Directors' Report and Financial Statements
Year Ended
31 March 2021

Company Number 06890680



## **Company Information**

**Directors** S Almond

P Ford K Hindley M Kilgallon S Moore T Wheeldon

Company secretary T Wheeldon

Registered number 06890680

Registered office 102 Rivington House

Chorley New Road

Horwich Bolton England BL6 5UE

Independent auditor BDO LLP

3 Hardman Street Manchester M3 3AT

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#### Directors' Report For the Year Ended 31 March 2021

The Directors present their report and the audited financial statements for the year ended 31 March 2021.

#### **Principal activity**

The principal activity of the Company is that of financial product advisory services.

#### **Directors**

The Directors who served during the year were:

S Almond

P Ford

K Hindley

M Kilgallon

S Moore

G Taylor (resigned 31 December 2020)

T Wheeldon

#### Going concern

The primary trading activity for Fluent loans Limited is brokering unsecured loan products. Unlike the other trading entities in the group Fluent Loans does not receive direct leads from external sources. It's primary source of income is derived from exported leads from other Fluent trading businesses.

The primary generator is from Fluent Money & occurs when a client makes an application for a low value secured loan (<£10,000). These cases are automatically exported from Fluent Money to Loans. In many cases, an unsecured loan is a better option for the client as it avoids having a charge being put on their property, no valuation or other procedures are required meaning the client will incur less fees. Other circumstances could be where a client does not have enough collateral to secure their financial needs but still requires the financial resources albeit at a higher rate of interest.

With no collateral to secure the loan, unsecured lending is typically higher risk than other finance products. Due to the uncertainty caused by Covid19, Unsecured lenders withdrew the higher risk products. The remaining unsecured loans became more expensive making them less competitive hence reducing the demand for the product. The changing economic climate also increased the professional indemnity insurance costs.

Due to a decrease in revenues & increasing costs Fluent made the decision to mothball Fluent Loans. All leads generated are currently being exported to an external approved partner. All Fluent Loans Employees have transferred onto a Fluent Money contract.

Due to the period of none trading Fluent Loans was required to inform the FCA & therefore is no longer authorised.

Management continues to review the position of the unsecured product offering. Most unsecured lenders will require a period of none furloughed income for a client to be considered. It is believed that the market will begin to pick back up from 2022. The group retains the skill base, technology, lender relationships & lead sources to revive this product.

The directors have reviewed the group's forecasts and projections, taking into account possible changes in trading performance and consider that the group has sufficient resources to meet liabilities as they fall due. Fluent has largely maintained its cash balances, excluding bank loan, throughout the six months post the first lockdown and the balance has steadily increased from then to the time of writing this report. Fluent Loans will, in case of any financial obligation that could arise in future be financially supported by Fluent Money.

Management have performed a review over the appropriate basis for the Fluent Loans accounts to be prepared. Management have concluded that the accounts should be prepared on a going concern basis as there is no intention or requirement to liquidate the company.

## Directors' Report (continued) For the Year Ended 31 March 2021

#### Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### **Auditor**

The auditor, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

#### Small companies note

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board on

Dec 23, 2021

and signed on its behalf.

K Hindley

Director

# Directors' Responsibilities Statement For the Year Ended 31 March 2021

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent Auditor's report to the members of Fluent Loans Limited

#### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2021 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Fluent Loans Limited ("the Company") for the year ended 31 March 2021 which comprise The Statement of Comprehensive Income, The Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remain independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Independent Auditor's report to the members of Fluent Loans Limited (continued)

#### Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the Directors were not entitled to prepare the financial statements in accordance with the small companies
  regime and take advantage of the small companies' exemptions in preparing the Directors' Report and
  from the requirement to prepare a Strategic Report.

#### **Responsibilities of Directors**

As explained more fully in the Statement of Directors' Responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### Independent Auditor's report to the members of Fluent Loans Limited (continued)

Based on our understanding and accumulated knowledge of the Company and the sector in which it operates we considered the risk of acts by the Company which were contrary to applicable laws and regulations, including fraud and whether such actions or non-compliance might have a material effect on the financial statements. There included but were not limited to those that relate to the form and content of the financial statements, such as the Company accounting policies, United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice) and the UK Companies Act 2006; the taxation legislation; those that relate to the payment of employees. All team members were briefed to ensure they were aware of any relevant regulations in relation to their work.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries and management bias in accounting estimates. Our audit procedures included, but were not limited to:

- · Agreement of the financial statement disclosures to underlying supporting documentation;
- Challenging assumptions and judgements made by management in their significant accounting estimates
  particularly in relation to determining the year end work in progress and provision for clawback on
  commission earned from brokering of insurance policies;
- Review of minutes of Board meetings throughout the period;
- Identifying and testing journal entries, in particular review of manual journal entries posted to cash accounts, journals posted by specific users, review of random journals, and journals including specific keywords;
- Discussions with management, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud; and
- Obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:

https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

-- DocuSigned by:

Julien Rye

Julien Rye (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Manchester
United Kingdom
23 December 2021

# Statement of Comprehensive Income For the Year Ended 31 March 2021

	2021 £	2020 £
Turnover	6,561	702,747
Cost of sales	(7,733)	(368,722)
Gross (loss)/profit	(1,172)	334,025
Administrative expenses	(205,178)	(187,212)
Other operating income	21,163	-
(Loss)/profit before tax	(185,187)	146,813
Tax on (loss)/profit	(107)	240
(Loss)/profit for the financial year	(185,294)	147,053

There was no other comprehensive income for 2021 (2020 - £Nil).

The notes on pages 9 to 15 form part of these financial statements.

Registered number:06890680

# Statement of Financial Position As at 31 March 2021

	Note	2021 £	2021 £	2020 £	2020 £
Tangible assets	5		-		-
Current assets					
Debtors: amounts falling due within one year	6	139,201		75,307	
Cash at bank and in hand		49,821		320,274	
	-	189,022	-	395,581	
Creditors: amounts falling due within one year	7	(69,246)		(90,620)	
Net current assets	_		119,776		304,961
Total assets less current liabilities Provisions for liabilities		_	119,776	_	304,961
Deferred tax	8		(265)		(158)
Net assets		_	119,511	_	304,803
Capital and reserves					
Called up share capital			100		100
Profit and loss account			119,411		304,703
Total equity		_	119,511	_	304,803

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on Dec 23, 2021

K. J. Hindley K.J. Hindley (Dec 23, 2021 18:30 GMT)

K Hindley Director

The notes on pages 9 to 15 form part of these financial statements.

#### Notes to the Financial Statements For the Year Ended 31 March 2021

#### 1. General information

Fluent Loans Limited is a private company, limited by shares, incorporated in England and Wales under the Companies Act 2006. The address of the registered office is given on the Company Information page and the nature of the Company's operations and its principal activities are set out in the Directors' Report.

#### 2. Accounting policies

## 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The presentational currency in the financial statements is GB Pounds and all figures are rounded to the nearest £1.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### Notes to the Financial Statements For the Year Ended 31 March 2021

#### 2. Accounting policies (continued)

#### 2.2 Going concern

The primary trading activity for Fluent loans Limited is brokering unsecured loan products. Unlike the other trading entities in the group Fluent Loans does not receive direct leads from external sources. It's primary source of income is derived from exported leads from other Fluent trading businesses.

The primary generator is from Fluent Money & occurs when a client makes an application for a low value secured loan (<£10,000). These cases are automatically exported from Fluent Money to Loans. In many cases, an unsecured loan is a better option for the client as it avoids having a charge being put on their property, no valuation or other procedures are required meaning the client will incur less fees. Other circumstances could be where a client does not have enough collateral to secure their financial needs but still requires the financial resources albeit at a higher rate of interest.

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Due to a decrease in revenues & increasing costs Fluent made the decision to mothball Fluent Loans. All leads generated are currently being exported to an external approved partner. All Fluent Loans Employees have transferred onto a Fluent Money contract.

Due to the period of none trading Fluent Loans was required to inform the FCA & therefore is no longer authorised.

Management continues to review the position of the unsecured product offering. Most unsecured lenders will require a period of none furloughed income for a client to be considered. It is believed that the market will begin to pick back up from 2022. The group retains the skill base, technology, lender relationships & lead sources to revive this product.

The directors have reviewed the group's forecasts and projections, taking into account possible changes in trading performance and consider that the group has sufficient resources to meet liabilities as they fall due. Fluent has largely maintained its cash balances, excluding bank loan, throughout the six months post the first lockdown and the balance has steadily increased from then to the time of writing this report. Fluent Loans will, in case of any financial obligation that could arise in future be financially supported by Fluent Money.

Management have performed a review over the appropriate basis for the Fluent Loans accounts to be prepared. Management have concluded that the accounts should be prepared on a going concern basis as there is no intention or requirement to liquidate the company.

#### 2.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business when the Company has fulfilled its obligations and earned its right to consideration. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Turnover comprises commissions and fees earned during the year.

# Notes to the Financial Statements For the Year Ended 31 March 2021

#### 2. Accounting policies (continued)

#### 2.4 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to the Statement of Comprehensive Income at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of Comprehensive Income in the same period as the related expenditure.

#### 2.5 Pensions

#### Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

#### 2.6 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

# Notes to the Financial Statements For the Year Ended 31 March 2021

#### 2. Accounting policies (continued)

#### 2.7 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings - 25% Office equipment - 25%

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

#### 2.8 Impairment of fixed assets

Assets that are subject to depreciation or amortisation are assessed at each year end date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that have been previously impaired are reviewed at each year end date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

#### 2.9 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.10 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

#### 2.11 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### Notes to the Financial Statements For the Year Ended 31 March 2021

## 2. Accounting policies (continued)

#### 2.12 Financial instruments

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than its legal form.

The Company's cash at bank and in hand and trade and other debtors and its trade and other creditors and bank overdrafts are measured initially at the transaction price, including transaction costs, and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

The Directors have made no significant judgements in preparing these financial statements.

#### 4. Employees

The average monthly number of employees, including Directors, during the year was 4 (2020 - 12).

#### 5. Tangible fixed assets

	Fixtures and fittings £	Office equipment £	Total £
Cost			
At 1 April 2020	2,336	43,498	45,834
At 31 March 2021	2,336	43,498	45,834
Depreciation			
At 1 April 2020	2,336	43,498	45,834
At 31 March 2021	2,336	43,498	45,834
Net book value			
At 31 March 2021	-	-	-
At 31 March 2020	-	<u>-</u>	-

## Notes to the Financial Statements For the Year Ended 31 March 2021

6.	Debtors		
		2021 £	2020 £
	Trade debtors	-	46,686
	Amounts owed by group undertakings	132,929	27,558
	Other debtors	-	270
	Prepayments and accrued income	6,272	793
	·	139,201	75,307
	Amounts owed by group undertakings are interest free and due on demand.		
7.	Creditors: Amounts falling due within one year		
		2021 £	2020 £
	Trade creditors	7,882	8,026
	Amounts owed to group undertakings	51,451	67,595
	Other taxation and social security	-	4,178
	Other creditors	-	1,128
1	Accruals and deferred income	9,913	9,693
•	·	69,246	90,620
	Amounts owed to group undertakings are interest free and due on demand.		
8.	Deferred taxation		
			2021 £
	At beginning of year		158
	Credited to profit or loss		107
	At end of year		265

#### Notes to the Financial Statements For the Year Ended 31 March 2021

### 8. Deferred taxation (continued)

The provision for deferred taxation is made up as follows:

	2021 £	2020 £
Fixed asset timing differences	372	372
Short term timing differences	(107)	(214)
	265	158

#### 9. Contingent liabilities

The Company has given a cross guarantee in respect of loan notes provided to Project Finland Bidco Limited. At 31 March 2021, an amount of £21,414,332 (2020 - £20,525,998) was outstanding in respect of this facility. The maturity date of the loan notes is 28 February 2023.

#### 10. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. Contributions totalling £Nil (2020 - £1,128) were payable to the fund at the reporting date and are included in creditors.

#### 11. Related party transactions

The Company has taken advantage of the exemption under FRS 102 Section 1AC.35 from disclosing intra group transactions on the basis that any subsidiary which is a party to the transaction is wholly-owned by such a member.

#### Fluent Mortgages Limited - related party through common ownership

During the year, the Company received income of £648 (2020 - £11,308). At the year end there was a debtor balance of £114,186 (2020 - £8,815).

### Fluent Lifetime Limited - related party through common ownership

At the year end the was a debtor balance of £743 (2020 - £743).

## 12. Controlling party

The immediate parent company is The Fluent Money Group Limited which is registered at 102 Rivington House, Chorley New Road, Horwich, Bolton, England, BL6 5UE.

The ultimate parent company, Project Finland Topco Limited, has no individual controlling party, and is incorporated in England and Wales.

The parent undertaking of the smallest and largest group for which consolidated accounts are prepared is Project Finland Topco Limited. Consolidated accounts are available from its registered office, 102 Rivington House, Chorley New Road, Horwich, Bolton, England, BL6 5UE.