Chelsea FC Foundation

Trustees' report and financial statements

Registered number 06858117

For the year ended 30 June 2014

Contents

Trustees' report

This report has been prepared in accordance with Charities Act 2012 and is also the report of the directors for the purposes of the Companies Act 2006.

The financial statements have been prepared in accordance with the accounting policies set out on page 12 of the attached financial statements and comply with the charitable company's Memorandum and Articles of Association, applicable laws and the requirements of Statement of Recommended Practice "Accounting and Reporting by Charities" issued in March 2005.

Structure, Governance and Management

Governing Document

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009. It is registered as a charity with the Charity Commission (registered number 1129723).

Appointment of Trustees

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea Football Club Limited ('the Club') can appoint up to three Trustees. At the Annual General Meeting one third of Trustees shall retire by rotation.

On appointment, trustees complete a register of interests and undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is currently no ongoing training programme for trustees; however trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

Organisation

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at least three times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

Subsidiary companies

The Charity has two trading subsidiaries, Chelsea FC Foundation Trading Company Limited (TCL) and Chelsea Ladies Football Club Limited (LFC) and one charitable subsidiary; The Chelsea Past Players Trust (PPT).

Any profit generated by the activities of the trading subsidiaries is donated to the Charity. Note 15 to the financial statements details the nature of the trading subsidiaries and the results of these subsidiaries for the year.

Related Parties

The Trustees consider that Chelsea FC plc and its subsidiaries Chelsea Football Club Ltd and Chelsea FC Merchandising Ltd are related parties of the charity by virtue of significant influence.

Muckle LLP is also considered to be a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation Ltd is currently a partner at Muckle LLP.

Risk Management

The Trustees have a risk management strategy which comprises:

- An annual review of the risks the Charity may face;
- The establishment of systems and procedures to mitigate those risks identified in the plan; and
- The implementation of procedures designed to minimise any potential impact on the Charity should those risks materialise.

Trustees' Report *(continued)*

Particular attention has focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team. Future changes in both the political and economic climate are identified major risks in this risk assessment.

Objectives and Activities

With a vision of inspiring participants to participate in healthy recreation and to advance the education of young people, the Foundation strives to:

- Make an impact on many people, increasing access and participation in positive activity;
- Inspire young people to achieve and raise aspirations now and in future generations;
- Contribute to safe, healthy and regenerated communities; and
- Be an integral part of the local community.

The board of Trustees has referred to the Charity Commission general guidance on public benefit when reviewing the aims and objectives of Chelsea FC Foundation and is satisfied that they meet the public benefit requirements. Further information within the achievements and performance section of this report provides details of the work done to meet these aims and objectives.

With a multi-skilled team of over 200 coaches and 20 support staff, as well as volunteers providing a range of football related activities, Chelsea FC Foundation is a catalyst in changing the lives of young people and their families in the communities of London, the surrounding areas and Worldwide. Chelsea FC Foundation not only contributes to educational development but also makes an impact on prominent issues such as health, regeneration, crime, community cohesion and employment using football and the CFC brand as the motivator.

Chelsea FC Foundation provides a range of formal and informal learning programmes delivered in classrooms at Stamford Bridge, Cobham, or within the heart of communities at local venues. Programmes are customised, mapped to standards and current policies, and can cover a range of topics: literacy and numeracy, employability and leadership skills, and issues such as anti-bullying, racism and safe and healthy choices.

Through its Football Development department, Chelsea FC Foundation increases access and participation to sport.

The one thing in common in each of the areas we work in is the use of sport and above all football as a vehicle to engage and inspire. The power of the game to reach out to individuals and benefit communities cannot be underestimated.

Achievements and performance

2013/14 marked a highly successful year for the Chelsea FC Foundation during which we have been able to deliver a wide range of new and innovative programmes both in the UK and abroad, as well as building on the success of programmes established in previous years.

We have worked with 730,720 participants across our wide range of sports development programmes this year and the key to this success has been maintaining our strong link-ups with funding partners, local authorities, schools and agencies. All of our programmes work in consultation with the partners themselves, constructing innovative and tailor-made programmes to respond to local needs. Over the past year, twenty participants in our community programmes have undertaken coaching qualifications and four participants have progressed to take coaching roles for the Foundation.

Our commitment to promoting equality and inclusion in football led to the inaugural 'Game for Equality' at Stamford Bridge. This event saw our 'Building Bridges' initiative join forces with The FA, Kick It Out, Football v Homophobia and the Premier League to underline our commitment to tackling all forms of discrimination and prejudice in the game.

Our Asian Star initiative has helped seven young players into professional football club Academies and, importantly, is playing a vital role in breaking down barriers between the Asian community and football. Following the staging of the sixth successive Asian Star in 2013/14, over 2,400 Asian players have now taken part in the event.

Trustees' Report *(continued)*

The programme has helped to showcase the passion and the talent of players within the Asian community and this innovative scheme is rightly seen as industry leading.

We also recognise that football can be much more than a sport and that the popularity of the game can be harnessed to engage reluctant learners in innovative programmes using examples from the game itself. Having provided 9,554 educational sessions in 2013/14 to participants from primary schools to pensioners, our schemes are encouraging learning across the generations.

A comprehensive programme for female football is a vital component of the Foundation's vision and over 12,668 women and girls participated in our programmes in 2013/14. Chelsea Ladies are now one of the country's elite teams, competing in the top league of the WSL for the 2014-18 seasons, and we were honoured to be invited to take part in the 2013 International Women's Club Championship which was held in Japan in December 2013. In addition, 70 players aged between 7-16 enrolled in our Girls' Centre of Excellence.

Our fully inclusive programme is committed to providing a range of opportunities for players with a wide range of disabilities. Funding from a number of sources, including the Premier League and the Football Association, has enabled us to engage over 15,000 participants with over 800 players attending our Cerebral Palsy Centre of Excellence.

Building on the ground-breaking work of the Foundation at home the newly formed International Department has been travelling throughout the world, passing the ethos of the Foundation to thousands of young people from around the globe. Working alongside Samsung, adidas and other partners, over 28,000 people across 31 countries have participated in our programmes during the past year.

Closer to home, the work of the Past Players' Trust continues providing funding and support for our former players, particularly those who have fallen on hard times, enabling us to give something back to those who helped make this club what it is today.

Financial Review

The results for the year ended 30 June 2014 show net incoming resources of £520,904 *(2013: £404,587)*. Total incoming resources were £5,430,248 *(2013: 4,682,831)* and resources expended were £4,909,344 *(2013: 4,278,244)*.

Donated Services

The Charity receives financial support from Chelsea FC plc and its subsidiaries to the extent that support functions are provided free of any charges.

Investment procedures and policy

At the present time, the reserves of Chelsea FC Foundation are held on interest bearing cash deposits in order to meet ongoing liquidity requirements. The Trustees have powers to invest the funds as they see fit, as set out in the Memorandum and Articles of Association.

Reserves Policy

The total annual running costs of Chelsea FC Foundation, assuming current programmes continue, are circa £3.5 million. A large proportion of the running costs will be met by future grants which are expected to be received, subject to certain conditions of performance. The aim is to build sufficient reserves to meet six months running costs of Chelsea FC Foundation plus charity wind up costs; this is estimated at £1 - £1.5 million.

Trustees consider free reserves to be the unrestricted reserves of the charity which have a surplus at the year-end of £540,834.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate.

Trustees' Report *(continued)*

The Charity is dependent for its working capital on funds provided to it by Chelsea FC plc, a related party. Chelsea FC plc has confirmed that for at least 12 months from the date of approval of these financial statements, it will continue to make available such funds as are needed by the company and in particular will not seek repayment of the amounts currently made available until the Charity has a sufficient surplus with which to repay the balance due. The trustees consider that this should enable the Charity to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. As with any organisation placing reliance on other entities for financial support, the trustees acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

The restricted reserves are made up of the unspent elements of various projects which were on-going at the year end. These funds comprise the Foundation fund which includes all of the Foundation projects including Kicks, Premier League 4 Sport, Positive Futures, Surrey Youth Engagement, Inclusion Project, Education through Football, Premier League Schools Sports, Inclusive United and Unlocking Potential.

Plans for Future Years

Our services to the community continue to be vital in helping young people and their families develop skills, build confidence and enjoy and revive community life. In 2014-15, we not only promise the delivery of sports coaching but will continue to offer a portfolio that is proactive, responsive and considerably more holistic for the community, offering to improve skills, health, knowledge, confidence and motivation through a variety of engaging programmes themed around football and sport.

As we look to the forthcoming years we aim to build on our successes, developing our monitoring systems as we strive to achieve excellence. This will not only increase our efficiency but also our sustainability as a charity. We plan to further develop progression pathways for course participants to ensure that they stand a better chance of reaching their full potential through the range of opportunities available to them.

Finally, we will continue to be driven by the needs of our stakeholders, providing real value for those we deal with.

Sustainability

With government cutbacks and a significant amount of Chelsea FC Foundation's funding secured from public sector sources there are a number of controls and policies in place to aid sustainability:

- Representation in local area partnerships - being involved in the grassroots strategy and working in partnership will enable all organisations to secure funding but be more cost effective so combating future cuts.
- Increase unrestricted funding – increased targets will be given to Community, Education and Football Development.
- Reduce expenditure – as always Chelsea FC Foundation will scrutinise costs and consider possible efficiencies across the business. This may include streamlining of programmes.

Provision of information to auditor

In accordance with company law, as the Charity Trustees, we certify that:

- So far as each Trustee is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- As the Trustees of the Charity we have each taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information

Trustees' Report *(continued)*

Independent Auditor

A resolution will be proposed at the Annual General Meeting that KPMG LLP be reappointed as auditor to the Charitable Company for the ensuing year.

Reference and Administration Details

Trustees

Secretary

A Shaw

Head of Foundation

S Taylor

Registered office

Stamford Bridge
Fulham Road
LONDON
SW6 1HS

Banker

Barclays
Pall Mall Corporate Banking Centre
50 Pall Mall
London
SW1A 1QA

Solicitor

Muckle LLP
32 Gallowgate
Newcastle Upon Tyne
NE1 4BF

Auditor

KPMG LLP
Chartered Accountants and Registered Auditors
8 Salisbury Square
London
EC4Y 8BB

Company/Charity number:

Company number: 06858117
Charity Number: 1129723
(A company limited by guarantee)

Statement of responsibilities of the trustees in respect of the Trustees' annual report and the financial statements

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law they are required to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and charitable company and of the group's excess of income over expenditure for that period. In preparing each of the group and charitable company financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the charitable company will continue its activities.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the Board of Trustees and signed on behalf of the Board on 9 December 2014.

CI Alexander
Trustee

Stamford Bridge
Fulham Road
LONDON
SW6 1HS

KPMG LLP
8 Salisbury Square
London
EC4Y 8BB
United Kingdom

Independent auditor's report to the members of Chelsea FC Foundation

We have audited the financial statements of Chelsea FC Foundation for the year ended 30 June 2014 set out on pages 9 to 21. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees Responsibilities set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 30 June 2014 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report to the members of Chelsea FC Foundation (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Andrew T

Andrew Turner (Senior Statutory Auditor)
for and on behalf of KPMG LLP,
Statutory Auditor
Chartered Accountants
8 Salisbury Square
London
EC4Y 8BB
United Kingdom

9 December 2014

Consolidated Statement of Financial Activities (incorporating Income & Expenditure Account)

for the year ended 30 June 2014

	Notes	Unrestricted funds £	Restricted funds £	Total 2014 £	Total 2013 £
Incoming resources					
Incoming resources from generated funds:					
Voluntary income	2	499,564	218,776	718,340	811,863
Activities for generating funds		844,090	-	844,090	527,275
Incoming resources from charitable activities	3	3,209,378	658,440	3,867,818	3,343,693
Total incoming resources		4,553,032	877,216	5,430,248	4,682,831
Resources expended					
Cost of generating funds:					
Fundraising trading: cost of goods sold and other costs		(424,519)	-	(424,519)	(256,983)
Charitable activities		(3,705,005)	(773,005)	(4,478,010)	(4,010,412)
Governance costs		(6,815)	-	(6,815)	(10,849)
Total resources expended	4	(4,136,339)	(773,005)	(4,909,344)	(4,278,244)
Net movement in funds		416,693	104,211	520,904	404,587
Fund balances b/fwd at 30 June 2013		124,141	214,589	338,730	(65,857)
Transfers between funds	13	-	-	-	-
Fund balances c/fwd at 30 June 2014	11, 14	540,834	318,800	859,634	338,730

All amounts arise from continuing operations.

The charitable company has no recognised gains or losses other than the net movement of funds for the period.

The notes on pages 12 to 21 form part of these financial statements.

Consolidated Balance sheet

As at 30 June 2014

	Notes	**2014**	2013
		£	£
Fixed assets			
Intangible fixed assets	*6*	**1,125**	**4,497**
Tangible fixed assets	*7*	**46,645**	**20,867**
		47,770	**25,364**
Current assets			
Debtors	*8*	**828,223**	**770,657**
Cash at bank and in hand		**907,309**	**406,242**
		1,735,532	**1,176,899**
Creditors: amounts falling due within one year	*9*	**(923,668)**	**(863,533)**
Net current (liabilities)/assets		**811,864**	**313,366**
Total assets less current liabilities		**859,634**	**338,730**
Net (liabilities)/assets		**859,634**	**338,730**
Charitable funds			
Unrestricted funds	*13,14*	**540,834**	**124,141**
Restricted funds	*13,14*	**318,800**	**214,589**
	11,14	**859,634**	**338,730**

These financial statements were approved by the Board of Trustees on 9 December 2014.

Signed on behalf of the Board of Trustees

CI Alexander
Trustee

Company registration number 06858117

Charity registration number 1129723

The notes on pages 12 to 21 form part of these financial statements.

Company Balance sheet

As at 30 June 2014

	Notes	2014	2013
		£	£
Fixed assets			
Intangible fixed assets	*6*	**1,125**	4,497
Tangible fixed assets	*7*	**36,492**	5,917
Investments	*16*	**2**	2
		37,619	10,416
Current assets			
Debtors	*8*	**778,452**	699,725
Cash at bank and in hand		**694,804**	187,381
		1,473,256	887,106
Creditors: amounts falling due within one year	*9*	**(716,152)**	(620,536)
Net current assets		**757,104**	266,570
Total assets less current liabilities		**794,723**	276,986
Net assets/(liabilities)		**794,723**	276,986
Charitable funds			
Unrestricted funds	*14*	**475,924**	62,398
Restricted funds	*14*	**318,799**	214,588
	11	**794,723**	276,986

These financial statements were approved by the Board of Trustees on 9 December 2014.

Signed on behalf of the Board of Trustees

CI Alexander
Trustee

Company registration number 06858117

Charity registration number 1129723

The notes on pages 12 to 21 form part of these financial statements.

Notes
(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with the Companies Act 2006, the Charities SORP (2005), and applicable accounting standards and under the historical cost accounting rules.

Going concern

The financial statements have been prepared on the going concern basis, which the trustees believe to be appropriate. The Charity is dependent for its working capital on funds provided to it by Chelsea FC plc, a related party. Chelsea FC plc has confirmed that for at least 12 months from the date of approval of these financial statements, it will continue to make available such funds as are needed by the company and in particular will not seek repayment of the amounts currently made available until the Charity has a sufficient surplus with which to repay the balance due. The trustees consider that this should enable the Charity to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. As with any organisation placing reliance on other entities for financial support, the trustees acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

Consolidation

These consolidated financial statements consolidate the results of the charitable company and its wholly owned subsidiary undertakings, Chelsea Ladies Football Club Ltd, Chelsea FC Foundation Trading Company Ltd and The Chelsea Past Players' Trust Ltd on a line-by-line basis.

These accounts are made up to 30 June 2014 and are based on the accounts of the subsidiary undertakings which are coterminous with those of the charitable company.

The charitable company has taken advantage of the exemption not to disclose a company only Statement of Financial Activities. The results for the charitable company Chelsea FC Foundation are a surplus of £517,737 (2013: surplus of £377,538) for the year ended 30 June 2014. Gross income for the year end 30 June 2014 of £4,909,815 (2013: £4,348,550) was recognised.

Cash flow

The financial statements do not include a cash flow statement because the group, as a small reporting entity, is exempt from the requirement to prepare such a statement under Financial Reporting Standard 1 'Cash flow statements'.

Donated services

The Charity does not include donated services and facilities in the Statement of Financial Activities as the Charity is unable to reasonably quantify or measure the value of these services. Donated services and financial support are received from Chelsea FC plc and its subsidiaries to the extent that premises and support functions are provided free of any charges.

Notes *(continued)*

1 Accounting policies *(continued)*

Incoming Resources

All incoming resources are included in the statement of financial activities when the charitable company is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Incoming resources from charitable activities are included when earned, these resources relate to football programmes conducted by Chelsea FC Foundation Ltd for which individuals pay to attend.
- Incoming resources from grants, where related to performance and specific deliverables, are accounted for as the charitable company earns the right to consideration by its performance.
- Incoming resources from donations and other voluntary sources are credited to the Statement of Financial Activities when receivable. Where such incoming resources are received in advance the income is deferred until the charitable company becomes entitled to the resources.

Resources expended

Resources expended have been charged to the statement of financial activities on an accruals basis.

Support costs relating to a single activity are allocated directly to that activity. Where support costs relate to several activities they have been apportioned on a basis consistent with the average consumption of resources within the Foundation.

Governance costs represent the costs associated with the governance arrangements of the Group as opposed to those costs associated with fundraising or charitable activity.

Unrestricted funds

Unrestricted funds are funds which can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds

Restricted funds are funds raised or donated for a specific purpose. All other funds are classified as unrestricted.

Depreciation and tangible fixed assets

Capital purchases in excess of £500 are capitalised as tangible fixed assets.

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation on tangible fixed assets is calculated on a straight line basis and aims to write down their costs to their estimated residual value over their expected useful lives as follows:

Office equipment - 4 years

Pension costs

The company contributes to defined contribution benefit schemes on behalf of employees. The amount charged in the statement of financial activities is the amount payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Taxation

Chelsea FC Foundation Ltd is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Statutory Accounts

The statutory accounts have been filed with the Registrar of Companies.

Notes *(continued)*

2 Voluntary Income

	Unrestricted funds £	Restricted funds £	Total 2014 £	Total 2013 £
Gift, donations and legacies	357,064	129,800	486,864	580,024
Grants received from Charitable foundations	142,500	88,976	231,476	231,839
	499,564	218,776	718,340	811,863

3 Incoming resources from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2014 £	Total 2013 £
Sale of services as part of the direct charitable activities	3,200,468	46,017	3,246,485	2,571,332
Grants received for the provision of services	8,910	612,423	621,333	772,361
	3,209,378	658,440	3,867,818	3,343,693

4 Resources expended

	Unrestricted Funds £	Restricted Funds £	Total 2014 £	Total 2013 £
(i) Analysis of total resources expended				
Staff costs	1,501,424	283,312	1,784,736	1,360,564
Support costs	559,851	32,579	592,430	572,977
Other direct costs	2,075,064	457,114	2,532,178	2,344,703
	4,136,339	773,005	4,909,344	4,278,244

	Trading costs £	Governance Costs £	Charitable Activities £	Total 2014 £	Total 2013 £
(ii) Analysis of support costs					
Telephone, postage, stationery and printing	1,704	-	55,944	57,648	19,173
Other support costs	118,553	-	386,933	505,486	509,221
Consultancy and professional costs	-	-	3,143	3,143	25,837
Depreciation	5,652	-	12,096	17,748	6,697
Audit fees	-	3,815	-	3,815	7,849
Tax fees	1,590	3,000	-	4,590	4,200
	127,499	6,815	458,166	592,430	572,977

	2014 £	2013 £
(iii) Analysis of other direct costs		
Coaching programme costs	2,247,569	2,088,964
Other costs	236,201	213,994
Transport costs	36,676	33,573
Coach Education costs	11,732	8,172
	2,532,178	2,344,703

Notes *(continued)*

The net movement in funds is shown after charging the following costs:

	2014	2013
	£	£
Fees payable to charitable company's auditor for the audit of the charitable company's annual accounts	**3,815**	7,849
Fees payable to charitable company's auditor in respect of taxation services	**3,000**	3,000
Amortisation of intangible assets	**3,372**	3,372
Depreciation of tangible assets	**14,376**	3,325

5 Staff numbers and costs

	2014	2013
	£	£
Employee costs during the year amounted to:		
Wages and salaries	**1,632,048**	1,251,562
Social security costs	**116,371**	89,940
Other pension costs	**36,317**	19,062
	1,784,736	1,360,564

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

	No.	No.
£60,001 - £70,000	**2**	2

No retirement benefits are accruing for the two higher paid employees detailed above.

	No.	No.
Average monthly number of persons employed by the Company during the period excluding directors:	**65**	48

None of the trustees received any remuneration in respect of their services as directors of the Company, neither did any of the trustees receive any reimbursement of expenses in this respect.

Total contributions to the defined contribution scheme amounted to £36,317 *(2013: £19,062)*

Notes *(continued)*

6 Intangible fixed assets

Group and Charitable Company

	Software licence
	£
Cost	
At 1 July 2013	10,117
Additions	-
At 30 June 2014	**10,117**
Depreciation	
At 1 July 2013	5,620
Provided in year	3,372
At 30 June 2014	**8,992**
Net book value	
At 30 June 2014	**1,125**
At 30 June 2013	4,497

7 Tangible fixed assets

Group

	Fixtures & Fittings
	£
Cost	
At 1 July 2013	54,358
Additions	40,154
At 30 June 2014	**94,512**
Depreciation	
At 1 July 2013	33,491
Provided in year	14,376
At 30 June 2014	**47,867**
Net book value	
At 30 June 2014	**46,645**
At 30 June 2013	20,867

Notes *(continued)*

7 Tangible fixed assets *(continued)*

Charitable Company

	Fixtures & Fittings £
Cost	
At 1 July 2013	38,257
Additions	39,300
At 30 June 2014	**77,557**
Depreciation	
At 1 July 2013	32,340
Provided in year	8,725
At 30 June 2014	**41,065**
Net book value	
At 30 June 2014	**36,492**
At 30 June 2013	5,917

8 Debtors

	2014 Group £	**2014 Company £**	2013 Group £	2013 Company £
Trade debtors	**547,555**	**528,735**	449,325	407,325
Other debtors	**280,668**	**249,717**	321,332	292,400
	828,223	**778,452**	770,657	699,725

9 Creditors: amounts falling due within one year

	2014 Group £	**2014 Company £**	2013 Group £	2013 Company £
Trade creditors	**250,356**	**245,654**	134,097	66,026
Accruals and deferred income	**562,173**	**375,143**	626,662	471,738
Social security and other taxes	**111,139**	**95,355**	102,774	82,772
	923,668	**716,152**	863,533	620,536

Accruals are recognised where grants have been awarded pre-year end and the monies are only paid post year end.

Deferred voluntary income is recognised where cash received exceeds grants awarded and the amount of cash received does not meet the criteria to be recognised as voluntary income.

Deferred income from the sale of services is recognised where cash is received in advance of service delivery. These cash receipts are a maximum of nine months in advance of service delivery.

Creditors due within one year includes amounts owed to related parties totalling £1,260 *(2013: £374)* as split out in note 12.

Notes *(continued)*

10 Called up share capital

The company is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

11 Reconciliation of movements in funds

	Group £	Company £
At 30 June 2013	338,730	276,986
Net movement of funds	520,904	407,174
At 30 June 2014	**859,634**	**684,160**

12 Related party transactions

The Company conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies;

	Sales to related party		Purchases from related party		Balance receivable		Balance payable	
	2014 £	2013 £	**2014** £	2013 £	**2014** £	2013 £	**2014** £	2013 £
Chelsea Football Club Ltd	**529,133**	248,410	**19,698**	40,706	**104,725**	102,241	-	-
Muckle LLP	-	-	**3,108**	4,928	-	-	-	-
Chelsea FC Merchandising	-	-	**58,546**	43,203	-	-	**1,260**	360
Chelsea FC PLC	-	-	**3,474,262**	3,066,963	-	-	-	14

Chelsea Football Club, Chelsea FC plc and Chelsea FC Merchandising are related parties due to a number of trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club.

Chelsea FC plc process all payroll on behalf of the Foundation and this is invoiced to the Foundation on a monthly basis.

Amounts owed to Chelsea FC Merchandising relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes.

Muckle LLP is a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation Ltd is currently a partner at Muckle LLP. The firm has been engaged in the year to provide legal advice to the charitable company.

Notes *(continued)*

13 Reconciliation of movement in funds

Group	Funds at start of year	Incoming resources	Resources expended	Transfers	Funds at end of year
	£	£	£	£	£
Unrestricted funds:					
General funds	124,141	4,553,032	(4,136,339)	-	**540,834**
Restricted funds:					
Foundation funds	214,589	877,216	(773,005)	-	**318,800**
	338,730	5,430,248	(4,909,344)	-	**859,634**

The general fund represents the free funds of the charity which are not designated for any particular purposes.

A description of each restricted fund is given below:

Foundation funds:

These funds consist of grants and funding from various bodies including those for the following projects;

Kicks, Premier League 4 Sport, Positive Futures, Football+, Surrey Youth Engagement, Premier League School Sports, Education through Football and Unlocking Potential.

The Kicks project is a partnership between the Premier League Charitable Fund and the Metropolitan Police engaging hard to reach young people; this project received funding of £165,260 (2013: £178,961) in the year, and carried forward £74,202 (2013: £66,720).

Including part of the funding for the two projects above, the Premier League Charitable Fund provided £436,656 (2013: £291,264) of funding in the year. The majority of projects funded from Foundation funds are in receipt of funding from a variety of different sources.

Other projects within the Foundation funds are individually insignificant.

14 Analysis of net assets between funds

Group	Unrestricted funds	Restricted funds	Total funds 2014
	£	£	£
Fund balances at 30 June 2014 represented by:			
Fixed assets	47,770	-	**47,770**
Current assets	1,416,732	318,800	**1,735,532**
Current liabilities	(923,668)	-	**(923,668)**
	540,834	318,800	**859,634**

Charitable company	Unrestricted funds	Restricted funds	Total funds 2014
	£	£	£
Fund balances at 30 June 2014 represented by:			
Fixed assets	37,619	-	**37,619**
Current assets	1,154,457	318,799	**1,473,256**
Current liabilities	(716,152)	-	**(716,152)**
	475,924	318,799	**794,723**

Notes *(continued)*

15 Commercial trading operations

The charitable company has two trading subsidiaries, Chelsea FC Foundation Trading Company Limited and Chelsea Ladies Football Club Limited, both are companies incorporated in England and Wales.

Chelsea FC Foundation Trading Company Limited carried out sponsorship activities throughout the year. Chelsea Ladies Football Club Limited operated ladies football team throughout the year.

A summary of the trading result of both of the subsidiaries is shown below. Abbreviated financial statements for the year-ended 30 June 2014 are filed with the Registrar of Companies. Gift Aid donations of the taxable profits in each subsidiary were made to Chelsea FC Foundation.

Chelsea FC Foundation Trading Company Limited	**2014**	2013
	£	£
Turnover	**161,638**	76,745
Cost of sales	**(4,197)**	(16,172)
Gross profit	**157,441**	60,573
Administrative expenses	**(720)**	(600)
Operating profit	**156,721**	59,973
Contributions to Chelsea FC Foundation under gift aid	**(110,563)**	(4,919)
Net (loss)/profit after contributions to Chelsea FC Foundation	**46,158**	55,054
Assets	**118,268**	77,681
Liabilities	**(6,008)**	(11,579)
Funds	**112,260**	66,102

Chelsea FC Ladies Limited	**2014**	2013
	£	£
Turnover	**367,792**	188,792
Cost of sales	**(400,233)**	(236,958)
Gross (loss)/profit	**(32,441)**	(48,166)
Administrative expenses	**(19,369)**	(3,253)
Operating (loss)/profit	**(51,810)**	(51,419)
Contributions to Chelsea FC Foundation under Gift Aid	**-**	-
Net (loss)/profit after contributions to Chelsea FC Foundation	**(51,810)**	(51,419)
Assets	**107,094**	173,711
Liabilities	**(221,532)**	(236,339)
Funds	**(114,438)**	(62,628)

Notes *(continued)*

16 Fixed asset investments

	2014	2013
	£	£
Charitable company		
Ordinary £1 shares in Chelsea FC Foundation Trading Company Ltd	1	1
Ordinary £1 shares in Chelsea Ladies Football Club Ltd	1	1
	2	2

Being the investments in the two wholly owned trading subsidiaries.