

**Chelsea FC Foundation**

**Trustees' report and financial statements**

Registered number 06858117

For the year ended 30 June 2015

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## Trustees' report

This report has been prepared in accordance with Charities Act 2012 and is also the report of the directors for the purposes of the Companies Act 2006.

The financial statements have been prepared in accordance with the accounting policies set out on page 12 of the attached financial statements and comply with the charitable company's Memorandum and Articles of Association, applicable laws and the requirements of Statement of Recommended Practice "Accounting and Reporting by Charities" issued in March 2005.

### Structure, Governance and Management

#### *Governing Document*

Chelsea FC Foundation is a company limited by guarantee, governed by its Memorandum and Articles of Association dated 25 March 2009. It is registered as a charity with the Charity Commission (registered number 1129723).

#### *Appointment of Trustees*

As set out in the Articles of Association, Trustees are invited to join the Board. Chelsea Football Club Limited ('the Club') can appoint up to three Trustees. At the Annual General Meeting one third of Trustees shall retire by rotation.

On appointment, trustees complete a register of interests and undertake an induction programme that includes familiarisation with the purposes and operation of the Charity, its strategies and its objectives. There is currently no ongoing training programme for trustees; however trustees are encouraged to attend appropriate external training events to assist them in the undertaking of their role.

#### *Organisation*

The board of Trustees, which shall include no less than three members, administers the Charity. The board meets at least two times a year. A Head of Foundation is appointed by the Trustees to manage the day-to-day operations of the Charity. To facilitate effective operations, the Head of Foundation has delegated authority, within terms of delegation approved by the Trustees, for operational matters including finance, employment, education and sport related activity.

#### *Subsidiary companies*

The Charity has two trading subsidiaries, Chelsea FC Foundation Trading Company Limited (TCL) and Chelsea Ladies Football Club Limited (LFC) and one charitable subsidiary; The Chelsea Past Players Trust (PPT).

Any profit generated by the activities of the trading subsidiaries is donated to the Charity. Note 15 to the financial statements details the nature of the trading subsidiaries and the results of these subsidiaries for the year.

#### *Related Parties*

The Trustees consider that Chelsea FC plc and its subsidiaries Chelsea Football Club Ltd and Chelsea FC Merchandising Ltd are related parties of the charity by virtue of significant influence.

Muckle LLP is also considered to be a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation Ltd is currently a partner at Muckle LLP.

#### *Risk Management*

The Trustees have a risk management strategy which comprises:

- An annual review of the risks the Charity may face;
- The establishment of systems and procedures to mitigate those risks identified in the plan; and
- The implementation of procedures designed to minimise any potential impact on the Charity should those risks materialise.

## **Trustees' Report** *(continued)*

Particular attention has focused on non-financial risks arising from working with young people. A key element in the management of financial risk is the setting of a regular review through the management team. Future changes in both the political and economic climate are identified major risks in this risk assessment.

### **Objectives and Activities**

With a vision of inspiring participants to participate in healthy recreation and to advance the education of young people, the Foundation strives to:

- Make an impact on many people, increasing access and participation in positive activity;
- Inspire young people to achieve and raise aspirations now and in future generations;
- Contribute to safe, healthy and regenerated communities; and
- Be an integral part of the local community.

The board of Trustees has referred to the Charity Commission general guidance on public benefit when reviewing the aims and objectives of Chelsea FC Foundation and is satisfied that they meet the public benefit requirements. Further information within the achievements and performance section of this report provides details of the work done to meet these aims and objectives.

With a multi-skilled team of over 250 coaches and 20 support staff, Chelsea FC Foundation is a catalyst in changing the lives of young people and their families in the communities of London, the surrounding areas and Worldwide. Chelsea FC Foundation not only contributes to educational development but also makes an impact on prominent issues such as health, regeneration, crime, community cohesion and employment using football and the CFC brand as the motivator.

Chelsea FC Foundation provides a range of formal and informal learning programmes delivered in classrooms at Stamford Bridge, Cobham, or within the heart of communities at local venues. Programmes are customised, mapped to standards and current policies, and can cover a range of topics: literacy and numeracy, employability and leadership skills, and issues such as anti-bullying, racism and safe and healthy choices.

Through its Football Development department, Chelsea FC Foundation increases access and participation to sport.

The one thing in common in each of the areas we work in is the use of sport and above all football as a vehicle to engage and inspire. The power of the game to reach out to individuals and benefit communities cannot be underestimated.

### **Achievements and performance**

2014/15 marked another year of success for the Chelsea FC through the delivery of new, innovative programmes both in the UK and abroad, as well as building on the success of programmes established in previous years.

We have worked with over 900,000 participants across our wide range of sports development programmes this linking up with a range of funding partners, local authorities, schools and agencies. All of our programmes work in consultation with the partners themselves, constructing innovative and tailor-made programmes to respond to local needs.

Our commitment to promoting equality and inclusion in football was highlighted through our 'Game for Equality' at Stamford Bridge. This event saw our 'Building Bridges' initiative join forces with The FA, Kick It Out, Football v Homophobia and the Premier League to underline our commitment to promoting equality in our communities throughout the year.

Our Asian Star initiative has helped seven young players into professional football club Academies and, importantly, is playing a vital role in breaking down barriers between the Asian community and football. Following the staging of the seventh successive Asian Star in 2014/15, almost Asian players have now taken part in the event.

The programme has helped to showcase the passion and the talent of players within the Asian community and this innovative scheme is rightly seen as industry leading.

## **Trustees' Report** *(continued)*

A comprehensive programme for female football is a vital component of the Foundation's vision and over thousands of women and girls participated in our programmes throughout the year. Chelsea Ladies are now one of the country's elite teams, competing in the top league of the WSL for the 2014-18 seasons, and qualified for the Champions League for the first time. In addition, 70 players aged between 7-16 enrolled in our Girls' Centre of Excellence.

Our fully inclusive programme is committed to providing a range of opportunities for players with a wide range of disabilities. Funding from a number of sources, including the Premier League and the Football Association, has enabled us to engage a range of participants including players attending our outstanding Cerebral Palsy Centre of Excellence.

Building on the ground-breaking work of the Foundation at home the International Department has been travelling throughout the world, passing the ethos of the Foundation to thousands of young people from around the globe. Working alongside adidas and other partners, our coaches have visited over 30 countries during the past year leaving a legacy through engagement with players and educating aspiring young coaches.

Closer to home, the work of the Past Players' Trust continues providing funding and support for our former players, particularly those who have fallen on hard times, enabling us to give something back to those who helped make this club what it is today.

### **Financial Review**

The results for the year ended 30 June 2015 show net incoming resources of £350,894 (2014: £520,904). Total incoming resources were £6,502,891 (2014: £5,430,248) and resources expended were £6,151,997 (2014: £4,909,344).

### **Donated Services**

The Charity receives financial support from Chelsea FC plc and its subsidiaries to the extent that support functions are provided free of any charges.

### **Investment procedures and policy**

At the present time, the reserves of Chelsea FC Foundation are held on interest bearing cash deposits in order to meet ongoing liquidity requirements. The Trustees have powers to invest the funds as they see fit, as set out in the Memorandum and Articles of Association.

### **Reserves Policy**

The total annual running costs of Chelsea FC Foundation, assuming current programmes continue, are circa £4.5 million. A large proportion of the running costs will be met by future grants which are expected to be received, subject to certain conditions of performance. The aim is to build sufficient reserves to meet six months running costs of Chelsea FC Foundation plus charity wind up costs; this is estimated at £1.5 - £2 million.

Trustees consider free reserves to be the unrestricted reserves of the charity which have a surplus at the year-end of £859,434.

The financial statements have been prepared on the going concern basis which the trustees believe to be appropriate.

The Charity is dependent for its working capital on funds provided to it by Chelsea FC plc, a related party. Chelsea FC plc has confirmed that for at least 12 months from the date of approval of these financial statements, it will continue to make available such funds as are needed by the company and in particular will not seek repayment of the amounts currently made available until the Charity has a sufficient surplus with which to repay the balance due. The trustees consider that this should enable the Charity to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. As with any organisation placing reliance on other entities for financial support, the trustees acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

## **Trustees' Report** *(continued)*

The restricted reserves are made up of the unspent elements of various projects which were on-going at the year end. These funds comprise the Foundation fund which includes all of the Foundation projects including Kicks, Premier League 4 Sport, Positive Futures, Inclusion Project, Premier League Schools Sports, Inclusive United and Unlocking Potential.

### **Plans for Future Years**

Our services to the community continue to be play a key role in the development of young people and their communities. In 2015/16, we continue to offer a variety of sports and coaching initiatives but will continue to develop innovative and industry leading programmes to improve skills, health, knowledge, confidence and motivation.

As we look to the forthcoming years we aim to build on our successes, developing our monitoring systems as we strive to achieve excellence. This will not only increase our efficiency but also our sustainability as a charity. We plan to further develop progression pathways for course participants to ensure that they stand a better chance of reaching their full potential through the range of opportunities available to them.

### **Sustainability**

With government cutbacks and a significant amount of Chelsea FC Foundation's funding secured from public sector sources there are a number of controls and policies in place to aid sustainability:

- Representation in local area partnerships - being involved in the grassroots strategy and working in partnership will enable all organisations to secure funding but be more cost effective so combating future cuts.
- Increase unrestricted funding – increased targets will be given to Community, Education and Football Development.

### **Provision of information to auditor**

In accordance with company law, as the Charity Trustees, we certify that:

- So far as each Trustee is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- As the Trustees of the Charity we have each taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information

## **Trustees' Report** *(continued)*

### **Independent Auditor**

A resolution will be proposed at the Annual General Meeting that KPMG LLP be reappointed as auditor to the Charitable Company for the ensuing year.

### **Reference and Administration Details**

#### **Trustees**

CI Alexander  
BM Buck  
JR Devine  
GP Le Saux (resigned 11 September 2015)  
P Powar  
AL Shaw  
E Wilkinson  
M Emenalo (Appointed 17th Sept 2015)

#### **Secretary**

Muckle Secretary Limited (Appointed 31st Aug 2015)  
A Shaw (Resigned 31st Aug 2015)

#### **Head of Foundation**

S Taylor

#### **Registered office**

Stamford Bridge  
Fulham Road  
London  
SW6 1HS

#### **Banker**

Barclays  
Pall Mall Corporate Banking Centre  
50 Pall Mall  
London  
SW1A 1QA

#### **Solicitor**

Muckle LLP  
32 Gallowgate  
Newcastle Upon Tyne  
NE1 4BF

#### **Auditor**

KPMG LLP  
Chartered Accountants and Registered Auditors  
15 Canada Square  
London  
E14 5GL

#### **Company/Charity number:**

Company number: 06858117  
Charity Number: 1129723  
(A company limited by guarantee)

## Statement of responsibilities of the trustees in respect of the Trustees' annual report and the financial statements

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law they are required to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and charitable company and of the group's excess of income over expenditure for that period. In preparing each of the group and charitable company financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the charitable company will continue its activities.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the Board of Trustees and signed on behalf of the Board on 22 January 2016.



CI Alexander  
Trustee

Stamford Bridge  
Fulham Road  
London  
SW6 1HS





KPMG LLP  
15 Canada Square  
London  
E14 5GL  
United Kingdom

## **Independent auditor's report to the members of Chelsea FC Foundation**

We have audited the financial statements of Chelsea FC Foundation for the year ended 30 June 2015 set out on pages 9 to 22. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditor**

As explained more fully in the Statement of Trustees Responsibilities set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate)

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 30 June 2015 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Independent auditor's report to the members of Chelsea FC Foundation (continued)**

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Andrew Turner (Senior Statutory Auditor)  
for and on behalf of KPMG LLP,  
Statutory Auditor  
Chartered Accountants  
15 Canada Square  
London  
E14 5GL  
United Kingdom

22 January 2016

**Consolidated Statement of Financial Activities**  
**(incorporating Income & Expenditure Account)**  
*for the year ended 30 June 2015*

	Notes	Unrestricted funds £	Restricted funds £	Total 2015 £	Total 2014 £
<b>Incoming resources</b>					
Incoming resources from generated funds:					
Voluntary income	2	443,290	35,889	479,179	718,340
Activities for generating funds		1,254,427	-	1,254,427	844,090
Incoming resources from charitable activities	3	3,873,597	895,688	4,769,285	3,867,818
<b>Total incoming resources</b>		<b>5,571,314</b>	<b>931,577</b>	<b>6,502,891</b>	<b>5,430,248</b>
<b>Resources expended</b>					
Cost of generating funds:					
Fundraising trading: cost of goods sold and other costs		(777,794)	-	(777,794)	(424,519)
Charitable activities		(4,462,242)	(899,283)	(5,361,525)	(4,478,010)
Governance costs		(12,678)	-	(12,678)	(6,815)
<b>Total resources expended</b>	4	<b>(5,252,714)</b>	<b>(899,283)</b>	<b>(6,151,997)</b>	<b>(4,909,344)</b>
<b>Net incoming resources before other recognised gains, losses, transfers</b>		<b>318,600</b>	<b>32,294</b>	<b>350,894</b>	<b>520,904</b>
UK Corporation Tax		(7,842)	-	(7,842)	-
Transfers between funds	14	540,834	318,800	859,634	338,730
<b>Fund balances c/fwd at 30 June 2015</b>	12, 15	<b>851,592</b>	<b>351,094</b>	<b>1,202,686</b>	<b>859,634</b>

All amounts arise from continuing operations.

The charitable company has no recognised gains or losses other than the net movement of funds for the period.

The notes on pages 12 to 22 form part of these financial statements.

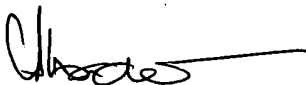
## Consolidated Balance sheet

As at 30 June 2015

	Notes	2015 £	2014 £
<b>Fixed assets</b>			
Intangible fixed assets	7	-	1,125
Tangible fixed assets	8	65,797	46,645
		<u>65,797</u>	<u>47,770</u>
<b>Current assets</b>			
Debtors	9	787,034	828,223
Cash at bank and in hand		1,832,058	907,309
		<u>2,619,092</u>	<u>1,735,532</u>
<b>Creditors: amounts falling due within one year</b>	10	(1,482,203)	(923,668)
<b>Net current assets</b>		<u>1,136,889</u>	<u>811,864</u>
<b>Total assets less current liabilities</b>		<u>1,202,686</u>	<u>859,634</u>
<b>Net assets</b>		<u>1,202,686</u>	<u>859,634</u>
<b>Charitable funds</b>			
Unrestricted funds	14,15	851,592	540,834
Restricted funds	14,15	351,094	318,800
	12,15	<u>1,202,686</u>	<u>859,634</u>

These financial statements were approved by the Board of Trustees on 26 January 2016.

Signed on behalf of the Board of Trustees



CI Alexander  
Trustee

Company registration number 06858117

Charity registration number 1129723

The notes on pages 12 to 22 form part of these financial statements.

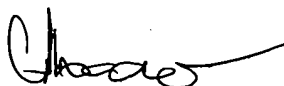
## Company Balance sheet

As at 30 June 2015

	Notes	2015 £	2014 £
<b>Fixed assets</b>			
Intangible fixed assets	7	-	1,125
Tangible fixed assets	8	61,296	36,492
Investments	17	2	2
		<u>61,298</u>	<u>37,619</u>
<b>Current assets</b>			
Debtors	9	716,231	778,452
Cash at bank and in hand		1,472,921	694,804
		<u>2,189,152</u>	<u>1,473,256</u>
<b>Creditors: amounts falling due within one year</b>	10	(1,148,590)	(716,152)
<b>Net current assets</b>		<u>1,040,562</u>	<u>757,104</u>
<b>Total assets less current liabilities</b>		<u>1,101,860</u>	<u>794,723</u>
<b>Net assets</b>		<u>1,101,860</u>	<u>794,723</u>
<b>Charitable funds</b>			
Unrestricted funds	15	750,767	475,924
Restricted funds	15	351,093	318,799
	12	<u>1,101,860</u>	<u>794,723</u>

These financial statements were approved by the Board of Trustees on 22 June 2016.

Signed on behalf of the Board of Trustees



CI Alexander  
Trustee

Company registration number 06858117

Charity registration number 1129723

The notes on pages 12 to 22 form part of these financial statements.

## Notes

*(forming part of the financial statements)*

### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

#### **Basis of preparation**

The financial statements have been prepared in accordance with the Companies Act 2006, the Charities SORP (2005), and applicable accounting standards and under the historical cost accounting rules.

#### **Going concern**

The financial statements have been prepared on the going concern basis, which the trustees believe to be appropriate. The Charity is dependent for its working capital on funds provided to it by Chelsea FC plc, a related party. Chelsea FC plc has confirmed that for at least 12 months from the date of approval of these financial statements, it will continue to make available such funds as are needed by the company and in particular will not seek repayment of the amounts currently made available until the Charity has a sufficient surplus with which to repay the balance due. The trustees consider that this should enable the Charity to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. As with any organisation placing reliance on other entities for financial support, the trustees acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

#### **Consolidation**

These consolidated financial statements consolidate the results of the charitable company and its wholly owned subsidiary undertakings, Chelsea Ladies Football Club Ltd, Chelsea FC Foundation Trading Company Ltd and The Chelsea Past Players' Trust Ltd on a line-by-line basis.

These accounts are made up to 30 June 2015 and are based on the accounts of the subsidiary undertakings which are coterminous with those of the charitable company.

The charitable company has taken advantage of the exemption not to disclose a company only Statement of Financial Activities. The results for the charitable company Chelsea FC Foundation are a surplus of £307,137 (2014: surplus of £517,737) for the year ended 30 June 2015. Gross income for the year end 30 June 2015 of £5,584,778 (2014: £4,909,815) was recognised.

#### **Cash flow**

The financial statements do not include a cash flow statement because the group, as a small reporting entity, is exempt from the requirement to prepare such a statement under Financial Reporting Standard 1 'Cash flow statements'.

#### **Donated services**

The Charity does not include donated services and facilities in the Statement of Financial Activities as the Charity is unable to reasonably quantify or measure the value of these services. Donated services and financial support are received from Chelsea FC plc and its subsidiaries to the extent that premises and support functions are provided free of any charges.

#### **Incoming Resources**

All incoming resources are included in the statement of financial activities when the charitable company is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Incoming resources from charitable activities are included when earned, these resources relate to football programmes conducted by Chelsea FC Foundation Ltd for which individuals pay to attend.
- Incoming resources from grants, where related to performance and specific deliverables, are accounted for as the charitable company earns the right to consideration by its performance.

## **Notes** *(continued)*

### **1 Accounting policies** *(continued)*

Incoming resources from donations and other voluntary sources are credited to the Statement of Financial Activities when receivable. Where such incoming resources are received in advance the income is deferred until the charitable company becomes entitled to the resources.

#### **Resources expended**

Resources expended have been charged to the statement of financial activities on an accruals basis.

Support costs relating to a single activity are allocated directly to that activity. Where support costs relate to several activities they have been apportioned on a basis consistent with the average consumption of resources within the Foundation.

Governance costs represent the costs associated with the governance arrangements of the Group as opposed to those costs associated with fundraising or charitable activity.

#### **Unrestricted funds**

Unrestricted funds are funds which can be used in accordance with the charitable objectives at the discretion of the trustees.

#### **Restricted funds**

Restricted funds are funds raised or donated for a specific purpose. All other funds are classified as unrestricted.

#### **Depreciation and tangible fixed assets**

Capital purchases in excess of £500 are capitalised as tangible fixed assets.

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation on tangible fixed assets is calculated on a straight line basis and aims to write down their costs to their estimated residual value over their expected useful lives as follows:

Fixtures & Fittings - 3 years

#### **Amortisation and intangible fixed assets**

Intangible fixed assets are amortised at rates calculated to write off the assets on a straight basis over their estimated useful economic lives, not to exceed twenty years. Impairment of intangible assets is only reviewed where circumstances indicate that the carrying value of an asset may not be fully recoverable.

#### **Pension costs**

The company contributes to defined contribution benefit schemes on behalf of employees. The amount charged in the statement of financial activities is the amount payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### **Taxation**

Chelsea FC Foundation Ltd is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **Statutory Accounts**

The statutory accounts have been filed with the Registrar of Companies.

## Notes (continued)

### 2 Voluntary Income

	Unrestricted funds £	Restricted funds £	Total 2015 £	Total 2014 £
Gift, donations and legacies	368,290	2,189	370,479	486,864
Grants received from Charitable foundations	75,000	33,700	108,700	231,476
	<u>443,290</u>	<u>35,889</u>	<u>479,179</u>	<u>718,340</u>

### 3 Incoming resources from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2015 £	Total 2014 £
Sale of services as part of the direct charitable activities	3,873,597	36,836	3,910,433	3,246,485
Grants received for the provision of services	-	858,852	858,852	621,333
	<u>3,873,597</u>	<u>895,688</u>	<u>4,769,285</u>	<u>3,867,818</u>

### 4 Resources expended

	Unrestricted Funds £	Restricted Funds £	Total 2015 £	Total 2014 £
(i) Analysis of total resources expended				
Staff costs	2,345,642	332,898	2,678,540	1,784,736
Support costs	744,513	47,063	791,576	592,430
Other direct costs	2,162,559	519,322	2,681,881	2,532,178
	<u>5,252,714</u>	<u>899,283</u>	<u>6,151,997</u>	<u>4,909,344</u>

	Trading costs £	Governance Costs £	Charitable Activities £	Total 2015 £	Total 2014 £
(ii) Analysis of support costs					
Telephone, postage, stationery and printing	3,432	-	59,332	62,764	57,648
Other support costs	192,869	-	472,365	665,234	505,486
Consultancy and professional costs	-	-	15,073	15,073	3,143
Depreciation	5,652	-	28,925	34,577	17,748
Audit fees	1,250	6,000	-	7,250	3,815
Tax fees	-	6,678	-	6,678	4,590
	<u>203,203</u>	<u>12,678</u>	<u>575,695</u>	<u>791,576</u>	<u>592,430</u>

#### (iii) Analysis of other direct costs

	2015 £	2014 £
Coaching programme costs	2,288,755	2,247,569
Other costs	336,106	236,201
Transport costs	44,240	36,676
Coach Education costs	12,780	11,732
	<u>2,681,881</u>	<u>2,532,178</u>



## Notes (continued)

### 4 Resources expended (continued)

The net movement in funds is shown after charging the following costs:

	2015 £	2014 £
Fees payable to charitable company's auditor for the audit of the charitable company's annual accounts	6,000	3,815
Fees payable to charitable company's auditor in respect of taxation services	6,678	3,000
Amortisation of intangible assets	1,125	3,372
Depreciation of tangible assets	33,452	14,376
	<u>          </u>	<u>          </u>

### 5 Staff numbers and costs

	2015 £	2014 £
<b>Employee costs during the year amounted to:</b>		
Wages and salaries	2,409,351	1,632,048
Social security costs	183,321	116,371
Other pension costs	85,868	36,317
	<u>2,678,540</u>	<u>1,784,736</u>

The number of employees who earned £60,000 per annum or more (including taxable benefits but excluding employer pension contributions) during the year were as follows:

	No.	No.
£60,001 - £70,000	2	2
	<u>          </u>	<u>          </u>

No retirement benefits are accruing for the two higher paid employees detailed above.

	No.	No.
Average monthly number of persons employed by the Company during the period excluding directors:	92	65
	<u>          </u>	<u>          </u>

None of the trustees received any remuneration in respect of their services as directors of the Company, neither did any of the trustees receive any reimbursement of expenses in this respect.

Total contributions to the defined contribution scheme amounted to £85,868 (2014: £36,317)

## Notes (continued)

### 6 Taxation

#### *Analysis of charge in period*

	2015 £	2014 £
<b>Current tax:</b>		
UK Corporation tax at 20.75% (2014: 23%)	7,842	-
	<hr/>	<hr/>
Tax on profit on ordinary activities	7,842	-
	<hr/>	<hr/>

#### **Factors affecting the tax charge for the year:**

	2015 £	2014 £
Profit on ordinary activities before taxation	350,894	520,904
	<hr/>	<hr/>
Current tax at 20.75 % (2014 : 23 %)	72,811	119,836
<i>Effects of:</i>		
Disallowable expenses	867	805
Expenses not deductible for tax purposes	290	-
Depreciation in excess of Capital allowances	263	467
Profits exempt due to charitable status	(66,389)	(121,108)
	<hr/>	<hr/>
Total current tax charge (see above)	7,842	-
	<hr/>	<hr/>

## Notes (continued)

### 7 Intangible fixed assets

*Group and Charitable Company*

	Software licence £
<i>Cost</i>	
At 1 July 2014	10,117
Additions	-
	<hr/>
<b>At 30 June 2015</b>	<b>10,117</b>
	<hr/>
<i>Amortisation</i>	
At 1 July 2014	8,992
Provided in year	1,125
	<hr/>
<b>At 30 June 2015</b>	<b>10,117</b>
	<hr/>
<i>Net book value</i>	
At 30 June 2015	-
	<hr/>
At 30 June 2014	1,125
	<hr/>

### 8 Tangible fixed assets

*Group*

	Fixtures & Fittings £
<i>Cost</i>	
At 1 July 2014	94,512
Additions	52,604
	<hr/>
<b>At 30 June 2015</b>	<b>147,116</b>
	<hr/>
<i>Depreciation</i>	
At 1 July 2014	47,867
Provided in year	33,452
	<hr/>
<b>At 30 June 2015</b>	<b>81,319</b>
	<hr/>
<i>Net book value</i>	
At 30 June 2015	65,797
	<hr/>
At 30 June 2014	46,645
	<hr/>

## Notes (continued)

### 8 Tangible fixed assets (continued)

#### Charitable Company

	Fixtures & Fittings £
<b>Cost</b>	
At 1 July 2014	77,557
Additions	52,604
<b>At 30 June 2015</b>	<b>130,161</b>
<b>Depreciation</b>	
At 1 July 2014	41,065
Provided in year	27,800
<b>At 30 June 2015</b>	<b>68,865</b>
<b>Net book value</b>	
<b>At 30 June 2015</b>	<b>61,296</b>
At 30 June 2014	36,492

### 9 Debtors

	2015 Group £	2015 Company £	2014 Group £	2014 Company £
Trade debtors	446,079	408,009	547,555	528,735
Other debtors	340,955	308,222	280,668	249,717
	<u>787,034</u>	<u>716,231</u>	<u>828,223</u>	<u>778,452</u>

### 10 Creditors: amounts falling due within one year

	2015 Group £	2015 Company £	2014 Group £	2014 Company £
Trade creditors	797,589	616,458	250,356	245,654
Accruals and deferred income	558,080	435,095	562,173	375,143
Social security and other taxes	126,534	97,037	111,139	95,355
	<u>1,482,203</u>	<u>1,148,590</u>	<u>923,668</u>	<u>716,152</u>

Accruals are recognised where grants have been awarded pre-year end and the monies are only paid post year end.

Deferred voluntary income is recognised where cash received exceeds grants awarded and the amount of cash received does not meet the criteria to be recognised as voluntary income.

Deferred income from the sale of services is recognised where cash is received in advance of service delivery. These cash receipts are a maximum of nine months in advance of service delivery.

Creditors due within one year includes amounts owed to related parties totalling £169,518 (2014: £1,260) as split out in note 12.

## Notes (continued)

### 11 Called up share capital

The company is limited by guarantee and has no share capital. The liability of the trustees as members is limited by guarantee to not more than £10.

### 12 Reconciliation of movements in funds

	Group £	Company £
At 30 June 2014	851,792	794,723
Net movement of funds	350,894	307,137
At 30 June 2015	<u>1,202,686</u>	<u>1,101,860</u>

### 13 Related party transactions

The Company conducts business transactions on a normal commercial basis with, and receives a number of services from the following related Companies;

	Sales to related party		Purchases from related party		Balance receivable		Balance payable	
	2015 £	2014 £	2015 £	2014 £	2015 £	2014 £	2015 £	2014 £
Chelsea Football Club Ltd	579,975	529,133	38,992	19,698	167,272	104,725	169,278	-
Muckle LLP	-	-	4,905	3,108	-	-	-	-
Chelsea FC Merchandising	2,056	-	58,684	58,546	-	-	240	1,260
Chelsea FC PLC	-	-	4,238,829	3,474,262	-	-	-	-

Chelsea Football Club, Chelsea FC plc and Chelsea FC Merchandising are related parties due to a number of trustees of Chelsea FC Foundation being directors of the Chelsea FC group companies.

Sales to Chelsea Football Club Limited include the recharge of coaching time conducted by Foundation staff on behalf of the Football Club.

Chelsea FC plc process all payroll on behalf of the Foundation and this is invoiced to the Foundation on a monthly basis.

Amounts owed to Chelsea FC Merchandising relate to costs for one-off charges of merchandise items or stadium tours used as lottery/raffle prizes.

Muckle LLP is a related party as Mr J Devine, one of the trustees of Chelsea FC Foundation Ltd is currently a partner at Muckle LLP. The firm has been engaged in the year to provide legal advice to the charitable company.

## Notes (continued)

### 14 Reconciliation of movement in funds

Group	Funds at start of year £	Incoming resources £	Resources expended £	Transfers £	Funds at end of year £
Unrestricted funds:					
General funds	540,834	5,571,314	(5,260,556)	-	851,592
Restricted funds:					
Foundation funds	318,800	931,577	(899,283)	-	351,094
	<u>859,634</u>	<u>6,502,891</u>	<u>(6,159,839)</u>	<u>-</u>	<u>1,202,686</u>

The general fund represents the free funds of the charity which are not designated for any particular purposes.

A description of each restricted fund is given below:

#### Foundation funds:

These funds consist of grants and funding from various bodies including those for the following projects;

Kicks, Premier League 4 Sport, Positive Futures, Football+, Surrey Youth Engagement, Premier League School Sports, Education through Football and Unlocking Potential.

The Kicks project is a partnership between the Premier League Charitable Fund and the Metropolitan Police engaging hard to reach young people; this project received funding of £229,938 (2014: £165,260) in the year, and carried forward £143,152 (2014: £74,202).

Including part of the funding for the two projects above, the Premier League Charitable Fund provided £608,883 (2014: £436,656) of funding in the year. The majority of projects funded from Foundation funds are in receipt of funding from a variety of different sources.

Other projects within the Foundation funds are individually insignificant.

### 15 Analysis of net assets between funds

Group	Unrestricted funds £	Restricted funds £	Total funds 2015 £
<i>Fund balances at 30 June 2015 represented by:</i>			
Fixed assets	65,797	-	65,797
Current assets	2,267,998	351,094	2,619,092
Current liabilities	(1,482,203)	-	(1,482,203)
	<u>851,592</u>	<u>351,094</u>	<u>1,202,686</u>

Charitable company	Unrestricted funds £	Restricted funds £	Total funds 2015 £
<i>Fund balances at 30 June 2015 represented by:</i>			
Fixed assets	61,298	-	61,298
Current assets	1,838,059	351,093	2,189,152
Current liabilities	(1,148,590)	-	(1,148,590)
	<u>750,767</u>	<u>351,093</u>	<u>1,101,860</u>

## Notes (continued)

### 16 Commercial trading operations

The charitable company has two trading subsidiaries, Chelsea FC Foundation Trading Company Limited and Chelsea Ladies Football Club Limited, both are companies incorporated in England and Wales.

Chelsea FC Foundation Trading Company Limited carried out sponsorship activities throughout the year. Chelsea Ladies Football Club Limited operated ladies football team throughout the year.

A summary of the trading result of both of the subsidiaries is shown below. Abbreviated financial statements for the year-ended 30 June 2015 are filed with the Registrar of Companies. Gift Aid donations of the taxable profits in each subsidiary were made to Chelsea FC Foundation.

<i>Chelsea FC Foundation Trading Company Limited</i>	2015 £	2014 £
<b>Turnover</b>	<b>147,371</b>	<b>161,638</b>
Cost of sales	(4,784)	(4,197)
	<hr/>	<hr/>
<b>Gross profit</b>	<b>142,587</b>	<b>157,441</b>
Administrative expenses	(687)	(720)
	<hr/>	<hr/>
<b>Operating profit</b>	<b>141,900</b>	<b>156,721</b>
Contributions to Chelsea FC Foundation under gift aid	(141,900)	(110,563)
	<hr/>	<hr/>
<b>Net profit after contributions to Chelsea FC Foundation</b>	<b>-</b>	<b>46,158</b>
	<hr/>	<hr/>
Assets	120,098	118,268
Liabilities	(7,838)	(6,008)
	<hr/>	<hr/>
<b>Funds</b>	<b>112,260</b>	<b>112,260</b>
	<hr/>	<hr/>
 <i>Chelsea FC Ladies Limited</i>	 2015 £	 2014 £
<b>Turnover</b>	<b>804,433</b>	<b>367,792</b>
Cost of sales	(654,229)	(400,233)
	<hr/>	<hr/>
<b>Gross profit/(loss)</b>	<b>150,204</b>	<b>(32,441)</b>
Administrative expenses	(118,094)	(19,369)
	<hr/>	<hr/>
<b>Operating profit/(loss) before taxation</b>	<b>32,110</b>	<b>(51,810)</b>
Taxation	(7,842)	-
	<hr/>	<hr/>
<b>Operating profit/(loss) after taxation</b>	<b>24,268</b>	<b>(51,810)</b>
	<hr/>	<hr/>
Assets	232,898	107,094
Liabilities	(323,068)	(221,532)
	<hr/>	<hr/>
<b>Deficit</b>	<b>(90,170)</b>	<b>(114,438)</b>
	<hr/>	<hr/>

**Notes** *(continued)*

**17 Fixed asset investments**

	2015 £	2014 £
<i>Charitable company</i>		
Ordinary £1 shares in Chelsea FC Foundation Trading Company Ltd	1	1
Ordinary £1 shares in Chelsea Ladies Football Club Ltd	1	1
	<hr/>	<hr/>
	2	2
	<hr/>	<hr/>

Being the investments in the two wholly owned trading subsidiaries.