

REGISTERED COMPANY NUMBER: 06452443 (England and Wales)
REGISTERED CHARITY NUMBER: 1124371

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022
FOR
DISABILITY INFORMATION BUREAU**



Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

DISABILITY INFORMATION BUREAU

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FOR THE YEAR ENDED 31 MARCH 2022**

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DISABILITY INFORMATION BUREAU

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects and of the Company shall be for the benefit of people with disabilities living in Macclesfield and Congleton and surrounding areas and the North West of England (hereinafter referred to as "the area of benefit" by, but not exclusively by;

- A) Providing information, support and associated services so that they may lead active and fulfilling lives and participate more fully in society;
- B) Advancing education by enabling people with disabilities to become more involved in the process of working towards positive change in the provision of services for people with disabilities;
- C) Advancing education amongst organisations in the public, private and voluntary sectors in order to raise awareness share best practice and increase understanding of the needs of people with disabilities;
- D) Offering individuals support to improve their well being and lives, through the use of an employment service, a benefit service and a volunteering service.

The Charity Mission, Vision and Values can be found on our website

<http://www.dibservices.org.uk/our-mission-vision-values-and-long-terms-goals-0>

DISABILITY INFORMATION BUREAU

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

ACHIEVEMENT AND PERFORMANCE

Charitable activities

April to June 2021 was still impacted by Covid and remote working or rota-based working with staff members continued to run. By mid-July 2021 we started to open the Offices and Shopmobility and this gradually encouraged our beneficiaries to attend training, employment related and welfare rights face-to-face meetings. The rota-based system continued, and this ensured staff were able to see their participants / clients but retained social distancing.

From July 2021 we once again offered the following face-to-face services alongside remote support:-

- £ Information & Advice
- £ Welfare Rights Service
- £ Learning Centre - IT Accredited & Community Learning
- £ RADAR Keys
- £ Employment Support (New Leaf)
- £ Accessibility Issues & Access Appraisals
- £ Volunteering Opportunities
- £ Shopmobility in Macclesfield Town Centre
- £ Room Hire and Training for Organisations e.g., Disability Awareness

Funding from Cheshire Community Foundation was awarded to encourage and train new Volunteers. This enabled us to recruit new people to support Welfare Rights, Information Services, IT Training and Shopmobility. From this recruitment boost we have gained some valuable volunteers who are continuing to offer invaluable support and their time to the DIB. 65% of the staffing at the DIB work on New Leaf. The contract will officially end April 2023.

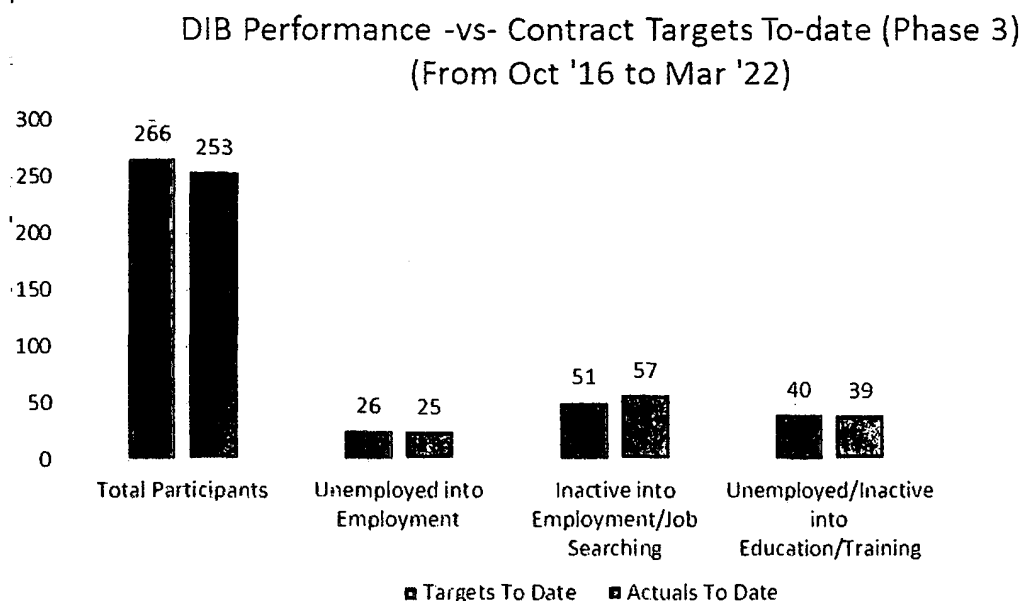
In November 2021 we employed Grant Wells, Create Fundraising to assist us with small grants over the forthcoming 6 months. The contract was reduced to 4 months but from grant applications that were sent out averaging 16 per week (256), we gained additional funding to support Welfare Rights, Information & Advice and Shopmobility.

Funders who kindly supported us before the end of March 2022 were:-

Funder / Trust	Amount Awarded (£)	Purpose
D.R. Fine Charity Trust	50.00	Information & Advice
Broome Family Charitable Trust	5000.00	Welfare Rights / Information & Advice
The Lee & Bakirgian Family Trust	350.00	Information & Advice
The Yvonne Flux Charitable Trust	1000.00	Welfare Rights
Outhwaite (HC Beer) – Druces LLP	2000.00	Information & Advice
Duchy Lancaster Benevolent Fund	3940.00	Purchase of two Mobility Scooters
Risley Medical Research & Charity Trust	400.00	Information & Advice
UKH Foundation	5000.00	Welfare Rights / Information & Advice
The Denman Charitable Trust	3000.00	Support / Training for Volunteers
The Christadelphian Samaritan Fund	400.00	Information & Advice
David Family Foundation	2000.00	Welfare Rights / Information & Advice
The Geoff & Fiona Squire Foundation	1750.00	Purchase of Rascal Mobility Scooter & Repairs

Rowley Trust	375.00	Training Costs for Menopause Workshop
The Robert Clutterbuck Charitable Trust	1500.00	Welfare Rights / Information & Advice
TOTAL	£26,715.00	

From July 2021 another 18 months extension (Phase 3) of New Leaf started. The staff capacity on this project increased from one tutor to two tutors who are working on "Digital Inclusion Training" and the mentoring capacity increased to the equivalent of two full-time hours. Financial Inclusion and Administration continued to support the project. The programme for the DIB predominantly supports individuals with physical / mental and sensory disabilities but also long term unemployed. Below is an overview of achievements covering the Contract-to-Date.



The Annual Review is available on our website - www.dibservices.org.uk

Headline Statistics are as follows:-

- 49 Learners achieved accredited qualifications
- 48% of participants on our New Leaf Employability Programme achieved an outcome of employment, training/education and actively job searching
- 1196 enquiries were answered by our Information & Advice Service
- 97% of our learners increased confidence during and after completing courses with us
- 470 individuals have been supported by our Welfare Rights Team
- Mobility journeys for the "Operational Year" was 785 which has been a slow build-up since we re-opened Shopmobility Services in July 2021.

DISABILITY INFORMATION BUREAU

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

Feedback from Customers with regards to Welfare Rights:-

- “Brilliant – very calm, easy to talk to and were so helpful (May 2021)
- “Glad the appoint was quick and easy to talk to” (April 2021)
- “Kathy was brilliant – thorough, friendly, knowledgeable, and extremely helpful. She was understanding, patient and did not rush me” (August 2021)
- “Wonderful friendly people – thank you” (Sept 2021)
- “Ben was very helpful and thorough” (September 2020)

FINANCIAL REVIEW

Financial position

The budget for the financial year 2021/22 prepared in February 2021 predicted a deficit of £11,815 and the actual deficit was £47,690.

Income was above budget at £252,558 but unlike the 2020/21 financial year there was no income from the Government's Covid Job Retention Scheme. Most of this surplus was from New Leaf income.

Total expenses were £300,249 including salaries. This was £50,629 more than budget most of which is due to higher employer National Insurance costs. Compared to the previous year's results this a 2% increase in these costs. This was anticipated as there had been senior staff turnover in the 2020/21 period which was not repeated in 2021/22 so there were no months where the full payroll cost was not incurred.

The forecast deficit for the 2022/23 financial year is £52,837 but it is hoped that this will be reduced because of fundraising efforts. Plans are already being put in place to try and mitigate this projected shortfall as much as possible.

Reserves policy

The Trustees policy is to have reserves of between six- and twelve-months operating costs. As at 31 March the reserves were approximately equal to six months costs.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a charitable company limited by guarantee, incorporated on 13 December 2007 and registered as a charity on 6 June 2008. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

The trustees are also directors of the charity for the purposes of the Companies Act 2007.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

We are committed to becoming a DPULO (Disabled people User Led Organisation) and are actively seeking Disabled people to join our Board. We have an application and interview process for interested potential trustees.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

06452443 (England and Wales)

Registered Charity number

1124371

DISABILITY INFORMATION BUREAU

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2022**

Registered office

The Resource Centre
Pierce Street
Macclesfield
Cheshire
SK11 6ER

Trustees

Mr J Kirk (resigned 27.7.21)
Mr M Lunney (resigned 4.5.21)
Miss R Nixon (deceased 15.09.22)
Mrs G Peate
Ms T A Preece
Mr P A Richards
Mrs M Simpson (appointed 4.8.21)
Mr P Tunwell (resigned 17.5.22)

Independent Examiner

Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Approved by order of the board of trustees on 25 October 2022 and signed on its behalf by:


Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
DISABILITY INFORMATION BUREAU**

Independent examiner's report to the trustees of DISABILITY INFORMATION BUREAU ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

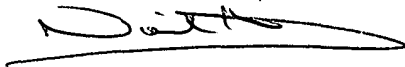
Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Chartered Accountant which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Neil Kennington
Chartered Accountant
Heywood Shepherd
Chartered Accountants
1 Park Street
Macclesfield
Cheshire
SK11 6SR

Date: 25th Oct 2022

DISABILITY INFORMATION BUREAU

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		15,334	2,235	17,569	3,980
Charitable activities					
Services		15,679	168,373	184,052	159,728
Grants		16,965	32,332	49,297	111,095
Other trading activities	2	308	-	308	7
Investment income	3	819	-	819	2,083
Other income		<u>514</u>	<u>-</u>	<u>514</u>	<u>23,888</u>
Total		<u>49,619</u>	<u>202,940</u>	<u>252,559</u>	<u>300,781</u>
EXPENDITURE ON					
Raising funds		3,591	-	3,591	780
Charitable activities					
Services		5,366	(815)	4,551	-
General fund		<u>124,953</u>	<u>167,154</u>	<u>292,107</u>	<u>295,004</u>
Total		<u>133,910</u>	<u>166,339</u>	<u>300,249</u>	<u>295,784</u>
NET INCOME/(EXPENDITURE)		(84,291)	36,601	(47,690)	4,997
Transfers between funds	10	<u>(4,676)</u>	<u>4,676</u>	<u>-</u>	<u>-</u>
Net movement in funds		(88,967)	41,277	(47,690)	4,997
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>157,979</u>	<u>14,280</u>	<u>172,259</u>	<u>167,262</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>69,012</u></u>	<u><u>55,557</u></u>	<u><u>124,569</u></u>	<u><u>172,259</u></u>

The notes form part of these financial statements

DISABILITY INFORMATION BUREAU

BALANCE SHEET
31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
FIXED ASSETS					
Tangible assets	7	1,536	4,378	5,914	-
CURRENT ASSETS					
Debtors	8	1,871	-	1,871	1,113
Prepayments and accrued income		1,362	-	1,362	1,719
Cash at bank and in hand		<u>103,019</u>	<u>16,397</u>	<u>119,416</u>	<u>172,188</u>
		106,252	16,397	122,649	175,020
CREDITORS					
Amounts falling due within one year	9	(3,994)	-	(3,994)	(2,761)
NET CURRENT ASSETS		<u>102,258</u>	<u>16,397</u>	<u>118,655</u>	<u>172,259</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>103,794</u>	<u>20,775</u>	<u>124,569</u>	<u>172,259</u>
NET ASSETS		<u>103,794</u>	<u>20,775</u>	<u>124,569</u>	<u>172,259</u>
FUNDS	10				
Unrestricted funds				103,794	157,979
Restricted funds				<u>20,775</u>	<u>14,280</u>
TOTAL FUNDS				<u>124,569</u>	<u>172,259</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2022.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2022 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

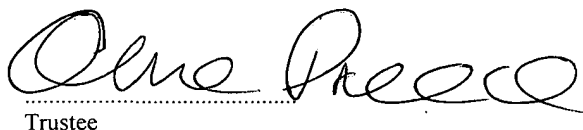
DISABILITY INFORMATION BUREAU

BALANCE SHEET - continued
31 MARCH 2022

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 25 October 2022 and were signed on its behalf by:


Trustee


Trustee

The notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. OTHER TRADING ACTIVITIES

	2022	2021
	£	£
Fundraising events	302	-
Other Income	6	7
	<u>308</u>	<u>7</u>

DISABILITY INFORMATION BUREAU

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022**

3. INVESTMENT INCOME

	2022	2021
	£	£
Deposit account interest	<u>819</u>	<u>2,083</u>

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2022	2021
	£	£
Hire of plant and machinery	<u>2,157</u>	<u>1,725</u>

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

No payments were made to trustees in the year ended 31st March 2022. In the comparative year ended 31st March 2021 Miss R Nixon received reimbursed expenditure totalling £124 in respect of travel and lunch allowance.

6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	2022	2021
Management and administration	2	2
Project operations	<u>12</u>	<u>12</u>
	<u>14</u>	<u>14</u>

No employees received emoluments in excess of £60,000.

7. TANGIBLE FIXED ASSETS

	Plant and machinery £
COST	
Additions	<u>5,914</u>
NET BOOK VALUE	
At 31 March 2022	<u>5,914</u>
At 31 March 2021	<u>-</u>

DISABILITY INFORMATION BUREAU

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2022

8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Trade debtors	<u>1,871</u>	<u>1,113</u>

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Accruals and deferred income	<u>3,994</u>	<u>2,761</u>
	<u>3,994</u>	<u>2,761</u>

10. MOVEMENT IN FUNDS

	At 1.4.21	Net movement in funds	Transfers between funds	At 31.3.22
	£	£	£	£
Unrestricted funds				
General fund	157,979	(49,509)	(4,676)	103,794
Restricted funds				
Shopmobility	2,359	12,049	4,676	19,084
In The Know	11,921	(11,921)	-	-
Cheshire and Wirrall NHS	-	1,691	-	1,691
	<u>14,280</u>	<u>1,819</u>	<u>4,676</u>	<u>20,775</u>
TOTAL FUNDS	<u>172,259</u>	<u>(47,690)</u>	<u>-</u>	<u>124,569</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	49,618	(99,127)	(49,509)
Restricted funds			
Restricted	7,147	(7,147)	-
Shopmobility	23,986	(11,937)	12,049
In The Know	3,900	(15,821)	(11,921)
Cheshire and Wirrall NHS	1,691	-	1,691
New Leaf	166,217	(166,217)	-
	<u>202,941</u>	<u>(201,121)</u>	<u>1,820</u>
TOTAL FUNDS	<u>252,559</u>	<u>(300,249)</u>	<u>(47,690)</u>

10. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	167,262	(9,283)	157,979
Restricted funds			
Shopmobility	-	2,359	2,359
In The Know	-	11,921	11,921
	-	14,280	14,280
TOTAL FUNDS	<u>167,262</u>	<u>4,997</u>	<u>172,259</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	243,601	(252,884)	(9,283)
Restricted funds			
Shopmobility	13,359	(11,000)	2,359
East Cheshire Advocacy	15,176	(15,176)	-
In The Know	28,645	(16,724)	11,921
	57,180	(42,900)	14,280
TOTAL FUNDS	<u>300,781</u>	<u>(295,784)</u>	<u>4,997</u>

Restricted funds

Shopmobility:

Shopmobility is funded by Cheshire East Council and by payments made by members of Shopmobility for membership and journey fees. All money raised in fees is restricted so that it is spent on Shopmobility services for the benefit of its members.

Welfare Rights:

This funding covers the salaries of two part-time staff members which equates to a full-time position (5 days per week).

In The Know:

This funding had a transfer of funds from Community Cars to cover 12 months part-time staff salary from November 2020 and additional funding for laptops and promotional material.

Sickness Relief:

This was a grant from Macclesfield Relief in Sickness Charity and used to purchase a laptop and baby milk and food for an individual.

Film Grant:

This was to pay for the promotional film/video in celebration of the DIB's 25-year anniversary. This is now on our website.

Community Car Grant:

This was to cover the salary of a staff member for a twelve month period.

10. MOVEMENT IN FUNDS - continued

Cheshire and Wirral NHS

This is a first installment to cover a project starting in 2022/23.

New Leaf

This is a to cover costs of a programme of projects being undertaken building and developing opportunities for individuals within the community.

11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

DISABILITY INFORMATION BUREAU

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022

	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS				
Donations and legacies				
Donations	15,334	2,235	17,569	3,980
Other trading activities				
Fundraising events	302	-	302	-
Other Income	<u>6</u>	<u>-</u>	<u>6</u>	<u>7</u>
	308	-	308	7
Investment income				
Deposit account interest	819	-	819	2,083
Charitable activities				
Grants	16,964	32,333	49,297	111,095
Service income	15,064	168,373	183,437	159,728
Room hire	<u>615</u>	<u>-</u>	<u>615</u>	<u>-</u>
	32,643	200,706	233,349	270,823
Other income				
JRS grant received	<u>514</u>	<u>-</u>	<u>514</u>	<u>23,888</u>
Total incoming resources	49,618	202,941	252,559	300,781
EXPENDITURE				
Other trading activities				
Fundraising Expenses	3,591	-	3,591	-
Bad debts	<u>-</u>	<u>-</u>	<u>-</u>	<u>780</u>
	3,591	-	3,591	780
Charitable activities				
Wages	48,905	183,364	232,269	226,721
Pensions	3,924	-	3,924	4,174
Travel expenses	1,694	-	1,694	265
Radar keys	381	-	381	134
Shopmobility expenses	-	937	937	456
BBO costs	20,411	-	20,411	13,220
Car expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>161</u>
	75,315	184,301	259,616	245,131
Support costs				
Management				
Hire of plant and machinery	2,157	-	2,157	1,725
Rent and rates	1,032	1,000	2,032	2,152
Insurance	3,486	-	3,486	3,398
Carried forward	6,675	1,000	7,675	7,275

This page does not form part of the statutory financial statements

DISABILITY INFORMATION BUREAU

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2022**

	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
Management				
Brought forward	6,675	1,000	7,675	7,275
Light and heat	3,548	-	3,548	2,081
Telephone	1,966	-	1,966	1,745
Office supplies	2,002	-	2,002	1,001
Sundries	3,784	-	3,784	4,574
Repairs and maintenance	1,329	-	1,329	988
Software expenses	(6,266)	15,820	9,554	23,764
Subscriptions	1,055	-	1,055	3,617
Training	1,894	-	1,894	994
Governance costs	<u>1,541</u>	<u>-</u>	<u>1,541</u>	<u>2,129</u>
	17,528	16,820	34,348	48,168
Finance				
Bank charges	96	-	96	69
Governance costs				
Accountancy fees	<u>2,598</u>	<u>-</u>	<u>2,598</u>	<u>1,636</u>
Total resources expended	<u>99,128</u>	<u>201,121</u>	<u>300,249</u>	<u>295,784</u>
Net income	<u>(49,510)</u>	<u>1,820</u>	<u>(47,690)</u>	<u>4,997</u>

This page does not form part of the statutory financial statements