Company nos E-ACT 06526376 E-ACT Free Schools Trust 07610574 E-ACT Enterprises Ltd 07474228

# E-ACT Report & Financial Statements 31 August 2012

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# Reference and administrative details

# For the year ended 31 August 2012

Company numbers

E-ACT

06526376

E-ACT Free Schools Trust 07610574

E-ACT Enterprises

07474228

Registered office

2-6 Cannon Street

London

EC4M 6YH

Operational address

Third Floor

10 Whitfield Street

London W1T 2RE

Principal staff

Acting Chief Executive Officer

David Moran

**Director of Finance** 

Clive Medlam

Head of Legal Services

Christopher Balderstone

**Trustees** 

Ann Limb (Member)

Stephen Perry (Member from 20 January 2012)

Sir Bruce Liddington David Mallen David Reynolds John Hall

Ben Green (resigned and reappointed 17 January 2013) Gerard McCormack (Member from 20 January 2012)

Jamal Dardouk

Clive Lewis (from 20 January 2012) Sheila Scales (resigned 7 August 2012) Barry Bainbridge (resigned 31 August 2012) Noorzaman Rashid (resigned 23 March 2012) Peter Fair (resigned 22 November 2011) Tom Peryer (resigned 23 September 2011)

Noran Flynn (from 28 September 2012) Mary Shaw (from 28 September 2012) Stephen Hopkins (from 28 September 2012)

**Bankers** 

**HSBC** 

60 Queen Victoпа Street

London EC4N 4TR

Solicitors

**BWB** 

2-6 Cannon Street

London EC4M 6YH

**Auditors** 

**KPMG LLP** 1 Forest Gate **Brighton Road** Crawley West Sussex **RH11 9PT** 

| Contents  | Pages |
|---|-------|
| Report of the Trustees                          | 2     |
| Governance Statement                            | 17    |
| Statement on Regularity, Propriety & Compliance | 23    |
| Statement on Trustees' Responsibilities         | 24    |
| Independent Auditor's Reports                   | 25    |
| Statement of Financial Activities               | 28    |
| Balance Sheet                                   | 29    |
| Notes to the Accounts                           | 31    |

# **Report of the Trustees**

The Trustees present their report and the audited financial statements of the Group and the Company for the year ended 31 August 2012

Financial statements have been prepared in accordance with accounting policies set out in Note 1 to the accounts. These comply with the Company's Memorandum and Articles of Association, applicable laws and the requirements of the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in March 2005 ("SORP 2005"), The Academies Accounts Direction issued by the EFA and The Companies Act 2006

# Structure, Governance & Management

#### Constitution

E-ACT is a Company limited by guarantee and is an exempt charity, with its Memorandum & Articles of Association being its primary governing documents. Members and Trustees during the year ended 31 August 2012 are set out below -

Members

Ann Limb

Stephen Perry

(from 20 January 2012)

Gerard McCormack

(from 20 January 2012)

**Trustees** 

Ann Limb (Chair)

Stephen Perry (Vice Chair)

Sir Bruce Liddington

David Mallen
David Reynolds

John Hall Ben Green

(resigned and re-appointed 17 January 2013)

Gerard McCormack Jamal Dardouk

Clive Lewis

(from 20 January 2012)

Tom Peryer

(resigned 23 September 2011)

Peter Fair

(resigned 22 November 2011)

Noorzaman Rashid

(resigned 23 March 2012)

Barry Bainbridge

(resigned 31 August 2012)

Sheila Scales

(resigned 7 August 2012)

Appointed on 28 September 2012, after the end of the 2011/12 financial year -

Noran Flynn

Mary Shaw

Stephen Hopkins

Following the resignation of Sir Bruce Liddington on 24 April 2013, the Board approved the appointment of David Moran as Acting Chief Executive Officer on 25 April 2013

Sir Bruce Liddington was the Accounting Officer for E-ACT until 24 April 2013 and David Moran from 25 April 2013

Our academies enjoy a substantial degree of earned autonomy, with Principals accountable to the Director General for the operation of their academies. The Board has approved a scheme of delegation clarifying the delegation of authority

# Trustees' Liability & Indemnities

Each Member of the Company undertakes to contribute to the assets of the Company in the event of it being wound up while they are a Member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member

Trustees and Governors are covered by E-ACT's insurance policy with Royal Sun Alliance under their Trustees & Officers policy – Head Office & Board £5m and academies £2m, any one claim

# **Principal Activities**

The Board of E-ACT is ambitious in its aspirations – for students, for schools, for communities, and for the country We express this vision as follows -

# E-ACT aspires to transform the educational landscape of the UK

The Board of E-ACT seeks to fulfil this vision by relentless pursuit of the charity's core or moral purpose, which is to work with educationally under-performing schools in disadvantaged socio-economic areas to accelerate student attainment and contribute to community cohesion by transforming school performance and students' life chances.

Our full mission statement is set out in our Corporate Plan 2012-2015

# Method of Recruitment & Appointment of Trustees

At the time of approving the accounts, the Board of 13 Trustees is currently made up as follows -

- 6 Trustees appointed by the Members (Articles 35-37),
- 4 academy Trustees elected by academy Chairs of Governors (Articles 40 & 41),
- 1 Parent Trustee elected (Article 42),
- 1 co-opted Trustee appointed (Article 47),
- the Director General, as an ex officio Trustee

Each Trustee serves a term of four years, which is renewable. The Secretary of State is entitled to appoint a Member under Article 12b, but this position is currently vacant following the resignation of Sheila Scales and there are currently no plans for the position to be filled

The Board has delegated the power of appointment of the Chair, Vice Chair, and Chair of Finance Committee of each Local Governing Body to the Director General although following a review of governance currently being undertaken by external consultants this may be subject to revision in the future

The Master Funding Agreement and early Supplemental Funding Agreements stipulated the number of Parent and Local Governors on each Local Governing Body Since January 2011, the

DfE model does not stipulate this and the Local Governing Bodies' composition reflects the agreements they have entered into

Academy and Parent Trustees are appointed by election when necessary. Appointed Trustees are sourced through a variety of recruitment procedures and are chosen on the basis of a skills audit and recommendation by the Members. This process is also subject to change following the current governance review.

# **Induction & Training of Trustees**

Newly appointed Trustees are given a half day induction and training meeting with the Company Secretary immediately after their appointment. Prior to this meeting they are provided with copies of the previous year's minutes, terms of reference and delegation and a description of the role expectations for a Trustee, the Cabinet Office's guidance on the expectations of a charity Trustee and HMRC's description of a 'fit and proper' person

The pack also includes the E-ACT Corporate Plan and Business Plan, the Governance Handbook and any other documentation that the Trustee in question may find useful. They are given administrative details such as dates, biographies of other Trustees, finance and expenses policies and a list of useful acronyms that are used in the education sector.

In light of the governance review and the recent appointment of a Governance Manager there is work in hand to revise the role description for Trustees, the terms of reference for Committees and the production of the E-ACT Governance Handbook

# **Organisational Structure**

The Board meets a minimum of 4 times per annum and additionally as required. The Board has the following Committee Structure -

- Audit & Risk Committee
- Finance Committee
- Remuneration Committee
- · Nominations and Governance
- Local Governing Bodies

These Committees meet regularly through the year on a cycle to complement the Board meetings. The Committees cover the matters delegated to them in accordance with terms of reference that are regularly reviewed and updated as necessary. A structure of delegation has been agreed to clarify those decisions that are for the whole Board, a committee of the Board or delegated to the Director General or his executive team.

Following the resignation of the former Chairman in March 2012 (Noorzaman Rashid), the Board commissioned in the spring of 2012 a wholesale strategic review of E-ACT including strategy formulation, governance arrangements, and E-ACT head office structures External consultants WCL and Compass Partnership were engaged in accordance with procurement policy to carry out the review in conjunction with the Board and E-ACT staff and have so far reported with recommendations to the Board at meetings held in July and October 2012 Recommendations on strategy have informed E-ACT's revised Corporate Plan 2012-2015 and Business Plan 2012-2013,

some recommendations on governance have been implemented and others are ongoing and head office restructuring is currently taking place. All 3 work streams of the strategic review are overseen between Board meetings by the Strategic Review Oversight Group (SROG), which reports to the Board. The members of SROG were Ben Green, Clive Lewis, Jamal Dardouk, Ann Limb and Sir Bruce Liddington.

The Board aspires to be an outstanding Board in all aspects of its conduct and performance. It recognises there remains work to be done over the next 12 months to reach this standard across all areas of its responsibilities. The Board has identified that progress on a number of fronts is needed to fulfil the ambitions outlined in the Business and Corporate Plans including in the following areas -

- development of integrative and inclusive mechanisms across head office and schools for strategic educational, business and financial planning.
- strengthening of governance through the implementation of a cohesive well understood and
  effective model of governance that enables E-ACT's educational, business and financial
  plans to be delivered,
- identification, management and monitoring of the risks that go with growth in numbers of schools, staff and students - be these risks financial, governance, educational, health & safety, or personnel related

In every case, the opening academy had a shadow Local Governing Body that became the Local Governing Body immediately upon commencement of the new school, and great care is taken in the selection and making of appointments — Chairs of Governors and Clerks to the Local Governing Bodies Chairs and Vice Chairs of Governors, Chairs of Finance & Assets Committees, Clerks to the Local Governing Bodies and the majority of governors are appointed by the Director General A Director General's representative also attends every Local Governing Body, as does an Education Adviser

Our governing bodies and their committees have clear delegated authority, are required to carry on their activities as committees of the Board, and are required to run their meetings and cycle of business to fit into the E-ACT Board cycle and in the same style, i.e. with interests declared and noted, proper agendas, papers circulated in advance of meetings, minutes produced promptly and actions implemented. These Local Governing Bodies have their own committees subject to the same rigour, plus individual governors acting in key roles (e.g. safeguarding, health & safety). Responsible Officers carry out audit visits to the academies to assess and where necessary, suggest improvements to the internal controls in place.

Individual governors have additional responsibilities (as set out in the E-ACT Governor Handbook) as chairs of finance and assets committees, safeguarding or special educational needs governors, health and safety governors and serving on committees for delivery of new buildings

The Memorandum & Articles of Association provides for the appointment of one parent governor from the local governing bodies (following an election) to serve on the Board A Trustee term of office is for four years. Subject to remaining eligible to be a particular type of Trustee, a Trustee may be re-appointed or re-elected.

E-ACT has reviewed the Institute of Chartered Secretaries (ICSA) Guidance Note for its own needs. This guidance provides sufficient detail to enable governance arrangements to be put in place and is used for the basis of training for governors.

E-ACT undertakes a periodic review of governance arrangements as it evolves, and where appropriate amends policies, procedures, and its governing document to ensure that they remain fit for purpose and are structured in the most effective way to meet the charity objects. The effectiveness of the Trustees (and the Board as a whole) is subject to annual appraisal

Academies and academy proprietors (otherwise known as Academy Trusts or Academy Companies) are Exempt Charities, which means they are exempt from Charity Commission supervision (The Charities Act 1993). These charities cannot register with the Charity Commission and are outside their monitoring and investigative power, but they have the same status and tax benefits as other charities in England & Wales and must comply with general Charity Law. They are subject to the jurisdiction of the Courts and can ask the Charity Commission to exercise their support powers when necessary, for example, to authorise an action not otherwise allowed by their governing document.

The principal regulator is the Department for Education (DfE), assisted by the Education Funding Agency

The Charity Commission and DfE entered into a memorandum of understanding in July 2012 to formalise the details of the relationship as principal regulators. It is designed to ensure that academies are regulated appropriately and effectively as charities but through oversight mechanisms to ensure that regulation is proportionate and avoids duplication.

# Risk Management

At the time of writing this report all local authorities are consulting via their Schools Forums on revisions to their 2013/14 funding formula for maintained schools and academies, following radical changes made by the Department for Education as part of a first step towards a fully National Funding Formula from April 2014. The most significant change in 2013/14 is the reduction in number of formula factors permitted, which will create gainers and losers on a large scale. These variations in funding will be damped for a two year period through a Minimum Funding Guarantee mechanism that will limit any reduction to a maximum 1.5% per pupil, though our academies will need to incorporate estimates of their underlying new funding levels from 2015/16.

The Board Trustees are responsible for ensuring adequate risk management arrangements are in place, and have delegated executive responsibility for this to the Director General (as Accounting Officer), who in turn has tasked the Company Secretary & Director of Legal Services to lead in this area of work at senior management level. Day-to-day risk management of each of E-ACT's academies is delegated to their Local Governing Bodies. Risk management processes and practices are regularly reviewed at each academy and by the Audit & Risk Committee, which reports regularly to the Board of Trustees.

The principal financial risks and uncertainties facing E-ACT include the long term business dependency on DfE grant income, reductions in budgets for management of new academy and Free School projects, and uncertainty with capital funding and long term building maintenance funds

In order to mitigate these principal risks E-ACT is exploring wider business and income generation models through other sources, developing capital services and advice for schools to buy in from, and exploring wider partnerships and strategic business arrangements

E-ACT has developed a flexible programmes resource for the delivery of project management for our own new academy and capital projects, to enable regional responses, lessons learned approaches, and consistent deployment of cost effective teams

A Corporate Risk Group was formed during 2011/12, the primary role of which is to avoid excessive bureaucracy and support the senior management team in informing, reviewing, monitoring, and advising upon the management of risk within the Company, in respect to both head office and individual academy responsibilities. In fulfilling its role the group will -

- · monitor and review the Company's risk arrangements,
- · monitor the risk arrangements in place at academies,
- share effective practice across head office and academies in order to ensure proactive risk reduction throughout the Group, and
- · explore ways in which academies can support each other in the management of risk

Insurance cover is maintained to provide against any significant financial risk across E-ACT

A group-wide Health & Safety Policy is in place for head office and each academy, supported by the use of a common ICT system called Handsam

The Board is rightly concerned that the viability of all new school projects is adequately tested thorough extensive due diligence activity (legal, personnel, finance, education, ICT, etc.) which is reported through the Director General to the Board. This takes place before approval for a new academy, joining E-ACT is given

The underlying philosophy is of earned autonomy, enabling academies to share in the support and challenge of the collective E-ACT group, combined with the freedom to develop an individual teaching and learning ethos suited to the needs of the local community. As the number of E-ACT academies increases, activities and responsibilities outside of teaching and learning will be structured in such a way so as to improve the efficiency of back office functions while providing assurance on regularity, propriety and compliance

# Connected Organisations & Related Party Relationships

E-ACT has two subsidiary companies, E-ACT Free Schools Trust (Company Number 07610574) and E-ACT Enterprises Limited (Company Number 7474228) Following a board meeting on 25 April the directors took the decision to cease trading and return the company to a dormant status

# **Auditor**

KPMG was appointed following a tender process in spring 2012

# **Objectives & Activities**

# **Objects & Aims**

The Charity's objects ("the Objects") are -

- a) to advance for the public benefit education in the United Kingdom, in particular but without limitation, by establishing, maintaining, carrying on, managing and developing schools, colleges and academies as centres of excellence in education for all, irrespective of ability, gender, culture, faith, race or nationality and embracing the shared values of different religions and beliefs to reflect the inclusive, cohesive, diverse and multicultural society of 21st Century Britain ("Academies") offering a broad curriculum with a strong emphasis on, but in no way limited to either one, or a combination of the specialism(s) specified in the Relevant Funding Agreements, and
- b) to promote for the benefit of the inhabitants of the areas in which the Academies are located and the surrounding areas the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants

The Trust's aims are as follows, these are set out in the corporate plan -

- Extending educational excellence for all by improving under-performing schools and by achieving operational economies of scale in terms of value for money and organisational resilience
- · Accelerating student attainment outcomes -
  - In secondary schools and academies by achieving an aspirational annual 10 percentage points improvement at GCSE, 5 A\*- C including English & maths
  - in primary academies exceed the national average of two levels of progress at the end of Key Stage 2 in English and Maths by 5 percentage points minimum each year
- Creating more cohesive communities and responsible global citizens by enhancing students' opportunities for social mobility, employability, personal and spiritual development

Transforming schools in deprived areas by improving and innovating in all aspects of teaching learning and leadership

# Objectives, Strategies, Activities & Public Benefit

E-ACT is one of the leading education sponsors in the country, established to promote excellence in education and learning. Currently it is achieving benefit to the public by the opening and

operating of academies and free schools across England as part of a major programme of investment in educational centres of excellence, which is also central to its charitable objects. Under the leadership of the Director General and a committed Board, E-ACT works in partnership with individual schools, their communities, local authorities and with all stakeholders who have an interest in education as part of the Government's Academies and free schools programmes

The focus of E-ACT is to support young people in achieving their true potential. We believe the better educated and more highly skilled people are, the better their life chances and the more likely they are to succeed in today's globalised world. E-ACT is **committed** to significantly improving students' ambitions, aspirations, learning, achievement and personal development, irrespective of their ability, gender, faith or race

Our growing number of academies and schools gives the Group the opportunity to benefit from the shared resources and the economies of scale derived from communal buying E-ACT academies and schools support each other and work together on crosscutting themes in pursuit of educational excellence

The ethos and values of E-ACT support and develop a culture where students' individual faith and cultural requirements are recognised, respected and celebrated. E-ACT is committed to fostering the tolerance and respect for others, which leads to greater community cohesion.

E-ACT provides benefits to the public through its academies and by achieving the following objectives -

- to raise educational standards by adding value through innovation, specialisms and by creating new opportunities for students,
- · to ensure high attainment and improved social mobility and inclusion,
- to provide an education where children become successful and confident adults who are sought after by employers,
- to provide a culturally inclusive ethos which values diversity, greater integration and community cohesion,
- to create awareness of environmental issues facing the world and to develop innovative projects in which young people can participate,
- to enable parents, carers and local communities to benefit from the facilities of each academy for education, training, health, fitness and recreation

The Board has referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the company's aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set

In the last financial and academic year E-ACT opened the following academies -

Sep-11 The Aldborough E-ACT Free School

The E-ACT Leeds East Academy St Ursula's E-ACT Academy

Jan-12 The E-ACT Blackley Academy

Ilminster Avenue E-ACT Academy

Willenhall E-ACT Academy

Apr-12 E-ACT Burnham Park Academy

Danetre & Southbrook Learning Village (an All-Through academy in July 2012)

After the year end, ten academies opened in September 2012 and two in January 2013 -

Forest E-ACT Academy
Greenfield E-ACT Primary Academy
Hartsbrook E-ACT Free School
Nechells Primary E-ACT Academy
The Parker E-ACT Academy
The Purston E-ACT Academy

Chalfont Valley E-ACT Primary Academy

Reedswood E-ACT Primary Academy

Sherwood E-ACT Academy West Walsall E-ACT Academy

Merritt's Brook E-ACT Primary Academy (January 2013)

Mansfield Green E-ACT Primary Academy (January 2013)

E-ACT has built an experienced project management team to work on academy projects and plans to build on this capacity to work not just on its own projects but to use the skills and expertise within the organisation in the wider education environment

The project capacity of the organisation has grown substantially in line with the range and number of new projects, and the acceleration of the academies and free schools programmes

As a significant employer, we continue to seek to attract and develop high quality leaders and staff who are committed to supporting E-ACT's long-term plans

E-ACT's Corporate and Business Plans have been drawn up to maximise the possibility of every member of staff understanding the objectives and targets of the whole organisation and in order to give clarity and value to each individual contribution made by everyone associated with E-ACT

The annual Business and Financial plans are monitored by the Board through a robust system of line management performance management in which employees are assessed on performance in delivering against tasks and activities that are in place to achieve the plan objectives. The Corporate Plan 2012-2015 is easily accessible to all those who work for E-ACT and underpins all other strategies. There are supplementary policies in place to involve employees in the affairs of the company including a whistle blowing policy.

The e-learning strategy and enhanced management information capacity will further involve employees through improved communication between sites, which are located throughout the country

All E-ACT academies and head office staff are required to implement the Diversity & Equality Policy in their day-to-day working practices allowing equal access to employment opportunities, training and dignity at work E-ACT ensures that its policies and practices are kept up to date in line with current legislation (Equality Act 2010) and that due regard is given to the need to eliminate unlawful discrimination, advance equality of opportunity and foster good relations. To support this work a corporate HR management information system (Safe EMS) is in development.

Our recruitment process for employment caters for disabled applicants and ensures that reasonable adjustments are made during this process as requested by the applicant. All E-ACT employees have access to an Occupational Health Service. Should an employee be disabled upon appointment or become disabled during the course of their employment then the advice of the Occupational Health Service will be sought with the objective of making any reasonable adjustments to ensure that the employee can remain in employment

All staff with disabilities have equal access to training, and career development and promotion opportunities through our performance management scheme. Specific training or adjustments requested by disabled staff either to ensure that they can remain in employment or prepare for promotional opportunities are addressed.

#### Achievements & Performance

E-ACT is creating academies and free schools that are inclusive and provide for all ability students who will learn and develop together reflecting the multi-racial, multi-faith and multi-cultural nature of 21<sup>st</sup> Century Britain E-ACT seeks to raise attainment, and in so doing, improve opportunities for young people

E-ACT has maintained its trajectory of successful improvement and this is reflected in headline GCSE results for 2012 -

- for our 15 E-ACT academies reporting results, the average headline figure for 5+ A\*-C
  including English & Mathematics has risen by 3% points from 2011 to 44% in 2012,
- for the eight established E-ACT academies, those which have been open for three years or more, 5+ A\*-C including English & Mathematics has improved by an average of over 13% points since becoming an E-ACT academy,
- three E-ACT academies improved by over 10% points this year, Parkwood (up 17% to 47%), Leeds West (up 13% to 57%) and Heartlands Academy (up 11% to 55%) E-ACT Burnham Park Academy, which opened in April 2012, but had had an E-ACT Interim Principal since September 2011, improved by 16% points to 51% in 2012

# **Going Concern**

E-ACT's business activities, together with the factors likely to affect its future development, performance and position are set out within this report. In addition, the financial statements include the Company's objectives, policies and processes for managing its capital, its financial risk management objectives, details of its financial policy, and its exposures to risk. E-ACT has considerable financial resources together with long-term contracts under the Master Funding Agreement with the Department for Education.

Consequently, the Trustees believe that the group is well placed to manage its business risks successfully despite the current uncertain national economic outlook. The Trustees have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

# Financial Review

# Financial & Risk Management Objectives

E-ACT's income is mainly derived from the DfE. Revenue and small capital grants are paid annually to each academy, but in addition there is an opportunity for academies to bid for substantial capital funding, and head office receives project management income to contribute to the cost of opening new academies. These grants and associated expenditure are shown as Restricted Funds in the Statement of Financial Activities.

During the year ended 31 August 2012 the total expenditure (excluding restricted fixed assets and pension funds) was £92 9m and income (excluding restricted fixed assets and pension funds) was £94 4m, Despite income being higher than expenditure overall there has been a reduction in restricted general funds reserves due to the transfer of pension deficits in respect of new Academies amounting to £3 2m, and actuarial losses during the year totalling £2 2m. Accordingly the net outgoing restricted general funds amounts to £6 1m for the year. In addition, a transfer of £2 1m from revenue to capital reserves has taken place in order to adequately provide for future depreciation charges on capitalised assets.

Restricted fixed asset income for the year is £70.5m and expenditure £4.8m, in the main representing gifted land and buildings and other equipment

Net pension liabilities, including new academies transferred in during the year, increased by £6 0m during the year and stood at £13 6m at 31 August 2012

At 31 August 2012, Restricted Reserves totalled £81 7m, and Unrestricted Reserves totalled £0 6m. The Restricted Reserves comprise £90 9m surplus in Fixed Asset Reserves (i.e. provision for future depreciation charges), £13 6m deficit in Pension Reserves, and £4 4m surplus in Restricted General Funds (i.e. usable reserves)

The accounts have been prepared on a going concern basis, but the aforementioned deficit resulting from the Local Government Pension Funds is required to be shown as a liability on the balance sheet by Financial Reporting Standards (FRS)

Prior year adjustments have been made to reflect omissions and restatement to opening balances in respect to gifted assets and pension liabilities, both having now been valued at the point of conversion from schools to academies. Further, funds have been moved (in 2011/12) from Restricted Reserves to Restricted Fixed Asset Reserves, to fully provide for outstanding depreciation charges on capitalised fixed assets in both current and prior years. This enables the organisation to better manage its academies usable revenue reserves and ring-fence the future capital committed reserves.

Income and expenditure have risen significantly each year as the number of open academies has grown as follows -

2008/09 1
2009/10 8
2010/11 11
2011/12 19

A further 10 opened in September 2012, and 2 more in January 2013, which means the results of at least 31 will be consolidated in the 2012/13 accounts. The Board has approved growth up to 45 by 31 August 2013

E-ACT academies' ability to undertake effective financial forward planning is heavily dependent on DfE funding announcements. Within the current Spending Review since December 2010 there continues to be a per pupil cash freeze in General Annual Grant (GAG), accompanied by significant reductions in Local Authority Central Support Equivalent Grant (LACSEG), mainstreamed grants, 16-19 funding, and Bursary Grants

The only growth in revenue funding since 2010 has been Pupil Premium, starting in April 2011 and which we benefit from due to the high percentage of free school meals in many of our academies Pupil Premium is scheduled to quadruple in total over the four years ending March 2015, by which time it is likely to constitute a significant proportion of our funding. What happens thereafter will be critical for our budget planning, as any variations in funding will impact on the final term of 2014/15 – funding might continue in a similar form or be subsumed into mainstream GAG, and/or the level of funding could be increase, reduced, or even completely come to an end. Whatever the outcomes we would need to know early in 2014 so that we can set our 2014/15 budgets with some confidence, though the fact that Pupil Premium funding ends at the same time as the National Funding Formula is scheduled to come into effect would suggest that we would know by this time

# Principal Financial Risks & Uncertainties

Financial risks and uncertainties are outlined below, analysed between those that are more likely to impact in the financial year following these accounts, and those that are longer-term considerations

# Financial Risks in 2012/13

- i) A lower number of pupils in the academies than the number on which they have been funded could result in a proportion of revenue grant funding being clawed back. This risk is managed by closely monitoring the pupil numbers from the start of the Autumn Term and ensuring academies adjust budgets in year in line with estimated clawback.
- ii) Any unforeseen property related problem that is not covered by insurance would be a significant financial risk. See point (viii) below
- iii) Costs of any planned reorganisations and capability procedures that are beyond thresholds that the DfE or local authorities can fund

# Financial Risks in Later Years

- iv) A lower than expected intake of Nursery, Year 1 & Year 7 pupils impacts on funding not just in the year this arises but in all subsequent years as that intake works through to Year 6 or 11
- v) Reduction in 16-19 funding until it reaches a par with college and FE college funding, combined with the greater mobility of older students, creates an annual risk for our academies that operate 6<sup>th</sup> Forms. Opening or expanding 6<sup>th</sup> Forms though is also an opportunity to increase funding
- vi) The move towards a National Funding Formula will produce gainers and losers on a large scale. This risk is mitigated by monitoring the proposals that local authorities consult on through their Schools Forums, and
- vii) Pupil Premium is becoming a significant source of funding for our academies due to the high percentage of free school meals, such that there is a significant financial risk if the funding is not continued in some form beyond the current programme end in March 2015, our 2014/15 financial year. At this current time, the risk can only be managed by our academies having a clear understanding of what activities it uses Pupil Premium funding for, so they are in a better position to plan any potential budget reductions.
- VIII) There is a long-term risk in the uncertainty of capital and maintenance funding. The annual Devolved Formula Capital allocations are now extremely low, and the annual Academies Capital Maintenance Fund (ACMF) is many times over-subscribed. E-ACT has access to no other funds for major, and often by their nature urgent, investment requirements (e.g. boiler, roof and window replacements), or for any significant ongoing general refurbishment or ICT replacement (kit and infrastructure) programmes. We will seek to mitigate this risk by establishing sinking fund guidance for academies, and utilising the DfE national asset management survey to support any major funding bids we make to the ACMF.

# **Reserves Policy**

Academies are funded on a monthly basis by DfE grant, and income fairly matches expenditure, where around 75% is spent on teaching and other staffing

The Master Funding Agreement allows academies to retain revenue reserves up to 2% cumulatively of General Annual Grant, plus a further 10% cumulatively for capital purposes. Pupil Premium funding can be carried forward without restriction. Start Up Grants can be carried forward during the period of years that they are paid.

The group is the process of developing a reserves policy in respect of unrestricted funds. At the year-end these amounted to £550,000, which is not considered to be excessive

Maintaining a level of reserves is essential as E-ACT currently has no recourse to other revenue income streams of any significance. Annual devolved formula capital funding is now very small, but we have been reasonably successful on capital funding having agreed to pilot the multi academy trust allocation arrangement with DfE, which avoids us having to make individual bids for each academy where there is no guarantee of receiving any funding

The level of reserves at 31 August 2012 is set out on page 14 in this report and within the accounts. The Trustees have not set a target level of reserves in aggregate or for each academy because the policy is to ensure funding received is spent on the pupils that are currently within the academies. The Trustees would nevertheless want to see academies maintaining a reasonable level of reserves to enable them to cope with unexpected expenditure or income shortfalls without always having to make compensatory budget adjustments on every occasion. It has not been prescribed to academies what this reasonable level of reserves should be, rather academies are urged to prepare financial forward plans for at least the coming three years alongside the annual budget, and to actively maintain a financial risk register.

The Master Funding Agreement enables the Trustees to transfer reserves between academies should they so choose or the need arises, but other than to ensure there are adequate reserves in aggregate at any one time to offset any academies that are in deficit, no plans exist to centrally manage the use of reserves across E-ACT

Because of accounting for the Local Government Pension Scheme (LGPS) the accounts recognise a significant pension fund deficit within restricted funds, but this does not mean there is an immediate liability for this amount, rather it reflects the potential for increases in employer pension contributions in later years

# **Investment Policy**

The Board, on the recommendation of the Finance Committee, approved a revised Treasury Management Policy in January 2012 The principal consideration in this policy is risk minimisation

# **Plans for Future Periods**

E-ACT has significant development plans, with Board approval having been given to growing as far as 45 academies by 31 August 2013

E-ACT Enterprises Limited was incorporated in the previous financial year as a wholly owned subsidiary of E-ACT, with the objective of providing consultancy services to other organisation's within the education sector and applying its profits to the work of E-ACT. Following a board meeting on 25 April the directors took the decision to cease trading and return the company to a dormant status.

E-ACT Free Schools Trust, a company limited by guarantee and an exempt charity, was also established during the previous year to run the Aldborough E-ACT Free School and any future free schools promoted by E-ACT. A comprehensive Corporate Plan has been developed that incorporates activity within each of these E-ACT entities. Our strategy for years 2012-15 is laid out in this document and monitored regularly against ambitious benchmarks by both the senior management team and the E-ACT Board.

#### Funds Held as Custodian Trustee on behalf of others

None

#### **Auditor**

In so far as the Trustees are aware -

- there is no relevant audit information of which the charitable company's auditor is unaware,
- they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

This report was approved by the Trustees on 3 May 2013 and signed on their behalf by

David Moran

Acting Chief Executive Officer & Accounting Officer

# **Governance Statement**

As Trustees, we acknowledge we have overall responsibility for ensuring that E-ACT has an effective and appropriate system of internal control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board has delegated day-to-day responsibility to the Director General as Accounting Officer, who in turn has delegated responsibility within academies to their Principal, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned in the funding agreements with the Secretary of State for Education Principals are responsible for reporting to their Local Governing Body, and the Director General to the Board, on any material weaknesses or breakdowns in internal control

# Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness.

The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of E-ACT policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place throughout the year, and continues to be reviewed and updated, particularly at this time to incorporate additional requirements around regularity brought about by the Education Funding Agency's introduction of a specific audit opinion on this at the end of September 2012.

# Capacity to Handle Risk

The Board has reviewed the key risks to which E-ACT is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks

The Board is of the view that there is a formal ongoing process for identifying, evaluating and managing significant risks that has been in place for the year ended 31 August 2012 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board, and as recently as December 2012 invited the external auditor to run a risk management seminar at the conclusion of the regular board meeting.

# Governance

The information on governance here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board has met formally seven times during the year Attendance during the year at meetings of the Board was as follows -

| <u>Trustee</u>       | Meetings Attended | Out of a Possible |
|----------------------|-------------------|-------------------|
| Ann Limb (Chair)     | 6                 | 7                 |
| Stephen Perry        | 5                 | 7                 |
| Sir Bruce Liddington | 5                 | 7                 |
| David Mallen         | 5                 | 7                 |
| David Reynolds       | 6                 | 7                 |
| John Hall            | 6                 | 7                 |
| Ben Green            | 5                 | 7                 |
| Gerard McCormack     | 7                 | 7                 |
| Jamal Dardouk        | 6                 | 7                 |
| Clive Lewis          | 3                 | 5                 |
| Tom Peryer           | 0                 | 0                 |
| Peter Fair           | 1                 | 1                 |
| Noorzaman Rashid     | 4                 | 4                 |
| Barry Bainbridge     | 6                 | 7                 |
| Sheila Scales        | 4                 | 7                 |

The **Finance Committee** is a sub-committee of the Board - Its principal responsibilities and areas of work are to -

- take responsibility on behalf of the Board for overseeing all financial aspects of the operations of E-ACT, E-ACT Enterprises Ltd, and E-ACT Free Schools Trust, so as to ensure short and long-term viability,
- make recommendations to the Board on the Head Office long-term budget strategy, annual budget and financial forward plan, and monitor these once they are approved,
- determine the treasury management strategy, and monitor compliance and performance thereof.
- monitor any financial targets and key performance indicators included within the Corporate Plan and Annual Business Plan

During the year the committee met on four occasions Attendance during the year at meetings of the committee was as follows -

| <u>Trustee</u>   | Meetings Attended | Out of a Possible |
|------------------|-------------------|-------------------|
| Stephen Perry    | 4                 | 4                 |
| Ben Green        | 3                 | 3                 |
| Jamal Dardouk    | 4                 | 4                 |
| Gerard McCormack | 3                 | 4                 |
| Peter Fair       | 1                 | 1                 |
| Sheila Scales    | 3                 | 4                 |

The Audit & Risk Committee is a sub-committee of the Board - Its principal responsibilities and areas of work are to -

- · oversee the appointment and performance of external auditors,
- review the annual financial statements and external auditors report thereon,
- approve arrangements for ensuring effective internal control across E-ACT, which may

include a combination of internal audit and Responsible Officers,

oversee arrangements for insurance and risk management, whistleblowing and fraud prevention

During the year the committee met on four occasions Attendance during the year at meetings of the committee was as follows -

| <u>Trustee</u>   | Meetings Attended | Out of a Possible |
|------------------|-------------------|-------------------|
| Gerard McCormack | 4                 | 4                 |
| John Hall        | 2                 | 3                 |
| Barry Bainbridge | 3                 | 3                 |
| Tom Peryer       | 1                 | 1                 |
| Ben Green        | 1                 | 1                 |

The **Remuneration Committee** is a sub-committee of the Board. Its principal responsibilities and areas of work are to -

- · advise the Board of Trustees on the salary of the Director General and executive directors,
- · review performance management and pay policy,
- review the arrangements for paying Chairs of Governors and Clerks for the Academy Governing bodies and make recommendations to the Board,
- review policies relating to recruitment, equalities, equal opportunities and other related employment policies and make recommendations to the Board for the approval and adoption of any such policies,
- review the making of severance payments to employees on termination of any contract of employment where such payment has been made,
- agree a talent management strategy for head office staff and (where applicable) Academy staff and monitor its implementation

During the year the committee met on one occasion. Attendance during the year at meetings of the committee was as follows -

| <u>Trustee</u>   | Meetings Attended | Out of a Possible |
|------------------|-------------------|-------------------|
| Noorzaman Rashid | 1                 | 1                 |
| Ann Limb         | 1                 | 1                 |
| David Mallen     | 1                 | 1                 |
| David Reynolds   | 1                 | 1                 |

The **Nominations Committee** is a sub-committee of the Board. Its principal responsibilities and areas of work are to -

 regularly review the structure, size and composition (including the skills, knowledge and experience) required of the Board compared to its current position and make recommendations to the Board with regard to any changes,

- give full consideration to succession planning for Directors and other senior executives in the course of its work.
- identify and nominate for the approval of the Members, candidates to fill Board vacancies as and when they arise

During the year the committee met on two occasions. Attendance during the year at meetings of the committee was as follows -

| <u>Trustee</u>   | Meetings Attended | Out of a Possible |
|------------------|-------------------|-------------------|
| Noorzaman Rashid | 2                 | 2                 |
| Ann Limb         | 1                 | 2                 |
| Sheila Scales    | 0                 | 2                 |
| Stephen Perry    | 1                 | 1                 |
| Gerard McCormack | 1                 | 1                 |

# Risk & Control Framework

The system of internal financial control includes -

- a Finance Manual & Governors' Handbook issued to all academies,
- a Procurement Policy approved by the Board, which includes thresholds for approving purchase orders and seeking of competitive quotations and tenders,
- the "Offer Letter" that sets out the respective responsibilities of head office and academies,
- a month-end checklist that confirms whether or not all control account reconciliations and ledger postings have been actioned,
- · a monthly budget monitoring return to head office,
- a single main and sundry bank account for E-ACT, with authority for releasing payments resting with head office,
- academies being required to copy all invoices over £5,000 to head office for scrutiny before payments are released, to provide a further control over large payments,
- academies appointing a Responsible Officer to review systems of control and a sample of transactions at least once a term, the findings of which are reported to Local Governing Bodies and head office,
- academy Finance Trustees submitting a budget monitoring report to every meeting of their Finance & Assets Committee, and monthly to head office,
- academies are required to maintain a financial forward plan,

- the external audit regularity questionnaires issued to all academies and every budget holder across E-ACT,
- the E-ACT Finance Scorecard is completed at the end of each term, assessing academies' performance in financial standing, governance, monitoring and administration. This was introduced during the last year.

The Audit & Risk Committee has reviewed the extent of work conducted by Responsible Officers over the past year and has now determined a minimum standard and specification for all E-ACT academies, which includes the requirement that the Responsible Officer should not be a governor of the academy and should be suitably qualified for the role

# Review of Effectiveness of Risk & Control Framework

As Accounting Officer, the Director General has responsibility for reviewing the effectiveness of the system of internal control. During the year in question, the review has been informed by -

- · the work of Responsible Officers,
- the work of the Audit & Risk Committee,
- the work of academy Principals, who have responsibility for the development and maintenance of the internal control framework at a local level.
- a review of compliance with procurement rules and guidance
- a review of auditor's management recommendations, with progress reported regularly to the Audit & Risk Committee

On 11 March 2013 E-Act was issued with a Financial Notice to Improve by the Education Funding Agency The E-ACT Management and Board of Trustees have established a comprehensive Action Plan and are working closely with the EFA to ensure successful implementation. It will be reviewed in July 2013

# New Academies in the Period

E-ACT opened three academies in September 2011 (including one Free School), a further three in January 2012, and four more in April 2012. Three of the last merged a month later into a single All-Through Academy, so the accounts for 2011/12 comprise consolidated results for 19 academies. Twelve further academies (including the second Free School) have opened on or after 1 September 2012.

E-ACT has robust project management arrangements for taking all new academies, which from the financial perspective include support in establishing an academy's first budget under E-ACT sponsorship, setting it up within the corporate accounting system (PS Financials), and providing it with the E-ACT Finance Manual and established processes and procedures for managing budgets and carrying out financial transactions

New academies are written to when they convert, advising them to review their draft budget at their first Local Governing Body or Finance & Assets Committee meeting, with the aim of owning this themselves by ensuring they understand how all the expenditure and income estimates have been constructed, making adjustments where necessary, and identifying their budget risks going forward. All academies are required to appoint a Responsible Officer within their first term.

This report was approved by the Trustees on 3 May 2013 and signed on their behalf by

Dr Ann Limb

Chair of E-ACT

David Moran

Acting Chief Executive Officer & Accounting

Officer

# Statement on Regularity, Propriety & Compliance

As Accounting Officer of E-ACT I have considered my responsibility to notify the academy trust Board and the Education Funding Agency of material irregularity, impropriety and non-compliance with Education Funding Agency terms and conditions of funding, under the funding agreements in place between E-ACT and the Secretary of State. As part of my consideration I have had due regard to the requirement of the Academies Financial Handbook.

I confirm that I and the Board are able to identify any material irregular or improper use of funds by E-ACT, or material non-compliance with the terms and conditions of funding under E-ACT's Master Funding Agreement and the Academies Financial Handbook

There have been low rates of compliance with procurement policies and practices throughout the year Following internal investigations in the financial year and a subsequent investigation by the Education Funding Agency in February 2013, certain incidences where services have been procured have been identified with a value of £238k where no conclusive evidence has been found to support either irregularity or regularity of the procurement process though in each case the Trust received the services procured which were required by the organisation. What is clear is that there has been a breakdown in process in relation to these incidents, which is being addressed as part of E-ACT's Action Plan submitted to the Education Funding Agency in April 2013. This is being taken forward in conjunction with the Education Funding Agency, and is being closely monitored by management, the Board of Trustees, the Education Funding Agency.

I can confirm that any instances of potential material irregularity, impropriety or funding non-compliance discovered to date have been notified to the governing body and the Education Funding Agency

This report was approved by the Trustees on 3 May 2013 and signed on their behalf by

David Moran

Acting Chief Executive Officer & Accounting Officer

# Statement on Trustees' Responsibilities for the Financial Statements

The Trustees for charitable activities of E-ACT are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Trust and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to -

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any
  material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in business

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Trust applies financial and other controls, which conform to the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the EFA/DfE have been applied for the purposes intended

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report was approved by the Trustees on 3 May 2013 and signed on their behalf by

Dr Ann Limb

G. Lint

Chair of E-ACT

David Moran

Acting Chief Executive Officer & Accounting Officer

# Independent Auditor's Report to the Trustees of E-ACT

We have audited the financial statements of E-ACT for the year ended 31 August 2012 set out on pages 28 to 57. The financial reporting framework that has been applied in their preparation is applicable law, the Academies Accounts Direction 2011/12 and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the charitable company's (the Academy's) members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and in respect of the separate opinion in relation to compliance with the Academies Accounts Direction 2011/12 issued by the Education Funding Agency ("EFA") on terms that have been agreed. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and, in respect of the separate opinion in relation to compliance with the Academies Accounts Direction 2011/12 issued by the EFA, those matters that we have agreed to state to them in our report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed

# Respective responsibilities of the Trustees and auditor

As explained more fully in the Statement of Trustees' Responsibilities set out on page 24, the Trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of financial statements which give a true and fair view. Our responsibility is to audit, and express an opinion, on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those auditing standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

# Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www frc org uk/auditscopeukprivate

# Opinion on financial statements

In our opinion the financial statements -

- give a true and fair view of the state of the Academy's affairs at 31 August 2012, and of its
  incoming resources and application of resources, including its income and expenditure, for
  the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice,
- have been prepared in accordance with the Companies Act 2006,
- have been prepared in accordance with the Academies Accounts Direction 2011/12 issued by the EFA

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees' for the financial year for which the financial statements are prepared is consistent with the financial statements

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the Academy, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns,
- · certain disclosures of Governors' remuneration specified by law are not made,

· we have not received all the information and explanations we require for our audit

Michael Rowley (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

**Chartered Accountants** 

1 Forest Gate, Brighton Road, Crawley, West Sussex, RH11 9PT

3<sup>rd</sup> May 2013

# Independent Accountant's Report on Regularity to the Trustees of E-ACT and the Education Funding Agency

In accordance with the terms of our engagement letter dated 19 November 2012 and further to the requirements of the Education Funding Agency (EFA), we have carried out a review to obtain assurance about whether, in all material respects, the expenditure disbursed and income received by E-ACT during the year to 31 August 2012 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them

This report is made solely to the governing body and the EFA. Our review work has been undertaken so that we might state to the governing body and the EFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the governing body and the EFA, for our review work, for this report, or for the opinion we have formed

# Respective responsibilities of the governing body and reporting accountant

The governing body is responsible, under the requirements of the Academies Act 2010, subsequent legislation and related regulations, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them

Our responsibilities for this review are established in the United Kingdom by our profession's ethical guidance and the guidance set out in the EFA's Financial Handbook and the Academies Accounts Direction 2011/12. We report to you whether, in our opinion, anything has come to our attention in carrying out our review which suggests that in all material respects, expenditure disbursed and income received during the year to 31 August 2012 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them

# Basis of opinion

We conducted our review in accordance with the Academies Handbook and the Academies Accounts Direction 2011/12 issued by the EFA. However, as disclosed in the Accounting Officer's statement on regularity, propriety and compliance, with respect to procurement process the evidence available to us was limited. There have been low rates of compliance with procurement policies and practices throughout the year. There were also certain incidences where services have been procured with a value of £238k where no conclusive evidence has been found to support either irregularity or regularity of the procurement process though in each case the Trust received the services procured which were required by the organisation.

# Qualified Opinion arising from limitation in scope

In the course of our work, except for the matters listed below, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2011 to 31 August 2012 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them

In relation solely to the limitation on our work surrounding procurement

- we have not obtained all the information and explanations that we considered necessary for the purpose
  of our review
- we were unable to determine either irregularity or regularity of the procurement process of services detailed above

Michael Rowley

for and on behalf of KPMG LLP, Statutory Auditor

**Chartered Accountants** 

1 Forest Gate, Brighton Road, Crawley, West Sussex, RH11 9PT

May 2013

E-ACT
Statement of Financial Activities

For the year ended 31 August 2012

|   |    |       |                                |   | - "   |                                       | Restated see note 27                  |
|---|----|-------|--------------------------------|---|---|---------------------------------------|---------------------------------------|
|   |    | Notes | Unrestricted<br>Funds<br>£'000 | Restricted<br>General<br>Funds<br>£'000 | Restricted<br>Fixed Asset<br>Funds<br>£'000 | Total<br>31st August<br>2012<br>£'000 | Total<br>31st August<br>2011<br>£'000 |
| Incoming resources  |    |       |                                |   |   |                                       |                                       |
| Incoming resources from generated funds   |    |       |                                |   |   |                                       |                                       |
| Voluntary income  | 3  |       | 42                             | 0                                       | 0   | 42                                    | 87                                    |
| Activities for generating funds   | 4  |       | 3,406                          | 0                                       | 0   | 3,406                                 | 2,235                                 |
| Investment income   | 5  |       | 37                             | 0                                       | 0   | 37                                    | 25                                    |
| Other trading Income  | 5a |       | 15                             | 0                                       | 0   | 15                                    | 0                                     |
| Incoming resources from charitable activies   |    |       |                                |   |   |                                       |                                       |
| Funding for the Academy's educational   | _  |       | _                              |   |   |                                       |                                       |
| operations  | 6  |       | 0                              | 90,939                                  | 5,239                                       | 96,178                                | 75,357                                |
| Exceptional Income Transfer of assets/liabilities from                                    |    |       |                                |   |   |                                       |                                       |
| incoming schools  | 26 |       | 245                            | (3,241)                                 | 65,252                                      | 62,256                                | 0                                     |
| incoming scribors   | 20 |       | 243                            | (3,241)                                 | 05,252                                      | 02,230                                | U                                     |
| Total incoming resources  |    |       | 3,745                          | 87,698                                  | 70,491                                      | 161,934                               | 77,704                                |
| Resources expended  |    |       |                                |   |   |                                       |                                       |
| Cost of generating funds  |    |       |                                |   |   |                                       |                                       |
| Costs of generating voluntary income  |    |       | 0                              | 0                                       | 0   | 0                                     | 154                                   |
| Other Trading Costs   | 7  |       | 15                             | 0                                       | 0   | 15                                    | 0                                     |
| Charitable activities   |    |       |                                |   |   |                                       |                                       |
| Other resouces Expended   | 26 |       | 0                              | 0                                       | 0   | 0                                     | 1,705                                 |
| Academy's educational, operations   | 8  |       | 3,380                          | 89,189                                  | 4,826                                       | 97,395                                | 78,260                                |
| Governance costs  | 9  |       | 71                             | 222                                     | 0   | 293                                   | 159                                   |
| Total resources expended  | 7  |       | 3,466                          | 89,411                                  | 4,82  | 6 97,703                              | 80,278                                |
| Net incoming / (outgoing) resources before transfers                                      |    |       | 279                            | (1,713)                                 | 65,665                                      | 64,231                                | (2,574)                               |
| Gross transfers between funds   | 17 |       | 0                              | (2,107)                                 | 2,107                                       | 0                                     | 0                                     |
| Net income/(expenditure) for the year   |    |       | 279                            | (3,820)                                 | 67,772                                      | 64,231                                | (2,574)                               |
| Other recognised gains and losses   |    |       |                                |   |   |                                       |                                       |
| Actuarial (losses) gains on defined benefit   |    |       |                                |   |   |                                       |                                       |
| pension schemes   | 27 |       | 0                              | (2,230)                                 | 0   | (2,230)                               | 2,593                                 |
| Net movement in funds<br>Reconcilition of funds   |    |       | 279                            | (6,050)                                 | 67,772                                      | 62,001                                | 19                                    |
| Funds brought forward (Onginally (£2,230,000 before prior year adjustment of £22,506,000) |    |       | 271                            | (3,106)                                 | 23,111                                      | 20,276                                | 20,257                                |
| Funds carried forward at end of year  |    |       | 550                            | (9,156)                                 | 90,883                                      | 82,277                                | 20,276                                |
|   |    |       |                                |   |   |                                       |                                       |

All of the groups activities derive from continuing operations in both years. There were 11 academies in operation during the year to 31 August 2011 and rising to 18 academies and 1 free school for the year ended 31 August 2012.

A statement of recognised gains and losses is not required as all gains and losses are included in the Statement of Financial Activities

E-ACT **Balance Sheets** 

For the year ended 31 August 2012

|   |    | Group               | Restated<br>Group Group |                     | Restated<br>Charity |  |
|---|----|---------------------|-------------------------|---------------------|---------------------|--|
|   |    | 31st August<br>2012 | 31st August<br>2011     | 31st August<br>2012 | 31st August<br>2011 |  |
|   |    | £,000               | £'000                   | £.000               | £,000               |  |
| Fixed assets                            |    |                     |                         |                     |                     |  |
| Tangible Assets                         | 13 | 90,381              | 24,847                  | 88 438              | 24,847              |  |
| Current assets                          |    |                     |                         |                     |                     |  |
| Stock                                   | 14 | 31                  | 0                       | 31                  | 0                   |  |
| Debtors                                 | 15 | 7,270               | 2,579                   | 6 921               | 2,579               |  |
| Cash at bank and in hand                |    | 9,602               | 8 889                   | 9 563               | 8,889               |  |
|   |    | 16,903              | 11 468                  | 16 515              | 11 468              |  |
| Creditors Amount falling due within one | 16 | (11 447)            | (8 445)                 | (11,116)            | (8,445)             |  |
| Net current assets                      |    | 5,456               | 3,023                   | 5,399               | 3 023               |  |
| Net assets excluding pension liability  |    | 95,837              | 27,870                  | 93,837              | 27,870              |  |
| Pension scheme liability                | 25 | (13,560)            | (7,594)                 | (13 556)            | (7 594)             |  |
| Net assets including pension liability  |    | 82,277              | 20,276                  | 80,281              | 20,276              |  |
| Funds of academy                        |    |                     |                         |                     |                     |  |
| Restricted funds                        |    |                     |                         |                     |                     |  |
| Fixed asset fund                        | 17 | 90 883              | 23,111                  | 88,438              | 23,111              |  |
| General fund                            | 17 | 4,404               | 4,488                   | 4,849               | 4,488               |  |
| Pension reserve                         | 17 | (13,560)            | (7,594)                 | (13 556)            | (7,594)             |  |
| Total restricted funds                  |    | 81,727              | 20,005                  | 79,731              | 20,005              |  |
| Unrestricted funds                      |    | 550                 | 271                     | 550                 | 271                 |  |
| General fund(s)                         | 17 |                     |                         |                     |                     |  |
| Total funds                             |    | 82,277              | 20,276                  | 80,281              | 20,276              |  |

The financial statements on Page 28 to 57 were approved by the trustees on 3 May 2013 and signed on their behalf by

David Moran

Acting Chief Executive Officer and Accounting Officer

company number: 652 6376

E-ACT

Cash Flow Statement

For the year ended 31 August 2012

|  |       | Group                        | Group                        |  |
|--|-------|------------------------------|------------------------------|--|
|  | Notes | 31st August<br>2012<br>£'000 | 31st August<br>2011<br>£'000 |  |
| Net cash inflow from operating activities                | 19    | 689                          | 4,160                        |  |
| Returns on investments and servicing of finance          | 20    | 37                           | 25                           |  |
| Capital expenditure                                      | 21    | (13)                         | (42)                         |  |
| Increase in cash in the year                             | 22    | 713                          | 4,143                        |  |
| Reconciliation of net cash flow to movement in net funds |       |                              |                              |  |
| Net funds at beginning of year                           |       | 8,889                        | 4,746                        |  |
| Net funds at end of year                                 |       | 9,602                        | 8,889                        |  |

# Notes to the Financial Statements

# For the Year Ended 31 August 2012

# Note 1 · Statement of Accounting Policies

These financial statements consolidate the results of E-ACT, E-ACT Free Schools Trust and E-ACT Enterprises Limited

# **Basis of Preparation**

The financial statements have been prepared under the historical cost convention in accordance with applicable United Kingdom Accounting Standards, the Charity Commission 'Statement of Recommended Practice Accounting & Reporting by Charities' ('SORP 2005'), the Academies Accounts Direction issued by the EFA and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below

The Group has recorded a prior year adjustment that impacts on both the 2009/10 and 2010/11 financial statements primarily in respect of gifted land and buildings that were not previously recognised in the accounts, as well as some other presentational matters relating to defined benefit pension schemes transferred in This is more fully explained in Note 27

# **Going Concern**

E-ACT's business activities, together with the factors likely to affect its future development, performance and position are set out within this report. In addition, the financial statements include the Company's objectives, policies and processes for managing its capital, its financial risk management objectives, details of its financial policy, and its exposures to risk. E-ACT has considerable financial resources together with long-term contracts under the Master Funding Agreement's with the Department for Education. Consequently, the Trustees believe that the company is well placed to manage its business risks successfully despite the current uncertain national economic outlook.

The Trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

# Incoming Resources

All incoming resources are recognised when E-ACT has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability

# Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of

# Notes to the Financial Statements

# For the Year Ended 31 August 2012

entitlement of receipt its recognition is deferred and included in creditors as deferred income

# · Sponsorship income

Sponsorship income is recognised in the Statement of Financial Activities in the period in which it is receivable, where there is certainty of receipt

#### Donations

Donations are recognised in the Statement of Financial Activities in the period in which they are receivable, where there is certainty of receipt

# Donated services and gifts in kind

The value of donated services and gifts in kind are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the E-ACT can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with accounting policies.

# Interest receivable

Interest earned on cash balances is recognised in the Statement of Financial Activities in the period in which it is receivable

# Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or completion of the service

# Resources Expended

All expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, and depreciation charges allocated on the portion of the asset's use

# · Costs of generating funds

These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds

#### Notes to the Financial Statements

# For the Year Ended 31 August 2012

#### Charitable activities

These are costs incurred on E-ACT's educational operations

#### Governance costs

These include the costs attributable to the company's compliance with constitutional and statutory requirements, including audit, strategic management, legal costs associated with the governance of the company, trustee's expenses and a proportion of staff costs and overheads

# Support costs

The majority of support relates to the academies' educational operations, a small proportion relates to governance and these have been allocated on the basis of time spent

All resources expended are inclusive of any irrecoverable VAT

# **Tangible Fixed Assets**

Assets costing more than £500 are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment. Items bought in bulk which individually cost less than £500 may be capitalised.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the Balance Sheet at cost or valuation and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with accounting policy.

The Trust has received gifted land, buildings and equipment, both of which are accounted for as gifted assets in the restricted fixed asset funds, in accordance with the Charities SORP—Gifted Land and Buildings are subject to an independent valuation by qualified Chartered Surveyor Equipment is valued on a historic cost basis

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful lives, as follows -

- Freehold Buildings over 50 years
- · Leasehold Land over the length of lease

# **Notes to the Financial Statements**

# For the Year Ended 31 August 2012

- · Long leasehold buildings lower of 50 years, length of lease, or useful economic life
- Short leasehold buildings over the period of the lease
- ICT equipment and software 3 years
- Fixtures, fittings and equipment 5 years
- Motor vehicles 5 years

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### Leased Assets

Rentals under operating leases are charged to the Statement of Financial Activities evenly over the lease term

The Trust occupies a number of buildings on an operating lease basis. These have been treated a donated facilities, at the value to the Trust in these financial statements.

The Trust occupies a number of buildings on finance lease basis. These have been treated as gifted fixed assets, at the value to the Trust in these financial statements.

# Stock

Unsold uniforms and catering stocks are valued at the lower of cost or net realisable value

# **Taxation**

E-ACT is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes Accordingly, the E-ACT is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes

#### Notes to the Financial Statements

## For the Year Ended 31 August 2012

## **Conversion to an Academy Trust**

The conversion from a state maintained school to an academy trust involved the transfer of identifiable assets and liabilities and the operation of schools, and are recorded at fair value and have been accounted for under the acquisition method of accounting

The assets and liabilities transferred on conversion to an academy trust have been valued at their fair value being a reasonable estimate of the current market value that the governors would expect to pay in an open market for an equivalent item. Their fair value is in accordance with the accounting policies set out for E-ACT. The amounts have been recognised under the appropriate balance sheet categories, with a corresponding amount recognised in voluntary income as net income in the Statement of Financial Activities and analysed under restricted fixed asset funds. This represents the value of the Freehold property transferred by the Local Authority to the Trust Further details of the transaction are set out in Note 26.

#### **Pensions Benefits**

E-ACT staff are members of one of three pension schemes, two of which are defined benefit schemes

## · Defined benefit schemes

## Teachers' Pension Scheme (TPS)

Full-time and part-time teaching staff employed under a contract of service are eligible to contribute to the TPS. It is an unfunded statutory scheme, with contributions so as to spread the cost of pensions over employees' working lives with E-ACT in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. The TPS is a multi-employer scheme and E-ACT is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

## **Local Government Pension Scheme (LGPS)**

Non-teaching academy staff are offered membership of the Local Government Pension Schemes (LGPS). They are funded schemes and the assets are held separately from those of E-ACT in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised

#### Notes to the Financial Statements

## For the Year Ended 31 August 2012

immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses. More details of these schemes are given in note 25.

At the point that a school transfers as an academy to E-ACT, the related asset or liability under the LGPS is recognised in the Trust's financial statements as restricted general funds

#### Defined contribution scheme

#### **Head office Pension Scheme**

Head office employees have the option of joining a defined contribution scheme operated by Scottish Widows The pension costs for the scheme represent the contributions payable in the period

## **Fund Accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of E-ACT at the discretion of the governors. Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education Funding Agency where the asset acquired or created is held for a specific purpose. Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency.

| Fo | r the year ended 31 August 2012   |                       |                           |                         |
|----|---|-----------------------|---------------------------|-------------------------|
|    |   |                       | 31st August               | Restated<br>31st August |
|    |   |                       | 2012<br>£'000             | 2011<br>£'000           |
| 2  | General Annual Grant (GAG)  |                       |                           |                         |
|    | a Results and Carry Forward for the Year  |                       |                           |                         |
|    | GAG brought forward from previous year  |                       | 5 284                     | 1 427                   |
|    | GAG allocation for current year   | •                     | 77,199                    | 62,170                  |
|    | Total GAG available to Spend Recurrent expenditure from GAG   |                       | <b>82,483</b><br>(76 202) | 63,597<br>(58,169)      |
|    | Fixed assets purchased from GAG   |                       | (76 202)                  | (36, 169)               |
|    | GAG carried forward to next year  |                       | 6,281                     | 5,284                   |
|    | Maximum permitted GAG carry forward at end of current year (12% of allocation for current year)   |                       |                           |                         |
|    |   |                       | 9,264                     | 7,460                   |
|    | GAG to surrender to DfE   |                       | 0                         | 0                       |
|    | Pupil Premium has been excluded   |                       | no breach                 | no breach               |
|    | ·   |                       |                           |                         |
|    | b Use of GAG brought forward from previous vear for recurrent purposes (of the amount carned forward each year a maximu of 2% of GAG can be used for recurrent purposes Any balance up to the maximu of 12%, can only be used for capital purposes) |                       |                           |                         |
|    | Recurrent expenditure from GAG in current year  |                       | (76,202)                  | 58,169                  |
|    | GAG allocation for current year   |                       | 77 199                    | (62,170)                |
|    | GAG allocation for previous year x 2%<br>GAG b/fwd from previous year in excess of 2%,  |                       | (1,243)                   | (820)                   |
|    | used on recurrent expenditure in current year   |                       | 0                         | 0                       |
|    |   |                       | no breach                 | no breach               |
|    |   |                       |                           |                         |
| 3  | Voluntary Income  |                       |                           |                         |
|    |   |                       | Total                     | Total                   |
|    |   | Unrestricted          | 31st August               | _                       |
|    |   | Funds<br>£ 000        | 2012<br>£'000             | 2011<br>£'000           |
|    |   | 2 000                 | 2 000                     | 2.000                   |
|    | Other Donations   | 42                    | 42                        | 87                      |
|    |   | 42                    | 42                        | 87                      |
| 4  | Activities for Generating Funds   |                       |                           |                         |
|    |   |                       | T-4-1                     | Takal                   |
|    |   | Unrestricted          | Total<br>31st August      | Total 31st August       |
|    |   | Funds                 | 2012                      | 2011                    |
|    |   | £,000                 | £'000                     | £'000                   |
|    | Hire of facilities  | 557                   | 557                       | 206                     |
|    | Catering Income   | 476                   | 476                       | 0                       |
|    | Other Income  | 2 373                 | 2,373                     | 2 029                   |
|    |   | 3,406                 | 3,406                     | 2 235                   |
| 5  | Investment Income   |                       |                           |                         |
|    |   |                       |                           |                         |
|    |   | 11                    | Total                     | Total                   |
|    |   | Unrestricted<br>Funds | 31st August<br>2012       | 2011                    |
|    |   | £'000                 | £'000                     | £'000                   |
|    | <b>.</b>  |                       |                           |                         |
|    | Short term deposit  | 37                    | 37<br>37                  | 25<br>25                |
|    |   |                       | 31                        | 23                      |
| 5a | Trading Income  |                       |                           |                         |
|    |   | l lesentents d        | Total                     | Total                   |
|    |   | Unrestricted<br>Funds | 31st August<br>2012       | 2011                    |
|    |   | £,000                 | £.000                     | £'000                   |
|    |   | , =                   | -                         | -                       |
| 1  | ncome from E-ACT Enterprises  | 15                    | 15<br>15                  | 0                       |
|    |   |                       | 19                        |                         |

| _ , , , ,  |  |  |   |   |                  |
|--|--|--|---|---|------------------|
| Funding for Academy's educational operations   |  |  |   | Total   |                  |
|  |  |  | Total   | 31st  |                  |
|  | Unrestricted                                       | Restricted   | 31st August   | August  |                  |
|  | Funds  | Funds  | 2012  | 2011  |                  |
|  | £.000  | € 000  | £ 000   | £ 000   |                  |
| DfE/YPLA capital grant Academy main building grant   | 0  | 5 239  | 5,239   | 808   |                  |
| Academy main duriding grant  |  | 5 239  | 5,239   | 808   |                  |
| DfE/YPLA revenue grant   |  |  |   |   |                  |
| General Annual Grant (GAG)   | 0  | 79 718   | 79,718  | 62,170  |                  |
| Start Up Grants  | 0  | 4 546<br>2 624   | 4,546<br>2,624  | 6,138<br>1,056  |                  |
| Project management grants Other DfE/YPLA grants  | ŏ  | 4 051  | 4,051   | 5,185   |                  |
|  | 0  | 90 939   | 90,939  | 74,549  |                  |
|  | 0  | 96 178   | 96,178  | 75,357  |                  |
| Resources Expended   |  |  |   |   |                  |
| •  | Staff Costs  | Non Pay  | Expenditure   |   | Tot<br>31st Augu |
|  |  | Premises   | Other Costs   | 2012  | 20               |
|  | € 000  | £ 000  | £ 000   | £ 000   | £ 000            |
| Cost of Generating Funds Costs of generating voluntary income  | 0  | 0  | 0   | 0   | 1                |
| Other Trading Costs  | 15   | 0  | 0   | 15  | <u> </u>         |
| •  | _15  | Ō  | 0   | 15  | 1                |
| Academy's educational operations  Direct costs   | 55 667   | 0  | 7 726   | 63,393  | 51,6             |
| Allocated support costs  | 8 104  | 5 896  | 13 440  | 27,440  | 21,9             |
| Project management and other operations  | 3,096  | 726  | 2 740   | 6,562   | 4,6              |
|  | 66 867   | 6 622  | 23 906  | 97,395  | 78,2             |
| Governance costs including allocated suport costs  | 71   | 0  | 222<br>222  | 293<br>293  | 1                |
|  | 71   |  |   |   | 1                |
| Total Resources Expended   | 66 953   | 6,622  | 24 128  | 97,703  | 78,5             |
| Incoming/outgoing resources for the year include   |  |  |   | Total   |                  |
|  |  |  |   | Total<br>31st   | Tot              |
|  |  |  |   | August  | 31st Augu        |
|  |  |  |   | 2012  | 20               |
|  |  |  |   | £ 000   | £0               |
| Depreciation   |  |  |   | 4 826   | 13               |
| Operating leases - property  |  |  |   | 590   |                  |
| other  |  |  |   | 265   |                  |
| Fees payable to auditor - audit pnor year  |  |  |   | 13  |                  |
| <ul> <li>audit current year</li> </ul>   |  |  |   |   |                  |
|  |  |  |   | 78<br>43  |                  |
| - other services Directors remuneration  |  |  | _   | 78<br>43<br>288   |                  |
| - other services Directors remuneration  |  |  | _   | 43<br>288   |                  |
| - other services Directors remuneration  |  |  | <br>Total   | 43  | _ 2              |
| - other services Directors remuneration  | Unrestricted                                       | Restricted   | Total<br>31st August  | 43<br>288<br>Total  | 2                |
| - other services Directors remuneration  | Unrestricted<br>Funds                              | Funds  | 31st August<br>2012   | 43<br>288<br>Total<br>31st<br>August<br>2011  | 2                |
| - other services Directors remuneration  | Unrestricted                                       |  | 31st August   | 43<br>288<br>Total<br>31st<br>August  | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs   | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000   | 31st August<br>2012<br>£ 000  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs   | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000<br>55 667   | 31st August<br>2012<br>£ 000<br>55,667  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies   | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000<br>55 667<br>5 132  | 31st August<br>2012<br>£ 000<br>55,667<br>5,132   | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106  | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees   | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000<br>55 667   | 31st August<br>2012<br>£ 000<br>55,667  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000   | 2:               |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies   | Unrestricted Funds £'000                           | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>_ 652   | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>516<br>652  | 43<br>288<br>Total<br>31st<br>August<br>£ 000<br>45 125<br>4,106<br>1,152<br>366<br>870   | 2:               |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees  Staff development  | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000<br>55 667<br>5 132<br>1 428<br>516  | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>516   | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>366  | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees  Staff development  Educational consultancy  Allocated support costs  | Unrestricted<br>Funds<br>£'000                     | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393   | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>516<br>652<br>63,393                                  | 43 288  Total 31st August 2011 £ 000  45 125 4,106 1,152 386 870 51,619   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees  Staff development  Educational consultancy  Allocated support costs  Support staff costs   | Unrestricted Funds £'000                           | Funds<br>£ 000<br>55 687<br>5 132<br>1 428<br>516<br>652<br>63 393   | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>516<br>652<br>63,393                                  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>356<br>870<br>51,619   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation   | Unrestricted Funds £'000                           | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758   | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>518<br>652<br>63,393                                  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>386<br>870<br>51,619   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees  Staff development  Educational consultancy  Allocated support costs  Support staff costs  Depreciation  Recruitment and support  | Unrestricted Funds £'000                           | Funds<br>£ 000<br>55 687<br>5 132<br>1 428<br>516<br>652<br>63 393   | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>516<br>652<br>63,393                                  | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>356<br>870<br>51,619   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation   | Unrestricted Funds £'000  0 0 0 0 0 0 0 0 0 0 0    | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758<br>473  | 31st August<br>2012<br>£ 000<br>55,667<br>5,132<br>1,426<br>518<br>652<br>63,393<br>8,104<br>4,758<br>473         | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>366<br>870<br>51,619   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation Recruitment and support Maintenance of premises and equipment Technology costs Other occupancy costs  | Unrestricted Funds £'0000                          | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 078                           | 31st August 2012 £ 000  55,667 5,132 1,426 516 652 63,393  8,104 4,758 473 1,247 1,662 5 078                      | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>386<br>870<br>51,619<br>7,596<br>1,193<br>824<br>1,100<br>1,345<br>3,828 | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation Recrustment and support Maintenance of premises and equipment Technology costs Other occupancy costs Catering   | Unrestricted Funds £'0000                          | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 076<br>1 533                  | 31st August 2012 £ 000  55,667 5,132 1,426 518 652 63,393  8,104 4,758 473 1,247 1,562 5 078 2,008                | 43 288  Total 31st August 2011 £ 000  45 125 4,106 1,152 386 870  51,619  7,596 1,193 824 1,100 1,345 3,828 1,511   | 2                |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation Recruitment and support Maintenance of premises and equipment Technology costs Other occupancy costs Catering Legal and professional fees   | Unrestricted Funds £'0000  0 0 0 0 0 0 278 0 475   | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 078<br>1 533<br>1 028         | 31st August 2012 £ 000  55,667 5,132 1,426 516 652 63,393  8,104 4,758 473 1,247 1,662 5 078 2,008 1 028          | 43<br>288<br>Total<br>31st<br>August<br>2011<br>£ 000<br>45 125<br>4,106<br>1,152<br>386<br>870<br>51,619<br>7,596<br>1,193<br>824<br>1,100<br>1,345<br>3,828 | 2:               |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs  Educational supplies  Examination fees  Staff development  Educational consultancy  Allocated support costs  Support staff costs  Depreciation  Recrutment and support  Maintenance of premises and equipment  Technology costs  Other occupancy costs  Catering  Legal and professional fees  Bank interest and charges                           | Unrestricted Funds £'0000                          | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 076<br>1 533<br>1 028<br>32          | 31st August 2012 £ 000  55,667 5,132 1,426 516 652 63,393  8,104 4,758 473 1,247 1,662 5 078 2,008 1 028 33       | 43 288  Total 31st August 2011 £ 000  45 125 4,106 1,152 386 870 51,619  7,596 1,193 824 1,100 1,345 3,828 1,511 844  | 2:               |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Depreciation Recruitment and support Maintenance of premises and equipment Technology costs Other occupancy costs Catering Legal and professional fees   | Unrestricted Funds £'0000  0 0 0 0 0 0 278 0 475   | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>516<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 078<br>1 533<br>1 028         | 31st August 2012 £ 000  55,667 5,132 1,426 516 652 63,393  8,104 4,758 473 1,247 1,662 5 078 2,008 1 028          | 43 288  Total 31st August 2011 £ 000  45 125 4,106 1,152 386 870  51,619  7,596 1,193 824 1,100 1,345 3,828 1,511   | 21               |
| - other services  Directors remuneration  Charitable Activities - Academy's educational operations  Direct costs  Teaching and educational support staff costs Educational supplies Examination fees Staff development Educational consultancy  Allocated support costs Support staff costs Deprecation Recrutment and support Maintenance of premises and equipment Technology costs Other occupancy costs Catering Legal and professional fees Bank interest and charges Other support costs Other support costs | Unrestricted Funds £'0000  0 0 0 0 0 0 0 278 0 475 | Funds<br>£ 000<br>55 667<br>5 132<br>1 426<br>652<br>63 393<br>8 104<br>4 758<br>473<br>969<br>1 652<br>5 078<br>1 533<br>1 028<br>32<br>3 055 | 31st August 2012 £ 000  55,667 5,132 1,426 516 652 63,393  8,104 4,758 473 1,247 1,562 5 078 2,008 1 028 33 3 059 | 43 288  Total 31st August 2011 £ 000  45 125 4,106 1,152 356 870  51,619  7,596 1,193 824 1,100 1,345 3,828 1,511 844 1,3740                                  |                  |

3 380

94 015

97,395 78,260

## For the year ended 31 August 2012

| 9 Governance costs                           |                                |                              |                                       |  |
|--|--------------------------------|------------------------------|---------------------------------------|--|
|  | Unrestricted<br>Funds<br>£'000 | Restricted<br>Funds<br>£'000 | Total<br>31st August<br>2012<br>£ 000 | Total<br>31st<br>August<br>2011<br>£ 000 |
| Legal and professional fees                  | 0                              | 78                           | 78                                    | 15                                       |
| Auditor's remuneration                       |                                |                              |                                       |  |
| Audit of financial statements prior year     | 0                              | 13                           | 13                                    | 6  |
| Audit of financial statements - current year | 0                              | 78                           | 78                                    | 36                                       |
| Support costs                                | 71                             | 0                            | 71                                    | 45                                       |
| Governors reimbursed expenses                | 0                              | 53                           | 53                                    | 57                                       |
|  | 71                             | 222                          | 293                                   | 159                                      |

#### 10 Staff costs

|                                    | Group       | Group       |
|------------------------------------|-------------|-------------|
|                                    | Total       | Total       |
|                                    | 31st August | 31st August |
| Staff costs during the period were | 2012        | 2011        |
|                                    | £ 000       | £.000       |
| Wages and salanes                  | 53 912      | 46 883      |
| Social security costs              | 4 383       | 3 536       |
| Pension costs                      | 6 665       | 6 095       |
|                                    | 64 960      | 56 514      |
| Supply teacher costs               | 1 938       | 1 274       |
| Compensation payments              | 681         | 970         |
|                                    | 67 579      | 58 758      |

The average number of persons (including senior management team) employed by the Academy during the year expressed as full time equivalents was as follows

|                            | Group<br>Total<br>31st August<br>2012 | Group<br>Total<br>31st August<br>2011 |
|----------------------------|---------------------------------------|---------------------------------------|
| Charitable Activities      |                                       |                                       |
| Teachers                   | 865                                   | 683                                   |
| Administration and support | 804                                   | 754                                   |
| Management                 | 129                                   | 89                                    |
|                            | 1 798                                 | 1 526                                 |

The number of employers whose emolument fell within the following bands was

|                     | Group<br>Total | Group<br>Total |
|---------------------|----------------|----------------|
|                     |                | 31st August    |
|                     | 2012           | 2011           |
| £60 001 - £70 000   | 40             | 20             |
| £70 001 - £80 000   | 9              | 11             |
| £80 001 - £90 000   | 3              | 1              |
| £90 001 - £100 000  | 2              | 7              |
| £100 001 - £110 000 | 9              | 5              |
| £110 001 - £120 000 | 6              | 3              |
| £120 001 - £130 000 | 3              | G              |
| £130 001 - £140 000 | 1              | 1              |
| £280 001 - £290 000 | 1              | 1              |

53 of the above employees participated in the Teachers Pension Scheme (31 August 2011 37) During the year ended 31 August 2012 pension contributions for these staff amounted to £524 848 (31 August 2011 £366 941) 12 of the above employees participated in the Local Governmental Pension Scheme pension contributions amounted to £94 796 (31 August 2011 £8 779) 9 of the above employees participated in the Scottish Wildows Pension Scheme (31 August 2011 12) During the year ended 31 August 2012 pension contributions for these staff amounted to £60 120 (31 August 2011 £63 466)

## For the year ended 31 August 2012

11 Trustee's remuneration and expenses
Trustees are not remunerated other than the Director General whose salary and employers pension contribution was £288 784 (2011 £280 816)

|              |              | Pa                         | yments by Head (  | Office                   |                  | Pi                               | ryments by Head   | Office                  |                  |
|--------------|--------------|----------------------------|---|--------------------------|------------------|----------------------------------|---|-------------------------|------------------|
| Trustee      |              | Board & Operating Expenses | Expenses as<br>Director General<br>Representative<br>on LGB | Professional<br>Services | Totel<br>2011/12 | Board &<br>Operating<br>Expenses | Expenses as<br>Director General<br>Representative<br>on LGB | Professional<br>Senices | Total<br>2010/11 |
|              |              | £                          | £   | £                        | £                | ٤                                | £   | £                       | £                |
| G McCormack  | Full year    | 0                          | 0   | 0                        | 0                | 0                                | 0   | 0                       | 0                |
| S Perry      | Fullyear     | 815                        | O.  | o                        | 815              | 0                                | 0   | 0                       | 0                |
| B Green      | Full year    | 1 510                      | 0   | 0                        | 1 5 1 0          | 245                              | 0   | 0                       | 245              |
| A Limb       | Full year    | 2 078                      | 0   | 0                        | 2 078            | 0                                | ٥ (   | 0                       | 0                |
| B Bainbridge | Full year    | 2 795                      | 0   | 1 0                      | 2 795            | 954                              | ( 0   | 5 894                   | 6 648            |
| D Mallen     | Full year    | ٥                          | 1 082   | 0                        | 1 082            | 0                                | [ 0   | 22 908                  | 22 908           |
| D Reynolds   | Full year    | 3 068                      | d   | 5 980                    | 9 048            | 0                                | 0   | 34 174                  | 34 174           |
| J Dardouk    | Full year    | 787                        | 0   | 0                        | 787              | 0                                | 0   | 0                       | ٥                |
| J Hall       | Full year    | 0                          | 0   | 0                        | 0                | 0                                | 0   | 0                       | 0                |
| B Liddington | Full year    | 12 052                     | ď   | o                        | 12 052           | 16 707                           | l o   | c                       | 16 707           |
| C Lewis      | From 20 1 12 | 1 4 17                     | 0   | 0                        | 1 4 17           | 0                                |   | 0                       | 0                |
| N Rashid     | To 30 3 12   | 3 280                      | 0   | 0                        | 3 280            | 0                                | 0   | o                       | 0                |
| T Peryer     | To 15 11 11  | 44                         | o   | 0                        | 44               | 954                              | 0   | ٥                       | 954              |
| P Fair       | To 23 1t 11  | 204                        | a   | 6 421                    | 6 625            | 0                                | } 0   | 0                       | 0                |
|              |              | 28 050                     | 1 082   | 12 401                   | 41 533           | 18 860                           | 0   | 62 976                  | 81 836           |

|              |              | Pa       | yments by Acade      | mies                     | Total   | Payments by Academies |                      |                          | Total   |
|--------------|--------------|----------|----------------------|--------------------------|---------|-----------------------|----------------------|--------------------------|---------|
| Trustee      |              | Expenses | Chair of<br>Governor | Professional<br>Services | 2011/12 | Expenses              | Chair of<br>Governor | Professional<br>Services | 2010/11 |
|              |              | £        | £                    | E                        | £       | E                     | £                    | £                        | £       |
| G McCormack  | Full year    | 0        | 0                    |                          | o       | 0                     | 0                    | Ċ                        | 0       |
| S Perry      | Full year    | O        | a                    | o                        | 0       | O                     | 0                    | 0                        | 이       |
| B Green      | Full year    | O        | 0                    | 0                        | 0       | . 0                   | 0                    | O                        | 미       |
| A Limb       | Fu¶iyear     | O        | 0                    | 0                        | o       | 0                     | 0                    | 0                        | 이       |
| B Bainbridge | Full year    | 5 098    | 9 000                | 7 200                    | 21 298  | 1 988                 | 8 311                | 0                        | 10 277  |
| D Mallen     | Full year    | a        | 0                    | 0                        | o       | 0                     | 0                    | o                        | 미       |
| D Reynolds   | Full year    | 0        | 0                    | 0                        | O       | 0                     | 0                    | 0                        | 0       |
| J Dardouk    | Full year    | 0        | a                    | 0                        | 0       | . 0                   | 0                    | . 0                      | 이       |
| J Hadi       | Full year    | O        | 9 300                | 0                        | 9 300   | 0                     | 24 000               | 0                        | 24 000  |
| B Liddington | Full year    | 0        | 0                    | 0                        | 0       | 0.                    | 0                    | 0                        | 0       |
| C Lewis      | From 20 1 12 | 0        | 0                    | 0                        | 0       | 0                     | 0                    | 0                        | 0       |
| N Rashid     | To 30 3 12   | O        | 0                    | 0                        | 0       | 0                     | 0                    | 0                        | 0       |
| T Peryer     | To 15 11 11  | 614      | 3 600                | 0                        | 4 2 1 4 | 5 690                 | 28 200               | O                        | 33 890  |
| P Fair       | To 23 11 11  | 101      | 900                  | 0                        | 1,001   | 417                   | 6,390                | 0                        | 6,807   |
|              |              | 5 813    | 22,800               | 7,200                    | 35 813  | 8,073                 | 66,901               | 0                        | 74,974  |

In addition to the above Sir Bruce Liddington also took out a season ticket loan of £5 000 during the year (2011 £5 000). Of this £3 750 was outstanding at year end (2011 £3 333)

12 Governors and Officers Insurance

E-ACT has purchased insurance to protect governors and officers from claims arising from negligent acts errors or omissions occurring whilst on academy business. The insurance provides cover up to £5m on any one claim.

E-ACT Notes to the Financial Statements

| Tangible Fixed Assets         | The Group   | Total<br>31st August |           |          |             |
|-------------------------------|-------------|----------------------|-----------|----------|-------------|
| . I audiolo I Mad Manage      | The Group   | 2012                 |           |          | Tota        |
|                               | Land and    | Furniture and        | Computer  | Motor    | 31st August |
|                               | Buildings   | Equipment            | Equipment | Vehicles | 2012        |
|                               | £.000       | E.000                | €.000     | 2000     | € 000       |
| Cost                          |             |                      |           |          |             |
| At 1 September 2011           | 187         | 1 694                | 2 698     | 69       | 4,648       |
| At 1 September 2011 restated* | 22 957      | 0                    | 0         | 0        | 22,957      |
| Transfers in                  | 65 252      | 0                    | 0         | 0        | 65,252      |
| Additions                     | 605         | 448                  | 4,052     | 3        | 5,108       |
| At 31 August 2012             | 89 001      | 2 142                | 6 750     | 72       | 97,965      |
| Depreciation                  |             |                      |           |          |             |
| At 1 September 2011           | 75          | 576                  | 1 627     | 29       | 2,307       |
| At 1 September 2011 restated  | 451         | 0                    | 0         | 0        | 451         |
| Charged in year               | 3 070       | 429                  | 1 314     | 13       | 4 826       |
| At 31 August 2012             | 3 596       | 1 005                | 2 941     | 42       | 7,584       |
| Net book values               |             |                      |           |          |             |
| At 31 August 2011 (Restated)  | 22 618      | 1 1 1 8              | 1 071     | 40       | 24,847      |
| at 31 August 2012             | 85 405      | 1 137                | 3 809     | 30       | 90,381      |
|                               | The Charity |                      |           |          |             |
|                               | •           |                      |           |          | Total       |
|                               | Land and    | Furniture and        | Computer  | Motor    | 31st August |
|                               | Buildings   | Equipment            | Equipment | Venicles | 2012        |
|                               | £000        | € 000                | 000 £     | £ 000    | £ 000       |
| Cost                          |             |                      |           |          |             |
| At 1 September 2011           | 187         | 1 694                | 2 698     | 69       | 4 648       |
| At 1 September 2011 restated* | 22 957      | 0                    | 0         | 0        | 22,957      |
| Transfers In                  | 64 052      | 0                    | 0         | 0        | 64,052      |
| Additions                     | 0           | 287                  | 4 087     | 3        | 4,377       |
| Disposals                     | 0           | 0                    | 0         | 0        | 0           |
| At 31 August 2012             | 87 196      | 1 981                | 6 785     | 72       | 96,034      |
| Depreciation                  |             |                      |           |          |             |
| At 1 September 2011           | 75          | 576                  | 1 627     | 29       |             |
| At 1 September 2011 restated* | 451         | 0                    | 0         | 0        | 451         |
| Charged in year               | 3 160       | 411                  | 1 254     | 13       | 4,838       |
| Disposals                     | 0           | 0                    | 0         | 0        | 0           |
| At 31 August 2012             | 3 686       | 987                  | 2 881     | 42       | 7,596       |
| Net book values               | 22 618      | 1 118                | 1 071     | 40       | 24,847      |
| At 31 August 2011 (Restated)  | 22 018      | 1 (10                | 10/1      |          | ,,          |

\*The Trent Valley Academy opened on 1 September 2008 and moved into a new building on 1 September 2009. The Academy occupies the building under a long term lease agreement. Accordingly the opening funds have been increased to reflect the value of these land and buildings to account for transactions under LIK Accounting Standards.

| 14 Stock   | Group<br>Total<br>31st August<br>2012<br>£ 000 | Group<br>Total<br>31st August<br>2011<br>£'000 | Charity<br>Total<br>31st August<br>2012<br>£'000 | Charity<br>Total<br>31st August<br>2011<br>£ 000 |
|--|--|--|--|--|
| Clothing   | 31   | 0  | 31   | 0  |
|  |  |  |  | <u> </u>   |
| 15 Debtors                                       | Group  | Group  | Charity  | Charity  |
|  | Total  | Total  | Total  | Total  |
|  | 31st August                                    | 31st August                                    | 31st August                                      | 31st August                                      |
|  | 2012   | 2011   | 2012   | 2011   |
|  | €.000  | £.000  | £ 000  | £.000  |
| Trade Debtors                                    | 1 083  | 738  | 1 083  | 738  |
| Prepayments & Accrued Income                     | 4 9 1 2  | 342  | 4 560  | 342  |
| VAT Due from HMRC                                | 762  | 794  | 634  | 794  |
| Inter Company Debtor                             | 0  | 0  | 167  | 0  |
| Other & trade debtors                            | 513  | 705  | 477  | <u>705</u>                                       |
|  | 7 270  | 2 579  | 6 921  | 2 579  |
| 16 Creditors amounts falling due within one year | Group  | Group  | Charity  | Charity  |
|  | Total  | Total  | Total  | Total  |
|  | 31st August                                    |  | 31st August                                      | 31st August                                      |
|  | 2012   | 2011   | 2012   | 2011   |
|  | £ 000  | £.000  | € 000  | € 000  |
| Trade Creditors                                  | 2 562  | 1 255  | 2 238  | 1 255  |
| Other taxation and social security               | 1 031  | 1 052  | 1 024  | 1 052  |
| Other & Trade creditors                          | 2 970  | 819  | 2 970  | 819  |
| VAT Clawback from EFA                            | 0  | 937  | 0  | 937  |
| Accruals and deferred income                     | 4 884  | 4 382  | 4 884  | 4_382  |
|  | 11 447   | 8 445  | 11 116   | 8 445  |

E-ACT

| For the year ended 31 August 2012    |             |  |
|--------------------------------------|-------------|--|
|                                      | Total       |  |
|                                      | 31st August |  |
| Deferred income                      | 2012        |  |
|                                      | £.000       |  |
| Deferred income at 1 September 2011  | 402         |  |
| Resources deferred in year           | 484         |  |
| Amounts released from previous years | (402)       |  |
| Deferred income at 31 August 2012    | 484         |  |
|                                      |             |  |

Defered income is income received in the reported financial year which is intended for use within a future year. The deferred income balance at the end of the financial year was due to the academy trust, holding funds received in advanced for the Bursary Fund grant and lettings booked in advance.

| 17 Funds   | As Reported<br>In Prior Year<br>Financial Statements | Restated<br>Note 27    |                                       | Transfer in<br>during year<br>£'000 | incoming<br>Resources<br>£ 000 | Resources<br>Expended<br>£ 000 | Gains,<br>Losses and<br>Transfers<br>£'000 | Balance at<br>31st August<br>2012<br>£'000 |
|--|--|------------------------|---------------------------------------|-------------------------------------|--------------------------------|--------------------------------|--|--|
| Restricted general funds                                 |  |                        |                                       | _                                   | 70.7.0                         |                                | (2 107)                                    |  |
| General Annual Grant (GAG)                               | 2 379  | 0                      | 2 379                                 | 0                                   | 79 718<br>4 546                | (78 721)                       | (2 107)                                    | 1,269                                      |
| Start Up Grant   | 1 001  | 0                      | 1 001<br>1                            | 0                                   | 4 546<br>6 675                 | (3 858)                        | 0  | 1,689<br>339                               |
| Other DfE/YPLA grants Other Government Grants            | 1<br>1 107   | 0                      | 1 107                                 | ů                                   | 0 0/3                          | (6 337)<br>0                   | ŏ  | 1,107                                      |
| Pension Reserve  | (7 594)  | ŏ                      | (7 594)                               | (3 241)                             | ō                              | (495)                          | (2 230)                                    | (13,560)                                   |
|  | (3 106)  | 0                      | (3 106)                               | (3 241)                             | 90,939                         | (89 411)                       | (4 337)                                    | (9 156)                                    |
| Restricted fixed asset funds                             |  |                        |                                       |                                     |                                |                                |  |  |
| DfE/YPLA capital grants                                  | 605  | O                      | 605                                   | 65 252                              | 5 239                          | (4 826)                        | 2 107                                      | 68,377                                     |
| DfE/YPLA capital grants restated*                        | 0  | 22 506                 | 22 506                                | 0                                   | 0                              | 0                              | 0  | 22,506                                     |
|  | 605  | 22 506                 | 23 111                                | 65 252                              | 5 239                          | (4 826)                        | 2 107                                      | 90,883                                     |
| Total restricted funds                                   | (2 501)  | 22 506                 | 20 005                                | 62 011                              | 96 178                         | (94 237)                       | (2 230)                                    | 81,727                                     |
|  | -  |                        |                                       |                                     | -                              |                                |  |  |
| Unrestricted funds                                       |  |                        |                                       |                                     |                                |                                |  |  |
| Unrestricted funds                                       | 271<br>271   | 0                      | 271                                   | 245                                 | 3,500                          | (3,469)                        | 0  | 550  |
| Total unrestricted funds                                 | 2/1  |                        | 271                                   | 245                                 | 3 500                          | (3 469)                        | 0  | 550  |
| Total funds  | 2 230  | 22 506                 | 20 276                                | 62 256                              | 99 678                         | (97 706)                       | (2 230)                                    | 82,277                                     |
| * Restatement for Trent Valley                           |  |                        | The Charity<br>Restated<br>Balance at |                                     |                                |                                |  |  |
|  | As Reported in prior<br>year financial<br>statements | Restated<br>Note<br>27 | 1st<br>September<br>2011              | Transfer in during year             | Resource                       | s Expended                     |  | Balance at<br>31st August<br>2012          |
|  | € 000  | £ 000                  | £ 000                                 | £ 000                               | £ 00                           | O £'000                        | £ 000                                      | €,000                                      |
| Restricted general funds<br>General Annual Grant (GAG)   | 2 379  | 0                      | 2 379                                 | (1 603)                             | 79 15                          |                                |  | 1 711                                      |
| Start Up Grant   | 1 001  | 0                      | 1 001                                 | 0                                   | 4 34                           |                                |  | 1,689                                      |
| Other DrE/YPLA grants Other Government Grants            | 1<br>1 107   | 0                      | 1                                     | 0                                   | 6 67                           |                                |  | 342<br>1,107                               |
| Pension Reserve  | (7 594)  | 0                      | 1 107<br>(7 594)                      | (3 241)                             |                                | 0 0<br>0 (495)                 | _  | (13,556)                                   |
|  | (3 106)  | 0                      | (3 106)                               | (4 844)                             | 90 17                          | 8 (88 709                      | ) (2 226)                                  | (8,707)                                    |
| Restricted fixed asset funds                             | 605  | 0                      | 603                                   | 65 655                              | 4 366                          | (4 694)                        | 0  | 68.930                                     |
| DfE/YPLA capital grants DfE/YPLA capital grants restated | 0  | 22 506                 | 22 508                                | 05 055                              | 0                              | • ,                            | ŏ  | 22,508                                     |
|  | 605  | 22 506                 | 23 111                                | 65 655                              | 4 366                          | (4 694)                        | 0  | 88,438                                     |
| Total restricted funds                                   | (2 501)  | 22 506                 | 20 005                                | 60 811                              | 94 544                         | (93 403)                       | (2 226)                                    | 79,731                                     |
| Unrestricted funds                                       |  |                        |                                       |                                     |                                |                                |  |  |
|  |  |                        |                                       |                                     |                                |                                |  |  |
| Unrestricted funds                                       | 271  | q                      | 271                                   | 0                                   | 3 71                           | 1 (3 432)                      | 0  | 550  |
| Unrestricted funds  Total unrestricted funds             | 271<br>271   | 0                      |                                       | 0                                   | 3 71<br>3 71                   | 1 -,                           |  | 550<br>550                                 |

E-ACT

Notes to the Financial Statements

| For the | Vear | ended | 1 3 1 | August | 2012 |
|---------|------|-------|-------|--------|------|

| Fund balances at 31 August 2012 are represented by |              |            |             |            |             |
|--|--------------|------------|-------------|------------|-------------|
|  | The Group    |            |             |            |             |
|  |              |            |             | Balance at |             |
|  |              | Restricted | Restricted  | 31st       | Balance at  |
|  | Unrestricted | General    | Fixed Asset | August     | 31st August |
|  | Funds        | funds      | Funds       | 2012       | 2011        |
|  | 2000 £       | £,000      | £ 000       | £ 000      | € 000       |
| Tangible Fixed Assets                              | o            | 0          | 90 381      | 90,381     | 24,847      |
| Current assets                                     | 1 682        | 14 719     | 502         | 16,903     | 11,468      |
| Current liabilities                                | (1 132)      | (10 315)   | 0           | (11,447)   | (8,445)     |
| Pension scheme liability                           | Ò            | (13 560)   | 0           | (13 560)   | (7,594)     |
| Total net assets                                   | 550          | (9 156)    | 90 883      | 82,277     | 20,276      |
|  | Charity      |            |             |            |             |
|  |              |            |             | Balance at |             |
|  |              | Restricted | Restricted  | 31st       | Balance at  |
|  | Unrestricted | General    | Fixed Asset | August     | 31st August |
|  | Funds        | funds      | Funds       | 2012       | 2011        |
|  | £ 000        | 2000       | 2000        | € 000      | £ 000       |
| Tangible Fixed Assets                              | 0            | 0          | 88 438      | 88,438     | 24,847      |
| Current assets                                     | 1 682        | 14 833     | 0           | 16,515     | 11,468      |
| Current liabilities                                | (1 132)      | (9 984)    | 0           | (11 116)   | (8,445)     |
|  |              |            | _           |            |             |
| Pension scheme liability                           | 0            | (13 556)   | 0           | (13,556)   | (7,594)     |

## For the year ended 31 August 2012

#### 18 Financial commitments

#### Operating Leases

At 31 August 2012 the Academy had annual commitments under non-cancellable operating leases as follows

|  | Group       | Group       | Charity     | Charity     |
|--|-------------|-------------|-------------|-------------|
|  | Total       | Total       | Total       | Total       |
|  | 31st August | 31st August | 31st August | 31st August |
|  | 2012        | 2011        | 2012        | 2011        |
|  | £ 000       | £ 000       | €,000       | €,000       |
| Land and buildings                           |             |             |             |             |
| Expiring within one year                     | 277         | ٥           | 231         | 0           |
| Expiring within two and five years inclusive | 216         | 66          | 0           | 0           |
| Expiring in over five years                  | 22          | 216         | 22          | 66          |
|  | 515         | 282         | 253         | 66          |
| Other  | <u> </u>    |             |             |             |
| Expiring within one year                     | 587         | 149         | 539         | 41          |
| Expiring within two and five years inclusive | 176         | 707         | 157         | 429         |
| Expiring in over five years                  | 3           | 0           | 1           | 0           |
|  | 766         | 856         | 697         | 470         |
| P. C.    |             |             |             |             |

Note
The Land and Buildings lease is for portacabins at the E-ACT Winsford Academy and Oldham Academies as well as a lease for St Matthews Nursery at Heartlands Academy E-ACT also has gifted leases on other academies for which the Group pays a peppercom rate

|    |   | Group    | Group       |
|----|---|----------|-------------|
| 19 | Reconciliation of net income to net cash inflow from                | Total    | Total       |
|    | operating activities  |          | 31st August |
|    |   | 2012     | 2011        |
|    |   | £ 000    | € 000       |
|    | Net incoming / (outgoing) resources                                 | 64 231   | (2 121)     |
|    | less Fixed Assets Transferred In                                    | (65 252) | ó           |
|    | Budget Surplus on LA funds  | (245)    | 0           |
|    | less Pension Liability Transferred In                               | 3 241    | 1 705       |
|    | Depreciation (note 7)   | 4 826    | 1 308       |
|    | Capital grants from DfE and other capital income                    | (5 239)  | (555)       |
|    | Interest receivable (note 5)  | (37)     | (25)        |
|    | FRS 17 pension cost less contributions payable (note 25)            | 443      | 655         |
|    | (increase)/decrease in stocks                                       | (31)     | 0           |
|    | (Increase)/decrease in debtors                                      | (4 859)  | 105         |
|    | Increase/(decrease) in creditors                                    | 3 160    | 3 088       |
|    | Net cash inflow from operating activities                           | 689      | 4 160       |
| 20 | Returns on investments and servicing of finance                     |          |             |
|    | Interest received   | 37       | 25          |
|    | Net cash inflow from returns on investment and servicing of finance | 37       | 25          |
| 21 | Capital expenditure and financial investment                        |          |             |
|    | Purchase of tangible fixed assets                                   | (5 252)  | (603)       |
|    | Capital grants from DfE/EFA   | 5 239    | 561         |
|    | Net cash inflow from capital expenditure and financial investment   | (13)     | (42)        |

#### 22 Analysis of changes in net funds

## Group

| At 1st<br>August 2011 | Cash flows                    | At<br>31st August<br>2012                          |
|-----------------------|-------------------------------|--|
|                       |                               | € 000  |
| 8889                  | 713                           | 9 602  |
| 8 889                 | 713                           | 9 602  |
|                       | August 2011<br>£'000<br>8 889 | August 2011 Cash flows<br>£'000 £'000<br>8 889 713 |

#### 23 Members Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member of within one year after he/she ceases to be a member such amount as may be required not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

# For the year ended 31 August 2012

## 24 Related Party Transactions

Trustees' may from time to time undertake consultancy work for E-ACT In all such cases this work would be approved by the Board before it commences. All payments to trustees are disclosed on Note 11

#### Notes to the Financial Statements

## For the year ended 31 August 2012

## 25a Pension and similar obligations

Academy and Free School employees belong to two principal pension schemes the Teachers' Pension Scheme England & Wales (TPS) for academic and related staff, and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by a number of local authorities (see schedule below) Both are defined benefit schemes. The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2004 and of the LGPS 31 March 2010 (main funds). There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

## **Teachers' Pension Scheme**

The Teachers' Pension Scheme ("TPS") is a statutory, contributory, defined benefit scheme

The regulations under which the TPS operates are the Teachers' Pensions Regulations 2010

Although teachers and lecturers are employed by various bodies, their retirement and other pension benefits, including annual increases payable under the Pensions (Increase) Acts are, as provided for in the Superannuation Act 1972, paid out of monies provided by Parliament Under the unfunded TPS, teachers' contributions on a 'pay- as-you-go' basis, and employers' contributions, are credited to the Exchequer under arrangements governed by the above Act

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases)

From 1 April 2001, the Account has been credited with a real rate of return (in excess of price increases and currently set at 3 5%), which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return

The Government Actuary ("GA"), using normal actuarial principles, conducts formal actuarial reviews of the TPS. The aim of the reviews is to specify the level of future contributions.

The contribution rate paid into the TPS is assessed in two parts. First, a standard contribution rate ("SCR") is determined. This is the contribution, expressed as a percentage of the salaries of teachers and lecturers in service or entering service during the period over which the contribution rate applies, which if it were paid over the entire active service of these teachers and lecturers would broadly defray the cost of benefits payable in respect of that service. Secondly, a supplementary contribution is payable if, as a result of the actuarial investigation, it is found that accumulated liabilities of the Account for benefits to past and present teachers, are not fully covered by standard contributions to be paid in future, and by the notional fund built up from past contributions. The total contribution, rate payable is the sum of the SCR and the supplementary contribution rate.

The last valuation of the TPS related to the period 1 April 2001 - 31 March 2004. The GA's report of October 2006 revealed that the total liabilities of the Scheme (pensions currently in payment and the estimated cost of future benefits) amounted to £166.5 million. The value of the assets (estimated future contributions together with the proceeds from the notional investments held at the valuation date) was £163.2 million. The assumed real rate of return is 3.5% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 1.5%. The assumed gross rate of return is 6.5%.

#### Notes to the Financial Statements

## For the year ended 31 August 2012

As from 1 January 2007, and as part of the cost-sharing agreement between employers' and teachers' representatives, the SCR was assessed at 19 75%, and the supplementary contribution rate was assessed to be 0 75% (to balance assets and liabilities as required by the regulations within 15 years) This resulted in a total contribution rate of 20 5%, which translated into an employee contribution rate of 6 4% and employer contribution rate of 14 1% payable. The cost-sharing agreement also introduced – effective for the first time for the 2008 valuation – a 14% cap on employer contributions payable.

From 1 April 2012 to 31 March 2013, the employee contribution rate will range between 6 4% and 8 8%, depending on a member's Full Time Equivalent salary Further changes to the employee contribution rate will be applied in 2013-14 and 2014-15

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. Many of these are being discussed in the context of the design for a reformed TPS and scheme valuations are, therefore, currently suspended. The Government, however, has set out a future process for determining the employer contribution rate under the new scheme, and this process will involve a full actuarial valuation.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The trust is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the academy has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme and the implications for the academy in terms of the anticipated contribution rates.

## **Local Government Pension Scheme**

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2012 was £2,578,000, of which employer's contributions totalled £1,888,000 and employees' contributions totalled £690,000. For the agreed contribution rates for future years please see list at end of note

| Principal Actuarial Assumptions                   | 31st<br>August<br>2012<br>Range<br>Top | 31st<br>August<br>2012<br>Range<br>Bottom | 31st<br>August<br>2011<br>Range<br>Top | 31st<br>August<br>2011<br>Range<br>Bottom |
|---|--|---|--|---|
| Rate Of Increase Salary                           | 4 50%                                  | 3 70%                                     | 5 20%                                  | 4 40%                                     |
| Rate of increase for pension in payment/inflation | 2 30%                                  | 1 90%                                     | 3 00%                                  | 2 60%                                     |
| Discount rate for scheme liabilities              | 4 10%                                  | 4 50%                                     | 4 90%                                  | 5 50%                                     |
| Inflation assumption (CPI)                        | 2 30%                                  | -   | 3 00%                                  | 2 60%                                     |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are

E-ACT

Notes to the Financial Statements

For the year ended 31 August 2012

|                               | 31st August<br>2012<br>Range<br>Top | 31st<br>August<br>2012<br>Range<br>Bottom | 31st<br>August<br>2011<br>Range<br>Top | 31st<br>August<br>2011<br>Range<br>Bottom |
|-------------------------------|-------------------------------------|---|--|---|
| Retiring Today<br>Males       | 23 8                                | 20  | 23 8                                   | 20 3                                      |
| Females                       | 26 6                                | 22 9                                      | 26 6                                   | 22 9                                      |
| Retiring in 20 years<br>Males | 25 6                                | 22 0                                      | 25 6                                   | 22 4                                      |
| Females                       | 28 6                                | 24 7                                      | 28 6                                   | 25 0                                      |

# Academy Analysis.

The academy's share of the assets and liabilities in the scheme and the expected rates of return were -

|   | Expected | d Return    | Fair Value | Expected I | Return | Fair Value |
|---|----------|-------------|------------|------------|--------|------------|
|   | 31st     |             | 31st       | 31st       | 31st   | 31st       |
|   | August   | 31st August | August     | August     | August | August     |
|   | 2012     | 2012        | 2012       | 2011       | 2011   | 2011       |
|   | Range    | Range       |            | Range      | Range  |            |
|   | Тор      | Bottom      | £000's     | Тор        | Bottom | £000's     |
| Equities                                | 7 50%    | 5 50%       | 13,186     | 7 70%      | 6 80%  | 9,588      |
| Bonds                                   | 5 90%    | 2 80%       | 3,577      | 4 60%      | 3 70%  | 2,524      |
| Property                                | 7 00%    | 3 70%       | 1,553      | 7 20%      | 4 80%  | 1,330      |
| Cash                                    | 3 00%    | 0 50%       | 724        | 3 90%      | 0 50%  | 474        |
| Private Equity                          | 10 00%   | 0 00%       | 1,373      | 12 70%     | 0 00%  | 648        |
| Total Market Value of Assets            |          | •           | 20,413     |            |        | 14,564     |
| Present Value of Scheme Liabilities - F | unded    |             | (33,969)   |            |        | (22, 158)  |
| Surplus/Deficit in the Schemes          |          | •           | (13,556)   |            |        | (7,594)    |

The overall expected rate of return is based on the reports provided by the scheme Actuaries

The actual return on scheme assets was £1,403,000 (2011 £761,000)

|  | 2012  | 2011  |
|--|-------|-------|
|  | £000s | £000s |
| Amount recognised in the statement of financial activities |       |       |
| Current service cost (net of employee contributions)       | 2,014 | 2,138 |
| Past Service Cost  | 51    | 0     |
| Total Operating cost                                       | 2,065 | 2,138 |

E-ACT

Notes to the Financial Statements

# For the year ended 31 August 2012

|  | 2012<br>£000s | 2011<br>£000s |
|--|---------------|---------------|
| Analysis of pension finance income / (costs) |               |               |
| Expected return on pension scheme assets     | 1,102         | 845           |
| Interest on pension liabilities              | (1,417)       | (1,124)       |
| Pension finance income / (costs)             | (31 <u>5)</u> | (279)         |

The actuarial gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS17 is a £990,000 loss this year (2011 £796,000 gain), and cumulatively £194,000 loss

|   | 2012   | 2011    |
|---|--------|---------|
| Movements in the present value of defined benefit       | £000's | £000's  |
| At 1 September  | 22,158 | 17,130  |
| Current service cost                                    | 2,014  | 2,138   |
| Interest cost   | 1,417  | 1,124   |
| Employee contributions                                  | 2,526  | 631     |
| Actuarial ( gain )/ Loss                                | 690    | (3,424) |
| Benefits paid   | (222)  | (126)   |
| Past Service cost                                       | 51     | 6       |
| Curtailments and settlements                            | 3      | 0       |
| Transfer in from new academies                          | 5,332  | 4,679   |
| At 31 August  | 33,969 | 22,158  |
|   | 2012   | 2011    |
| Movements in fair value academy shares of scheme assets | £000's | £000's  |
| At 1 September  | 14,564 | 9,309   |
| Expected return on assets                               | 1,102  | 845     |
| Actuarial ( gain ) / loss                               | 300    | (831)   |
| Employer contributions                                  | 1,888  | 1,762   |
| Employee contributions                                  | 690    | 631     |
| Benefits paid   | (222)  | (126)   |
| Transfer in from new academy                            | 2,091  | 2,974   |
| At 31 August  | 20,413 | 14,564  |

The estimated value of employer contributions for the year ended 31 August 2013 is £1,967,296

E-ACT

# For the year ended 31 August 2012

|  | 2012<br>£000's | 2011<br>£000's | 2010<br>£000's | 2009<br>£000's |
|--|----------------|----------------|----------------|----------------|
| Present value of defined benefit obligations       | (33,969)       | (22,158)       | (17,130)       | (1,961)        |
| Fair value of share of scheme assets               | 20,413         | 14,564         | 9,309          | 1,236          |
| Deficit In scheme                                  | (13,556)       | (7,594)        | (7,821)        | (725)          |
| -  |                |                |                |                |
| Experience adjustments on share of scheme          | 301            | (1,611)        | 126            | (167)          |
| Experience adjustments on scheme liabilities       | (231)          | 1,354          | 30             | (230)          |
| Data for the table above is not available for 2008 |                |                |                |                |
| Scheme managers                                    |                | E              | Employers C    |                |
|  |                |                |                | %              |
| London Borough of Brent Pension Fund               |                |                |                | 26 90          |
| South Yorkshire Pension Fund                       |                |                |                | 10.70          |

|   | %     |
|---|-------|
| London Borough of Brent Pension Fund                | 26 90 |
| South Yorkshire Pension Fund                        | 10 70 |
| Devon County Council Pension Fund                   | 19 70 |
| West Midlands Pension Fund Shenley academy          | 16 20 |
| West Midlands Pension Fund Heartlands Academy       | 12 80 |
| West Midlands Pension Fund North Birmingham Academy | 11 10 |
| Cheshire Pension Fund                               | 19 90 |
| Lincolnshire County Council Pension Fund            | 14 15 |
| West Yorkshire Pension Fund Leeds East Academy      | 14 50 |
| West Yorkshire Pension Fund Leeds West academy      | 11 30 |
| Avon Pension Fund Illminster Academy                | 15 00 |
| Avon Pension Fund St Ursulas Academy                | 11 80 |
| Greater Manchester Pension Fund Oldham Academy      | 16 80 |
| Greater Manchester Pension Fund Blackley Academy    | 15 60 |
| Buckinghamshire County Council Pension Fund         | 22 80 |
| Wolverhampton County Council Pension Fund           | 10 80 |

Whole-time equivalent pay bands from April 2012 - LGPS Employee contribution rate (%)

Up to £13 500

| 1 | Up to £13,500      | 55  |
|---|--------------------|-----|
| 2 | £13,501 to £15,800 | 58  |
| 3 | £15,801 to £20,400 | 59  |
| 4 | £20,401 to £34,000 | 6.5 |
| 5 | £34,001 to £45,500 | 68  |
| 6 | £45,501 to £85,300 | 7 2 |
| 7 | More than £85,300  | 7 5 |

17

#### **E-ACT**

#### Notes to the Financial Statements

For the year to 31 August 2012

## 25b Pension and similar obligations (in respect to E-ACT Free Schools Trust)

Free School employees belong to two pension schemes the Teachers' Pension Scheme England & Wales (TPS) for academic and related staff, and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the London Borough of Redbridge Both are defined benefit schemes. The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2004 and of the LGPS 31 March 2010 (main funds). There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

## **Teachers' Pension Scheme**

The Teachers' Pension Scheme ("TPS") is a statutory, contributory, defined benefit scheme

The regulations under which the TPS operates are the Teachers' Pensions Regulations 2010

Although teachers and lecturers are employed by various bodies, their retirement and other pension benefits, including annual increases payable under the Pensions (Increase) Acts are, as provided for in the Superannuation Act 1972, paid out of monies provided by Parliament. Under the unfunded TPS, teachers' contributions on a 'pay- as-you-go' basis, and employers' contributions, are credited to the Exchequer under arrangements governed by the above Act

The Teachers' Pensions Regulations require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pensions' increases)

From 1 April 2001, the Account has been credited with a real rate of return (in excess of price increases and currently set at 3 5%), which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return

The Government Actuary ("GA"), using normal actuarial principles, conducts formal actuarial reviews of the TPS. The aim of the reviews is to specify the level of future contributions.

The contribution rate paid into the TPS is assessed in two parts. First, a standard contribution rate ("SCR") is determined. This is the contribution, expressed as a percentage of the salaries of teachers and lecturers in service or entering service during the period over which the contribution rate applies, which if it were paid over the entire active service of these teachers and lecturers would broadly defray the cost of benefits payable in respect of that service. Secondly, a supplementary contribution is payable if, as a result of the actuarial investigation, it is found that accumulated liabilities of the Account for benefits to past and present teachers, are not fully covered by standard contributions to be paid in future, and by the notional fund built up from past contributions. The total contribution, rate payable is the sum of the SCR and the supplementary contribution rate.

The last valuation of the TPS related to the period 1 April 2001 - 31 March 2004. The GA's report of October 2006 revealed that the total liabilities of the Scheme (pensions currently in payment and the estimated cost of future benefits) amounted to £166.5 million. The value of the assets (estimated future contributions together with the proceeds from the notional investments held at the valuation date) was £163.2 million.

#### **Notes to the Financial Statements**

#### For the year to 31 August 2012

The assumed real rate of return is 3.5% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 1.5%. The assumed gross rate of return is 6.5%.

As from 1 January 2007, and as part of the cost-sharing agreement between employers' and teachers' representatives, the SCR was assessed at 19 75%, and the supplementary contribution rate was assessed to be 0 75% (to balance assets and liabilities as required by the regulations within 15 years) This resulted in a total contribution rate of 20 5%, which translated into an employee contribution rate of 6 4% and employer contribution rate of 14 1% payable. The cost-sharing agreement also introduced – effective for the first time for the 2008 valuation – a 14% cap on employer contributions payable.

From 1 April 2012 to 31 March 2013, the employee contribution rate will range between 6 4% and 8 8%, depending on a member's Full Time Equivalent salary Further changes to the employee contribution rate will be applied in 2013-14 and 2014-15

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. Many of these are being discussed in the context of the design for a reformed TPS and scheme valuations are, therefore, currently suspended. The Government, however, has set out a future process for determining the employer contribution rate under the new scheme, and this process will involve a full actuarial valuation.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi- employer pension scheme. The trust is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the academy has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme and the implications for the academy in terms of the anticipated contribution rates.

## **Local Government Pension Scheme**

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2012 was £22,176, of which employer's contributions totalled £13,458 and employees' contributions totalled £8,719. For the agreed contribution rates for future years please see list at end of note

## **Principal Actuarial Assumptions**

|   | 31st August 2012 |
|---|------------------|
| Rate Of Increase Salary                           | 4 00%            |
| Rate of increase for pension in payment/inflation | 2 20%            |
| Discount rate for scheme liabilities              | 4 30%            |
| Inflation assumption (CPI)                        | 2 20%            |
| Commutation of pension to lump sum                | 0 00%            |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are

## **Notes to the Financial Statements**

## For the year to 31 August 2012

|                      | 31st August 2012 |
|----------------------|------------------|
| Retiring Today       |                  |
| Males                | 21 9             |
| Females              | 24 7             |
| Retiring in 20 years |                  |
| Males                | 23 8             |
| Females              | 26 5             |

The academy's share of the assets and liabilities in the scheme and the expected rates of return as at 31st August 2012 were -

|   | Expected Return | Faır Value |
|---|-----------------|------------|
| Equities                                  | 5 50%           | 11         |
| Bonds                                     | 3 20%           | 9          |
| Property                                  | 3 70%           | 1          |
| Cash                                      | 2 80%           | 1          |
| Total Market Value of Assets              |                 | 22         |
| Present Value of Scheme Liabilities - Fun | ded _           | (26)       |
| Surplus/Deficit in the Schemes            | _               | (4)        |

The overall expected rate of return is based on the reports provided by the scheme Actuaries

The actual return on scheme assets was £1,000

## Amount recognised in the statement of financial activities

|  | 2012<br>£000s |
|--|---------------|
| Current service cost                         | 17            |
| (net of employee contributions)              |               |
| Total Operating cost                         | 17            |
| Analysis of pension finance income / (costs) |               |
| Expected return on pension scheme assets     | (1)           |
| Interest on pension liabilities              | 1             |
| Pension finance income / (costs)             | 0             |

The actuarial gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a £4,000.

# **Notes to the Financial Statements**

# For the year to 31 August 2012

| Movements in the present value of defined bene        | fit                                     |
|---|---|
| •   | £000s                                   |
| Current service cost                                  | 17                                      |
| Interest cost   | 1                                       |
| Employee contributions                                | 5                                       |
| Actuarial ( gain )/ Loss                              | <u> </u>                                |
| At 31 August  | 26                                      |
| Movements in fair value academy shares of sch         | eme assets                              |
| ·   | £000s                                   |
| Expected return on assets                             | 1                                       |
| Actuarial (gain) / loss                               | 1                                       |
| Employer contributions                                | 15                                      |
| Employee contributions                                | <u>5</u>                                |
| At 31 August 2012                                     | 22                                      |
| The estimated value of employer contributions for the | ne year ended 31 August 2013 is £16,640 |
| Scheme managers -                                     | Employers Contributions %               |
| London Borough Of Redbridge Pension Fund              | 18 2                                    |
| Whole-time equivalent pay bands from April 2012       | LGPS Employee contribution rate (%)     |
| 1 Up to £13,500                                       | 5 5                                     |
| 2 £13,501 to £15,800                                  | 5 8                                     |
| 3 £15,801 to £20,400                                  | 5 9                                     |
| 4 £20,401 to £34,000                                  | 6 5                                     |
| 5 £34,001 to £45,500                                  | 68                                      |
| 6 £45,501 to £85,300                                  | 7 2                                     |
| 7 More than £85,300                                   | 7.5                                     |

## For the year ended 31 August 2012

Academies

#### 26 Conversion of Schools to the Academy Trust

Eight academies converted to an academy trust between 1 September 2011 and 31 August 2012 under the Academies Act 2010, and all the operations and assets and liabilities were transferred to E-ACT at a net asset value of £62 3million

The transfer has been accounted for using the acquisition method. The assets and liabilities transferred were valued at their fair value and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised as net resources expended in the Statement of Financial Activities.

The following table sets out the fair values of the identifiable assets and liabilities transferred and as an analysis of their recognition in the SOFA

|                                |              | D444       | D444        |             |             |
|--------------------------------|--------------|------------|-------------|-------------|-------------|
|                                |              | Restricted | Restricted  | 31st August | 31st August |
|                                | Unrestricted | General    | Fixed Asset | 2012        | 2011        |
| The Charity                    | Funds        | Funds      | Funds       | Total       | Total       |
|                                | £000         | £000       | £000        | £000        | £000        |
| Tangible fixed assets          | 0            | 0          | 64,052      | 64,052      | 0           |
| Budget surplus on LA funds     | 245          | 0          | 0           | 245         | 0           |
| LGPS pension (deficit)         | 0            | (3,241)    | 0           | (3,241)     | (1,705)     |
| Total net assets/(liabilities) | 245          | (3,241)    | 64,052      | 61,056      | (1,705)     |
|                                | <u></u>      |            |             |             |             |
|                                |              | Restricted | Restricted  | 31st August | 31st August |
| The Group                      | Unrestricted | General    | Fixed Asset | 2012        | 2011        |
|                                | Funds        | Funds      | Funds       | Total       | Total       |
|                                | £000         | £000       | £000        | £000        | £000        |
| Tangible fixed assets          | 0            | 0          | 65,252      | 65,252      | 0           |
| Budget surplus on LA funds     | 245          | 0          | 0           | 245         | 0           |
| LGPS pension (deficit)         | 0            | (3,241)    | 0           | (3,241)     | (1,705)     |
| Total net asset/ (liabilities) | 245          | (3,241)    | 65,252      | 62,256      | (1,705)     |

As part of the transfer the following buildings were leased to the Trust at a peppercorn rent

Market Rents £000 400

These market rents have been calculated by Pulse Associates, an independent valuer and have been accounted for as a gift in kind

E-ACT

Notes to the Financial Statements

| Note 27 Reconciliation of Prior Year Adjustments                  |                                  | Note 1   | Note 2                 | Note 3           |                                     |
|---|----------------------------------|--|------------------------|------------------|-------------------------------------|
|   | As Reported 31 August 2011 £'000 | Activities<br>from<br>generating<br>funds<br>£'000 | Gifted Assets<br>£ 000 | Pension<br>£'000 | Restated 31<br>August 2011<br>£'000 |
| Incoming resources  |                                  |  |                        |                  |                                     |
| Incoming resources from generated funds                           |                                  |  |                        |                  |                                     |
| Voluntary income  | 87                               |  | 0                      | 0                | 87                                  |
| Activities for generating funds                                   | 206                              | 2,029  | 0                      | 0                | 2,235                               |
| Investment income   | 25                               |  | 0                      | 0                | 25                                  |
| Incoming resources from charitable activies                       |                                  |  |                        |                  |                                     |
| Funding for the Academy's   |                                  |  |                        |                  |                                     |
| educational operations  | 76,996                           | (2,029)  | 390                    | 0                | 75,357                              |
| Total incoming resources  | 77,314                           | 0  | 390                    | (1 705)          | 77,704                              |
| Resources expended  |                                  |  |                        |                  |                                     |
| Cost of generating funds  |                                  |  |                        |                  |                                     |
| Costs of generating voluntary income                              | 154                              | 0  | 0                      | 0                | 154                                 |
| Fundraising trading   | 0                                | 0  | 0                      | 0                | 0                                   |
| Chantable activities  |                                  | 0  | 0                      | 0                | 0                                   |
| Academy's educational operations                                  | 77,417                           | 0  | 843                    | 0                | 78,260                              |
| Governance costs  | 159                              | 0  | 0                      | 0                | 159                                 |
| Exceptional Expenditure   |                                  |  |                        |                  |                                     |
| Transfer of assets/liabilities from                               |                                  |  |                        |                  |                                     |
| incoming schools  | 0                                | 0  | 0                      | 1,705            | (1,705                              |
| Total resources expended  | 77 730                           | 0  | 843                    | 1 705            | 80,278                              |
| Net incoming / (outgoing) resources before                        |                                  |  |                        |                  |                                     |
| transfersincluding net income/(expenditure)                       | (416)                            | 0  | (453)                  | (1,705)          | (2,574)                             |
| Other recognised gains and losses                                 |                                  |  |                        |                  |                                     |
| Pension deficit acquired on transfer in of                        | =-                               |  |                        | . =              |                                     |
| academies Actuanal (losses) gains on defined benefit              | (1,705)                          | 0  | 0                      | 1 705            | 0                                   |
| pension schemes   | 2 593                            | 0  | 0                      | 0                | 2,593                               |
| Net many and in finale  | 470                              |  | /4531                  | ^                |                                     |
| Net movement in funds   | 472                              | 0  | (453)                  | 0                | 19                                  |
| Reconcilition of funds Funds brought forward at beginning of year | (2,702)                          | 0  | 22 959                 | 0                | 20,257                              |
|   |                                  |  |                        | <u></u>          |                                     |
| Funds carried forward at end of year                              | (2 230)                          | 0  | 22,506                 | 0                | 20,276                              |

Note 1 – the Group has identified that an element of grant amounting to £2,029 000 received in 2012 did not relate to the charitable activities of the group and should more appropriately be classified as Incoming resources from Generated Fund

Note 2 - the Trust has a number of academies who benefit from the use of land and buildings under a lease agreement for which it is charged a peppercorn rent. In accordance with the Chanty SORP, the group is required to make an assessment of the nature of the lease as either operating or financing and then record it in the financial statements as a gift at the value to the group. The group has identified that one lease entered into in 2009 is a finance lease in nature, the balance sheet has therefore been restated to include this as a fixed asset at fair value of £22,959,000 with a corresponding adjustment to opening fixed asset restricted funds. Against this, depreciation of £451,000 has been charged on this property for the year ended 31 August 2011. The remaining leases including those entered into during the year are operating in nature and therefore are recorded in the statement of income and expenditure at a notional market rent of £390,000 together with a corresponding donation.

Note 3 - in relation to the new schools that joined the group as academies during the year ended 31 August 2011, the transfer in of the net liability on the pension scheme was previously charged as an 'Other recognised gain and loss'. The EFA Accounts Direction requires these amounts to be recognised in the Statement of Income & Expenditure as an Other Resources Expended' and the balance of £1,705 000 has been reallocated accordingly. There was no impact on retained funds brought forward.

E-ACT

Notes to the Financial Statements

As at year ended 31 August 2012

| Note 27 Reconciliation of Prior Year Adjustm                       | nents (cont |                              | As Reported                  |                    | Restated                     | Restated                     |         |
|--|-------------|------------------------------|------------------------------|--------------------|------------------------------|------------------------------|---------|
|  | Notes       | 31st August<br>2011<br>£'000 | 31st August<br>2011<br>£'000 | Notes 1-3<br>£'000 | 31st August<br>2011<br>£'000 | 31st August<br>2011<br>£'000 |         |
| Fixed assets   |             |                              |                              |                    |                              |                              |         |
| Tangible Assets  | 13          |                              |                              | 2,341              | 22,506                       |                              | 24,847  |
| Current assets   |             |                              | 2,579                        |                    |                              | 2.579                        |         |
| Debtors  | 15          |                              | 2,375<br>8,889               |                    |                              | 8 889                        |         |
| Cash at bank and in hand   |             | -                            | 11,468                       |                    | -                            | 11,468                       |         |
|  | 4.0         |                              | (8,445)                      |                    |                              | (8,445)                      |         |
| Creditors Amount failing due within one year<br>Net current assets | 16          | •                            | <del></del>                  | 3,023              | 0                            |                              | 3,023   |
| Total assets less current liabilities                              |             |                              |                              | 5,364              | 22 506                       |                              | 27,870  |
| Net assets excluding pension liability                             |             |                              |                              | 5,364              | 22,506                       |                              | 27,870  |
| Pension scheme liability   | 23          |                              |                              | (7 594)            | 0                            |                              | (7,594) |
|  | 17          |                              | _                            |                    |                              |                              |         |
| Net assets including pension liability                             |             |                              | -                            | (2,230)            | 22,506                       | _                            | 20,276  |
| Funds of academy   |             |                              |                              |                    |                              |                              |         |
| Restricted funds   | 17          |                              |                              | 605                | 22,506                       |                              | 23,111  |
| Fixed asset fund(s) General fund(s)                                | 17          |                              |                              | 4,488              | 22,500                       |                              | 4 488   |
| Pension reserve  | 17          |                              |                              | (7,594)            | ŏ                            |                              | (7,594) |
| Total restricted funds   | •           |                              | -                            | (2,501)            | 22,506                       | _                            | 20,005  |
| Unrestricted funds   |             |                              |                              |                    |                              |                              |         |
| General fund(s)  | 17          |                              |                              | 271                | 0                            |                              | 271     |
| Pension reserve  | 17          |                              | _                            | 0                  | 0                            |                              | 0       |
| Total unrestricted funds   |             |                              | -                            | 271                | 0                            | _                            | 271     |
| Total funds  |             |                              | -                            | (2 230)            | 22 506                       | -                            | 20,276  |