Registered number: 06436322

Companies House copy

# **SOAP & GLORY LIMITED**

# DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012



# **COMPANY INFORMATION**

**DIRECTORS** M D Kilgore

M D Kilgore T P M Boue J H J De Raaij B P Fletcher A C J Franks G S Zauder

COMPANY SECRETARY T P M Boue

REGISTERED NUMBER 06436322

REGISTERED OFFICE Eighth Floor

6 New Street Square

London EC4A 3AQ

INDEPENDENT AUDITOR Rawlinson & Hunter

Chartered Accountants & Statutory Auditor

Eighth Floor

6 New Street Square New Fetter Lane

London EC4A 3AQ

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### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2012

The directors present their report and the financial statements of Soap & Glory Limited ("the company") for the year ended 31 December 2012

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements and other information included in Directors' Reports may differ from legislation in other jurisdictions.

#### **PRINCIPAL ACTIVITIES**

The principal activities of the company are the generation of license fee income from the exploitation of intellectual property rights, as well as the direct sale of Soap & Glory branded products

#### **BUSINESS REVIEW AND FUTURE DEVELOPMENTS**

The directors are pleased with the fast growing sales of Soap & Glory branded products to consumers in both the UK and overseas

During the year, the company incorporated a trading subsidiary undertaking, Soap & Glory GmbH, registered in Germany

The company expects to focus resources on driving growth through the recently established wholesale sales channels whilst maintaining profitable royalty streams

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2012

#### **RESULTS AND DIVIDENDS**

The profit for the year, after taxation, amounted to £345,779 (2011 - £368,987)

The directors did not recommend the payment of a dividend (2011 - £Nil)

#### **DIRECTORS**

The directors who served during the year were

M D Kilgore T P M Boue J H J De Raaij B P Fletcher A C J Franks G S Zauder

#### **CHARITABLE CONTRIBUTIONS**

The company made charitable donations of £3,343 (2011 - £2,406) during the year to the following charities

	£
Eaves Housing for Women Limited	2,074
Various other community and healthcare charities	1,269
Total	£ 3,343

#### PRINCIPAL RISKS AND UNCERTAINTIES

The company is exposed to financial risk through its financial assets and liabilities. The key financial risk is that the proceeds from financial assets are not sufficient to fund the obligations arising from liabilities as they fall due. Due to the nature of the company's business and the assets and liabilities contained within the balance sheet, the only financial risks the directors consider relevant to this company are working capital management risk and foreign exchange risk.

### Working capital management risk

Working capital management is critical to the success of the business as this has a major impact on cash flow. The principal risks to working capital are stock risk and credit risk.

Stock risk

The company's exposure to stock risk is in respect of obsolescence, over-stocking and over-valuation. The directors consider that the company has robust procedures in place, which are regularly reviewed, to mitigate stock risk. Stock levels are monitored against historic sales performance and sales forecasts to identify any stock items that are potentially obsolete, over-stocked or over-valued, with steps taken to mitigate the effect on the company. Where necessary, provision is made to cover excess or over-valued stock. During the period under review, the directors have found that the level of stock provision required has been low due to the demand for the Soap & Glory product.

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2012

#### PRINCIPAL RISKS AND UNCERTAINTIES (continued)

#### Credit risk

The company's exposure to credit risk arises in respect of the amounts recoverable from trade debtors and accrued income. During the period under review, the directors have found that the level of bad or doubtful debts has been extremely low due to the low number of customers, the demand for the Soap & Glory product encouraging customers to pay to keep supply flowing and because of credit control processes put in place by the company. The company continues to review credit control processes with a view to mitigating the likelihood of bad debts arising.

#### Foreign exchange risk

More than 50% of the company's sales and the majority of the company's costs are denominated in Pounds Sterling. As the company continues to expand internationally foreign exchange risks will become more prevalent. The directors will continue to monitor this area and will implement mitigating strategies when deemed necessary.

# PROVISION OF INFORMATION TO AUDITOR

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company's auditor in connection with preparing its report and to establish that the company's auditor is aware of that information

# **AUDITOR**

Under section 487(2) of the Companies Act 2006, Rawlinson & Hunter will be deemed to have been reappointed as auditor 28 days after these financial statements are sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier

This report was approved by the board and signed on its behalf

J H J De Raaij

Director

Date

0 8 JUL 2013

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOAP & GLORY LIMITED

We have audited the financial statements of Soap & Glory Limited ("the company") for the year ended 31 December 2012, which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report and Financial Statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOAP & GLORY LIMITED

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Christopher Bliss (Senior Statutory Auditor)

Tuly 2013

for and on behalf of Rawlinson & Hunter

Chartered Accountants Statutory Auditor

Eighth Floor 6 New Street Square New Fetter Lane

London EC4A 3AQ

Date 3

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2012

	Note	2012 £	2011 £
TURNOVER	1,2	9,146,470	7,569,798
Cost of sales		(2,728,154)	(2,216,938)
GROSS PROFIT		6,418,316	5,352,860
Administrative expenses ·		(5,875,784)	(4,803,953)
OPERATING PROFIT	3	542,532	548,907
Interest receivable and similar income		49	394
Interest payable and similar charges	6	(64,615)	(30,534)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		477,966	518,767
Tax on profit on ordinary activities	7	(132,187)	(149,780)
PROFIT FOR THE FINANCIAL YEAR	16	£ 345,779	£ 368,987

All amounts relate to continuing operations

There were no recognised gains and losses for 2012 or 2011 other than those included in the Profit and Loss Account

The notes on pages 9 to 20 form part of these financial statements

#### **SOAP & GLORY LIMITED REGISTERED NUMBER: 06436322**

### **BALANCE SHEET** AS AT 31 DECEMBER 2012

			2012	£	2011 £
	Note	£	£	£	£
FIXED ASSETS					
Intangible fixed assets	8		19,394		19,959
Tangible fixed assets	9		153,457		93,583
Investments	10		20,138		1
			192,989		113,543
CURRENT ASSETS					
Stocks	11	675,904		631,171	
Debtors	12	5,137,295		4,645,853	
Cash at bank		445,629		270,623	
		6,258,828		5,547,647	
CREDITORS amounts falling due within one year	13	(3,946,134)		(3,501,286)	
NET CURRENT ASSETS			2,312,694		2,046,361
NET ASSETS			£ 2,505,683		£ 2,159,904
CAPITAL AND RESERVES					
Called up share capital	15		1,000		1,000
Profit and loss account	16		2,504,683		2,158,904
SHAREHOLDERS' FUNDS - ALL EQUITY	17		£ 2,505,683		£ 2,159,904

The financial statements were approved and authorised for issue by the board and were signed on its behalf by

J H J De Raaij 8/7/2013

Director

Date

The notes on pages 9 to 20 form part of these financial statements

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2012

Note	2012 £	2011 £
18	425,365	(1,140,087)
19	(64,615)	(30,140)
	(185,000)	(329,317)
19	(130,607)	(43,829)
19	(20,137)	(1)
	25,006	(1,543,374)
19	150,000	1,750,000
	£ 175,006	£ 206,626
	18 19 19 19	Note £  18

# RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS/DEBT FOR THE YEAR ENDED 31 DECEMBER 2012 (NOTE 20)

	2012 £	2011 £
Increase in cash in the year	175,006	206,626
Cash inflow from increase in debt and lease financing	(150,000)	(1,750,000)
MOVEMENT IN NET DEBT IN THE YEAR	25,006	(1,543,374)
Net (debt)/funds at 1 January 2012	(1,479,377)	63,997
NET DEBT AT 31 DECEMBER 2012	£ (1,454,371)	£ (1,479,377)

The notes on pages 9 to 20 form part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards in the United Kingdom

The company is itself a subsidiary company and is exempt from the requirement to prepare group accounts by virtue of section 400 of the Companies Act 2006. These financial statements therefore present information about the company as an individual undertaking and not about its group.

#### 12 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of sales taxes and trade discounts, where applicable

Revenue in respect of license fees receivable is recognised once retail sales have been completed by a licensee

Revenue in respect of direct sales of goods is recognised when the goods have been dispatched to the customer and substantially all the risks and rewards of ownership have transferred

#### 1.3 Intangible fixed assets and amortisation

Intangible fixed assets are stated at cost less amortisation. They are amortised to the Profit and Loss Account over their estimated useful economic life of 10 years.

# 1 4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases.

Leasehold improvements

3 years straight line

Office equipment

3 years straight line

Computer equipment

3 years straight line

#### 15 Investments

Investments held as fixed assets are shown at cost less provision for impairment, if any

#### 1.6 Operating leases

Rentals under operating leases are charged to the Profit and Loss Account on a straight line basis over the lease term

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate

#### 1.7 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

#### 1. ACCOUNTING POLICIES (continued)

#### 1.8 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

# 1.9 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction

Exchange gains and losses are recognised in the Profit and Loss Account

#### 1 10 Pensions

The company contributes to the personal pension plans of employees and the pension charge represents the amounts payable by the company to the pension plans in respect of the year

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

2.	TURNOVER			
	An analysis of turnover by class of business is as follows			
		2012 £		2011 £
	License fees Direct sales - external Direct sales - intercompany	6,047,766 2,532,268 566,436	_	5,176,578 1,998,231 394,989
		£ 9,146,470	£	7,569,798
	A geographical analysis of turnover is as follows			
		2012 £		2011 £
	United Kingdom Rest of European Union United States of America Rest of World	5,871,366 1,676,809 566,436 1,031,859		4,871,849 1,464,034 394,989 838,926
		£ 9,146,470	£	7,569,798
3.	OPERATING PROFIT			
	Operating profit is stated after charging/(crediting)			
		2012 £		2011 £
	Amortisation - intangible fixed assets Depreciation of tangible fixed assets	6,001		4,244
	- owned by the company	65,297		205,217
	Auditor's remuneration	14,000		10,000
	Operating lease rentals	404 400		444.004
	- other operating leases  Difference on foreign exchange	131,436 63,604		114,394 (31,809)
	Zing and an iordight axendings		_	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

4.	STAFF COSTS			
	Staff costs, including directors' remuneration, were as follows			
		2012 £		2011 £
	Wages and salaries Social security costs Other pension costs (Note 22)	2,537,834 248,976 18,806		1,956,365 183,089 16,646
	•	2,805,616	£	2,156,100
	The average monthly number of employees, including the directors, dur	ing the year wa	s as fo	ollows
		2012 No.		As restated 2011 No
	Management, administration and operational staff	40		38
	·		=	
5.	DIRECTORS' REMUNERATION		=	
5.		2012 £	=	2011 £
5.	DIRECTORS' REMUNERATION	2012	£ =	2011
	DIRECTORS' REMUNERATION	2012 £	£	2011 £
<b>5</b> .	DIRECTORS' REMUNERATION  Emoluments	2012 £	£	2011 £

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

#### 7. TAXATION

TAXATION		
	2012 £	2011 £
Analysis of tax charge in the year		
Current tax (see note below)		
UK corporation tax charge on profit for the year Adjustments in respect of prior periods	156,592 29,769	189,277 16,715
Total current tax	186,361	205,992
Deferred tax		
Origination and reversal of timing differences Effect of decreased/(increased) tax rate on opening asset/liability Adjustments in respect of prior periods	(27,530) 5,221 (31,865)	(39,186) (695) (16,331)
Total deferred tax (see note 14)	(54,174)	(56,212)
Tax on profit on ordinary activities	£ 132,187	£ 149,780

# Factors affecting tax charge for the year

The tax assessed for the year is higher than (2011 - higher than) the standard rate of corporation tax in the UK of 24 5% (2011 - 26 5%) The differences are explained below

		2012 £		2011 £
Profit on ordinary activities before tax	£	477,966	£	518,767
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 24 5% (2011 - 26 5%)		117,102		137,438
Effects of				
Expenses not deductible for tax purposes		10,167		10,312
Difference between capital allowances for year and depreciation		8,166		41,527
Adjustments to tax charge in respect of prior periods		29,769		16,715
Other differences leading to an increase in taxation		21,157		, <u>-</u>
Current tax charge for the year (see note above)	£	186,361	£	205,992

# Factors that may affect future tax charges

Other than the deferred tax asset shown in note 14, there were no factors that may affect future tax charges

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

3.	INTANGIBLE FIXED ASSETS								
									ntents and ademarks £
	Cost								
	At 1 January 2012 Additions								25,985 5,436
	At 31 December 2012								31,421
	Amortisation							_	
	At 1 January 2012 Charge for the year								6,026 6,001
	At 31 December 2012								12,027
	Net book value								
	At 31 December 2012							£	19,394
	At 31 December 2011							£	19,95
	TANGIBLE FIXED ASSETS								
			Leasehold						
			improve-		Office		Computer		Tota
			ments £		equipment £		equipment £		i Ola
	Cost								
	At 1 January 2012		180,998		68,587		115,723		365,308
	Additions		55,960		2,442		66,769		125,171
	At 31 December 2012	-	236,958	_	71,029	-	182,492		490,479
	Depreciation	_				_			
	At 1 January 2012		170,800		57,649		43,276		271,72
	Charge for the year		11,970		11,621		41,706		65,297
	At 31 December 2012		182,770		69,270	_	84,982		337,022
		-							
	Net book value								
	Net book value At 31 December 2012	£	54,188	£	1,759	£	97,510	£	153,457

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

### 10 FIXED ASSET INVESTMENTS

Cost	in subsidiary undertakings £
Cost	
At 1 January 2012	1
Additions (see below)	20,137
At 31 December 2012	£ 20,138

During the year, the company incorporated a trading subsidiary undertaking, Soap & Glory GmbH, registered in Germany, by subscribing for share capital amounting to €25,000 (£20,137)

Country

Percentage Shareholding

# Subsidiary undertakings

Company name

The following were subsidiary undertakings of the company during the year

;	S&G US Holding LLC Soap & Glory USA LLC * Brandhandling International Limited Soap & Glory GmbH * Held indirectly through S&G US Holding LLC	USA USA BVI Germany	100 100 100 100	% Who %	lesale d	Non-trading of cosmetics Non-trading ting support
11.	STOCKS					
				2012 £		2011 £
	Finished goods and goods for resale		£ =	675,904	£	631,171
12	DEBTORS					
				2012		2011
, (	Trade debtors Amounts owed by group undertakings (Note 21) Other debtors Prepayments and accrued income Deferred tax asset (see note 14)			£ 188,817 1,211,877 87,895 3,561,133 87,573		£ 334,465 766,307 214,539 3,297,143 33,399
			£	5,137,295	£	4,645,853

Investments

Description

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

CREDITORS: Amounts falling due within one year		
	2012 £	2011 £
Loans from group undertakings (Note 21)	1,900,000	1,750,000
Trade creditors	693,116	522,957
Amounts owed to group undertakings (Note 21)	313,561	373,457
Corporation tax	81,538	80,226
Social security and other taxes	119,856	89,832
Accruals and deferred income	838,063	684,814
	£ 3,946,134	£ 3,501,286

The loans from group undertakings represent an amount due to Brand Slam Limited, the immediate parent undertaking. This amount is secured by a fixed and floating charge over the company and all of its assets and bears interest at 3.5% above the Bank of England base rate. The loan was repaid in full in January 2013.

#### 14. DEFERRED TAX ASSET

13.

		2012 £		2011 £
At the beginning of the year Movement in the year		33,399 54,174		(22,813) 56,212
At the end of the year	£	87,573	£	33,399
The deferred tax asset is made up as follows				
		2012 £		2011 £
Fixed asset timing differences	£	87,573	£	33,399
SHARE CAPITAL				
		2012 £		2011 £
Allotted, called up and fully paid				
700 A shares of £1 each 300 B shares of £1 each		700 300		700 300
	£	1,000	£	1,000
	At the end of the year  The deferred tax asset is made up as follows  Fixed asset timing differences  SHARE CAPITAL  Allotted, called up and fully paid 700 A shares of £1 each	At the end of the year  The deferred tax asset is made up as follows  Fixed asset timing differences  \$  SHARE CAPITAL  Allotted, called up and fully paid 700 A shares of £1 each 300 B shares of £1 each	At the beginning of the year  Movement in the year  At the end of the year  E 87,573  The deferred tax asset is made up as follows  2012 £ Fixed asset timing differences  E 87,573  SHARE CAPITAL  2012 £ Allotted, called up and fully paid 700 A shares of £1 each 300 B shares of £1 each 300	At the beginning of the year  Movement in the year  At the end of the year  At the end of the year  The deferred tax asset is made up as follows  2012 £ Fixed asset timing differences  \$\mathbb{\mat

The A shares and B shares rank pari passu in all respects subject to voting provisions in place to protect the interests of either the A shareholders or the B shareholders in certain circumstances as detailed in the company's articles of association, which are publicly available from Companies House

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

16.	RESERVES				
				lo	Profit and ss account £
	At 1 January 2012 Profit for the year				2,158,904 345,779
	At 31 December 2012			£	2,504,683
17.	RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS				
			2012 £		2011 £
	Opening shareholders' funds Profit for the year		2,159,904 345,779	_	1,790,917 368,987
	Closing shareholders' funds	£ =	2,505,683	£	2,159,904
18.	NET CASH FLOW FROM OPERATING ACTIVITIES				
			2012 £		2011 £
	Operating profit Amortisation of intangible fixed assets Depreciation of tangible fixed assets Increase in stocks Increase in debtors Increase/(decrease) in creditors		542,532 6,001 65,297 (44,733) (437,268) 293,536		548,907 4,244 205,217 (109,069) (1,324,088) (465,298)
	Net cash inflow/(outflow) from operating activities	£	425,365	£	(1,140,087)
19.	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH	FLO	W STATEME	NT	
			2012 £		2011 £
	Returns on investments and servicing of finance				
	Interest received Interest paid		- (64,615)		394 (30,534)
	Net cash outflow from returns on investments and servicing of finance	£	(64,615)	£	(30,140)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

# 19. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT (continued)

	2012 £	2011 £
Capital expenditure and financial investment		
Purchase of intangible fixed assets Purchase of tangible fixed assets	(5,436) (125,171)	(13,018) (30,811)
Net cash outflow from capital expenditure	£ (130,607)	£ (43,829)
	2012 £	2011 £
Acquisitions and disposals		
Purchase of fixed asset investments	£ (20,137)	£ (1)
	2012 £	2011 £
Financing		
New loan from group undertaking Repayment of loan from group undertaking	1,900,000 (1,750,000)	1,750,000 -
Net cash inflow from financing	£ 150,000	£ 1,750,000

# 20. ANALYSIS OF CHANGES IN NET DEBT

	1 January 2012	Cash flow	Other non-cash changes	31 December 2012
	£	£	£	£
Cash at bank and in hand	270,623	175,006	-	445,629
Debt:				
Debts due within one year	(1,750,000)	(150,000)	-	(1,900,000)
Net debt	£ (1,479,377)	£ 25,006	£	£ (1,454,371)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

#### 21. RELATED PARTY BALANCES AND TRANSACTIONS

At 31 December 2012, the company owed £261,055 (2011 - £373,457) to Brand Slam Limited, the immediate parent undertaking. This amount is unsecured, interest free and repayable on demand

Also included within loans from group undertakings in creditors at the year end was £1,900,000 (2011 - £1,750,000) owed to Brand Slam Limited. This amount is secured by a fixed and floating charge over the company and all of its assets and bears interest at 3.5% above the Bank of England base rate. This loan was repaid in January 2013. Interest of £32,674 (2011 - £17,918) and commitment fees of £31,941 (2011 - £12,616) were payable by the company to Brand Slam Limited during the year.

During the year, expenses totalling £30,070 (2011 - £145,680), including management fees at a mark-up of 8%, were recharged by Brand Slam Limited to the company

At 31 December 2012, £1,211,877 (2011 - £762,046) was due from Soap & Glory USA LLC, a subsidiary undertaking. This amount is unsecured, interest free and repayable on demand. During the year, sales of £566,436 (2011 - £394,989) were made to Soap & Glory USA LLC.

At 31 December 2012, £12,618 was owed to (2011 - £4,261 was owed by) FitFlop Limited, a fellow group undertaking. This amount is unsecured, interest free and repayable on demand. During the year, management fees totalling £166,457 (2011 - £64,188) were charged by FitFlop Limited to the company

At 31 December 2012, £39,888 (2011 - £Nil) was owed to Soap & Glory GmbH, a subsidiary undertaking This amount is unsecured, interest free and repayable on demand. During the year costs totalling £175,229 (2011 - £Nil), including management fees at a mark-up of 5%, were recharged by Soap & Glory GmbH to the company.

During the year, sales of £6,151,278 (2011 - £4,975,111) were made to S and G Investments Limited, a shareholder in the company, other related undertakings and Boots UK Limited Included in trade debtors and accrued income at the year end were amounts due from S and G Investments Limited, other related undertakings and Boots UK Limited of £90,039 (2011 - £80,986) and £3,530,253 (2011 - £3,106,976) respectively

During the year, stock amounting to £2,499,402 (2011 - £1,969,695) was purchased from and royalties of £103,144 (2011 - £75,415) were received from S and G Investments Limited, other related undertakings and Boots UK Limited Included in trade creditors and accruals at the year end were amounts due to S and G Investments Limited, other related undertakings and Boots UK Limited of £316,204 (2011 - £78,766) and £44,352 (2011 - £8,030) respectively

During the year, the company incurred expenses of £103,628 from Elixir Advisors, a company in which G S Zauder has an interest £70,000 of this amount is included within accruals at the year end

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2012

#### 22. PENSION COMMITMENTS

The company contributes to the personal pension plans of employees. The assets of the pension plans are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the company to the pension plans and amounted to £18,806 (2011 - £16,646). No contributions were payable to the pension plans at the balance sheet date.

#### 23. OPERATING LEASE COMMITMENTS

At 31 December 2012 the company had annual commitments under non-cancellable operating leases as follows

	Land a	Land and buildings		
	2012	2011		
	£	£		
Expiry date:				
Within 1 year	85,854	-		
Between 2 and 5 years	· -	120,064		

# 24. PARENT UNDERTAKINGS AND ULTIMATE CONTROLLING PARTY

The immediate parent undertaking is Brand Slam Limited, a company incorporated in England and Wales. Brand Slam Limited is the parent undertaking of the smallest and largest group for which consolidated financial statements, including the results of the company and its subsidiaries, are prepared. The consolidated financial statements of Brand Slam Limited are available from Companies House.

The ultimate parent undertaking is Hold Firm Limited, a company incorporated in the British Virgin Islands

The trustees of Ingodwe Trust have a controlling interest in Hold Firm Limited and are therefore considered to be the ultimate controlling party