Report and Financial Statements

Year Ended

31 December 2012

Company Number 6402868





# Report and financial statements for the year ended 31 December 2012

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### **Directors**

R Archibald

S Bates

T Hawkins

J Onslow

A Rutherford

C Sales

L Wood

### Secretary and registered office

R Archibald, 69 Park Lane, Croydon, Surrey CR0 1JD

### Company number

6402868

### **Auditors**

BDO LLP, 55 Baker Street, London, W1U 7EU

# Report of the directors for the year ended 31 December 2012

The directors present their report together with the audited financial statements for the year ended 31 December 2012

### Principal activities

The group provides working capital and growth finance to SMEs by way of invoice finance and other asset-based loan facilities. There have been no changes to the activities of the group during the year and none are anticipated.

#### Results and dividends

The group made a profit before tax for the year of £4,305,771 (2011 £3,195,214)

No dividends are proposed

#### Business review and future outlook

Turnover in 2012 increased to £14.0 million (2011 £12.6 million) and EBITDA was up 16% to £7.7 million (2011 £6.6 million) Profit before tax increased by 35% to £4.3 million (2011 £3.2 million)

The directors believe that the Key Performance Indicators which drive the performance of the group are sales volume and funds employed

Sales volume financed in 2012 was 48% ahead of 2011 at £1 72 billion and the run rate in the fourth quarter was in excess of £2 billion

Average funds advanced increased by 18% to £132 million, peaking at £161 million in November. The average debt turn on invoice finance facilities improved to 47 days as opposed to 52 days in 2011, clearly illustrating the liquidity of this product. Many client businesses were operating with significant funding headroom with undrawn availability across the portfolio consistently in excess of £30 million.

The overall portfolio gross yield was a very satisfactory 10 6% and credit experience in 2012 was exceptional. The default rate was just 2 1% and provisions for impairments virtually zero.

Looking to the future, the group increased headcount from 43 to 48, all in client-facing roles, and incurred substantial fees on establishing increased senior debt facilities well in advance of need

The Centric Group is supported by CS Capital Partners III, L P , a private equity fund, and in December 2012 the Group increased its capital base by £10.5 million by way of a debt capitalisation agreement taking the balance on share capital to £45.7 million

Although the economic climate remains challenging, the Centric Group has all the building blocks in place for further profitable growth in the year ahead. We have experienced people, a solid infrastructure and the necessary financial backing. We are alive to the opportunities in the SME sector and should continue to thrive as a pro-active provider of ABL facilities.

# Report of the directors for the year ended 31 December 2012 (continued)

### Principal risks and uncertainties

The group is exposed to a variety of risks arising in the normal course of business. These risks comprise credit risk, operational risk, liquidity risk, market risk and reputational risk.

#### Credit Risk

Credit risk is the risk of financial loss arising from losses in the event of default under client receivables and loan contracts

Credit risk is managed through the application of strict underwriting criteria and thorough ongoing monitoring of all client exposures. Clients are actively managed by way of a rating system which drives risk activities such as frequency of audit visits and asset verification. The Risk Committee meets monthly to review the entire portfolio performance, monitoring dynamics such as client, debtor and product concentrations, and sector spread as well as the general credit climate. The Risk Committee receives direct reports from all client account managers, the ratio to client numbers being one of the lowest in the industry. Minutes of the Risk Committee, along with a detailed portfolio report, are presented each month to the board of directors.

#### Operational Risk

Operational risk is the risk of unexpected losses attributable to systems failures, human error, or inadequate internal procedures and financial controls

Operational risks are mitigated by maintaining appropriate policies and processes for IT, information security, business continuity and disaster recovery, human resources management, operational procedures, mandates and compliance

The group has a Compliance Officer responsible for managing all policies and guidelines on anti-money faundering, data protection, client compliants, gifts and entertainments, and ethical walls. All directors and staff have attended regular briefings on these compliance issues.

### Liquidity Risk

Liquidity risk is the risk that the group is unable to meet its obligations as they fall due

The group has adequate capital resources and bank funding facilities, it enjoys a syndicated senior debt facility from Lloyds, RBS and Bank of America with sufficient headroom to allow for substantial further growth. The level of gearing at the year-end was only 1.5.1

### Market Risk

Market risk is the risk that movements in market prices will impact the group's income or the value of its holdings of financial assets and comprises interest rate risk and foreign exchange risk

Interest rate risk is the risk of financial loss through unmatched or unhedged asset and liability positions that are sensitive to interest rate movements. The group's assets and senior funding facilities are both on a floating rate basis. This natural hedge means that there is no unmatched interest rate risk.

The group has a number of client facilities which are provided in foreign currencies, primarily US dollars and Euros At the year-end the sterling equivalent of such accounts was £2.8 million. All potential foreign exchange risks are eliminated by match-funding these assets with borrowings in the relevant currencies.

### Reputational Risk

Reputational risk may arise from a variety of sources not limited to the risks mentioned above. This risk is mitigated by raising the awareness of the potential for reputational damage across the group as a whole

Centric is a full member of ABFA, the Asset Based Finance Association

# Report of the directors for the year ended 31 December 2012 (continued)

### **Employees**

The group is committed to ensuring that employees are involved in the activities and development of the business. There is an employee bonus scheme which directly relates to the performance of the group and the individual Employees are kept informed of matters of concern to them through such means as email announcements, team meetings and regular management presentations.

### **Suppliers**

It is group policy to pay all suppliers in accordance with their stated settlement terms

### Charitable and political donations

The group made charitable donations of £649 (2011 - £1,000) during the year. There were no political donations

#### Insurance

The company has directors' and officers' liability insurance and it is intended to maintain such cover for the full term of their employment

### **Directors**

The directors of the company during the year were

R Archibald

S Bates (appointed 30th July 2012)

T Hawkins

J Onslow

A Rutherford

C Sales

L Wood

Report of the directors for the year ended 31 December 2012 (continued)

### **Directors' responsibilities**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group and company for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the company's website is the responsibility of the directors. The directors' responsibility also extends to the ongoing integrity of the financial statements contained therein

### **Auditors**

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's and Group's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

BDO LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at a forthcoming board meeting in accordance with section 487 of the Companies Act 2006

By order of the Board

R Archibald Secretary

8<sup>th</sup> February 2013

### Independent auditor's report

### TO THE MEMBERS OF CENTRIC GROUP HOLDINGS LIMITED

We have audited the financial statements of Centric Group Holdings Limited for the year ended 31 December 2012 which comprise the consolidated profit and loss account, the consolidated and company balance sheets, the consolidated cash flow statement, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at <a href="https://www.frc.org.uk/apb/scope/private.cfm">www.frc.org.uk/apb/scope/private.cfm</a>

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2012 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year ended 31 December 2012 for which the financial statements are prepared is consistent with the financial statements

Independent auditor's report (continued)

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
  have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Bour.

Daniel Taylor (senior statutory auditor)

For and on behalf of BDO LLP, statutory auditor London, United Kingdom

8<sup>th</sup> February 2013

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)

Consolidated profit and loss account for the year ended 31 December 2012

	Note	2012 £	2011 £
Turnover	2	14,020,428	12,685,161
Administrative expenses		(6,545,456)	(6,267,042)
Operating profit	5	7,474,972	6,418,119
Other interest receivable and similar income		141	63
Interest payable and similar charges	6	(3,169,342)	(3,222,968)
Profit on ordinary activities before taxation		4,305,771	3,195,214
Taxation on profit from ordinary activities	7	(1,071,748)	(867,615)
Profit on ordinary activities after taxation		3,234,023	2,327,599

All amounts relate to continuing activities

There are no recognised gains and losses other than the profit for the year ended

# Consolidated balance sheet at 31 December 2012

Company number 6402868	Note	2012 £	2012 £	2011 £	2011 £
Fixed assets					
Intangible assets	8		1,376,952		1,468,749
Tangible assets	9		324,829		417,227
			1,701,781		1,885,976
Current assets Debtors			, ,		. ,
- due within one year	11	124,145,841		96,212,620	
- due after one year	11	11,275,722		17,367,108	
Cash at bank and in hand		468,733		73,108	
		135,890,296		113,652,836	
Creditors: amounts falling due		, ,		, ,	
within one year	12	(84,917,474)		(66,098,232)	
Net current assets			50,972,822		47,554,604
Total assets less current liabilities			52,674,603		49,440,580
Creditors: amounts falling due					
after more than one year	13				(10,501,755)
			52,674,603	-	38,938,825
Capital and reserves	46		1.010		4.040
Called up share capital	15 16		1,312		1,312
Share premium Capital reserve	16 16		15,001 45,733,184		15,001 35,231,429
Profit and loss account	16		6,925,106		3,691,083
Shareholders' funds	17		52,674,603		38,938,825

The financial statements were approved by the Board of Directors and authorised for issue on 8<sup>th</sup> February 2013

J Onslow **Director** 

The accompanying notes form an integral part of these financial statements

# Company balance sheet at 31 December 2012

Company number 6402868	Note	2012 £	2012 £	2011 £	2011 £
Fixed assets Investments	10	103			103
Current assets Debtors Cash at bank and in hand	11	16,210 -		16,210 -	
			16,210		16,210
Net assets			16,313		16,313
Capital and reserves Called up share capital Share premium account Profit and loss account	15 16		1,312 15,001 -		1,312 15,001
Shareholders' funds	17		16,313		16,313

The financial statements were approved by the Board of Directors and authorised for issue on 8<sup>th</sup> February 2013

J Onslow **Director** 

The accompanying notes form an integral part of these financial statements

Consolidated cash flow statement for the year ended 31 December 2012

	Note	2012 £	2012 £	2011 £	2011 £
Net cash outflow from operating activities	18		(9,877,798)		(7,638,240)
Returns on investments and servicing of finance Interest received Interest paid		141 (3,169,342)		63 (2,341,039)	
Net cash outflow from returns on investments and servicing of finance			(3,169,201)		(2,340,976)
Taxation			(13,046,999)		(9,979,216)
UK corporation tax paid  Capital expenditure and financial investment			(869,507)		(713,943)
Purchase of tangible fixed assets	9	(69,854)		(154,367)	
Net cash outflow from capital expenditure and financial investment			(69,854)		(154,367)
Net cash outflow before financing			(13,986,360)		(10,847,526)
Financing Issue of share capital Increase in bank loans		13,903,070 ———		15,328 9,669,369	
Net cash inflow from financing		_	13,903,070		9,684,697
Decrease in cash	20		(83,290)		(1,162,829)

The accompanying notes form an integral part of these financial statements

# Notes forming part of the financial statements for the year ended 31 December 2012

### 1 Accounting policies

The audited financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

#### Basis of consolidation

The consolidated financial statements incorporate the results of Centric Group Holdings Limited and its subsidiary undertakings at 31 December 2012

### Company profit and loss

The Company has taken advantage of section 408 of the Companies Act 2006 and has not included its own profit and loss account in these accounts. The Company's profit after tax was £nil (2011 - £nil)

The following principal accounting policies have been applied

#### Turnover

Turnover comprises discount on invoice finance facilities, interest on loan facilities and ancillary service fee income. Discount and interest are recognised on an accruals basis, fees are recognised either when charged or spread over the term of an asset based loan facility.

### Goodwill

Goodwill arising on consolidation in respect of acquisitions made is capitalised and amortised through the profit and loss account over the lower of their useful economic lives and a period of 20 years

#### Tangible fixed assets

Tangible fixed assets are stated at cost net of depreciation and impairment in value

Depreciation is provided to write off the cost or valuation, less estimated residual values, of all tangible fixed assets, except freehold land, evenly over their expected useful lives. It is calculated at the following rates

Leasehold improvements

over the term of the lease

Fixtures, fittings and equipment Computer hardware and software

20% per annum33-50% per annum

### Taxation

The charge for taxation is based on the result for the year and takes into account taxation deferred

Current tax is measured at amounts expected to be paid using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the company anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences

Deferred tax balances are not discounted

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

### 1 Accounting policies (continued)

#### Leased assets

The company held no finance leases

Operating lease rentals are charged to the profit and loss account on a straight-line basis over the term of the lease

### Pension costs

Contributions to the company's defined contribution pension scheme are charged to the profit and loss account in the year in which they become payable. The assets of the scheme are held separately in an independently administered fund.

### Foreign Currency

Transactions in foreign currency are recorded at the rate of exchange at the end of the previous month Monetary assets and liabilities denominated in foreign currency at the balance sheet date are reported at the rates of exchange prevailing at that date Exchange differences arising on translation are included in the profit and loss account

### Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form

### Trade debtors

Trade debtors comprise amounts due in respect of invoice discounting and asset based loans and are shown gross of amounts due to clients

Specific provisions are made to reduce all impaired debtors to their expected realisable value and are included within administrative expenses. Provisions are made on the basis of past experience, management information and other relevant factors.

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

### 2 Turnover

Turnover is wholly attributable to the principal activities of the group and arises solely within the United Kingdom

3	Employees		
		Group 2012	Group 2011
	Staff costs consist of	£	£
	Wages and salaries Social security costs Other pension costs	3,384,081 425,228 237,569	3,094,272 382,369 203,117
		4,046,878	3,679,758
	The average number of employees during the year was 45 (2011 - 40)		<u> </u>
4	Directors' remuneration	2012 £	2011 £
	Directors' remuneration consists of		
	Emoluments Payments to defined contribution pension scheme	1,062,162 101,664	975,183 115,695
		1,163,826	1,090,878
	Highest paid director		
	Emoluments Amounts paid to the company's defined contribution pension scheme	222,425 21,900	222,579 21,900
		244,325	244,479
		_	

There were 6 (2011 - 5) directors in the company's defined contribution pension scheme during the year

Notes forming part of the financial statements for the year ended 31 December 2012 *(continued)* 

5	Operating profit		
		Group 2012 £	Group 2011 £
	This has been arrived at after charging	2	-
	Depreciation Amortisation Hire of other assets - operating leases Auditors' remuneration - audit of the group accounts	162,252 91,797 187,228 11,575	130,498 91,797 182,991 11,000
	- audit of the subsidiaries' accounts - tax services	53,000 10,500	52,000 9,000
	The auditors' remuneration in respect of the parent was paid by another ground	p company	
6	Interest payable and similar charges	Group	Group
		2012 £	2011 £
	Bank interest and charges Loan note interest	3,169,342	2,341,039 881,929
		3,169,342	3,222,968

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

Taxation on profit from ordinary activities	Group 2012 £	Group 2011 £
The tax charge comprises	£	L
Current tax Deferred tax	1,090,154 (18,406)	840,462 27,153
Total tax on profit on ordinary activities	1,071,748	867,615
The difference between the total current tax shown above and the asstandard rate of UK corporation tax to the profit before tax is as follows	mount calculated b	y applying the
	Group 2012 £	Group 2011 £
Profit on ordinary activities before tax	4,305,771	3,195,214
Profit on ordinary activities at the standard rate of corporation tax in the UK of 24 5% (2011 - 26 5%)	1,054,912	846,512
Effects of Expenses not deductible for tax purposes Over provision in respect of prior years Depreciation in excess of capital allowances for year Movement in provisions Marginal relief	25,598 (4,370) 17,263 126 (3,375)	17,693 (13,235) (7,355) 1,150 (4,303)
Current tax charge for year	1,090,154	840,462

A deferred tax credit £18,406 has arisen as a result of charging depreciation in excess of claiming capital allowances. The charge of £27,153 in 2011 was as a result of claiming capital allowances in excess of the depreciation charge.

Notes forming part of the financial statements for the year ended 31 December 2012 *(continued)* 

8	Intangible assets				
	Group				Goodwil £
	Cost or valuation At 1 January and 31 December 2012				1,835,937
	Amortisation At 1 January 2012 Provided for the year				367,188 91,797
	At 31 December 2012				458,985
	Net book value				
	At 31 December 2012				1,376,952
	At 31 December 2011				1,468,749
9	Tangible assets				
	Group	Leasehold improvements	Computer hardware and software £	Fixtures, fittings and equipment £	Total £
	Cost At 1 January 2012 Additions	259,287 -	420,472 68,586	95,372 1,268	775,131 69,854
	At 31 December 2012	259,287	489,058	96,640	844,985
	Depreciation At 1 January 2012 Provided for the year	81,114 51,857	235,625 94,399	41,165 15,996	357,904 162,252
	At 31 December 2012	132,971	330,024	57,161	520,156
	Net book value At 31 December 2012	126,316	159,034	39,479	324,829
	At 31 December 2011	178,173	184,847	54,207	417,227
	At 31 December 2011  Company	178,173	184,847 ———	54,207 <del></del>	417,22

The Company held no fixed assets

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

10	Investments	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
	Group Undertakings	-	-	103	103

The Company is the 100% owner of Centric Group Finance Limited and Centric Group Finance 2 Limited

Through its ownership of Centric Group Finance Limited the Company is also 100% owner of the following

Centric Commercial Finance Limited Resource Partners SPV Limited Centric SPV 1 Limited Centric SPV 2 Limited

All of the above Companies are registered in England & Wales The Companies make up the Centric Group Holdings Limited group

#### 11 Debtors

Deptors	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
Trade debtors subject to financing Less due to clients	241,334,368 (133,896,504)	194,083,380 (104,685,228)	<u>.</u>	-
Trade debtors Asset based loans Prepayments and accrued income Other debtors	107,437,864 25,971,741 2,004,310 7,648	89,398,152 22,278,216 1,831,957 71,403	- - - 16,210	16,210
	135,421,563	113,579,728	16,210	16,210

Included in asset based loans above is £11,275,722 (2011 - £17,367,108) which falls due for payment after more than one year

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

### 12 Creditors: amounts falling due within one year

	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
Bank loans	77,065,155	63,162,085	_	_
Bank overdrafts	1,393,113	914,198	_	_
Trade creditors	4,029,857	420,759	-	-
Accruals and deferred income	773,911	583,497	-	-
Corporation tax	717,434	496,787	-	-
Deferred tax	8,747	27,153	-	-
Other tax and social security	409,370	428,596	•	-
Other creditors	519,887	65,157	•	-
	84,917,474	66,098,232		

### 13 Creditors: amounts falling due after more than one year

	Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £
Deep discounted loan notes Interest accrual	<u>.</u>	9,193,327 1,308,428	-	-
	•	10,501,755	-	-

Note issuance facility agreements relating to the deep discounted loan notes were signed with CS Capital Partners III, LP, the major shareholder in Centric Group Holdings Limited, on 20 December 2007 and 29 August 2008. The loan notes relating to these agreements have a redemption date of 20 December 2014.

The deep discounted loan notes are unsecured

On 10 December 2012, £10,501,755 of loan notes were converted into ordinary share capital as described in note 16

### 14 Commitments under operating leases

As at 31 December 2012, the Group had annual commitments under non-cancellable operating leases as set out below

2012 Land and buildings Operating leases which expire	Land and
In two to five years 154,095	153,639

The Company had no commitments under non-cancellable operating leases

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

### 15 Share capital

### **Company and Group**

### Allotted, called up and fully paid

	2012	2011	2012	2011
	Number	Number	£	£
"A" Shares of 0 0001p "B" Shares of 0 0001p "C" Shares of 0 0001p "D" Shares of 0 0001p Worthless deferred shares of 0 0001p	597,901,995	597,901,994	598	598
	384,000,000	384,000,000	384	384
	2,183,426	2,183,426	2	2
	328,028,475	328,028,475	328	328
	1,312,113,897	1,312,113,896	1,312	1,312

The "A" Shares and the "C" Shares have certain rights to returns or dividends ahead of the "B" Shares and "D" shares. These rights and dividends are dependent on the length of time the shares have been in issue.

The holders of all classes of shares are entitled to receive notice of, and attend general meetings of the Company but the holders of "B" and "C" Shares are not entitled to vote at such meetings

#### 16 Reserves

neserves	Group	Group Profit	Company	Company Profit
	Capıtal reserve £	and loss account £	Share premium £	and loss account £
At 1 January 2012	35,231,429	3,691,083	15,001	•
Profit for year	-	3,234,023	-	-
Issue of share capital	-	-	-	-
Conversion of debt	10,501,755		<u>-</u>	
At 31 December 2012	45,733,184	6,925,106	15,001	-

On 10 December 2012 CS Capital Partners III, LP, Cabot Square Capital Nominee Ltd, Centric Group Holdings Ltd and Centric Group Finance Ltd entered into a Debt Capitalisation Agreement by which £10,501,755 of loan notes were converted into ordinary share capital

Notes forming part of the financial statements for the year ended 31 December 2012 *(continued)* 

17	Reconciliation of movements in shareholders' funds					
		Group 2012 £	Group 2011 £	Company 2012 £	Company 2011 £	
	Opening shareholder's funds Profit for the year	38,938,825 3,234,023	12,539,468 2,327,599	16,313 -	985	
	Issue of share capital Conversion of debt	10,501,755 ———	15,328 24,056,430	<u>-</u>	15,328	
	Closing shareholder's funds	52,674,603	38,938,825	16,313	16,313	
18 Reconciliation of operating profit to net cash outflow from operating activities						
				Group 2012 £	Group 2011 £	
	Operating profit Depreciation			7,474,972 162,252	6,418,119 130,498	
	Amortisation			91,797	91,797	
	Increase in debtors Increase/(decrease) in creditors			(21,841,834) 4,235,015	(12,694,422) (1,584,232)	
	Net cash outflow from operating activities	es		(9,877,798)	(7,638,240)	
19	Reconciliation of net cash inflow to movement in net debt			Group 2012 £	Group 2011 £	
	Opening net debt Increase in cash and overdrafts in the y Increase in bank loans Debt converted to equity Cash outflow from increase in debt	rear		(73,196,502) (83,290) (13,903,070) 9,193,327	(84,987,072) (1,162,829) (9,669,369) 24,056,430 (1,433,662)	
	Closing net debt			(77,989,535)	(73,196,502)	

Notes forming part of the financial statements for the year ended 31 December 2012 (continued)

20	Analysis of net debt	•			
		At 1 January 2012	Cash flow	Non Cash Changes	At 31 December 2012
		£	£	£	£
	Cash in hand and at bank	73,108	395,625	_	468,733
	Bank overdrafts	(914,198)	(478,915)	-	(1,393,113)
					W.C.,
		(841,090)	(83,290)	-	(924,380)
	Debt due within one year	(63,162,085)	(13,903,070)	-	(77,065,155)
	Debt due after one year	(9,193,327)	_	9,193,327	-
	Total	(73,196,502)	(13,986,360)	9,193,327	(77,989,535)
			<u></u>		

The non-cash change in debt relates to the conversion of loan notes to ordinary share capital (see note 16)

### 21 Related party transactions

The company has taken advantage of the exemption conferred by Financial Reporting Standard 8 "Related party disclosures" not to disclose transactions with its wholly owned subsidiaries

### 22 Ultimate controlling party

It is the opinion of the directors that CS Capital Partners III, L P is the ultimate controlling party owing to its 100% ownership of the "A" Shares in the company