of the Companies Act 1985 or (d) a company in any way associated with the Company.
- 3.25 To draw, make, accept, endorse, discount, execute and issue, promissory notes, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable documents of every kind.
- 3.26 To establish and contribute to and participate in pension, retirement benefit and life assurance schemes for the benefit of and to give pensions, gratuities, donations and emoluments to any employees or ex-employees and to officers and ex-officers (including Directors and ex-Directors) of the Company or of any subsidiary or associated company, or the wives, widows, relations, connections and dependants of any such persons, and to establish or support associations, institutions, clubs, funds and trusts which may be considered to benefit any such persons or otherwise advance the interests of the Company or its members; to support or subscribe to any association, institution or other body whose objects are such as are calculated to

promote the interests or maintain the status of the Company whether such associations are trade associations or otherwise, and to subscribe to any charitable or public institution, object or appeal of any nature whatsoever, and to make provision for the benefit of any employees or ex-employees and to officers and ex-officers (including Directors or ex-Directors) of the Company or of any subsidiary company in the event of the cessation or the transfer to any person of the whole or part of the undertaking of the Company or the subsidiary company.

- 3.27 To advertise or adopt such means as may seem expedient of making known the products of the Company or those of any other corporation or person it may represent, and to carry on the business of advertisers or advertising agents.
- 3.28 To pay all expenses of and incidental to the formation and registration of the Company and the issue of its capital and to procure the Company to be registered or recognised in any place outside England.
- 3.29 To indemnify and secure any company, firm or person against debt or liability incurred or undertaken for behoof of the Company or against any costs, losses or expenses in connection with the business or the affairs of the Company.
- 3.30 To cease carrying on or wind up any business or activity of the Company, and to cancel registration of and to wind up or procure the dissolution of the Company in any state or territory.
- 3.31 To distribute any of the property and assets of the Company among the members *in specie* but so that no distribution amounting to a reduction of capital be made except with the sanction, if any, for the time being required by law.
- 3.32 To do all such things as are incidental or conducive to the attainment of the above objects and to carry out the objects of the Company as principals, agents, contractors, trustees or otherwise, and by or through agents, trustees or otherwise and either alone or in conjunction with others.

And it is hereby declared that "company" in this Clause, except where used in reference to this Company, shall include any government or statutory body or partnership or other body of persons, whether incorporated or not incorporated, and whether formed, incorporated, domiciled or resident in the United Kingdom or elsewhere, "person" shall include any company as well as any other legal or natural person, "securities" shall include any fully, partly or nil paid or no par value stock, deposit receipt, bill, note, warrant, coupon, right to subscribe or convert, or similar right or obligation, "and" and "or" shall mean "and/or" where the context so permits, "other" and "otherwise" shall not be construed *eiusdem generis* where a wider construction is possible, and the objects specified in different paragraphs of this clause shall not, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from the terms of any other paragraph or the name of the Company, but may be carried out in as full and ample a manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

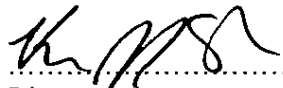
- 4. The liability of the members is limited.
- 5. The Share Capital of the Company is £100 divided into 100 Ordinary shares of £1 each, and the Company shall have power to divide the original or any increased capital into several classes, and to attach thereto any preferential, deferred, qualified or other special rights, privileges, restrictions or conditions.

WE, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

Names and Addresses of Subscribers	Number of Shares taken by each Subscriber
------------------------------------	-------------------------------------------

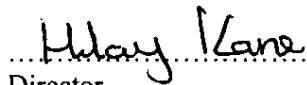
Vindex Limited  
151 St Vincent Street  
Glasgow G2 5NJ

One

  
.....  
Director


Vindex Services Limited  
151 St Vincent Street  
Glasgow G2 5NJ

One

  
.....  
Director

Dated this 18<sup>th</sup> day of August 2009

Witness to the above Signatures:-

  
Christine Truesdale  
151 St Vincent Street  
Glasgow G2 5NJ

Company Name M/ES (5498) LIMITED

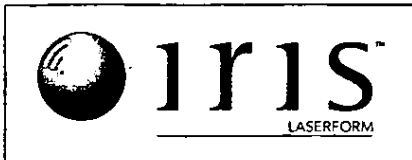
Company Number 6995050

ARTICLES OF ASSOCIATION HAVE NOT BEEN REGISTERED FOR THE  
ABOVE NAMED COMPANY IN THIS CASE. (COMPANY LIMITED BY  
SHARES – SEE SECTIONS 7 AND 8 OF THE COMPANIES ACT 1985.)

Signed [Signature]  
Officer of New Companies Section

Date 19/5/09





# 12

Please complete in typescript,  
or in bold black capitals.

CHFP025

## Declaration on application for registration

Company Name in full

MM&S (5498) LIMITED

I, HEATHER DILLON

of MACLAY MURRAY & SPENS LLP, 151 ST VINCENT STREET,  
GLASGOW G2 5NJ

† Please delete as appropriate.

do solemnly and sincerely declare that I am a † [Solicitor engaged in the  
formation of the company] ~~XXXXXX~~ and that all the requirements of the Companies Act  
1985 in respect of the registration of the above company and of matters  
precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to  
be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

H Dillon

Declared at

151 ST VINCENT STREET, GLASGOW G2 5NJ

Day Month Year

On

18 08 2009

① Please print name.

before me ①

DEREK MCCOMBE

Signed

MDhe

Date

18/8/09

† A ~~XXXXXX~~ Notary Public ~~XXXXXX~~ Solicitor

You do not have to give any contact  
information in the box opposite but  
if you do, it will help Companies  
House to contact you if there is a  
query on the form. The contact  
information that you give will be visible  
to searchers of the public record.

Maclay Murray & Spens LLP  
151 St Vincent Street, Glasgow  
G2 5NJ

Tel 0141 248 5011

DX number GW67

DX exchange GLASGOW

Companies House receipt date barcode

When you have completed and signed the form please send it to the  
Registrar of Companies at:

**Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff**  
for companies registered in England and Wales

or

**Companies House, 139 Fountainbridge, Edinburgh, EH3 9FF**

for companies registered in Scotland

**DX 235 Edinburgh  
or LP - 4 Edinburgh 2**





# 10

Please complete in typescript,  
or in bold black capitals.

CHFP025

Notes on completion appear on final page

## First directors and secretary and intended situation of registered office

### Company Name in full

MM&S (5498) LIMITED

### Proposed Registered Office

(PO Box numbers only, are not acceptable)

ONE LONDON WALL

Post town

LONDON

County / Region

Postcode

EC2Y 5AB

If the memorandum is delivered by an agent  
for the subscriber(s) of the memorandum  
mark the box opposite and give the agent's  
name and address.

X

Agent's Name

MACLAY MURRAY & SPENS LLP

Address

151 ST VINCENT STREET

Post town

GLASGOW

County / Region

Postcode

G2 5NJ

Number of continuation sheets attached

You do not have to give any contact  
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for companies registered in England and Wales

or

**Companies House, 139 Fountainbridge, Edinburgh, EH3 9FF**

for companies registered in Scotland

**DX 235 Edinburgh  
or LP - 4 Edinburgh 2**

**Company Secretary** (see notes 1-5)

Company name

MM&amp;S (5498) LIMITED

NAME

\*Style / Title

\*Honours etc

\* Voluntary details

Forename(s)

Surname

MACLAY MURRAY &amp; SPENS LLP

Previous forename(s)

Previous surname(s)

Address ††

151 ST VINCENT STREET

Post town

GLASGOW

County / Region

Postcode

G2 5NJ

Country

UK

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

I consent to act as secretary of the company named on page 1

Consent signature

FOR AND ON BEHALF OF  
MACLAY MURRAY & SPENS LLP

Date

18/8/09

**Directors** (see notes 1-5)

Please list directors in alphabetical order

NAME

\*Style / Title

\*Honours etc

Forename(s)

Surname

VINDEK LIMITED

Previous forename(s)

Previous surname(s)

Address ††

151 ST VINCENT STREET

Post town

GLASGOW

County / Region

Postcode

G2 5NJ

Country

UK

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Day Month Year

Date of birth

Nationality

Business occupation

BODY CORPORATE

Other directorships

I consent to act as director of the company named on page 1

Consent signature

Date

18/8/09

CHFP025

Company name MM&amp;S (5498) Limited

NAME \*Style / Title

\*Honours etc

\* Voluntary details

Forename(s)

Surname

Previous forename(s)

Previous surname(s)

Address ††

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

Post town

County / Region

Postcode

Country

I consent to act as secretary of the company named on page 1

Consent signature

Date

**Directors** (see notes 1-5)

Please list directors in alphabetical order

NAME \*Style / Title

\*Honours etc

Forename(s)

Surname

Previous forename(s)

Previous surname(s)

Address ††

†† Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address

Post town

County / Region

Postcode

Country

Day Month Year

Date of birth

0 7 0 2 1 9 6 0 Nationality British

Business occupation

Legal Executive

Other directorships

See paper apart

I consent to act as director of the company named on page 1

Consent signature

Date

(see notes 1-5)

**NAME**      \*Style / Title

\*Honours etc

- Voluntary details

Forename(s)

Surname

VINDEX SERVICES LIMITED

Previous forename(s)

Previous surname(s)

**Address tt**

151 ST VINCENT STREET

Post town

GLASGOW

County / Region

Postcode

G2 5NJ

Country

UK

Day      Month      Year

**Date of birth**

Nationality

### Business occupation

BODY CORPORATE

## Other directorships

I consent to act as director of the company named on page 1

**Consent signature**

Date \_\_\_\_\_

18/8/09

**This section must be signed by either an agent on behalf of all subscribers or the subscribers (i.e those who signed as members on the memorandum of association).**

**Signed**

FOR AND ON BEHALF OF  
MACLAY MURRAY & SPENS LLP

Date \_\_\_\_\_

18/8/00

**Signed**

Date \_\_\_\_\_

**Signed**

Date \_\_\_\_\_

**Signed**

Date \_\_\_\_\_

**Signed**

Date \_\_\_\_\_

**Signed**

Date \_\_\_\_\_

**Signed**

Date \_\_\_\_\_

## LIST OF DIRECTORSHIPS FOR CHRISTINE TRUESDALE

MM&S (5460) Limited	SC356386
MM&S (5461) Limited	SC356387
MM&S (5474) Limited	SC360559
MM&S (5476) Limited	SC360207
MM&S (5477) Limited	SC361495
MM&S (5478) Limited	SC361496
MM&S (5479) Limited	SC361497
MM&S (5486) Limited	06943590
MM&S (5488) Limited	06965642
MM&S (5489) Limited	06965661
MM&S (5490) Limited	06965694
MM&S (5491) Limited	06965736
MM&S (5492) Limited	06965766