(A COMPANY LIMITED BY GUARANTEE) (REGISTERED CHARITY NO 1126863) (COMPANY REGISTRATION NO 06483060)

ANNUAL REPORT AND FINANCIAL STATEMENTS

6 month period ended 31 July 2009

TUESDAY

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(A COMPANY LIMITED BY GUARANTEE)
LEGAL AND ADMINISTRATIVE INFORMATION

**CHARITY NAME** 

British Universities and Colleges Sport

Limited

PATRON

Her Royal Highness The Princess Royal John Inverdale

PRESIDENT CHAIRMAN

Ed Smith

DIRECTORS

Christopher Earle Roger Finbow

Christopher Lightfoot

Samantha Gill (Student Director)

CHIEF EXECUTIVE AND COMPANY SECRETARY

Karen Rothery

REGISTERED OFFICE

20-24 King's Bench Street

London SE1 0QX

WEBSITE

www bucs org uk

PRINCIPAL BANKERS

Royal Bank of Scotland London City Office 62-63 Threadneedle Street London EC2R 8LA

INDEPENDENT AUDITOR

Baker Tilly UK Audit LLP

Lancaster House 7 Elmfield Road Bromley Kent BR1 1LT

**SOLICITORS** 

Ashurst LLP Broadwalk House 5 Appoid Street London EC2A 2HA

INVESTMENT MANAGERS

CCLA Investment Management Limited

80 Cheapside London EC2Y 6DZ

COMPANY NUMBER

06483060 (England & Wales)

**CHARITY NUMBER** 

1126863

(A COMPANY LIMITED BY GUARANTEE) DIRECTORS' REPORT

for the period ended 31 July 2009

The trustees of the charity are also directors under company law and throughout this report are referred to as directors.

The directors present their annual report and the audited financial statements for the period ended 31 July 2009

### Reference and Administrative details of the Charity, its Trustees and Advisors

Details of the Charity's addresses, its trustees and advisors are given on page 1

### Objective of the Charitable Company

The Company's objective is the advancement for the public benefit of physical education among students in Universities and Colleges by promoting standards in sports administration and coaching. The company has replaced the activities formerly conducted by both British University Sports Association and University College Sport.

In furtherance of this objective the Company develops and arranges for members the following

- Sporting Activities and the organisation of league competitions and events between members
- United Kingdom Representative Championships
- United Kingdom Fixtures and Tours at home and abroad
- British team events organised by the Federation Internationale Universitaire (FISU)
- The promotion of Higher Education Sport in the UK
- The Professional development of Higher Education sport staff in the UK
- Improving the quality of quality of the student experience through sport
- · Opportunities for more students to play sport

### **Governing Documentation**

British Universities & Colleges Sport Limited is a company limited by guarantee (Company number 06483060) and has charitable status charity number 1126863. The charitable company is governed in accordance with the Memorandum and Articles of Association dated 13 June 2008 and amended 14 June 2009. The charitable company was incorporated on 24 January 2008 under the name UK Universities Sport Limited, the name was changed by Special Resolution on 2 June 2008 to British Universities & Colleges Sport Limited.

### Directors

The following Directors have held office during the period

Mr J Edward K Smith

(Chairman)

Mr Christopher C Earle

Mr Christopher M Lightfoot

Mr Roger J Finbow

Ms Samantha Gill

(appointed 12 August 2009)

Mr Tom Noble

(appointed 13 June 2008 resigned 12 August 2009)

Mr David G Rogers was appointed as Company Secretary on 13 June 2008 and resigned on 6 November 2009 and Karen Rothery appointed as his replacement on the same day

### Recruitment and Appointment of Directors

The Memorandum and Articles state that the maximum number of Directors is six and the minimum number four. The directors shall comprise a Chairman, the Student director, and three persons with specific responsibilities which are determined by a Nominations Committee prior to advertising the vacancies. Directors are appointed for a term of two years and may be re appointed after serving one term. The term of office as a director for the Chairman is 3 years and may serve a maximum of two terms in office. The term of office as a director for the Student director shall be one year as it is subject to annual election.

The directors' appointment and re-election, if appropriate, is subject to ratification at the Annual General Meeting by ordinary resolution

(A COMPANY LIMITED BY GUARANTEE) DIRECTORS' REPORT for the period ended 31 July 2009

### **Director Induction and Training**

The directors are made aware of and acknowledge annually a Code of Conduct based on the model code developed by the National Council of Voluntary Organisation

The directors are made aware of with the strategies and activities of the company during their induction

The directors receive qualified advice and training in respect of all aspects of charity and company law as requested

All Directors receive summary information and reports covering all areas of the operation of the company on an quarterly basis. They are given a copy of the Charity Commission's booklet on the responsibility of the trustees and the previous year's accounts if applicable.

### Organisational Structure

The Strategic direction is decided by the Board in their quarterly meetings, the day to day decision making process has been delegated to the Chief Executive Officer within specific parameters, Ms Karen Rothery was appointed to this role on 13 June 2008

The CEO is supported by a management committee comprising managers of Finance and Governance, Commercial Media Marketing, Sports Programmes, International Development and Regions and Nations

The Company prepares an annual budget which is approved by the Board and performance throughout the year is monitored against management accounts and forecasts

The Board and CEO are advised by the Advisory Group comprising representatives from each region in England and Home Nations (Scotland, Wales & Northern Ireland), in addition to 3 elected non students and 4 elected students

### Review of the Period

The annual BUCS Championships in March 2009 added five new sports to create a five-day event, with an additional 1,000 students competing in Sheffield. The event was featured within Channel 4's Destination 2012 series which highlighted the size and scope of the event with a focus on judo, korfball and waterpolo.

At the end of the season Loughborough University retained its first place position in the BUCS Overall Points league table for the 29th year. Two notable movers included Leeds Metropolitan who two years ago were in 14th place and added an incredible 1528 points to its total moving them in 3rd place this year. This however failed to eclipse the rise of Portsmouth who moved up 12 places in one year from 37th place to 25th and won this year's BUCS Most Improved University.

Sports development has been focused to two sports this year Football and Rowing Supported by the Football Association, the football development team introduced a Focus University initiative to 10 BUCS members. This has led to an expansion in the number of people playing the 11-a-side and small sided games, an increase in the number of qualified referees and an increase in the number of people volunteering through football. The employment of a rowing specific programme and development administrator has seen the rowing programme go from strength to strength. Closer links have been established with home nation governing bodies, the events have seen growth in the numbers of entries but also a professionalisation in the way the competitions are managed. Work was also carried out on several BUCS endorsed events which allowed complete novice rowers to row in a head of the river race. The events were organised by university rowing clubs which also gave students the opportunity to develop their event management skills and link up with their nearest community club.

A new partnership with Sport England enabled the organisation to develop a new hub within Facebook to develop grass roots participation through social networking

Two World University Games took place this year with BUCS sending its largest-ever delegation of 112 to the Winter Games in Harbin, China and 186 representatives of Team GBR travelled to Belgrade, Serbia for the Summer Games in July At the Winter Games, the most notable result on the ice was Team GBR's Women's Curling team who finished fourth, following the Men's silver medal at the 2007 Games in Torino Up the mountains the snowboard team exceeded expectations with a top five finish in Men's Big Air, two top six

(A COMPANY LIMITED BY GUARANTEE)

**DIRECTORS' REPORT** 

for the period ended 31 July 2009

finishes in snowboard cross and a top 10 finish in Men's Half Pipe. The Alpine team contributed to the excellent results with a top 20 finish in Alpine overall combined.

Five months later and the international team were travelling to Belgrade with 129 athletes and 57 support staff to compete in 11 sports at the Summer Games Great Britain finished 18th in the medal table, sandwiched between Germany and Switzerland, with three gold, one silver and three bronze medals. World Champion Beth Tweddle (Liverpool) the flag bearer for Team GBR, returned home with two gold medals in the Gymnastics competition. Britain's other gold was won in the swimming pool by Stephanie Proud (Florida University), who broke the Games record on her way to her 200m backstroke medal.

Keen to professionalise its corporate events, including its annual conference, BUCS has secured a number of high profile speakers and ambassadors during the year to promote the links between university sport, elite performance and business. These have included Dame Kelly Holmes, Steve Parry, Baroness Sue Campbell, Kelly Sotherton, Austin Healey and Tim Brabants. Many more Olympians and World Champions who have experienced the benefits of university sport have been involved in sharing their experiences and opinions in media and PR activities.

The North West saw two years of hard work come to fruition with the appointment in January of James Birdsey as the NW HE/FE Sports Manager. In the first six months James has been responsible for the FE Pilot Project, producing minimum standards for the employment of sports coaches, co-ordinating an officiating programme and working with Sports Leaders to support the transition into volunteering in Higher Education.

A review of Chairs Forum and the Executive Group took place which led to a new Advisory Group being set up with representation of student and staff chairs from the regions and nations, elected officers and elected staff representatives

### Volunteers

All of the events would not take place without the support of our volunteers. Thousands of officials, referees and Sports Management Group volunteers each give up their time to support the BUCS office in delivering high quality events and sporting experiences to our student athletes.

### Value in Kind

Donated services were received by BUCS during the period and, where these can be reasonably quantified they have been included in the SOFA

There were further donated services from various sponsors relating to hospitality for events and gifts for prizes of nominal value but which it is not possible to reasonably quantify

### Financial Review

Total incoming resources for the period were £1,922,864

Funding is obtained from a wide range of sources reflecting the diversity of the organisation. The principal funding sources are grants from Sports England and The FA Youth Trust, and sponsorship from Barclays and PriceWaterhouseCoopers, in addition to affiliation fees from participating universities and colleges, and entry fees for events.

Expenditure for the period totalled £2,221,565 and was fully applied in accordance with the organisation's primary objective of wide ranging sport development, and participation in higher education

Funds employed at the balance sheet date totalled £924,237 £719,426 of these funds is held in a designated property fund with a further £150,799 held in restricted funds, primarily for FA Youth Trust The remaining funds are in general reserves

### Risk Management

The directors and management of BUCS carried out a review of the charity's activities in order to identify the principle opportunities available to the charity and risks to which it is exposed. A risk management strategy has been established to review risks, at least annually, and the establishment of systems and procedures to mitigate

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DIRECTORS' REPORT

for the period ended 31 July 2009

those risks identified. The directors are therefore able to report that any major strategic business or operational risks to which the company could be exposed were identified, reviewed and action taken to ensure that these risks are minimised.

### **Investment Policy and Performance**

There are no restrictions on the company's power to invest. The directors set the investment strategy after considering income requirements, risk profile and the investment manager's view of the market prospects when determining investment strategy. Currently the company's stocks and shares are held in income units with the CCLA or COIF, the Charities Organisation Investment Fund, with a policy of low to medium risk with a low to medium return.

The yield achieved on the investments during the period was 2 8% and the capital gains 2 5%, which are in line with expectations. The return on cash deposits was 1 39% which is also in line with lower expectations.

### Reserves Policy

The underlying reserves policy is linked with the organisation's overall strategic plan and ensuring financial commitments are cleared when due Based on current activity levels minimum reserves of £900,000 are considered prudent as the company's policy is to continue to maintain reserves which will permit the company to operate for a period of 12 months in the absence of any further income. The level of funds at 31 July 2009 was £924,237 with the level of unrestricted general funds at the same date being £54,012

### **Related Party Transactions**

Christopher Earle, a director of BUCS, is also the Director of Sport at Loughborough University, with which BUCS trades Roger Finbow, a director of BUCS, is a partner at Ashurst LLP which offered BUCS free legal advice in the period. Christopher Lightfoot, a director of BUCS, is also a director of Whitestone International Limited, a company with which BUCS trades. BUCS does not feel there is a conflict of interest in any of these transactions.

### Public Benefit

From the review of the activities the trustees feel that they have demonstrated who they have complied with the duty in s4 of the Charities Act 2006 to have regard to guidance published by the Charity Commission on the operation of the Charity for the Public Benefit

### Plans for Future Period

Improved Customer Service

BUCS is a membership organisation and for year two has committed to improving its levels of customer service to staff, students and elected officers who help deliver sport right through from the grass-roots through to the elite

In 2010 we will pilot a new structure for the sports programme team. Focusing on skills and expertise to deliver better customer service and improved efficiency across our events, competition structure and league and fixtures management we will pilot event management and programme management roles with a view to roll out a new structure in 2010/11

### New Areas of Activity

The office at King's Bench Street is set to grow with a new National Disability Sports Officer post (hosted in partnership with the University of Nottingham) and four new sports development Sport England-funded roles set to join BUCS by the end of 2009 for three years

### WUC Hockey

The UK is set to host the first World University Hockey Championships in Edinburgh in August 2010 The international competition is expected to attract a number of nations and is being run by Scottish Hockey, Scottish Universities Sport, the University of Edinburgh and BUCS

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**DIRECTORS' REPORT** 

for the period ended 31 July 2009

### **BUCS Championships 2010**

It's our final year in Sheffield and set to be bigger than ever. The finals of our Football Championships will take place at Sheffield United's Bramall Lane, Indoor Archery is hoping to find a home at the event.

New channel for membership feedback

A new Advisory Group brings together the student and staff chairs from each of the 12 regions and nations, eight elected staff representatives and student officers together with the Chief Executive four times a year. The new configuration for 2009/10 will

- improve communication across the organisation and its membership through the regional chairs,
- define the relationship between BUCS staff, elected representatives and areas of responsibility in key business areas to improve clarity of purpose for those involved, and
- advise the Board and Chief Executive on matters of importance to BUCS and its members

### The Home Nations

England, Scotland, Wales and Northern Ireland representative teams will go head to head in five sports at the University of Edinburgh from 12-15 April 2010

Sport England partnership

Sport England and BUCS will continue to develop the activities outlined in its partnership plan with higher education

### Statement as to Disclosure of Information to Auditor

The Directors who were in office on the date of the approval of these financial statements have confirmed that as far as they are aware there is no relevant audit information of which the auditors are unaware. Each of the Directors has confirmed that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

### Auditor

The auditor Baker Tilley UK Audit LLP, Chartered Accountants has indicated its willingness to continue in office

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption

and signed by

Approved by the Directors on 31

Chairman

J.Ek. SMATH

(A COMPANY LIMITED BY GUARANTEE) STATEMENT OF DIRECTORS' RESPONSIBILITIES for the period ended 31 July 2009

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- a select suitable accounting policies and then apply them consistently,
- b make judgements and estimates that are reasonable and prudent,
- c prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF BRITISH UNIVERSITIES & COLLEGES SPORT LIMITED (A COMPANY LIMITED BY GUARANTEE) FOR THE PERIOD ENDED 31 JULY 2009

We have audited the financial statements of British Universities & Colleges Sport Limited for the period ended 31 July 2009 on pages 10 to 23

This report is made solely to the charitable company's members, as a body, in accordance with sections 495 and 496 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Directors' Responsibilities

We have been appointed auditors under the Companies Act 2006 and section 43 of the Charities Act 1993 and report to you in accordance with those Acts. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and have been prepared in accordance with the Companies Act 2006 and the Charities Act 1993 We also report to you whether in our opinion the information given in the Directors' Report is consistent with those financial statements

In addition we report to you if, in our opinion, the charitable company has not kept adequate accounting records, if the charitable company's financial statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of directors' remuneration specified by law are not made

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF BRITISH UNIVERSITIES & COLLEGES SPORT LIMITED (A COMPANY LIMITED BY GUARANTEE) FOR THE PERIOD ENDED 31 JULY 2009 (CONTINUED)

### Opinion

In our opinion

- the financial statements give a true and fair view of the state of the charitable company's affairs as at 31 July 2009 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- the financial statements have been prepared in accordance with the Companies Act 2006 and the Charities Act 1993, and

the information given in the Directors' Report is consistent with the financial statements

Baker !: lly ux Adut LL P Nicholas Paul Sladden (Senior Statutory Auditor)

For and on behalf of BAKER TILLY UK AUDIT LLP, Statutory Auditor

Chartered Accountants Lancaster House 7 Elmfield Road Bromley Kent BR1 1LT

22 February 2010

British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF FINANCIAL ACTIVITIES

for the period ended 31 July 2009

INCOMING RESOURCES	Notes		ted funds Designated £	Restricted Funds £	Total Period ended 31 July 2009 £	Total Period ended 31 January 2009
Incoming resources from generated funds.  Voluntary income					_	_
Sponsorship income	1	77,848	_	_	77,848	79,830
Value in kind	4	30,737	_	_	30,737	80,337
Activities for generating funds	7	50,157			30,731	00,557
Investment income	2	9,590	-	311	9,901	13,289
Incoming resources from charitable activities: Donation from British						
Universities Sports Association Donation from Universities &		-	-	-	-	1,038,503
Colleges Sport		-	-	-	-	193,346
Grants	3	760,793	-	57,915	818,708	93,572
Subscriptions		395,646	-	-	395,646	395,647
Team entry fees		226,045	-	_	226,045	304,719
British University Games Accommodation		, _	_	_	, -	10,018
Personal contributions						10,010
(WUGS) – Summer Personal contributions		49,527	-	-	49,527	-
(WUGS) – Winter		40,960	-	-	40,960	580
Sundry income		31,196	-	-	31,196	45,776
Projects income		58,640	-	-	58,640	16,991
BUCS Championships -						
Sheffield		183,656	-	-	183,656	-
TOTAL INCOMING RESOURCES		1,864,638	-	58,226	1,922,864	2,272,608
RESOURCES EXPENDED Charitable activities		2 171 501	3,633	39,306	2,214,440	994,937
Governance costs		2,171,501 7,125	3,033	39,300	7,125	6,125
TOTAL RESOURCES EXPENDED NET	5	2,178,626	3,633	39,306	2,221,565	1,001,062
INCOMING/(OUTGOING) RESOURCES BEFORE OTHER RECOGNISED LOSSES		(313,988)	3,633	18,920	(298,701)	1,271,566
Other recognised losses Losses on Revaluation and disposal of Investment assets	8	6,128	-		6,128	(54,736)
			2 (22	10.020		
Net movement in funds		(307,860)	3,633	18,920	(292,573)	1,216,810

British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE) STATEMENT OF FINANCIAL ACTIVITIES for the period ended 31 July 2009

	Notes		ted funds Designated £	Restricted Funds	2009	31 January 2009
TOTAL FUNDS AT 1 FEBRUARY 2009		361,872	723,059	£ 131,879	£ 1,216,810	£ -
TOTAL FUNDS AT 31 JULY 2009		54,012	719,426	150,799	924,237	1,216,810

The net incoming resources arise from continuing activities

## British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)

**BALANCE SHEET** at 31 July 2009

Company number 06483060

FIXED ASSETS	Notes	Period ended 31 July 2009 £	Year ended 31 January 2009 £
Tangible fixed assets Investments Trophies	7 8 9	842,443 249,630 41,390 	852,283 243,502 41,390 1,137,175
CURRENT ASSETS		-,,	-,,
Debtors Cash at bank and in hand	10	589,172 82,577	495,192 427,141
		671,749	922,333
CREDITORS amounts falling due within one year	11	(880,975)	(842,668)
NET CURRENT (LIABILITIES)/ASSETS		(209,226)	79,635
TOTAL ASSETS LESS CURRENT LIABILITIES		924,237	1,216,810
FUNDS			
Restricted funds Unrestricted funds	12	150,799	131,879
General Designated	13 14	54,012 719,426	361,872 723,059
		924,237	1,216,810

These accounts have been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption

The financial statements on pages 10 to 23 were approved by the board and authorised for issue on 32 Forms and signed on its behalf by

Chairman

SEK. SMITH

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

### ACCOUNTING POLICIES

### BASIS OF ACCOUNTING

The financial statements are prepared under the historical cost convention as modified by the inclusion of fixed asset investments at market value and in accordance with the Companies Act 2006, applicable accounting standards and Statement of Recommended Practice "Accounting and Reporting by Charities" issued in March 2005

#### FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the directors in furtherance of the general objectives of the charitable company and which have not been designated for other purposes

Designated funds comprise unrestricted funds that have been set aside by the directors for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or which have been raised by the charitable company for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income and gains are allocated to the appropriate fund

### INCOMING RESOURCES

All incoming resources are included in the statement of financial activities when the charitable company is legally entitled to the income and the amount can be quantified with reasonable accuracy and certainty

### RESOURCES EXPENDED

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. It includes any VAT which cannot be fully recovered

Charitable expenditure comprises those costs in the delivery of activities and services for its beneficiaries and include directly allocated costs and an apportionment of support costs

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements

Support costs are allocated based on the proportion of time staff members spend working on the respective events and projects, as set out in Note 5

### TANGIBLE FIXED ASSETS AND DEPRECIATION

Fixed assets are stated at historical cost. The costs of minor additions or those costing below £1,000 are not capitalised.

Depreciation is provided on all tangible fixed assets (except land) using the following rates to reduce by annual instalments the cost of the tangible assets over their estimated useful lives -

Land and Leasehold Buildings

2% Straight Line

Fixtures and equipment

15% - 33<sup>1</sup>/<sub>3</sub>% straight line

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

### ACCOUNTING POLICIES (continued)

#### **TROPHIES**

Trophies are items which are in the possession of the charitable company and were created for use in sporting activities and continue to be used for this purpose. The charitable company maintains stewardship by keeping a full inventory and has no intention of disposing of any of the trophies so long as this use continues. The trophies are valued at lower of cost and net realisable value.

### **INVESTMENTS**

Investments are stated at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluations and disposals throughout the year

### LEASED ASSETS

Rentals payable under operating leases are taken to the Statement of Financial Activities on a straight line basis over the lease term

### FOREIGN CURRENCY TRANSACTIONS

Foreign currency transactions are included at the rate of exchange prevailing at the date they occurred. All differences are taken to the Statement of Financial Activities

### PENSION COSTS

The charitable company contributes to employees' individual personal pension schemes, a variable group pension plan with the National Provident Institution on a defined contribution basis and to the Universities Superannuation Scheme ("USS"), which is a defined benefit scheme

Contributions to all schemes are charged on the basis of the amount the charitable company has agreed to contribute in the year

Contributions to the USS are charged to the statement of financial activities as they fall due. The contributions are determined by qualified actuaries on the basis of quinquennial valuations, using a prospective benefit method for the USS. The USS operates as a pooled arrangement. As a consequence, no share of the underlying assets and liabilities can be directly attributed to the charitable company. Under the terms of FRS17, and in these circumstances, contributions are accounted for as if the Scheme is a defined contribution scheme based on actual contributions paid through the year.

### LIABILITIES

Liabilities are recognised when the entity has an obligation to transfer economic benefits as a result of past transactions or events

### VALUATION OF DONATED SERVICES

Pro bono services received are recorded as income at estimated market value and included under the relevant expense heading in the Statement of Financial Activities

British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 July 2009

1	SPONSORSHIP INCOME	Period ended	Period ended
		31 July	31 January
		2009	2009
	Deca-Watanhausa Canana	£	£
	PriceWaterhouseCoopers  Paralous spansorship	20,586	22,164
	Barclays sponsorship Life fitness	41,666	41,666 7,500
	Kukri	8,750	6,500
	Other	6,846	2,000
		77,848	79,830
		Period ended	Period ended
2	INVESTMENT INCOME	31 July	31 January
_		2009	2009
		£	£
	Bank interest receivable	3,012	6,632
	Dividends and other investment income	6,889	6,657
		9,901	13,289
			<del>- , </del>
3	GRANTS RECEIVED	Period ended	Period ended
		31 July	31 January
		2009	2009
		£	£
	GRANTS TOWARDS DOMESTIC SPORT		
	Amateur Rowing Association	2,500	2,500
	The FA Youth Trust (restricted)	57,915	59,735
	Wavel Wakefield Trust - Rugby	1,820	, <u>-</u>
	Royal & Ancient Golf Club	6,250	6,250
	OTHER GRANTS		
	UK Sports Council attendance at FISU Executive meetings	-	9,375
	GRANTS TOWARDS PROJECTS		
	Sport England – Social network	478,456	7,386
	Sport England – North West Project	8,327	8,326
	GRANTS TOWARDS WORLD UNIVERSITY GAMES -		
	SUMMER The FA Youth Trust	64 724	
	TASS	64,734 30,108	-
	British Volleyball	15,912	-
	High Performance Swimming	11,500	_
	British Basketball	9,996	_
	British Fencing	5,944	_ _
	British Gymnastics	4,900	-
	British Judo	3,061	-
	Sport Taekwondo	2,100	_
	British Diving	1,794	-
	Archery GB	921	-
	British Taekwondo Council	250	-

British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
for the period ended 31 July 2009

	GRANTS TOWARDS WORLD UNIVERSITY GAMES -		
	WINTER		
	TASS	91,300	-
	National Ice Skating Association	2,600	-
	Podium	1,000	-
	Ice Hockey UK	10,000	-
	Skiers Trust of Great Britain	5,000	-
	English Ice Hockey Association	2,320	-
	Total grants income	818,708	93,572
4	VALUE IN KIND	Period ended	Period ended
		31 July	31 January
		2009	2009
		£	£
	Professional services	<del>-</del>	50,000
	Sports equipment	30,737	30,337
		30,737	80,337

British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
for the period ended 31 July 2009

5 TOTAL RESOURCES EXPENDED	Basis of Ir	International Events	Championships	Projects	Govеmance	Penod ended 31 July 2009	Period ended 31 January 2009
	<del>ડ</del> ા	भ	3	भ	भ	બ બ	<b>с</b> н;
Costs directly allocated to activities: Venue hire and equipment	Direct	91.112	213.490	71.711	•	376.313	71.068
Accommodation and travel	Direct	331,751	168,760	11,423	•	511,934	20,839
Committee expenditure	Direct	•	3,313	•	1	3,313	3,358
Miscellaneous expenses	Direct	55,977	135,036	421,717	1	710,137	5,869
		478,840	520,599	504,851	'	1,601,697	101,134
Staff costs - Sports	Direct	36,118	119,911	•		196,029	186,227
Marketing and promotion	Direct	4,045	1	8,090	1	9,163	78,643
Other related costs	Direct	593	•	63,046	•	30,796	142,501
Staff costs - Projects	Direct	•	•	62,559	1	62,559	34,297
		519,596	680,510	638,546		1,838,652	542,802
Support costs allocated to activities:							
Staff costs – Non Sport staff	Staff costs	28,769	134,147	41,265	•	204,182	190,697
Insurance	Staff costs	•	•	•	•	•	5,988
Office equipment	Staff costs	1,425	6,645	2,044	•	10,115	19,035
Repairs and maintenance	Staff costs	482	2,247	169	•	3,421	19,770
Building related costs	Staff costs	1,886	8,795	2,705	•	13,388	5,463
Computer maintenance	Staff costs	4,887	22,791	7,011	•	34,691	33,098
Printing and stationery	Staff costs	1,506	7,023	2,160	•	10,690	5,787
Handbook costs	Staff costs	1,162	5,419	1,667	•	8,249	3,880
Telephone and postage	Staff costs	2,766	12,898	3,967	•	19,632	4,316
Meetings	Staff costs	2,715	12,661	3,894	1	19,271	18,298
Irrecoverable VAT	Staff costs	3,933	18,343	5,642	ı	27,920	78,783
Legal and professional fees	Staff costs	•	•	1	•		20,000
Miscellaneous expenses	Staff costs	209	2,375	731	•	3,615	(774)
Bank charges	Staff costs	312	1,455	448	•	2,217	236
Audit and legal fees	Staff costs		•	•	7,125	7,125	6,125
Depreciation	Staff costs	2,592	12,086	3,718	1	18,397	17,558
TOTAL RESOURCES EXPENDED		572,544	927,402	714,493	7,125	2,221,565	1,001,062

## British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 July 2009

6	STAFF COSTS	31 July 2009	31 January 2009
		£	£
	Total staff costs comprise the following		
	Wages and salaries	420,302	354,173
	Social security costs	23,504	37,714
	Pension costs	17,663	19,334
	Total	461,469	411,221
		31 July	31 January
		2009	2009
		£	£
	The monthly average number of employees in the period was		
	Administration and management	24	22

No employee was paid in excess of £60,000 in the period

One trustee received remuneration in respect of Chairman's fees of £5,000 during the period, which is permissible per the charitable company's governing document

7	TANGIBLE FIXED ASSETS (primarily for charitable use)	Long Leasehold Property £	Fixtures and Equipment £	Total £
	COST	~	~	~
	Opening balance 1 February 2009	726,692	143,149	869,841
	Additions	-	8,326	8,326
	31 July 2009	726,692	151,475	878,167
	DEPRECIATION	•		
	Opening balance 1 February 2009	3,633	13,925	17,558
	Charge for the period	3,633	14,533	18,166
	At 31 July 2009	7,266	28,458	35,724
	NET BOOK VALUE			•
	At 31 July 2009	719,426	123,017	842,443
	At 31 January 2009	723,059	129,224	852,283

## British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 July 2009

8	FIXED ASSET INVESTMENTS	General Fund £	Whitelaw Fund £	Property Fund £	31 July 2009 Total £	31 January 2009 Total £
	LISTED INVESTMENTS AT MARKET VALUE Opening balance 1 February			-		
	2009 Unrealised investment	140,183	60,410	42,909	243,502	298,238
	gain/(loss)	7,722	3,327	(4,921)	6,128	(54,736)
	At 31 July 2009	147,905	63,737	37,988	249,630	243,502
	Historical cost at 31 July				<u> </u>	
	2009	170,012	73,264	54,962	298,238	298,238
	Investments are UK investmen primarily to provide an investme		d in COIF C	harities Inves	tment Fund In	come Units,
9	TROPHIES				31 July 2009	31 January 2009
	Trophies				41,390	41,390
10	DEBTORS				31 July 2009 £	31 January 2009 £
	Trade debtors Other debtors				221,218 284,811	129,035 156,151
	Prepayments and accrued incom	e			83,143	210,006
					589,172	495,192
11	CREDITORS amounts falling of	lue within one y	year		31 July 2009 £	31 January 2009 £
	Bank overdraft Trade creditors				26,389 361,747	56,820 42,353
	Other taxation and social securit	y costs			37,831	46,015
	Accruals and deferred income				455,008	697,480
					880,975	842,668
	Deferred income comprises Deferred in the year Released in the year				318,588	612,524
	Deferred income at 31 July 2009	)			318,588	612,524

£154,556 of the social network grant has been deferred to match against project costs to be incurred in the following year £91,667of deferred income relates to sponsorship of forthcoming events

Remaining balance relates to trade fairs and conference set to take place in the forthcoming year

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

### 12 RESTRICTED FUNDS

The funds of the Association include restricted funds comprising the following unexpended balances of donations and grants held in trusts to be applied for specific purposes

	1 February 2009 £	Incoming resources (including investment gains)	Outgoing resources	Transfers £	31 July 2009 £
Chris Potter Award					
Fund	8,607	86	-	-	8,693
Wavell Wakefield Fund	5,476	83	_	-	5,559
FA Youth Trust	101,285	57,915	(39,306)	-	119,894
Volleyball Prosport	16,511	142	-	-	16,653
Total	131,879	58,226	(39,306)		150,799

- (1) The Chris Potter Award Fund was transferred from British Universities Sports Association to provide an annual award of £500 and associated costs to a student during undergraduate and postgraduate study. The student should be selected each year by the executive board based on the student's commitments to BUSA activities.
- (11) The Wavell Wakefield Fund was funded by the Rugby Football Union to fund English Universities rugby teams and tours. This will be spent in future periods
- (iii) The FA Youth Trust is a grant specifically for the development of football within universities and higher education
- (iv) Volleyball Prosport represents a proportion of the affiliation fees which is retained by BUCS for expenditure relating to volleyball within further education

## British Universities & Colleges Sport Limited (A COMPANY LIMITED BY GUARANTEE)

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

13	UNRESTRICTED FUNDS – GENERAL FUNDS	1 February 2009 £	Incoming resources (including investment gains)	Outgoing resources	Transfers £	31 July 2009 £
	General Funds	361,872	1,870,766	2,178,626	-	54,012
		361,872	1,870,766	2,178,626		54,012

General funds are unrestricted funds which are available for use at the discretion of the directors in furtherance of the general objectives of the charitable company

### 14 UNRESTRICTED FUNDS - DESIGNATED FUNDS

The funds of the charitable company include the following designated funds which have been set aside out of unrestricted funds by the directors for specific purposes

	1 February 2009 £	Incoming resources (including investment gains)	Outgoing resources	Transfers £	31 July 2009 £
Property Fund	723,059	-	(3,633)	-	719,426
Total	723,059	-	(3,633)	-	719,426

The Property fund represents the net book value of the leasehold property

15	ANALYSIS OF NET ASSETS	Unrestricted Funds		Restricted	
	BETWEEN FUNDS	General	Designated	Funds	Total
		£	£	£	£
	Fund balances at 31 July 2009 are represented by				
	Tangible fixed assets	123,017	719,426	-	842,443`
	Investments	249,630	-	-	249,630
	Trophies	41,390	-	-	41,390
	Net current (liabilities)/assets	(209,892)	-	666	(209,226)
		204,145	719,426	666	924,237

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

### 16 PENSION COMMITMENTS

Pension costs represent contributions to employees' individual personal pension schemes, a variable group pension plan with National Provident Institution (a money purchase plan) and the Universities Superannuation Scheme ("USS") The assets of the schemes are held in independently administered funds

### USS

The USS is a multi employer defined benefit scheme which is externally funded and contracted out of the State Earnings Related Pension Scheme

### FRS17

Under the definitions set out in Financial Reporting Standard 17 Retirement benefits (FRS 17), the USS is a multi-employer pension scheme. The Association is unable to identify its share of the underlying (notional) assets and habilities of the scheme. Accordingly, the Association has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme.

The main results and assumptions of the most recent valuation of the USS are as follows

Valuation date	31 March 2008		
Valuation method	Projected Unit		
Value of notional assets	£28,843 million		
Funding level for accrued benefits	71%		
Investment return per annum	4 5%		
Salary scale increases per annum	4 3%		
Pension increases per annum	2%		

The contributions payable by the Association during the accounting year were equal to 14% of total pensionable salaries. The pensions charge recorded by the Association during the accounting period was equal to the contributions payable, taking into account benefit improvements subsequent to the valuation and the spreading of surplus over future service lives of employees.

Total contributions for the year amount to £10,275 for USS, £5,700 for group pension plan and £3,390 for employee's individual personal pension scheme

The unpaid pension contributions at the period end were £1,299 (Period to 31 January 2009 £1,299)

From 1 October 2009 the employer contribution rate for the USS is set to increase to 16% of total pensionable salaries

### 17 OPERATING LEASE COMMITMENTS

	Plant and	Plant and
At the year end the Association had annual commitments	equipment	equipment
relating to non cancellable operating leases expiring in the	31 July	31 January
following periods	2009	2009
·.	£	£
Two to five years	10,360	10,360
Over five years	21,500	21,500
	31,860	31,860

(A COMPANY LIMITED BY GUARANTEE) NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 July 2009

### 18 RELATED PARTY TRANSACTIONS

During the period the company had the following transactions with related parties

- The company made purchases of £9,471 (Period to 31 January 2009 £9,647) from Ashurst LLP, an LLP registered in the UK, in which Roger Finbow is a partner At 31 July 2009 £3,579 (Period to 31 January 2009 £3,579) was due to Ashurst LLP,
- The company made purchases of £220 (Period to 31 January 2009 £24,146) from Whitestone International Limited, a company registered in the UK, in which Chris Lightfoot is a director,
- The company made purchases of £3,091 (Period to 31 January 2009 £3,091) from Loughborough University, in which Chris Earle is the Director of Sport,

It also made sales to the University totalling £20,041 (Period to 31 January 2009 £24,240) At 31 July 2009 £300 was due from Loughborough University

### 19 POST BALANCE SHEET EVENTS

During January 2010 a subsidiary, BUCS Trading Limited, was set up to handle the trading activities of British Universities & Colleges Sport Limited's business