EASTWOOD GROUP (HUDDERSFIELD) LIMITED FINANCIAL STATEMENTS 31 MARCH 2022

31/01/2023 COMPANIES HOUSE

#359

FINANCIAL STATEMENTS

Contents	Pages
Officers and professional advisers	1
Strategic report	2 to 3
Directors' report	4 to 5
Independent auditor's report to the members	6 to 9
Consolidated statement of comprehensive income	10
Consolidated statement of financial position	11
Balance sheet	12
Consolidated statement of changes in equity	13
Statement of changes in shareholders funds	14
Consolidated statement of cash flows	15
Notes to the financial statements	16 to 31

OFFICERS AND PROFESSIONAL ADVISERS

The board of directors J Eastwood

I G Sheppard K J Wynard

Registered office Phoenix Mills

Leeds Road Huddersfield HD1 6NG

Auditor Wheavill & Sudworth Limited

Chartered Accountants & statutory auditor

35 Westgate Huddersfield HD1 1PA

STRATEGIC REPORT

YEAR ENDED 31 MARCH 2022

The Group Company was formed as a parent and holding company for W S Westin Group Ltd and Eastwood Financial Group Ltd. These two companies had been under common control for many years with this restructuring providing a combined group with increased strength and common aims. The acquisition took place on 1 June 2020.

The Group is committed to provide ongoing employment in subsidiary companies and growing teams where appropriate. Specific and relevant Strategic Statements are available within the accounts of W S Westin Group Ltd and Eastwood Financial Group Ltd.

W S Westin Group Limited and subsidiaries

The principal activities of the Group in the year under review were those of domestic kitchen extraction hood manufacturing, sales and distribution to trade customers through W S Westin Ltd., the provision of electro-mechanical services and goods through Westin Drives Ltd., precision engineering services through Westin Engineering Ltd. and food manufacturing through DVF Products Ltd.

During the year the Group acquired Camstel Ltd (trading as US Marine & Industrial Pump Repair), a business specialising in sourcing marine pumps, spares and undertaking pump repair. We have subsequently changed company name to Westin Pumps Ltd and trade incorporating the previous name. We are satisfied that the business has transitioned extremely well and is experiencing growth.

W S Westin Ltd has maintained production and supply to customers despite some supply issues throughout the year. As a British manufacturer it has overcome many of the issues experienced by other suppliers to the kitchen market and benefitted from this. Although export sales have increased significantly during the year, we continue work to develop this market further.

Westin Engineering was formed as a dedicated precision engineering division encompassing a number of smaller interests. There has been additional capital investment in specialist CNC machinery together with recruitment of a skilled workforce to support the growth of this Company with resulting increased activity.

Westin Drives has experienced growth during a year where supply issues have delayed some technical projects. Overall, these issues have been managed well and the industry wide problems have enabled growth in areas where have been able to offer alternative options.

DVF Products Ltd is an established non-meat food production site and is attracting new partnerships, developing product as well as manufacturing. This is expected to benefit from the increasing non-meat market. The Group's strategy is to grow income organically and explore opportunities with small niche engineering and repair companies where appropriate.

Eastwood Financial Group Limited and subsidiaries

The principal activities of the Group in the year under review were those of providing insurance broking services through Eastwood & Partners Ltd (now trading as Eastwood Insurance Brokers) and Eastwood Private Clients Ltd, independent financial advice through Eastwood Financial Services Ltd and health & safety support through E&P Risk Services Ltd.

All companies have been affected to some degree with the impact of Covid 19 however through careful planning and execution, some have benefited. All-important service levels were maintained during this challenging period with the services of EP Risk Services being called upon to assist many businesses adapt through the changing restrictions.

We experienced growth overall and believe through our current strategy investing in our teams, maintaining market leading service and where possible the specific targeting of SME's and individuals, we will achieve further growth and presence.

STRATEGIC REPORT (continued)

YEAR ENDED 31 MARCH 2022

This report was approved by the board of directors on30/0.1/23..... and signed on behalf of the board by:

I G Sheppard Director

Registered office: Phoenix Mills Leeds Road Huddersfield HD1 6NG

DIRECTORS' REPORT

YEAR ENDED 31 MARCH 2022

The directors present their report and the financial statements of the group for the year ended 31 March 2022.

Directors

The directors who served the company during the year were as follows:

J Eastwood I G Sheppard K J Wynard

Dividends

Particulars of recommended dividends are detailed in note 13 to the financial statements.

Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

DIRECTORS' REPORT (continued)

YEAR ENDED 31 MARCH 2022

This report was approved by the board of directors on __20/01/23 and signed on behalf of the board by:

I G Sheppard Director

HDI 6NG

Registered office: Phoenix Mills Leeds Road Huddersfield

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EASTWOOD GROUP (HUDDERSFIELD) LIMITED

YEAR ENDED 31 MARCH 2022

Opinion

We have audited the financial statements of Eastwood Group (Huddersfield) Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 3! March 2022 which comprise the consolidated statement of comprehensive income, consolidated statement of financial position, balance sheet, consolidated statement of changes in equity, statement of changes in shareholders funds, consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2022 and
 of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EASTWOOD GROUP (HUDDERSFIELD) LIMITED (continued)

YEAR ENDED 31 MARCH 2022

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EASTWOOD GROUP (HUDDERSFIELD) LIMITED (continued)

YEAR ENDED 31 MARCH 2022

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Obtained an understanding of the legal and regulatory framework applicable to the entity and how the entity is complying with that framework;

Assessment of the susceptibility of the entity's financial statements to material misstatement, including how fraud might occur:

Ensured whether the engagement team collectively had the appropriate competence and capabilities to identify or recognise non-compliance with laws and regulations; and

Gained clear understanding of the entity's current activities, the scope of its authorisation and confirmed the effectiveness of its control environment where the entity is a regulated entity.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
 whether the financial statements represent the underlying transactions and events in a manner that achieves fair
 presentation.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EASTWOOD GROUP (HUDDERSFIELD) LIMITED (continued)

YEAR ENDED 31 MARCH 2022

• Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

D M Butterworth (Senior Statutory Auditor)

For and on behalf of Wheawill & Sudworth Limited Chartered Accountants & statutory auditor 35 Westgate Huddersfield HD1 1PA

30 January 2023

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED 31 MARCH 2022

	Note	2022 €	2021 £
Turnover	4	15,851,096	11,174,597
Cost of sales		(4,346,018)	(2,526,958)
Gross profit		11,505,078	8,647,639
Distribution costs Administrative expenses Other operating income	5	(648,236) (10,565,697) 85,520	(591,158) (8,183,470) 392,207
Operating profit	6	376.665	265,218
Share of profit of associates Other interest receivable and similar income Amounts written back to investments Interest payable and similar expenses	16 10 11	1,281 1,220 – (115,159)	3,992 2,844 (55,675) (79,900)
Profit before taxation		264,007	136,479
Tax on profit	12	(203,227)	(90,976)
Profit for the financial year and total comprehensive income		60,780	45,503
Profit for the financial year attributable to:			
The owners of the parent company Non-controlling interests		(156) 60,936	17,598 27,905
		60,780	45,503

All the activities of the group are from continuing operations.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 MARCH 2022

	Note	2022 £	2021 £
Fixed assets			
Intangible assets	14	3,369,287	3,358,382
Tangible assets Investments	15 16	5.142,486 49,000	5,190,448 48,317
livestments	10	49,000	40,317
		8,560,773	8,597,147
Current assets			
Stocks	17	1,325,871	1,038,884
Debtors	18	2,185,296	2,562,126
Cash at bank and in hand		2,205,909	1,173,360
		5,717,076	4,774,370
Creditors: amounts falling due within one year	19	(6,244,482)	(4,793,733)
Net current liabilities		(527,406)	(19,363)
Total assets less current liabilities		8,033,367	8,577,784
Creditors: amounts falling due after more than one year	20	(2,157,166)	(2,712,228)
Provisions	22	(200,637)	(190,407)
Net assets		5,675,564	5,675,149
Capital and reserves			
Called up share capital	26	1,000	000,1
Share premium account	27	5,773,820	5,773,820
Profit and loss account	27	(230,555)	(106.402)
Equity attributable to the owners of the parent company		5,544,265	5,668,418
Non-controlling interests		131,299	6,731
		5,675,564	5,675,149

These financial statements were approved by the board of directors and authorised for issue on ...30/0.1/23... and are signed on behalf of the board by:

I G Sheppard Director

Company registration number: 12117427

BALANCE SHEET

31 MARCH 2022

	Note	2022 £	2021 £
Fixed assets Investments	16	5,853,913	5,853,913
Hivesulients	10	3,033,913	3,633,913
Current assets			
Debtors	18	3	_
Cash at bank and in hand		914	907
		917	907
Creditors: amounts falling due within one year	19	(80,010)	(80,000)
Net current liabilities		(79,093)	(79,093)
Net assets		5,774,820	5,774,820
Capital and reserves			
Called up share capital	26	1,000	1,000
Share premium account	27	5,773,820	5,773,820
Shareholders funds		5,774,820	5,774,820

The profit for the financial year of the parent company was £123,997 (2021: £124,000).

These financial statements were approved by the board of directors and authorised for issue on ..30/01/23..., and are signed on behalf of the board by:

I G Sheppard Director

Company registration number: 12117427

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

At 1 April 2020	Called up share capital £ 1.000	Share premium account £		Equity attributable to the owners of the parent company £ 1.000	Non- controlling interests £	Total £ 1,000
Profit for the year			17,598	17,598	27,905	45,503
Total comprehensive income for the year			17,598	17,598	27,905	45,503
Issue of shares	_	5,773,820	_	5,773,820		5,773,820
Dividends paid and payable 13		_	(124,000)	(124,000)	_	(124,000)
Acquisition of subsidiary with minority interest	_	_	_	_	(21,174)	(21,174)
Total investments by and distributions to owners	-	5,773,820	(124,000)	5.649,820	(21,174)	5,628,646
At 31 March 2021	1,000	5,773,820	(106,402)	5,668,418	6,731	5,675,149
Loss for the year			(156)	(156)	60,936	60,780
Total comprehensive income for the year	_	_	(156)	(156)	60,936	60,780
Dividends paid and payable 13 Acquisition of subsidiary	_	_	(123,997)	(123,997)	-	(123,997)
with minority interest	_	_	_	-	63,632	63,632
Total investments by and distributions to owners			(123,997)	(123,997)	63,632	(60,365)
At 31 March 2022	1,000	5,773,820	(230,555)	5,544,265	131,299	5,675,564

STATEMENT OF CHANGES IN SHAREHOLDERS FUNDS

At I April 2020	s	Called up hare capital £ 1,000	Share premium account £	Profit and loss account £	Total £ 1,000
Profit for the year				124,000	124,000
Total comprehensive income for the year				124,000	124.000
Issue of shares Dividends paid and payable Total investments by and distributions to owners	13		5,773.820 - 5,773,820	(124,000)	5,773,820 (124,000) 5.649,820
At 31 March 2021		000,1	5,773,820	_	5,774,820
Profit for the year Total comprehensive income for the year				123,997	123,997
Dividends paid and payable Total investments by and distributions to owners	13			(123,997)	(123,997)
At 31 March 2022		1,000	5.773,820		5,774,820

CONSOLIDATED STATEMENT OF CASH FLOWS

Cash flows from operating activities 60,780 45,503 Profit for the financial year 60,780 45,503 Adjustments for: 218,071 75,606 Depreciation of tangible assets 218,071 75,606 Government grant income (43,686) - Share of profit of associates (1,281) (3,992) Other interest receivable and similar income (12,20) (2,384) Interest payable and similar expenses 115,159 79,900 Gains on disposal of tangible assets (36,445) (20,054) Tax on profit 280,227 99,976 Gains on disposal of tangible assets (286,987) (199,764) Tax on profit 280,227 90,976 Cks (286,987) (199,764) Tax on profit 258,142 1,292,166 Trade and other debtors (258,987) (199,764) Trade and other debtors 2,811,204 553,706 Interest paid (115,159) (79,900) Interest paid (115,159) (23,517) Interest paid <th></th> <th>2022 £</th> <th>2021 £</th>		2022 £	2021 £
Depreciation of tangible assets 418.351 321,107 Amortisation of intangible assets 218.071 176.961 Government grant income (43.686) — Share of profit of associates (1,281) (3.992) Other interest receivable and similar income (1,281) (3.993) Other interest receivable and similar expenses 115.159 79.900 Gains on disposal of tangible assets (36.445) (20.054) Tax on profit 23.227 99.976 Changes in: 50.524 (1.99.764) Trade and other debtors (52.447 1.292,166 Trade and other creditors (52.447 1.292,166 Trade and other creditors (52.812) 553.706 Interest paid (115,159) (79.900) Interest paid (115,159) (79.900) Interest received 1.022 2.844 Tax paid (186.067) (23.51) Net cash from operating activities 2.571,198 453,133 Purchase of tangible assets (215,876) (525,997)		60,780	45,503
Amortisation of intangible assets 218,071 176,961 Government grant income (43,686) - Share of profit of associates (1,281) (3,992) Other interest receivable and similar income (1,220) (2,844) Interest payable and similar expenses 115,159 79,900 Gains on disposal of tangible assets (36,445) (20,054) Tax on profit 203,227 90,976 Changes in: (286,987) (199,764) Trade and other debtors 625,447 1,292,166 Trade and other reditiors 1,599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest paid (115,159) (79,900) Interest paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities (215,876) (525,997) Purchase of tangible assets (215,876) (525,997) Proceeds from investing activities (215,876) <		418 351	321 107
Government grant income (43,686) — Share of profit of associates (1,281) (3,992) Other interest receivable and similar income (1,220) (2,844) Interest payable and similar expenses 115,159 79,900 Gains on disposal of tangible assets 203,227 90,976 Changes in: "Changes in: "Ca66,987 (199,764) Trade and other debtors 1,599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tay paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (46,641) 70,759 Acquisition of subsidiaries (46,641) 70,759 Acquisition of subsidiaries (47,680) (525,331) Proceeds from borrowings - (70,000)			
Share of profit of associates (1,281) (3,992) (2,844) Interest payable and similar expenses 115,159 79,900 Gains on disposal of tangible assets (36,445) (20,054) Tax on profit 203,227 90,976 Changes in: 30,227 90,976 Changes in: (286,987) (199,764) Trade and other debtors 625,447 1,292,166 Trade and other creditors 1,599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities (215,876) (525,997) Purchase of tangible assets (215,876) (525,997) Purchase of tangible assets (215,876) (525,997) Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets (215,876) (525,391) <			-
Interest payable and similar expenses			(3,992)
Gains on disposal of tangible assets (36,445) (20,054) Tax on profit 203,227 90,976 Changes in: **** (286,987) (199,764) Trade and other debtors 625,447 1,292,166 1,292,166 1,292,166 1,292,166 1,292,166 1,292,166 1,226,253	Other interest receivable and similar income	(1,220)	(2,844)
Tax on profit 203,227 90,976 Changes in: Stocks (286,987) (199,764) Trade and other debtors 1,599,788 (1,222,623) Trade and other creditors 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets (215,876) (525,997) Acquisition of subsidiaries (296,445) (93) Acquisition of subsidiaries (49,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities Proceeds from borrowings - 201,615 Repayments of borrowings - 201,615 Repayments of finance lease liabilities<			
Changes in: (286,987) (199,764) Trade and other debtors 625,447 1,292,166 Trade and other creditors 1,599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures — (70,000) Purchases of other investments (49,000) (525,331) Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities (724,680) (525,331) Cash flows from financing activities — 201,615 Repayments of borrowings — 201,615 Repayments of borrowings — <			
Stocks (286,987) (199,764) Trade and other debtors 625,447 1,292,166 Trade and other creditors 1,599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93 Acquisition of interests in associates and joint ventures (70,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities (724,680) (525,331) Cash flows from financing activities - 201,615 Repayments of borrowings - 201,615 Repayments of borrowings (655,351)	Tax on profit	203,227	90,976
Trade and other debtors 625,447 1,292,166 1,299,788 (1,226,253) 1,299,788 (1,226,253) 1,299,788 (1,226,253) 1,220,253 (1,206,253) Cash generated from operations 2,871,204 553,706 Interest paid Interest received (115,159) 		(20/ 007)	(100.774)
Trade and other creditors 1.599,788 (1,226,253) Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities (215,876) (525,997) Proceeds from sale of tangible assets (446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures — (70,000) Purchases of other investments (49,000) — Net cash used in investing activities (525,331) — Cash flows from financing activities (525,331) — Proceeds from borrowings — 201,615 Repayments of borrowings — 201,615 Repayments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton			
Cash generated from operations 2,871,204 553,706 Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities 2,571,198 453,133 Cash flows from investing activities (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93 Acquisition of interests in associates and joint ventures – (70,000) Purchases of other investments (49,000) – Net cash used in investing activities (525,331) – Cash flows from financing activities 724,680 (525,331) Cash flows from borrowings – 201,615 Repayments of borrowings – 201,615 Government grant income 43,686 – Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997)			
Interest paid (115,159) (79,900) Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets (906,445) (93) Acquisition of interests in associates and joint ventures – (70,000) Purchases of other investments (49,000) – Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities 724,680 (525,331) Cash flows from borrowings 655,351) – Government grant income 43,686 – Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) <td></td> <td></td> <td></td>			
Interest received 1,220 2,844 Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures — (70,000) Purchases of other investments (49,000) — Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities — 201,615 Repayments of borrowings — 5 — 201,615 Repayments of borrowings — 43,686 — 6 Government grant income 43,686 — 6 Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net increase in cash and cash equivalents 1,032,549 1,172,463 </td <td>Cash generated from operations</td> <td>2,6/1,204</td> <td>333,700</td>	Cash generated from operations	2,6/1,204	333,700
Tax paid (186,067) (23,517) Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures – (70,000) Purchases of other investments (49,000) – (70,000) Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities Proceeds from borrowings – 201,615 Repayments of borrowings (655,351) – Government grant income 43,686 – Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,172,463 Net increase in cash and cash equivalents 1,173,360 897 <td></td> <td>, , ,</td> <td></td>		, , ,	
Net cash from operating activities 2,571,198 453,133 Cash flows from investing activities Verchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures – (70,000) Purchases of other investments (49,000) – Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities – 201,615 Repayments of borrowings 6655,351) – Government grant income 43,686 – Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		,	
Cash flows from investing activities Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures - (70,000) Purchases of other investments (49,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Tax paid		
Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures - (70,000) Purchases of other investments (49,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Net cash from operating activities	2,571,198	453,133
Purchase of tangible assets (215,876) (525,997) Proceeds from sale of tangible assets 446,641 70,759 Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures - (70,000) Purchases of other investments (49,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Cash flows from investing activities		
Acquisition of subsidiaries (906,445) (93) Acquisition of interests in associates and joint ventures - (70,000) Purchases of other investments (49,000) - Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities - 201,615 Proceeds from borrowings - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		(215,876)	(525,997)
Acquisition of interests in associates and joint ventures — (70,000) Purchases of other investments (49,000) — Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities — 201,615 Proceeds from borrowings — 201,615 Repayments of borrowings — (655,351) — Government grant income — 43,686 — Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Proceeds from sale of tangible assets		70,759
Purchases of other investments (49,000) — Net cash used in investing activities (724,680) (525,331) Cash flows from financing activities 201,615 Proceeds from borrowings — 201,615 Repayments of borrowings (655,351) — Government grant income 43,686 — Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		(906,445)	
Net cash used in investing activities (724.680) (525,331) Cash flows from financing activities 201,615 Proceeds from borrowings - 201,615 Repayments of borrowings (655,351) Government grant income 43,686 Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1.032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		-	(70,000)
Cash flows from financing activities Proceeds from borrowings Repayments of borrowings Government grant income Payments of finance lease liabilities Dividends paid Bank balances of subsidiaries at date of acquisiton Net cash (used in)/from financing activities Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year Cash inore financing activities	Purchases of other investments	(49,000)	
Proceeds from borrowings - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Net cash used in investing activities	(724.680)	(525,331)
Proceeds from borrowings - 201,615 Repayments of borrowings (655,351) - Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1,032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897	Cash flows from financing activities		
Government grant income 43,686 - Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1.032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		_	201,615
Payments of finance lease liabilities (244,205) (62,385) Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1.032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897		(655,351)	
Dividends paid (123,997) (124,000) Bank balances of subsidiaries at date of acquisiton 165,898 1,229,431 Net cash (used in)/from financing activities (813,969) 1,244,661 Net increase in cash and cash equivalents 1.032,549 1,172,463 Cash and cash equivalents at beginning of year 1,173,360 897			_
Bank balances of subsidiaries at date of acquisiton Net cash (used in)/from financing activities 165,898 1,229,431 (813,969) 1,244,661 Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year 1,172,463 1,173,360 897			
Net cash (used in)/from financing activities(813,969)1,244,661Net increase in cash and cash equivalents1,032,5491,172,463Cash and cash equivalents at beginning of year1,173,360897			
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year 1.032,549 1,172,463 1,173,360 897	-		
Cash and cash equivalents at beginning of year 1,173,360 897	Net cash (used in)/from financing activities	(813,969)	1,244,661
Cash and cash equivalents at beginning of year 1,173,360 897	Net increase in cash and cash equivalents	1.032.549	1,172,463
Cash and cash equivalents at end of year 2,205,909 1,173,360		·	
	Cash and cash equivalents at end of year	2,205,909	1,173,360

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2022

1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Phoenix Mills, Leeds Road, Huddersfield, HD1 6NG.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined in FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- (a) Disclosures in respect of each class of share capital have not been presented.
- (b) No cash flow statement has been presented for the company.
- (c) Disclosures in respect of financial instruments have not been presented.
- (d) No disclosure has been given for the aggregate remuneration of key management personnel.

Consolidation

The financial statements consolidate the financial statements of the Group and all of its subsidiary undertakings.

The results of subsidiaries acquired or disposed of during the year arc included from or to the date that control passes.

For subsidiaries with non-coterminous financial year ends, management accounts have been used to prepare the consolidated financial statements.

The parent company has applied the exemption contained in section 408 of the Companies Act 2006 and has not included its individual statement of comprehensive income.

Non-controlling interests

Minority interests in the net assets of consolidated subsidiaries are identified separately from the Group's equity. Minority interests consist of the amount of those interests at the date of the original business combination and the minority's share of changes in equity since the date of the combination.

The proportions of profit or loss and changes in equity allocated to the owners of the parent and to the minority interests are determined on the basis of existing ownership interests and do not reflect the possible exercise or conversion of options or convertible instruments.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

3. Accounting policies (continued)

Revenue recognition

Turnover is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of discounts and Value Added Tax.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have transferred to the buyer (usually on despatch of the goods); the amount of revenue can be measured reliably; it is probable that the associated economic benefits will flow to the entity; and the costs incurred or to be incurred in respect of the transactions can be measured reliably.

Revenue from the rendering of services is measured by reference to the stage of completion of the service transaction at the end of the reporting period provided that the outcome can be reliably estimated. When the outcome cannot be reliably estimated, revenue is recognised only to the extent that it is probable the expenses recognised will be recovered.

Taxation

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Lease income is recognised in profit or loss on a straight line basis over the lease term. The aggregate cost of lease incentives are recognised as a reduction to income over the lease term on a straight-line basis. Costs, including depreciation, incurred in earning the lease income are recognised as an expense. Any initial direct costs incurred in negotiating and arranging the operating lease are added to the carrying amount of the lease and recognised as an expense over the lease term on the same basis as the lease income.

Goodwill

Goodwill arises on business acquisitions and represents the excess of the cost of the acquisition over the company's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business.

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life. Where a reliable estimate of the useful life of goodwill or intangible assets cannot be made, the life is presumed not to exceed ten years.

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows:

Goodwill - 10% straight line

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

3. Accounting policies (continued)

Amortisation (continued)

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

Research and development

Research expenditure is written off in the period in which it is incurred.

Development expenditure incurred is capitalised as an intangible asset only when all of the following criteria are met:

- It is technically feasible to complete the intangible asset so that it will be available for use or sale;
- There is the intention to complete the intangible asset and use or sell it;
- There is the ability to use or sell the intangible asset;
- The use or sale of the intangible asset will generate probable future economic benefits;
- There are adequate technical, financial and other resources available to complete the development and to
 use or sell the intangible asset; and
- The expenditure attributable to the intangible asset during its development can be measured reliably.

Expenditure that does not meet the above criteria is expensed as incurred.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other comprehensive income and accumulated in equity, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in equity in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in equity in respect of that asset, the excess shall be recognised in profit or loss.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Land and buildings - 1% straight line

Plant and machinery - at varying rates on cost

Fixtures and fittings - 25% Reducing balance or 10% Straight line

Motor vehicles - 15% or 25% Straight line Equipment - 20% or 25% Straight line

Improvements to property - 10% straight line

Investments

Fixed asset investments are initially recorded at cost, and subsequently stated at cost less any accumulated impairment losses.

Listed investments are measured at fair value with changes in fair value being recognised in profit or loss.

Investments in associates

Investments in associates are accounted for using the equity method of accounting, whereby the investment is initially recognised at the transaction price and subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

3. Accounting policies (continued)

Investments in joint ventures

Investments in joint ventures are accounted for using the equity method of accounting, whereby the investment is initially recognised at the transaction price and subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the joint venture.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Finance leases and hire purchase contracts

Assets held under finance leases and hire purchase contracts are recognised in the balance sheet as assets and liabilities at the lower of the fair value of the assets and the present value of the minimum lease payments, which is determined at the inception of the lease term. Any initial direct costs of the lease are added to the amount recognised as an asset.

Lease payments are apportioned between the finance charges and reduction of the outstanding lease liability using the effective interest method. Finance charges are allocated to each period so as to produce a constant rate of interest on the remaining balance of the liability.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised using the accrual model and the performance model.

Under the accrual model, government grants relating to revenue are recognised on a systematic basis over the periods in which the company recognises the related costs for which the grant is intended to compensate. Grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs are recognised in income in the period in which it becomes receivable.

Grants relating to assets are recognised in income on a systematic basis over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income and not deducted from the carrying amount of the asset.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

3. Accounting policies (continued)

Government grants (continued)

Under the performance model, where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Provisions

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the balance sheet and the amount of the provision as an expense.

Provisions are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in profit or loss unless the provision was originally recognised as part of the cost of an asset. When a provision is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

Financial instruments

A financial asset or a financial liability is recognised only when the company becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Where investments in non-convertible preference shares and non-puttable ordinary shares or preference shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in profit or loss. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in profit or loss, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised in profit or loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

3. Accounting policies (continued)

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

Turnover

Turnover arises from:		
	2022	2021
	£	£
Sale of goods	10,300,766	7,158,127
Rendering of services	5,550,330	4.016,470
	15,851,096	11,174,597
	*	

The whole of the turnover is attributable to the principal activities of the group wholly undertaken in the United Kingdom.

5. Other operating income

	2022	2021
	£	£
Rental income	41,834	46,475
Government grant income	43,686	345,732
	85,520	392,207

6. Operating profit

Operating profit or loss is stated after charging/crediting:

	2022	2021
	£	£
Amortisation of intangible assets	218,071	176,961
Depreciation of tangible assets	418,351	321,106
Gains on disposal of tangible assets	(36,445)	(20,054)
Impairment of trade debtors	5,682	18,392
Research and development expenditure written off	11,331	18,784

Auditor's remuneration

	2022	2021
	£	£
Fees payable for the audit of the financial statements	10,000	10,000

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

8. Staff costs

9.

10.

Total woff	2022 No.	2021 No.
Total staff		167
The aggregate payroll costs incurred during the year, relating to the above, were:	2022 €	2021 £
Wages and salaries	6,317,877	5,006,848
Social security costs Other pension costs	536,053 287,683	378,040 184,130
	7,141,613	5,569.018
The average number of staff employed by the associate, Credit Risk Management	Limited was 6	
The average number of start employed by the associate, electricisk Management	Limited was 0.	
Directors' remuneration		
The directors' aggregate remuncration in respect of qualifying services was:	2022 €	2021 £
Remuneration Company contributions to defined contribution pension plans	312,279 9,555	226,436 9,555
	321,834	235,991
The number of directors who accrued benefits under company pension plans was a	2022	2021
Defined contribution plans	No. 2	No. 2
Remuneration of the highest paid director in respect of qualifying services:		
	2022	2021
Aggregate remuneration	£ 135,232	£ 89,284
Aggregate remainstation		
Other interest receivable and similar income		
	2022	2021
Interest on cash and cash equivalents	£ 330	£ 2,844
Interest on easil and easil equivalents Interest on bank deposits	890	2,044

1,220

2,844

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

12.

11. Interest payable and similar expenses

	2022	2021
	£	£
Interest on banks loans and overdrafts	14,441	5,506
Interest on obligations under finance leases and hire purchase contracts Other interest payable and similar charges	29,305 71,413	21,133
Other interest payable and similar charges		53,261
	115,159	79,900
Tax on profit		
Major components of tax income		
	2022 £	2021 £
Current tax:	£	£
UK current tax income	191,951	74,079
Deferred tax:		
Origination and reversal of timing differences	11,276	16,897
Tax on profit	203,227	90,976
Reconciliation of tax expense		
The tax assessed on the profit on ordinary activities for the year is higher that rate of corporation tax in the UK of 19% (2021: 19%).	nn (2021: higher than)	the standard
	2022	2021
	£	£
Profit on ordinary activities before taxation	264,007	136,479
Profit on ordinary activities by rate of tax	49,981	25,931
Effect of expenses not deductible for tax purposes	54,628	54,967
Effect of capital allowances and depreciation	44,701	17,729
T 00 0		

13. Dividends

Effect of revenue exempt from tax

Utilisation of tax losses

R & D tax allowances

Unused tax losses

Tax on profit

	2022	2021
	£	£
Dividends paid during the year (excluding those for which a liability existed at		
the end of the prior year)	123,997	124,000

(9,054)

(7,189)

30,997

(22,405)

90,976

(5,798)

83,151

(23,436)

203,227

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

14. Intangible assets

Group	Goodwill £
Cost At 1 April 2021 Acquisitions through business combinations	3,535,343 228,976
At 31 March 2022	3,764,319
Amortisation At 1 April 2021 Charge for the year	176,961 218,071
At 31 March 2022	395,032
Carrying amount At 31 March 2022 At 31 March 2021	3,369,287 3,358,382

The company has no intangible assets.

The goodwill includes £1,515,000 which does not arise on consolidation. The directors undertook an impairment review of this goodwill at 31 March 2022. No provision was deemed necessary based on the forecast profitability and cash generation from the underlying client bases. In addition, no amortisation charge has been made as the directors consider none to be required given other revenue expenditure incurred in maintaining and developing the client bases.

A further amount of goodwill amounting to £296,409 which does not arise on consolidation has been amortised at 10% per annum which the directors consider to be adequate.

The goodwill arising on consolidation amounts to £1,952,910. This is £1,627,238 as a result of the combination of the Eastwood Financial Group Limited and its subsidiaries and the W S Westin Group Limited and its subsidiaries and an amount of £325,672 being the goodwill arising on the combination of group members within the Eastwood Financial Group Limited and W S Westin Group Limited sub-groups. This goodwill has been amortised at 10% per annum which the directors consider to be adequate.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

15. Tangible assets

Group			Fixtures,			
	Land and buildings £	Plant and machinery £	fittings and equipment £	Motor vehicles £	Improvement s to property £	Total £
Cost						
At 1 Apr 2021	2.964,012	1,539,303	314,235	168,046	523,346	5,508,942
Additions	_	152,242	51,362	18,330	153,035	374,969
Disposals	-	(3,415)	(1,271)	(95)		(4,781)
At 31 Mar 2022	2,964,012	1,688,130	364,326	186,281	676,381	5,879,130
Depreciation						
At 1 Apr 2021	28,678	160,161	58,592	27,836	43,227	318,494
Charge for the year	32.847	211,291	66,202	41,179	66,832	418,351
Disposals	_	(201)	_	_	-	(201)
At 31 Mar 2022	61,525	371,251	124,794	69,015	110,059	736,644
Carrying amount						
At 31 Mar 2022	2,902,487	1,316,879	239,532	117,266	566,322	5,142,486
At 31 Mar 2021	2,935,334	1,379,142	255,643	140,210	480,119	5,190,448

The company has no tangible assets.

Tangible assets held at valuation

In respect of tangible assets held at valuation, aggregate cost, depreciation and comparable carrying amount that would have been recognised if the assets had been carried under the historical cost model are as follows:

Group	Land and buildings £
At 31 March 2022 Aggregate cost Aggregate depreciation	2,944,890 (227,716)
Carrying value	2.717,174
At 31 March 2021 Aggregate cost Aggregate depreciation	2,944,890 (203,026)
Carrying value	2,741,864

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

16. Investments

Group		Other investments	
	Interests in	other than	
	associates	loans	Total
	£	£	£
Share of net assets/cost	r.	£	₽
At 1 April 2021	48,317		48,317
Additions	1.281	49.000	50,281
Disposals	(49,598)	49,000	(49.598)
Disposata	——————————————————————————————————————		(47.576)
At 31 March 2022	_	49,000	49,000
Impairment		 -	
At 1 April 2021 and 31 March 2022	_	_	
			
Carrying amount			
At 31 March 2022	_	49,000	49,000
			
At 31 March 2021	48,317	_	48,317
			=======================================
Company			Shares in
			group
			undertakings
			£
Cost			
At 1 April 2021 and 31 March 2022			5,853,913
Impairment			
At 1 April 2021 and 31 March 2022			
At 1 April 2021 and 31 March 2022			
Comming consent			
Carrying amount			5 052 012
At 1 April 2021 and 31 March 2022			5,853.913
At 31 March 2021			5,853,913

The directors carry out an annual impairment review of the carrying value of all investments. In their opinion no impairment provision was required at 31 March 2022.

Subsidiaries, associates and other investments

Details of the investments in which the group and the parent company have an interest of 20% or more are as follows:

		Percentage of
	Class of share	shares held
Subsidiary undertakings		
Eastwood Financial Group Limited	Ordinary	100
Eastwood Financial Services Limited	Ordinary	75
Eastwood Wealth Management Limited	Ordinary	100
Eastwood and Partners Limited	Ordinary	50.5
Eastwood Private Clients Limited	Ordinary	48
E&P Risk Services Limited	Ordinary	50.5
Eastwood & Partners (Sheffield) Limited	Ordinary	50.5
Credit Risk Management Limited	Ordinary	58.3
W S Westin Group Limited	Ordinary	92.5
W S Westin Limited	Ordinary	92.5

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

16. Investments (continued)

		Percentage of
	Class of share	shares held
Westin Drives Limited	Ordinary	92.5
DVF Products Limited	Ordinary	92.5
Westin Pumps Limited	Ordinary	92.5
LEM Precision Engineering Limited	Ordinary	47.2
Westin Engineering Limited	Ordinary	78.6
Huddersfield Engineering Services Limited	Ordinary	78.6
Somac Limited	Ordinary	78.6

The financial statements of the following subsidiaries have not been audited on an individual company basis, as advantage has been taken of the exemption to audit under 479A of the Companies Act 2006:-

Westin Engineering Limited - company number 11484226

Westin Pumps Limited - company number 01175056

Eastwood Financial Group Limited - company number 06311457

E&P Risk Services Limited - company number 06913222

Eastwood Private Clients Limited - company number 10436141

Credit Risk Management Limited - company number 02223390

17. Stocks

	Group		Compa	ny
	2022	2021	2022	2021
	£	£	£	£
Raw materials and consumables	1,243,827	984,094	_	-
Work in progress	82,044	54,790	_	_
	1 225 071	1.020.004		
	1,325,871	1,038,884	_	

18. Debtors

	Group		Compa	iny	
	2022	2021	2022	2021	
	£	£	£	£	
Trade debtors	1,660,182	1,818,970	_		
Prepayments and accrued income	432,655	597,101	_		
Directors loan account	51,426	88,851	3	_	
Other debtors	41,033	57,204	_	-	
	2,185,296	2,562,126	3		

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

19. Creditors: amounts falling due within one year

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Bank loans and overdrafts	1,081,610	1,289,431	_	_
Trade creditors	2,587,336	1.366.218	_	_
Amounts owed to group undertakings	_	-	80,010	80,000
Accruals and deferred income	650,073	724,298	_	-
Corporation tax	95,643	85,734	_	_
Social security and other taxes	259,760	355,287	_	_
Obligations under finance leases and hire				
purchase contracts	233,437	224,380	_	_
Other creditors	1,336,623	748,385	-	_
	6,244,482	4,793,733	80,010	80.000

Bank loans and overdrafts amounting to £1,081.610 (2021: £1,289.431) at 31 March 2022 are secured by charges on the assets of various group companies.

Obligations under finance leases and hire purchase contracts amounting to £233,437 (2021:£224,380) at 31 March 2022 are secured on the assets to which they relate.

20. Creditors: amounts falling due after more than one year

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Bank loans and overdrafts Obligations under finance leases and hire	1,820,942	2,218,472	-	_
purchase contracts	336,224	493,756		
	2,157,166	2,712,228		

Bank loans and overdrafts amounting to £1.820,942 (2021: £2,218,472) at 31 March 2022 are secured by charges on the assets of various group companies.

Obligations under finance leases and hire purchase contracts amounting to £336,224 (2021:£493,756) at 31 March 2022 are secured on the assets to which they relate.

Included within creditors: amounts falling due after more than one year is an amount of £409,130 (2021: £614,136) in respect of liabilities payable or repayable by instalments which fall due for payment after more than five years from the reporting date.

21. Finance leases and hire purchase contracts

The total future minimum lease payments under finance leases and hire purchase contracts are as follows:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Not later than 1 year	233,437	224,380	_	_
Later than 1 year and not later than 5 years	336,224	493,756	_	_
			-	
	569,661	718,136	_	_

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

22. Provisions

Deferred tax		
(note 23)		
£		
190,407		
11,276		
(1,046)		
200,637		

The company does not have any provisions.

23. Deferred tax

The deferred tax included in the balance sheet is as follows:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Included in provisions (note 22)	200,637	190,407	_	-

The deferred tax account consists of the tax effect of timing differences in respect of:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Accelerated capital allowances	190,481	171,973	_	_
Unused tax losses	(22,502)	(14,222)	_	-
Property gain rolled over	32,658	32,656	_	_
	200,637	190,407	_	

24. Employee benefits

Defined contribution plans

The amount recognised in profit or loss as an expense in relation to defined contribution pension plans was £221,236 (2021: £184,130).

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

25. Government grants

The amounts recognised in the financial statements for government grants are as follows:

_	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Recognised in creditors:				
Deferred government grants due within one				
year	7,379	8,302	_	_
Recognised in other operating income: Government grants recognised directly in				
income	42,763	344,963	=	=
Government grants released to profit or loss	923	769	_	_
	43,686	345,732		

26. Called up share capital

Issued, called up and fully paid

	2022		2021	
	No.	£	No.	£
Ordinary shares of £0.01 each	100,000	1,000	100,000	1,000

27. Reserves

Share premium account - This reserve records the amount above the nominal value received for shares sold, less transaction costs.

Profit and loss account - This reserve records retained earnings and accumulated losses.

28. Analysis of changes in net debt

	At 1 Apr 2021	Cash flows	At 31 Mar 2022
Cash at bank and in hand	1,173,360	1,032,549	2,205,909
Debt due within one year	(1,513,811)	198,764	(1,315,047)
Debt due after one year	(2,712,228)	555,062	(2,157,166)
	(3,052,679)	1,786,375	(1.266,304)

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 MARCH 2022

29. Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Not later than 1 year	47,240	135,282	_	_
Later than 1 year and not later than 5 years	7,037	70,851	_	_
	40,203	206,133		
	40,203	200,133		

30. Directors' advances, credits and guarantees

During the year £40,000 was advanced and £77,425 was repaid by directors with £51.426 (2021: ££88,851) owing at the balance sheet date, being unsecured and repayable on demand.

31. Related party transactions

Group

At the balance sheet date, the group owed £330,000 to non-group companies under common control. The loans bear interest at a commercial rate, are unsecured and repayable on demand.

Company

The company has taken advantage of the provisions of FRS102 to not disclose transactions with other group companies.

32. Controlling party

The ultimate controlling party is Mr J Eastwood.