### Company Registration No. 06545542 (England and Wales)

ENARA GROUP LIMITED

GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2012

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### **DIRECTORS AND ADVISERS**

Directors

S Booty C Auld S Gray D Jackson A Hassan P Rattle A Dun

Company number

06545542

Registered office

First Floor Church Gate 9-11 Church Street West

Woking Surrey GU21 6DJ

**Auditors** 

Hazlewoods LLP Windsor House Bayshill Road Cheltenham Gloucestershire GL50 3AT

**Bankers** 

HSBC Bank Plc

60 Queen Victoria Street

London EC4N 4TR

Solicitors

Shoosmiths Apex Plaza Forbury Road Reading RG1 1SH

### CONTENTS

	Page
Directors' report	1 - 3
Independent auditors' report	4 - 5
Consolidated profit and loss account	6
Balance sheets	7
Consolidated cash flow statement	8
Notes to the consolidated cash flow statement	9
Notes to the consolidated financial statements	10 - 24

### DIRECTORS' REPORT for the year ended 31 March 2012

Company Registration No. 06545542

The directors present their report and financial statements for the year ended 31 March 2012

### Principal activities

The principal activity of the company is that of a holding company

The principal activity of the group is that of the provision of domiciliary care services

### Review of the business

During the year, the entire issued share capital of a number of companies was acquired by the group

Date of acquisition	Company name	Principal activity
2 April 2011 25 July 2011 2 August 2011 6 September 2011 7 September 2011 22 December 2011 6 January 2012 16 January 2012	Company name  Colvin Nursing Agency Ltd  Home Comforts Care Swansea Ltd  First Choice Community Support Services Ltd  Alpha Nursing and Care Services Ltd  Caretime Services Ltd  Croft Community Services Ltd  Rise and Shine Care Ltd  Freedom Social Care Recruitment Ltd	Principal activity  Provision of domiciliary care services
16 January 2012 9 March 2012 9 March 2012 9 March 2012 9 March 2012 9 March 2012	Freedom Socialcare Ltd Premier Home Services Ltd At Home Community Care Ltd Nene Investment Group Ltd Fenland Premier Care Ltd The Care Agency (UK) Ltd	Dormant holding company Provision of domiciliary care services Dormant holding company Dormant holding company Provision of domiciliary care services Provision of domiciliary care services

The group also acquired a 100% interest in a Limited Liability Partnership in the year

Date of acquisition	Business name	Principal activity
8 September 2011	Primary Health Care LLP	Provision of domiciliary care services

The group also acquired the trade and assets of an unincorporated business during the year

Date of acquisition	Business name	Principal activity
15 April 2011	Longacre Homecare	Provision of domiciliary care services

A deed of assignment has been effected transferring the trade and assets of this business into Enara Limited, a wholly owned subsidiary undertaking, as at the date of acquisition

The results for the year, which are set out in the profit and loss account, show operating profit before exceptional items of £7,923,757 (2011 £7,419,836) and loss after taxation of £833,383 (2011 profit after taxation of £290,242) At 31 March 2012, the group has intangible and tangible fixed assets valued in the financial statements at cost less amortisation/depreciation amounting to £55,936,102 (2011 £39,611,527)

### DIRECTORS' REPORT for the year ended 31 March 2012

### **Future outlook**

Future prospects remain very strong, underpinned by both the ageing population and ongoing Government policy of promoting care in the community. Whilst the short term environment is expected to remain competitive the directors remain confident that the group will continue to improve its current level of performance in the future and will continue to trade as a going concern for the reasons detailed in note 1.2 to the financial statements.

### Principal risks and uncertainties

The management of the business and the execution of the group's strategy are subject to a number of risks. The key business risks and uncertainties affecting the group are considered to relate to the continued provision of adequate government funding and the ongoing compliance with current and future legislation affecting the sector.

### Key performance indicators

As part of the management accounts, the directors use Key Performance Indicators ('KPIs') to assist in the understanding of the development, performance and position of the business of the group. The KPIs used by the group to measure its own performance include divisional revenue, adjusted operating profit, adjusted operating margin, hours of care provided, new care contracts won, Care Quality Commission (CQC) ratings and operating cashflow conversion

### Financial instruments

The group is exposed to the usual credit and cash flow risk associated with selling on credit and manages this through credit control procedures. The Board constantly monitors the group's trading results and revises projections as appropriate to ensure that the group can meet its future obligations as they fall due

The group's bank loans and loan stock are subject to price and cash flow risk as disclosed in note 16 to the financial statements

### Post balance sheet events

On 13 April 2012, the entire issued share capital of Heart to Heart Care Limited and Delight Care Limited were acquired by the group. The principal activity of both of these companies is the provision of domiciliary care services.

On 4 May 2012, the entire issued share capital of Angels Care Services Limited was acquired by the group principal activity of Angels Care Services Limited is the provision of domiciliary care services

On 16 May 2012, the entire issued share capital of Training and Care Solutions Essex Limited was acquired by the group. The principal activity of Training and Care Solutions Essex Limited is the provision of domiciliary care services.

### Directors

The following directors have held office since 1 April 2011

- S Booty
- C Auld
- S Gray
- D Jackson
- A Hassan
- P Rattle A Dun

DIRECTORS' REPORT for the year ended 31 March 2012

### **Employee involvement**

The group encourages the involvement of employees in its management through regular departmental meetings

### Disabled persons

The group's policy is to consider the recruitment of disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career plan is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

### Auditors

Hazlewoods LLP have expressed their willingness to continue in office

### Directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to

- select suitable accounting polices and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Disclosure of information to the auditors

Each director has the taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the group's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditors are unaware of

On behalf of the board

S Booty

2012

### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF ENARA GROUP LIMITED

We have audited the group and parent company financial statements (the "financial statements") of Enara Group Limited for the year ended 31 March 2012 set out on pages 6 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and parent company's affairs as at 31 March 2012 and of the group's loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ENARA GROUP LIMITED

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- · the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit.

Andrew Brookes (Senior Statutory Auditor)
For and on behalf of Hazlewoods LLP, Statutory Auditors

3J v.ly 2012

Windsor House Bayshill Road Cheltenham Gloucestershire GL50 3AT

### CONSOLIDATED PROFIT AND LOSS ACCOUNT for the year ended 31 March 2012

	Notes	2012 £	2012 £	2011 £	2011 £
Turnover	2				
Continuing operations Acquisitions		51,836,744 10,507,367		50,778,925	
			62,344,111		50,778,925
Cost of sales	3		(41,537,534)		(32,463,839)
Gross profit			20,806,577		18,315,086
Administrative expenses Other operating income	3 4		(13,162,072) 279,252		(11,210,031) 314,781
Operating profit before exceptional items and amortisation					
Continuing operations Acquisitions		6,188,359 1,735,398		7,419,836 -	
			7,923,757		7,419,836
Exceptional administrative costs Impairment of goodwill	5		(527,550) (579,969)		(297,118)
Amortisation of goodwill			(2,765,977)		(2,210,500)
Operating profit			<del></del>		
Continuing operations Acquisitions		2,333,517 1,716,744		4,912,218	
	6		4,050,261		4,912,218
Interest receivable Interest payable	7		1,202 (4,139,489)		383 (3,701,663)
Profit on ordinary activities before taxation			(88,026)		1,210,938
Tax on profit on ordinary activities	8		(745,357)		(920,696)
(Loss) / profit for the financial year	20		(833,383)		290,242

There are no recognised gains and losses other than those passing through the profit and loss account

Turnover and operating profit derive wholly from continuing operations

### BALANCE SHEETS at 31 March 2012

	Notes	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
Fixed assets		ZE 400 005			
Intangible assets Tangible assets	11 12	55,123,285 812,817	38,977,974 633,553	-	-
Investments	13	•	<u> </u>	1	1
		55,936,102	39,611,527	1	1
		<del></del>	<del></del>		
Current assets	4.4	0.754.000	7547040	*** ***	20.400
Debtors Cash at bank and in hand	14	8,754,233 5,045,278	7,547,242 8,065,396	803,359 -	23,180 -
Ornalista da a a a a a a a a a a falla da		13,799,511	15,612,638	803,359	23,180
Creditors amounts falling due within one year	15	(12,030,781)	(8,478,816)	(368,219)	(344,386)
Net current assets / (liabilities)		1,768,730	7,133,822	435,140	(321,206)
Total assets less current liabilitie	s	57,704,832	46,745,349	435,141	(321,205)
Creditors amounts falling due after more than one year	16	(56,950,217)	(45,157,351)	(4,626,441)	(2,322,368)
					<del></del>
		754,615	1,587,998	(4,191,300)	(2,643,573)
Capital and reserves					<del></del>
Called up share capital	18	1,000,000	1,000,000	1,000,000	1,000,000
Profit and loss account	19	(245,385)	587,998	(5,191,300)	(3,643,573)
Shareholders' funds	20	754,615	1,587,998	(4,191,300)	(2,643,573)
			=		<del></del>

Approved by the board and authorised for issue on 2nd July 2012 and signed on its behalf by

S Booty Director

### CONSOLIDATED CASH FLOW STATEMENT for the year ended 31 March 2012

	£	2012 £	3	2011 £
Net cash inflow from operating activities		8,605,026		6,568,377
Returns on investments and servicing of fina Interest received Interest and debt costs paid	ance 1,202 (1,624,395)		383 (1,156,360)	
Net cash outflow for returns on investment and servicing of finance		(1,623,193)		(1,155,977)
Taxation		(1,989,234)		(865,407)
Capital expenditure Payments to acquire tangible assets Receipts from sales of tangible assets	(512,458) 13,500		(230,348) 18,400	
Net cash outflow for capital expenditure		(498,958)		(211,948)
Acquisitions and disposals Purchase of subsidiary undertakings (net of cash acquired) Purchase of unincorporated businesses	(15,625,582) (1,974,680)		(10,660,877) (475,000)	
		(17,600,262)		(11,135,877)
Net cash outflow before financing		(13,106,621)		(6,800,832)
Financing Proceeds from Issue of equity shares Long term bank loans advanced Long term bank loans repaid Costs of raising finance paid	14,565,498 (2,822,379) (1,656,616)		60,000 9,313,403 (355,000) (220,000)	
Net cash inflow from financing		10,086,503		8,798,403
(Decrease)/Increase in cash in the year		(3,020,118)		1,997,571

### NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT for the year ended 31 March 2012

Reconciliation of operating profit cash inflow from operating activities.		2	012 £	2011 £
Operating profit		4.050	261	4,912,218
(Profit)/loss on disposal of tangible	assets		679)	43,070
Depreciation of tangible assets		443,	886	444,901
Amortisation and impairment of goo	dwill	3,345,	946	2,210,500
Decrease in debtors		1,458,	_	303,514
Decrease in creditors within one ye	ar	(686,	308)	(1,345,826
Net cash inflow from operating a	ctivities	8,605,	026	6,568,377
Analysis of net debt	31 March 2011	Cash flow	Non-cash movements	31 March 2012
On the other transfer of	0.005.000	2	£	3
Cash at bank and in hand	8,065,396 <del></del>	(3,020,118)		5,045,278
Debts falling due within one year	(1,708,752)	-	(808,731)	(2,517,483
Debts falling due after one year	(42,955,851)	(10,086,503)	(1,706,363)	(54,748,717
	(44,664,603)	(10,086,503)	(2,515,094)	(57,266,200
			_	

Non-cash movements relate to the amortisation of costs of raising finance of £313,594 and prior year accrued interest on loan stock which was converted into debt during the year through an issue of payment in kind loan stock totalling £2,201,500

3	Reconciliation of net cash flow to movement in net debt	2012 £	2011 £
	(Decrease)/increase in cash in the period	(3,020,118)	1,997,571
	Cash inflow from increase in debt	(10,086,503)	(8,738,403)
	Change in net debt resulting from cash flows	(13,106,621)	(6,740,832)
	Non-cash movements	(2,515,094)	(2,389,303)
	Movement in net debt in the year	(15,621,715)	(9,130,135)
	Opening net debt	(36,599,207)	(27,469,072)
	Closing net debt	(52,220,922)	(36,599,207)

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS for the year ended 31 March 2012

### 1 Accounting policies

### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with applicable UK accounting standards

### 1.2 Going concern

In accordance with the Financial Reporting Council's 'Going Concern and Liquidity Risk' Guidance for Directors of UK Companies 2009' the directors of all groups are now required to provide disclosures regarding the adoption of the going concern basis of accounting

Details of the group's business activities, performance and position and future development can be found in the Directors' Report on page 4 and 5 of these financial statements. This also includes disclosures regarding risks and uncertainties, including as assessment of credit risk and liquidity risk.

The group has adequate financial resources available. The forecasts for the year ending 31 March 2013 predict that the group will continue to comply with its banking covenants and the management accounts prepared for the post year end period confirmed this to be the case up to the date the financial statements were approved. The directors therefore have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future and have continued to adopt the going concern basis in preparing the financial statements.

### 13 Basis of consolidation

The consolidated financial statements comprise the financial statements of Enara Group Limited and its subsidiaries made up to 31 March 2012

The results of subsidiary undertakings and limited liability partnerships sold or acquired during the year are included up to or from the effective date of disposal or acquisition using the acquisition basis of accounting Purchase consideration is allocated to assets acquired on the basis of their fair values at the date of acquisition. The group's share of profits (less losses) of these undertakings is included in the consolidated profit and loss account

### 1.4 Turnover

Turnover represents the amounts receivable during the year for the provision of care services. Where the amount received relates to a period which covers the balance sheet date, it is apportioned over the period to which it relates.

### 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows.

Freehold property

Computer equipment

15% - 33% on cost / 25% - 33% reducing balance
Fixtures, fittings & equipment

15% - 33% on cost / 15% - 25% reducing balance
Motor vehicles

25% - 33% on cost

### 1.6 Goodwill

Purchased goodwill is capitalised and is being written off over either 10 or 20 years. Goodwill attributable to the acquisition of subsidiary and associated undertakings is capitalised and is being written off over a period of 20 years. These periods are considered by the directors to be the economic lives of the goodwill.

### 1.7 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

### 18 Investments

Fixed asset investments are stated at cost less provision for diminution in value

### 19 Pensions

The group operates a defined contribution scheme for the benefit of its employees Contributions payable are charged to the profit and loss account in the period they are payable

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

### Accounting policies

### 1.10 Deferred taxation

Deferred tax is recognised, without discounting in respect of all timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS 19

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date

### 1.11 Finance costs

All finance costs in connection with borrowings are allocated to the profit and loss account in accordance with the Financial Reporting Standard 4. Capital Instruments, over the term of the debt. Accrued finance costs are included in accruals to the extent that they will be paid in cash in the next accounting period but otherwise are added to the carrying amount of the borrowings.

### 1 11 Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability in the balance sheet. The corresponding dividends relating to the liability component are charged as interest expense in the profit and loss account.

### 2 Turnover

The total turnover of the group for the period has been derived from its principal activity wholly undertaken in the United Kingdom

### 3 Cost of sales and net operating expenses

The amounts shown for cost of sales and net operating expenses include the following in respect of acquisitions

			2012 £
	Cost of sales		6,896,205
	Administrative expenses		1,875,764
			8,771,969 ————
		2012 £	2011 £
4	Other operating income	-	•
	Rental income	279,252	314,781
			·

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

### 5 Exceptional administrative costs

During the year, the company incurred £527,550 (2011 £297,118) in respect of non recurring office closure and consultancy costs

	consultancy costs	<b>-</b>	
6	Operating profit	2012	2011
		£	£
	Operating profit is stated after charging		
	Depreciation of tangible assets	443,886	444,901
	Operating lease rentals - land and buildings	1,018,804	1,045,501
	Auditors' remuneration - audit services	90,000	77,025
	- non audit services accountancy and taxation	•	23,080
	- non audit services due diligence work/acqui	· ·	43,200
	Wall addition was a surgenies with addition	10,200	10,200
		<u></u>	<del></del>
7	Interest payable	2012	2011
		£	£
	Labora etablicistaria et	2 224 522	0.004.500
	Loan stock interest	2,201,500	2,201,500
	Bank loan interest	1,263,527	980,603
	Bank loans and loan note debt costs	674,462	519,560
			<del></del>
		4,139,489	3,701,663

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

### 10 Company profit and loss account

As permitted by section 480 of the Companies Act 2006, the parent company's profit and loss account has not been included in these financial statements. The group profit for the year includes a loss of £1,547,727 (2011 £1,349,585) dealt with in the profit and loss account of the parent company

### 11 Intangible fixed assets

mangisio into desets	Goodwill £
Costs At 1 April 2011 Additions	43,155,530 19,491,257 —————
At 31 March 2012	62,646,787 ————
Amortisation At 1 April 2011 Charge for the year Impairment	4,177,556 2,765,977 579,969
At 31 March 2012	7,523,502
Net book value	
At 31 March 2012	55,123,285
At 31 March 2011	38,977,974

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

# 11 Intangible fixed assets (continued)

During the period, a number of companies and an unincorporated business were acquired by the group. No adjustments were considered necessary in calculating the fair values of the net assets acquired. The effect on the financial statements is as follows.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

## 11 Intangible fixed assets (continued)

During the period, a number of incorporated entities were acquired by the group. No adjustments were considered necessary in calculating the fair values of the net assets acquired. The effect on the financial statements is as follows.

Company acquired	Total carried forward from page 16	Primary Healthcare LLP	Freedom Social Care Recruitment Limited	At Home Community Care Limited	Premier Home Services Limited	Total
Not provide ( floce) for the person to	Ç	မ		ы	ы	ш
acquisition date	598,725	53,750	120,214		40,976	813,665
Consideration (including associated legal and professional fees)	16,169,930	595,230	3,127,362	1,739,417	207,030	21,838,969
Less Fair value of net assets acquired						
Tangible fixed assets	51,881	19,010	25,665	12,930	7,027	116,513
Debtors	1,812,651	136,755	207,825	377,545	26,078	2,560,854
Bank and cash	3,758,530	18,409	325,003	331,277	37,868	4,471,087
Creditors	(2,022,246)	(97,524)	(319,820)	(348,626)	(29,790)	(2,818,006)
Provisions	•	-	•	(2,356)		(2,356)
Book and fair value of tangible net (liabilities) / assets acquired	3,600,816	76,650	238,673	370,770	41.183	4.328.092
Goodwill arising	12,569,114	518,580	2,888,689	1,368,647	165,847	17,510,877

The consideration above includes deferred consideration of £1,398,000 (included in other creditors) and directly attributable legal and professional fees. All other consideration other the fair value of net tangible assets acquired with the unincorporated business amounted to £nil

5,700

19,491,257

Goodwill arising on consolidation

year acquisitions

1,974,680

Add acquisition of unincorporated business Add net consideration paid relating to prior

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

### 12 Tangible fixed assets

Group	
-------	--

	Freehold property £	Computer equipment	Fixtures, fittings & equipment £	Motor vehicles £	Total £
Cost At 1 April 2011 Acquisitions Additions Disposals	80,000	591,163 61,973 343,457	422,785 37,539 24,940	970,036 17,001 64,061 (28,305)	1,983,984 116,513 512,458 (28,305)
At 31 March 2012	80,000	996,593	485,264	1,022,793	2,584,650
Depreciation At 1 April 2011 On disposal Charge for period	:	391,746	329,341 - 55,561	629,344 (22,484) 188,105	1,350,431 (22,484) 443,886
At 31 March 2012	_	591,966	384,902	794,965	1,771,833
Net book value At 31 March 2012	80,000	404,627	100,362	227,828	812,817
At 31 March 2011	<u>-</u>	199,417	93,444	340,692	633,553

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) for the year ended 31 March 2012

### 13 Fixed asset investments

Company

Shares in group undertakings

ys £

Cost and net book value

At 1 April 2011 and at 31 March 2012

1

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet

### Holdings of more than 20%

The company holds more than 20% of the share capital of the following company

Company	Country of registration	Share	Shares held	
	or incorporation	Class	%	
Subsidiary undertakings	Fundament and Wilder	0	100	
Enara Finance Limited	England and Wales	Ordinary	100	

The principal activity of this undertaking, together with the wholly owned subsidiaries/LLPs of Enara Finance Limited (listed below and all of which are incorporated in England and Wales), for the last relevant financial period was as follows

### Company

### Principal activity

Enara Finance Limited Dormant investment and debt holding company Enara Limited Domiciliary care services Beech Nursing and Care Agency Limited Dormant Freshford Home Care Limited **Dormant** The Care Agency Limited Healthcare recruitment services Countrycare Limited Dormant Community Careline Services Limited Dormant Abbey Home Care Agency Limited Domiciliary care services Keratome Limited Dormant Sophisticare Limited Domiciliary care services First Class Recruitment Limited Domiciliary care services

CCL Peacehaven Limited Dormant
Beech Home Care Services Limited Dormant
Marian Homecare Limited Dormant
Sophistilearn Limited Dormant

Village Homecare Services (Wales) Ltd Domiciliary care services

Somebody Cares Limited Domiciliary care services

Complete Care Services Wiltshire Ltd Domiciliary care services Care 4 Agency Limited Dormant

Bespoke Care Solutions Limited Dormant
Countryview Homecare Services Ltd Domiciliary care services

TLC Care Limited Domiciliary care services
M Mason Holdings Limited Dormant
Colvin Nursing Agency Ltd Provision of domiciliary care services

Home Comforts Care Swansea Ltd
Provision of domiciliary care services
First Choice Community Support Services Ltd
Provision of domiciliary care services

Alpha Nursing and Care Services Ltd

Provision of domiciliary care services

Caretime Services Ltd

Provision of domiciliary care services

Provision of domiciliary care services

Caretime Services Ltd
Provision of domiciliary care services
Primary Health Care LLP
Provision of domiciliary care services

Freedom Social care Ltd Provision of dominiary care services

Dormant holding company

Premier Home Services Ltd Provision of domiciliary care services
At Home Community Care Ltd Dormant holding company
Nene Investment Group Ltd Dormant holding company

Fenland Premier Care Ltd Provision of domiciliary care services
The Care Agency (UK) Ltd Provision of domiciliary care services

### ENARA GROUP LIMITED NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2011

14	Debtors				
	2031010	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
	Trade debtors	4,431,814	3,424,662	-	-
	Amounts owed by group undertakings Other debtors and prepayments	4,204,328	4,109,546	654,201	- 22 190
	Deferred tax	118,091	13,034	149,158	23,180
		8,754,233	7,547,242	803,359	23,180
	Amounts owed by group undertakings are due	e in more than one	е уеаг		
	Deferred tax asset				
	Group				
				Defe	rred taxation 2
	Balance at 31 March 2011				13,034
	On acquisitions				(2,356)
	Profit and loss account				107,413
	Balance at 31 March 2012				118,091
	Deferred taxation provided in the financial sta	tements is as follo	ows		_ <del></del>
			2012 £		2011 £
			_		
	Accelerated capital allowances Other timing differences		20,213 (138,304)		25,767
	Cities allining differences		(100,004)		(38,801)
			(118,091)		(13,034)
			<del></del>		<del></del>
15	Creditors amounts falling due within one	year Group	Group	Company	Company
		2012 £	2011 £	2012 £	2011 £
	Bank loans	2,517,483	1,708,752	_	_
	Trade creditors	855,074	322,562	-	-
	Corporation tax	989,412	1,454,109	-	-
	Taxes and social security costs	1,092,372	872,301	-	-
	Other creditors Accruals	3,097,809 3,478,631	2,645,513 1,475,579	368,219	344,386
	. 1001 0010				
		12,030,781	8,478,816	368,219	344,386

Bank loans are secured as explained in note 16 to the financial statements

### 16 Creditors amounts falling due after more than one year

	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
Bank loans Amounts owed to group undertakings Loan stock Accruals	26,884,239 27,864,478 2,201,500	17,318,084 - 25,637,767 2,201,500	4,626,441 - -	2,322,368 - - -
	56,950,217 ————	45,157,351 ———	4,626,441	2,322,368
Loan maturity analysis				
Included in bank and other loans are the fo	ollowing amounts du	e after more tha	n five years <b>2012</b> £	2011 £
In more than five years			27,864,478	35,038,293

The bank loans are secured by a debenture over the assets and undertakings of each company in the group

The loan stock is unsecured

Included in the analysis of loans is £29,401,722 (2011 £19,026,836) of bank loans (after deducting £1,917,803) (2011 £552,567) of costs associated with the raising of this finance which are being released to the profit and loss account over the term of the debt in accordance with FRS 4, Capital Instruments, i.e. total bank debt was £31,319,525 at 31 March 2012) repayable in six-monthly instalments, the amount of which has been agreed with the bank at a fixed percentage of the capital amount outstanding. Interest is levied at a rate of between 2.75% and 4% over LIBOR per annum, determined by the group's financial performance against banking covenants. The group has entered into a swap agreement with its bankers in respect of an element of the bank loans as at 31 March 2012 which amounted to £6,200,000. The interest rate applicable to the hedged loan is based on the maximum LIBOR rate of 3%

Included in the analysis of loans not wholly repayable within 5 years other than by instalments is £27,864,478 (2011 £25,637,767) of loan stock (after deducting £126,056 (2011 £151,267) of costs associated with the raising of finance which are also being treated in accordance of FRS 4, Capital Instruments) repayable in full between May and August 2017 Interest is levied at the rate of 10% per annum

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

17	Pension costs		
	Group		
	Defined contribution	2012 £	2011 £
	Contributions payable by the group for the period	26,500 <del></del>	12,000
18	Share capital	2012 £	2011 £
	Allotted and called up 940,000 Ordinary shares of £1 each 60,000 Ordinary Z shares of £1 each	940,000 60,000	940,000 60,000
	Each class of share ranks pari passu in all respects		<del>==</del> ==
19	Statement of movements on reserves		
	Group		Profit and loss account £
	Balance at 1 April 2011 Loss for the financial year		587,998 (833,383) ——-
	Balance at 31 March 2012		(245,385)
	Company		Profit and loss account £
	Balance at 1 April 2011 Loss for the financial year		(3,643,573) (1,547,727)
	Balance at 31 March 2012		(5,191,300)

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued) for the year ended 31 March 2012

20	Reconciliation of movements in shareholders' funds		
	Group	2012 £	2011 £
	(Loss)/Profit for the financial year Issue of shares	(833,383)	290,242 60,000
	Net (reduction in)/addition to shareholders' funds Opening shareholders' funds	(833,383) 1,587,998	350,242 1,237,756
	Closing shareholders' funds	754,615	1,587,998
	Company	2012 £	2011 £
	Loss for the financial year issue of shares	(1,547,727)	(1,349,585) 60,000
	Net depletion in shareholders' funds Opening shareholders' deficit	(1,547,727) (2,643,573)	(1,289,585) (1,353,988)
	Closing shareholders' deficit	(4,191,300)	(2,643,573)

### 21 Financial commitments

### Group

At 31 March 2012 the group had annual commitments under non-cancellable operating leases as follows

		Land and buildir	ngs
		2012 £	2011 £
	Operating leases which expire		
	Within one year	146,027	19,816
	Between two and five years	564,975	152,882
	In over five years	307,802	60,000
		1,018,804	232,698
22	Directors' emoluments		
		2012 £	2011 £
	Emoluments for qualifying services	489,730	320,890
	Company pension contributions to money purchase schemes	26,500	12,000
		E1C 000	
		516,230 ————	332,890
	Emoluments disclosed above include the following amounts paid to the highest paid director		
	Emoluments for qualifying services	156,654	99,997
	Company pension contributions to money purchase schemes	14,500	6,000
		171 15/	105.007
		171,154	105,997

The number of directors for whom retirement benefits are accruing under money purchase schemes amounted to 3 (2011 2)

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) for the year ended 31 March 2012

### 23 Employees

### Group number of employees

The average monthly number of employees (including directors) during the period was

2012	2011
Number	Number
4,023	2,823
354	270
4,377	3,093
2012	2011
£	£
45,105,263	32,164,223
2,825,879	2,175,999
26,500	12,000
47,957,642	34,352,222
	4,023 354 4,377 4,377 2012 £ 45,105,263 2,825,879 26,500

### 24 Post balance sheet events

On 13 April 2012, the entire issued share capital of Heart to Heart Care Limited and Delight Care Limited were acquired by the group. The principal activity of both of these companies is the provision of domiciliary care services.

On 4 May 2012, the entire issued share capital of Angels Care Services Limited was acquired by the group The principal activity of Angels Care Services Limited is the provision of domiciliary care services

On 16 May 2012, the entire issued share capital of Training and Care Solutions Essex Limited was acquired by the group. The principal activity of Training and Care Solutions Essex Limited is the provision of domiciliary care services.

On 29 June 2012, the entire issued share capital of Shinedream Limited was acquired by the group. The principal activity of Shinedream Limited is the provision of domiciliary care services.

On 29 June 2012, the entire issued share capital of Extracare Limited was acquired by the group. The principal activity of Extracare Limited is the provision of domiciliary care services.

The total consideration paid by the group in respect of the above acquisitions was £6,200,000

### 25 Related party transactions

During the year, the company paid monitoring fees to August Equity LLP of £333,178 (2011 £331,757)

### 26 Control

The ultimate controlling party of the company is funds managed by August Equity Partners II GP Limited, a company incorporated in England and Wales and which is considered to have no single controlling party