**Charity Registration Number: 1126901** 

Company Registration Number: 6654028 (England and Wales)



# DATUS ENABLING RECOVERY UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020



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#### **LEGAL AND ADMINSTRATIVE INFORMATION**

**Trustees/Directors** 

Dave Targett – Chair (Trustee and Director)
Helen Cochrane – Vice-Chair (Trustee and Director)
James Sadler – CEO (Trustee and Director)

Darren Woodward (Director only) Hannah Worth (Director only)

**Treasurer** Hannah Worth

**Company Secretary** Helen Cochrane

**Registered Office 45 Alcester Street** 

> Digbeth Birmingham B12 OPH

1126901 **Charity number** 

Company number 6654028 (registered in England and Wales)

**Accountants BVSC** 

138 Digbeth Birmingham B5 6DR

**Bankers** Lloyds TSB

114-116 Colmore Row

Birmingham **B3 3BD** 

### TRUSTEES REPORT (INCLUDING DIRECTORS REPORT) YEAR ENDED 31 MARCH 2020

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report and unaudited financial statements of the charity for the year ending 31 March 2020.

#### **Trustees**

The trustees, who are also the directors for the purposes of company law, and who served during the year and up to the date of signature of the unaudited financial statements were:

Dave Targett - Chair (Trustee and Director)

Helen Cochrane - Vice-Chair (Trustee and Director)

James Sadler - CEO (Trustee and Director)

Darren Woodward (Director only)

Hannah Worth (Director only, did not serve in this reporting period)

None of the directors has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of winding up.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Governing Document:**

Drug and Treatment User Service (DATUS) was registered as a charity on 25 November 2008 and incorporated on 22 July 2008. The Company has no share capital and it is legally governed by its articles of association, every member promises, if the Charity is dissolved while he or she is a member or within 12 months after he or she cease to be a member, to contribute such sum, not exceeding £10, as may be demanded by him or her towards debt and liabilities incurred as a result of the running of the charity.

#### **Recruitment and Appointment of Trustees:**

New trustees can be nominated by an existing member of the DATUS Board in line with current requirements and guidelines. The board will then, at a board meeting, discuss the nomination and nominees will then be elected to the Board on the basis of a majority vote by the Board of Trustees.

In unique situations where number or skills of Trustees is deemed by the board to have fallen below what is required by the organisations governance framework external recruitment will be used. In this situation normal recruitment procedures within the organisation will be followed.

Election to the DATUS Board of Trustees lasts until the trustee dies, resigns or is removed from office. DATUS will always strive to maintain a minimum of 50% of the Board of Trustees to be made up of beneficiaries of the charities client group at the time.

#### **Induction and Training of Trustees:**

New Trustees will be selected on their ability to perform the role they are offered and will be expected to spend a day in the service itself, to familiarize themselves with staff and operational delivery. New Trustees will be required to complete an e-learning course (www.trusteelearning.org) in regards to the in legal responsibilities on trusteeship. The course is described as an easy access self-paced tool and covers the following areas:

- Trustee E-Learning E-Induction
- All About Trusteeship
- All About Charities
- Leadership
- Roles & Responsibilities
- Complying With The Law
- Building an Effective Board
- Good Governance
- Business Planning
- Effective Trustee Meetings
- Financial Management
- Managing People
- Evaluation & Quality

New Trustees will be required to have read and signed all of DATUS core policies and procedures to show awareness and knowledge of its guiding documents. New Trustees will be offered one to one support from a more experienced trustee should that be required.

#### Organisational Structure and Decision Making:

DATUS remains a relatively small charity and has one main operational contract (sometime referred to as 'the service'), headed up by a Chief Executive Officer who is also a member of the Board and the founding member of the organisation. The Service Manager has delegate responsibility for day-to day operational decisions and refers any significant decisions to a non-executive board member. The service manager is also formally supervised by a board member.

The Trustees operate through a non-executive Board, of which the only executive member attends and participates, the board meets as a minimum four times a year. Long term strategy decisions or decisions to start new work or end existing work are agreed at the non-exec board level. DATUS strives at board level to make decision by consensus but in times of deadlock the chair of the board has a deciding vote.

#### Risk Management:

At an organisational level DATUS manages the risk it is exposed to through reviewing key performance and compliance data and information through Board meeting and as required. Within these meetings key financial, operational and legal risks are identified and systems (such as policy or recruitment framework) are employed to mitigate these risks. Business continuity and development in service of beneficiaries is also a focus guiding long term strategy.

In the service the Chief Executive Officer position is responsible for carrying out regular task-based risk assessments across all areas of DATUS service delivery, all risk assessment are up to date and to be reviewed on a bi-annual basis. Staff and volunteers are supervised and work to a core set of policies that meet legal requirements.

#### **OBJECTIVES AND ACTIVITIES, ACHIEVEMENTS AND PERFORMANCE**

#### **Objects of the Charity:**

The protection, preservation & promotion of the good health of persons who are suffering or have suffered hardship or ill health, from the effects of social economic poverty, physical or psychological disability or ill health, substance misuse issues or issues relating to crime, by delivering services supporting individuals at any stage of their own personal recovery or recovering of good health through care, treatment, education, training, advice and guidance and to work with related agencies, commissioners and stakeholders in improving the quality of life and treatment for these people, their family members or affected others.

#### The Charity (what it does):

DATUS is a peer-led charity which means, where appropriate employees are peers and represented at all levels of the organisation. DATUS also use a co-development and co-delivery model, systemically locking in lived experience and professional skill bases throughout operational delivery, also informing the organisations strategic direction. DATUS fulfils the charitable objects though the functions it performs operationally, which are:

- Mutual aid network, development and delivery (we have three distinct mutual aid formats).
- Advocacy Work,
- Volunteer Opportunities,
- See Change program
- · Prison in reach (No performance as only awarded contract at end of reporting period)
- Open access computer suit

#### Public Benefit Statement: Objectives and Activities for Public Benefit

DATUS Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Commission.

The public benefit from DATUS activities through the prevention of harm to individuals, families and society at large, by meeting our charitable objectives, the harm to which we refer can manifest as harm financially, physically, psychologically and environmentally.

DATUS works with individuals and supports its beneficiaries towards a cessation of negative behaviours. Through a mix of lived experience and latest psychological principals we support individuals to development of more positive behaviours contributing to the individual's well-being and ability to become an engaged and able citizen, no longer needing support and now in a position to give support.

Furthermore, DATUS aims to and does engage with a stigmatised section of the public who otherwise may not be served in such a way should DATUS not deliver its services.

DATUS strives and budgets for supporting, within its objective activities, such underrepresented groups, which have suffered from issues relating to Substance misuse in the Birmingham and surrounding areas.

#### Review of Activities, Achievements and Performance:

#### **Organisational Level**

This year's focus has again been on maximising our impact through our contract secured through CGL. Also continuing to strengthening our back room functions by giving them the same priority as front line provision. The main aim is to file all documents with the charity commission and company house on time. As we have no additional resources this has again meant starting the process much earlier. The contract mentioned makes DATUS part of the substance misuse service supply chain for Birmingham city. This has again been another successful year, although the service plans outlined in previous reports were aspirational we have again achieved or exceeded all contractual targets. At the end of this reporting period the main focus shifted to addressing the impact of the SARS Covid 19 pandemic and shifting our deliver model to address the new context, continuing to deliver the charity's objectives safely and effectively.

#### **Operational Level**

Operationally DATUS service provision and beneficiary contact has increased over the year, however there was a period of transition to a Covid safe model of delivery that did impact performance, as expected.

DATUS' response to the pandemic has involved fundamentally reshaping how we deliver our services. Key to our response was quickly allowing all staff to work from home through remote access software and online team/individual meetings. All group work and advocacy is now delivered through video conferencing platforms or by phone.

We are proud to say that there was no gap in provision due to the pandemic and we have seen some tangible benefits from the new way of working. One clear example is running groups at HMP Birmingham using a video conferencing platform. Previously the main barrier to delivery was getting security clearance for our staff and once this was completed our staff would then need to go through security checks at the gate and be escorted to the delivery location. Now that we have provided the necessary infrastructure to the See Me health care team at HMP Birmingham, all the barriers mentioned have been removed.

Once DATUS secured current service delivery we turned our attention to supporting the wider community through this unprecedented pandemic. The first thing we did was to close our voluntary kitchen and develop it in to an emergency food bank. The stocks of food we had saved were almost gone within 5 days of launching this new provision. Once it became clear that we could not meet the need in the community within our current resource envelope we looked at options to increase the amount of food and essential items we could obtain. This resulted in an agreement with Fare Share and the Active Wellbeing Society TAWS to provide DATUS with unlimited access to food and essential items.

We are immensely grateful to the above organisation and proud of the fact we have been able to give support to everyone who requested it.

Below is an outline of performance for all contractually funded projects.

It is worth noting that all performance figures are independently audited and verified by our funders.

Due to staffing issues we have not been able to run a full See Change program, although we have successfully negotiated funding for 2020/2021. This has resulted in a limited See Change program consisting of subsidised trips to Lulworth cove, the Lake District and north Wales, focused on respite for individuals who have recently completed a clinical detox or are struggling to cope with the added strain the pandemic has caused.

#### Summary of outcomes against targets

Projection	Q1	Q2	Q3	Q4
460 p/a	87	117	106	91
600 individuals	100	153	138	111
322 p/a	41	46	48	46
160 Families	46	37	42	45
250 p/a	67	92	76	65
450 individuals	94	88	79	78
100 cases p/a (NO TARGET)	18 Closed Successfully.	32 Closed Successfully.	30 Closed Successfully.	31 Closed Successfully.
	460 p/a  600 individuals  322 p/a  160 Families  250 p/a  450 individuals	460 p/a 87  600	460 p/a 87 117  600	460 p/a       87       117       106         600 individuals       100       153       138         322 p/a       41       46       48         160 Families       46       37       42         250 p/a       67       92       76         450 individuals       94       88       79         100 cases p/a (NO       18 Closed Successfully.       32 Closed Successfully.       30 Closed Successfully.

#### CO-PRODUCTION, CO-DELIVERY, ALWAYS AN OPEN DOOR.

It is worth repeating all our services have peer training pathways as part of their supporting infrastructure. This allows any peer to become involved in delivering the activity they are engaging in. This is the best way to add value in terms of outcomes and cost effectiveness.

### TRUSTEES REPORT (INCLUDING DIRECTORS REPORT) YEAR ENDED 31 MARCH 2020

#### RECOVERY CAFÉ

This voluntary provision as discussed has temporarily been transformed in to an emergency food bank

#### **OPEN ACCESS COMPUTER SUITE**

We continue to offer open access to the internet, also support in accessing the online world. Key skills and infrastructure like safety tips and Email addresses promote social inclusion and are essential in our time, particularly with employment. (This provision is limited at present due to covid safe guidelines.

#### **DATUS advocacy**

### NO WRONG DOOR. IF IT'S A BARRIER TO POSATIVE CHANGE WE DO OUR BEST TO HELP YOU OVERCOME IT.

Advocacy remains key to our service model, allowing us to assist individuals we come in contact with regarding any barrier to their recovery, regardless of the context we meet them in.

Often contact is made through attendance at a group. After discussion, over a long period sometimes, the individual reveals the barrier they face and we help them overcome the barrier. This often facilitates movement in multiple positive directions and enables better engagement with change as a barrier has been removed.

111 cases successfully completed.

#### Mutual Aid Network development and supporting infrastructure

The above title better represents the work DATUS do regarding SMART, ACT and CRAFT. As explained and documented our model continues to bear fruit, with average attendance at a very healthy level.

882 well attended peer led groups were delivered this year, we are proud of that figure and do not know of another example nationally of similar success. Average attendance across all networks is seven individuals per group

We have seen some negative impact on our network that we believe is due to the upcoming movement of ROR sites and some staff uncertainty that comes with this. We have seen this in particular during this quarter with a slight drop in groups delivered. This is largely down to lack of numbers at Scala day programs and DIAB, this has resulted in groups being combined due to numbers.

#### Summary

At the DATUS end of year review meet all agreed we had been successful in terms of delivering services to our beneficiary group in new and innovative ways, creating opportunities and supporting positive outcomes.

We were and are also concerned that for the third year running drug related deaths are at the highest levels since we started recording them. There has been massive disinvestment in the sector and massive challenges moving forward.

DATUS believe that our model of peer delivery in partnership with larger clinical third sector organisation is an obvious way to mitigate the lack of resources available to support our beneficiary group.

Whilst keeping our complete autonomy DATUS seek to develop deeper partnerships with larger organisations driving better outcomes for our beneficiaries through well organised integrated peer led services.

DATUS are also starting to see many new and innovative way to use the new tools we have engaged with due to the pandemic. In the future we will focus on increasing our engagement and reach using the new resources available.

#### FINANCIAL REVIEW

Income for the year was £178,782 and expenditure £129,063 giving a deficit for the year of £49,719.

Reserves Policy: £74,616 is the current reserves for DATUS, of which £14,067 are unrestricted.

Investment Policy: We do not have at the time of this report an investment policy.

#### Statement of Trustees responsibilities

The trustees (who are also the directors for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### TRUSTEES REPORT (INCLUDING DIRECTORS REPORT) YEAR ENDED 31 MARCH 2020

#### **Approval**

The Trustees Report was approved by the Board of Trustees and signed on its behalf by:

Trustee signature

Trustee name

James Thomas Sadler

Dated: 30/03/2021

Trustee signature

Trustee name

Darren Woodward

Dated: 30/03/2021

## STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) YEAR ENDED 31 MARCH 2020

	2020	2020	2020	2019
	Unrestricted funds	Restricted income funds	Total	_ Total
	£	£	£	£
<b>'</b> ·				
INCOME				
Incoming resources from charitable activities				
Grants and contracts receivable	92	178,690	178,782	128,064
Total Income	92	178,690	178,782	128,064
EXPENDITURE				
Expenditure on charitable activities	-	129,063	129,063	133,676
Total Expenditure	•	129,063	129,063	133,676
Net Income/Expenditure	92	49,627	49,719	(5,612)
Net movement in funds				
Total funds brought forward	13,974	10,923	24,897	30,509
Total funds carried forward	14,066	60,549	74,615	24,897

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

#### BALANCE SHEET AS AT 31 MARCH 2020

	Note	2020	2019
,		£	£
Fixed Assets	6	3,546	5,251
Current Assets			
Debtors	7	2,570	2,158
Cash at bank and in hand		69,363	18,484
		71,933	20,642
Creditors			
Amounts falling due within one year	8	864_	996
Net current assets		71,069	19,646
Net Assets		74,615	24,897
The Funds of the Charity	9		
Restricted Income Funds		60,549	10,923
Unrestricted Income Funds		14,066	`3,974_
		74,615	24,897

For the year ending 31 March 2020 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of the financial statements for the year ending 31 March 2020 in accordance with section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for complying of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and signed on behalf of the board

Trustee Signature:

**Trustee Name: James Thomas Sadler** 

Dated: 30 March 2021

#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 1. Accounting Policies

#### **Accounting convention**

The accounts have been prepared in accordance with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a "Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the charity.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis if accounting in preparing the financial statements.

#### Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### Incoming resources

These are included in the Statement of Financial Activities (SOFA) when:

- The charity becomes legally entitled to the resources after any performance conditions have been met;
- The trustees are virtually certain that they will receive the resources; and
- The monetary value can be measured with sufficient reliability.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income is deferred when monies are received in advance relating to projects commencing after the financial year where the contract period is specified by the funder.

#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 1. Accounting Policies (continued)

#### Resources expended

Charitable activities includes all costs relating to general administration, which support the charitable purpose.

Grants offered subject to conditions, which have not been met at the year-end date are noted as a commitment, but not accrued as expenditure.

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings that have been allocated to activities on a basis consistent with the use of the resources.

#### Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives, which is considered to be 4 years.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### Incoming resources with related expenditure

When incoming resources have related expenditure (as with fundraising or contract income) both are reported gross in the SOFA.

#### Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with bankers, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### Financial instruments

The charity has elected to apply the provisions of Section 11 "Basic Financial Instruments" and Section 12 "Other Financial Issues" of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the assets and settle the liability simultaneously.

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 1. Accounting Policies (continued)

#### Resources expended

Charitable activities includes all costs relating to general administration, which support the charitable purpose.

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#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 1. Accounting Policies (continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price, including transaction costs and are subsequently carries at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market value of interest. Financial assets classified as receivable within one year are not amortised.

#### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

#### De-recognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### 2. Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make Judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### 3. Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year (2019 - £nil).

#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 4. Staff costs

	2020	2019	
	£	£	
Wages and salaries including social			
security costs	62,626	63,343.	

The average number of administration employees during the year was 4 (2019 - 4), who did not earn more than £60,000 in either year.

#### 5. Financial instruments

	2020 £	2019 £
Carrying amount of financial assets  Debt instruments measured at amortised cost		-
Carrying value of financial liabilities Measured on amortised costs	description of the control of the co	-

Motor

#### 6. Tangible assets

	vehicles	Total
Cost	£	£
At 1 April 2019	6,820	6,820
Additions during the year	-	
At 31 March 2020	6,820	6,820
Depreciation		
At 1 April 2019	1,569	`,569
Charge for the year	1,705	
At 31 March 2020	3,724	3,724
Net Book Value		
At 31 March 2020	3,546	3,546
At 31 March 2019	5,251	5,251

#### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2020

#### 7. Debtors

Due within one year	2020	2019
•	£	£
Other debtor Prepayments and accrued	2,570	770
income		1,388
	2,570	2,158

#### 8. Creditors: amounts falling due within one year

	2020 £	2019 £
Accruals and deferred income	864_	996

#### 9. Funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	At 1 April 2019	Incoming	Expenditure	At 31 March 2020
Project/funder	£	£	£	£
Unrestricted Reserves	13,974	92	<u> </u>	14,066
Restricted Reserves				
CRI Grant Birmingham Mental Health	-	102,625	77,355	25,269
Trust	10,923	76,065	51,708	35,280
Total Restricted Reserves	10,923	178,691	129,063	60,549
Total Reserves	24,897	178,782	129,063	74,615

#### 10. Analysis of net assets between funds

Fund balances at 31 March 2020 and 31 March 2019 are represented by current assets/(liabilities.