

**AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

**(LIMITED BY GUARANTEE)**

**REPORT AND FINANCIAL STATEMENTS**

**NOVEMBER 30, 2017**

**COMPANY NUMBER 06396310**

**CHARITY NUMBER 1122693**

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# Stone & Partners

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

**NOVEMBER 30, 2017**

The trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ending 30 November 2017 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

### REFERENCE AND ADMINISTRATIVE INFORMATION

**Charity name:** AFC Bournemouth Community Sports Trust

**Registered Charity Number:** 1122693

**Registered Company Number:** 06396310

#### **Directors and Trustees:**

J Barry  
A Brown  
M Burke  
L Clarke  
A C Dayus

G R Gosden  
J A Mostyn  
J D Oakley

#### **Bankers:**

Lloyds TSB  
45-47 Old Christchurch Road  
Bournemouth  
BH1 1ED

#### **Auditors:**

Stone & Partners  
571 Fishponds Road  
Fishponds  
Bristol  
BS16 3AF

#### **Registered Office**

571 Fishponds Road  
Fishponds  
Bristol  
BS16 3AF

## **AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

### **REPORT OF THE TRUSTEES**

**NOVEMBER 30, 2017**

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing document**

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

#### **Appointment of trustees**

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 2. New trustees are appointed upon the recommendation of existing trustees. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

#### **Risk management**

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks.

#### **Organisational structure**

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss.

### **OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT**

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life.

The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Trust is now supported and many of its projects are funded by the Premier League Charitable Fund. Funding has also been received from the PLCF for Continuous Improvement which has enabled the Trust to upgrade its administration function.

The Trust actively supports both the community and AFC Bournemouth, providing everyone within the opportunities to get involved in its activities. It uses the power of football to deliver inspirational, progressive and professional initiatives that follow the accessible, stylish and friendly values of the Club,

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

**NOVEMBER 30, 2017**

**(continued)**

which maximise the opportunities for local talent, and make a positive, real and lasting difference to the community within which the Club operates.

The Community Sports Trust is the charitable arm of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and Dorset, and is the number one deliverer of sport development across Dorset and Hampshire. Formed in 2001 from AFC Bournemouth Football in the Community, the Community Sports Trust continues a charitable working partnership AFC Bournemouth and delivers over 100 sessions a week, to a wide variety of children and adults of all ages and abilities within the local communities of Bournemouth, Poole and Christchurch, reaching over 4,000 people weekly. The Trust works to offer a wide range of football and multi-sport sessions to people of all abilities with the vision to help people achieve their goals through the delivery of quality sports sessions. In 2008, AFC Bournemouth Community Sports Trust gained Charitable Status (Charity Number: 1122693). The Trust has a huge impact upon the local community through increasing individuals' involvement in sport, and works towards four main themes: Sports Participation, Health and Well-being, Education and Sports Inclusion.

#### Sports Participation

The Trust offers weekly coaching sessions to a variety of different age groups. The sessions cover children from as young as 1, to adults over the age of 50. Sessions are run in several locations across Bournemouth, Poole and the wider areas.

##### Mini Cherries

Mini-Cherries is aimed at preschool children at ages 1-4. These sessions help children learn the basic principles of play, such as sharing and communication, along with improving their basic motor skills, balance and co-ordination. Most importantly, our Mini-Cherries sessions are designed for young children to have a taste of football and enjoy learning the game.

##### Minikickers

Minikickers is one the most popular sessions, reaching over 200 children a week at the AFC Bournemouth Vitality Stadium. The sessions invite children to join in with ball and skill drills, along with shooting games, before finishing with small sided matches. Run over two consecutive hours, the sessions are aimed at children of different ages throughout the morning.

##### AFC Bournemouth Girls' programme and AFC Bournemouth Ladies

The AFC Bournemouth Girls' programme offers girls aged 8-16 years old the opportunity to play for AFC Bournemouth in the Winchester and District League. The newly-formed Cherries Girls sides train twice a week, and play weekly matches. In addition, the girls will also play in a Premier League and Football League Elite League throughout school holidays.

The Trust continues to run the AFC Bournemouth Ladies teams, and following the successes of previous seasons, is pleased to be offering competitive opportunities to both girls and women in six squads.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

NOVEMBER 30, 2017

(continued)

#### Girls Development Sessions

The Trust is committed to improving the confidence and development of female footballers, and offers weekly Girls Development sessions. The sessions take place on the astro-pitches at the AFC Bournemouth Vitality Stadium. The girls take part in sessions which are aimed at learning new skills, match related plays and small-sided games.

#### Premier League Girls

This Premier League funded project aims to encourage girls to get into playing football in a fun and safe environment. There are three sessions per week at the Vitality Stadium and the Bourne Academy for girls aged 7-16 years old.

#### Premier League Kicks

The Premier League Kicks programme continued to expand during the year and is fully funded by the Premier League. The Kicks project offers sessions to mixed groups, as well as girls' only evenings, with coached sessions for those aged 8-13 years old and tournament-style sessions for those aged 14+. It encourages young people to get involved in playing sports in the evenings, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves.

#### Extra-Curricular Coaching and School Clubs

The Trust has a successful long-standing partnership with many schools within the local area to deliver extra-curricular sessions aimed at both boys and girls, and hosts three main clubs: Breakfast Club, which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. The clubs typically run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, which are combined with fun games, small competitions and small sided matches.

#### Bournemouth University

The Trust has been working in partnership with Bournemouth University for the past two years. This partnership has involved Community coaches leading the training and management of the four university men's and one ladies football teams, who play in the BUCS Sport league.

#### Soccer Schools

The Trust runs popular Soccer Schools during school holidays throughout the year across Bournemouth, Purbeck and Blandford, aimed at boys and girls aged 4-14. Sessions are for children of any ability and include a fun warm up and skills games, penalty competitions and small-sided matches. Popular sessions include full day courses aimed at children aged 7-14, and our shorter courses aimed at children aged 4, 5 and 6.

All Soccer Schools are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications. All staff are also DBS checked.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

NOVEMBER 30, 2017

(continued)

#### Linked Clubs Initiative

The Trust runs a successful Linked Clubs scheme with a select group of local football clubs. The Linked Club initiative sees AFC Bournemouth Community coaches work alongside the local football clubs to deliver sessions to players, and also invite coaches to receive bespoke Coach Education and Continued Professional Development sessions throughout the season. Teams also have the opportunity to attend sessions and have a tour of the facilities at the Vitality Stadium. Furthermore, the Trust runs specific training sessions for the team and also host Soccer Schools aimed at the Club's players and friends. This is a great opportunity for clubs to add to their current remits of providing football to their local community.

#### Birthday Parties

The Trust offers birthday parties at the Vitality Stadium on non-matchdays.

### Education

#### Respect

The Respect workshop embraces young people's love for football along with AFC Bournemouth and the Premier League to help encourage and promote good and positive behaviours, and discourage the young people from acting disrespectfully within the local community.

The lessons touch on both respectful and disrespectful behaviours in everyday life, before taking a more in depth look at the role of respect within sport and football.

The lesson uses a variety of resources including videos to illustrate respectful and disrespectful behaviours. The pupils also receive booklets provided by sponsor Goadsby, which include fun activities surrounding respect and also examples of how we can show respect within football.

The lesson encourages the pupils into discussions, and sharing ideas and thoughts on good behaviours, whilst also inspiring them to demonstrate positive respectful behaviours in the classroom.

To end the lesson, the Community Sports Trust asks the children to design a poster based around respect, this is then entered into a competition.

#### Football Education Programme

Students aged 16-19 who are passionate about football can study, train and also represent AFC Bournemouth with the Football Education Programme.

The BTEC based education programme is delivered by our Partners SCL, an approved BTEC Centre. AFC Bournemouth Community Sports Trust delivers the sports training.

The full-time programme, based at St Aldhelm's Academy, allows the students to work towards either a (BTEC) Level 2 or 3. Long-term the course provides opportunities for the students to progress into further education and study and full-time employment.

The course allows the students to train every day, with the sessions run by FA qualified coaches, who work for the Trust. The players then represent AFC Bournemouth in both the SCL Football League and also the National Football Youth League (U19) where they will get the opportunity to play against other Premier League and Football league clubs throughout the country.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

NOVEMBER 30, 2017

(continued)

#### Premier League Primary Stars

Premier League Primary Stars uses the power of the Premier League to inspire children to learn, be active and develop important life skills. AFC Bournemouth's Premier League Primary Stars project consists of a 10 week PE programme, which is free to Year 5 and 6 children in Bournemouth Schools.

The 10 week programme focuses specifically on different areas of football, with all the lessons named after Cherries' players, for instance the 'Turn Like Marc Pugh' Lesson or 'Score Goals like Benik Afobe'. To add to this core theme, each lesson also has an underlying tone of respect, as the Community Sports Trust coaches encourage fairness and equality from all the pupils within the lessons.

The lessons not only provide the young people with coaching from a Premier League Football Club, but the teachers also receive a school pack containing lesson plans for continued use throughout the school.

#### Connect with Care

The Connect with Care, Internet Safety lesson is a one hour workshop, which looks to educate young people on how to remain safe whilst using the internet.

The indoor, classroom based lessons look at what young people might use the internet for; gaming, social media, etc. It develops to look at how we use these different applications and websites, and what information we include within our profiles on gaming websites and the various social media.

Using small groups and classroom discussions, the young people look at the difference between personal and non-personal information and talk about why we should not share certain pieces of information about ourselves. The workshop also uses video to look at the dangers of having an open profile about ourselves on the internet.

Lastly, the lesson covers prevention methods, and looks at methods we can use to keep ourselves safe when using the internet.

#### Soccer Safety School

The Soccer Safety School lesson was designed to help educate children about how to play safely within the community and looks closely at being safe when travelling in buses and cars, cycling and on foot. The lesson uses illustrations and videos to help the young people identify hazards and encourages the children to discuss not only why these are hazards, but also how we can deal with them to stop anything from happening and what we could do to not be put in a dangerous position from the start.

#### Healthy Lifestyles

The main objective of the Healthy Lifestyle workshop is to educate young people on the importance on a healthy diet and lifestyle. The lessons aim to make children more aware of the food that they are eating.

The lesson looks at the Eatwell Plate, the five main food groups and also nutrients, minerals and vitamins whilst also teaching the children their role within the human body. The lesson also touches on exercise and the importance of completing regular exercise to keep ourselves healthy.

Each workshop lasts one hour in duration. 45 minutes is spent inside the classroom discussing the above points, whilst the final 15 minutes take place in the school playground, where the children take part in fun activities which help to demonstrate not only how to eat healthy but also how they can exercise in a fun way.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

NOVEMBER 30, 2017

(continued)

#### Apprenticeships

The Trust offers a unique opportunity for 16-18 year olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year- long apprenticeship, as well as working within the local community alongside the coaches within the Community Sports Trust, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the apprenticeship scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

#### Europartner

The Trust has been successfully running a unique football coaching programme for German Exchange students when they visit Bournemouth for over 5 years, and annually sees approximately 350 young German students. The programme consists of English lessons, with football coaching alongside. Typically the students are between 12 and 17 years old and will take part in two weeks' worth of coaching sessions.

#### Bournemouth and Poole College Coaching

The Trust in partnership with Bournemouth and Poole College offer the chance to gain national recognized qualification in football coaching at the Vitality Stadium.

#### Health and Well-being

AFC Bournemouth Community Sports Trust is in its third season working in partnership with Care South. The partnership encompasses two main activities: the Extra Time Project and Walking Football.

#### Extra Time

The Extra Time project involves visiting the various Care South care homes across Bournemouth, Poole and other Dorset locations. As part of their interaction with the residents, the Community coaches take part in various activities including sharing memories of AFC Bournemouth through photos and different items of memorabilia, and chair football activities.

#### Walking Football

AFC Bournemouth runs weekly Walking Football sessions in partnership with Care South. These sessions are offered to both men and women aged 50+, and encourage them to keep fit and healthy, without playing an especially competitive or demanding sport.

#### Sports Inclusion

##### Disability Football

At AFC Bournemouth Community Sports Trust we are committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs.

Thanks to the Premier league and BT disability fund we have developed the disability programme to offer a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Community Sports Trust are accessible and inclusive for all.



## **AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

### **REPORT OF THE TRUSTEES**

**NOVEMBER 30, 2017**

**(continued)**

The programme sees us work closely with a variety of key partners in the community such as the local authority and specialist schools to develop and implement a specifically designed programme of impairment specific and pan disability sport to get as many people as possible engaged in sport.

### **FINANCIAL REVIEW**

The net income for the year amounted to £266,710 which together with the accumulated funds brought forward leave funds of £433,072 to be carried forward.

### **Reserves**

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

### **PLANS FOR FUTURE PERIODS**

The focus for the Trust for 2017/2018 will be to continue to deliver its core activities and extend the range of projects, made possible by the funding received from the Premier League Charitable Fund.

Goals - The Cherries Fit Challenge a new diet and exercise programme is being launched for men over the age of 35.

# Stone & Partners

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### REPORT OF THE TRUSTEES

NOVEMBER 30, 2017

(continued)

#### Trustees' Responsibilities Statement

The Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe methods and principles in the Charities SORP;
- Make judgements and accounting estimates that are reasonable and prudent;
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in business

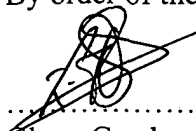
The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to auditor

The Trustees who held office at the date of approval of the Trustees' report confirm that, so far as they are each aware, there is no relevant audit information of which the Trust's auditor is unaware; and each Trustee has taken all the steps that they ought to have taken as a Trustee to make themselves aware of any relevant audit information and to establish that the Trust's auditor is aware of that information.

This above report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime in Part 15 of the Companies Act 2006.

By order of the board

  
.....  
Glenn Gosden  
Trustee

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AFC BOURNEMOUTH COMMUNITY SPORTS TRUST**

We have audited the financial statements of AFC Bournemouth Community Sports Trust for the year ended November 30, 2017 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Sections 495 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors.**

As explained more fully in the Trustees' Report, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFC BOURNEMOUTH  
COMMUNITY SPORTS TRUST  
continued**

**Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs at November 30, 2017 and of its net incoming resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or
- the financial statements are not in agreement with the accounting records, or
- certain disclosures of directors remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Mrs J Stone FCA  
Senior Statutory Auditor  
For and on behalf of Stone and Partners  
Statutory Auditor  
Chartered Accountants  
571 Fishponds Road  
Fishponds  
Bristol  
BS16 3AF

Dated..... July 1, 2018

# Stone & Partners

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### STATEMENT OF FINANCIAL ACTIVITIES

NOVEMBER 30, 2017

	Notes	Restricted funds £	Unrestricted funds £	Total 2017 £	Total 2016 £
<b>Income</b>					
<b>Income from charitable activities:</b>					
Grants and awards	2	551,452	126,200	677,652	424,287
Other activities	3	-	339,564	339,564	357,713
Investment income		-	14	14	-
<b>Total income</b>		<u>551,452</u>	<u>465,778</u>	<u>1,017,230</u>	<u>782,000</u>
<b>Expenditure:</b>					
Charitable activities	4	406,979	318,788	725,767	695,402
Governance costs	4	<u>16,693</u>	<u>8,060</u>	<u>24,753</u>	<u>10,906</u>
<b>Total expenditure</b>		<u>423,672</u>	<u>326,848</u>	<u>750,520</u>	<u>706,308</u>
<b>Net income for the year</b>		<u>127,780</u>	<u>138,930</u>	<u>266,710</u>	<u>75,692</u>
<b>Reconciliation of funds</b>					
Funds brought forward		<u>154,465</u>	<u>11,897</u>	<u>166,362</u>	<u>90,670</u>
<b>Total funds carried forward</b>		<u>282,245</u>	<u>150,827</u>	<u>433,072</u>	<u>166,362</u>

The company has no recognised gains or losses other than those stated in the statement of financial activities for the above periods.

# Stone & Partners

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### BALANCE SHEET

NOVEMBER 30, 2017

	Notes	2017 £	2016 £
<b>Fixed assets</b>			
Tangible assets	8	29,367	39,455
<b>Current assets</b>			
Debtors	9	66,536	39,463
Cash at bank and in hand		<u>369,391</u>	<u>132,792</u>
<b>Total Current Assets</b>		<u>435,927</u>	<u>172,255</u>
<b>Current Liabilities</b>			
Creditors: Amounts falling due within one year	10	<u>32,222</u>	<u>45,348</u>
<b>Net current assets</b>		<u>403,705</u>	<u>126,907</u>
<b>Total assets less current liabilities</b>		<u>433,072</u>	<u>166,362</u>
<b>Funds:</b>			
Restricted funds	12	282,245	154,465
Unrestricted funds	11	<u>150,827</u>	<u>11,897</u>
<b>Funds carried forward</b>		<u>433,072</u>	<u>166,362</u>

These accounts were approved by the Trustees on

and were signed on their behalf by

  
.....  
Glenn Gosden

Trustee

Dated: 5.7.18

Company Number 06396310

# Stone & Partners

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### STATEMENT OF CASHFLOW

NOVEMBER 30, 2017

	Note	Total Funds 2017 £	Prior Year 2016 £
Net cash used in operating activities			
Cash flows from investing activities:		236,585	109,507
Interest		14	-
Purchase of office and computer equipment		<u>-</u>	<u>(32,157)</u>
Change in cash and cash equivalents in the year		236,599	77,350
Cash and cash equivalents carried forward		<u>132,792</u>	<u>55,442</u>
Cash and cash equivalents carried forward		<u>369,391</u>	<u>132,792</u>

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

#### 1. Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

##### a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2016) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

##### b) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### c) Financial instruments

The trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

##### d) Pensions

All employees have been assessed and where applicable have been enrolled into a company pension scheme.



## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

#### Income

All income is included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Investment income is included when receivable
- Income from charitable activities is accounted for when earned
- Income from grants, where related to performance and specific deliverables, is accounted for as the charity earns the right to consideration by its performance.

#### Expenditure

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of a charity.

All costs are allocated between the expenditure categories of the SoFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

#### Depreciation

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Motor vehicles	25% reducing balance
Equipment	25% reducing balance
Furniture and fittings	25% reducing balance

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

#### 2. Grants, awards and donations

	Restricted funds £	Unrestricted funds £	2017 £	2016 £
EFL Trust				
Women and Girls football	-	-	-	9,400
The Premier League Charitable Fund:				
PL Capability Status	-	100,000	100,000	87,500
PL Continuous Improvement	105,000	-	105,000	59,000
PL Kicks and Kicks Discretionary	85,000	-	85,000	45,000
PL School Sports	-	-	-	7,500
PL Primary Stars	75,000	-	75,000	25,000
PL Girls	40,000	-	40,000	12,500
PL School Cups	2,268	-	2,268	2,065
PL Enterprise	3,000	-	3,000	2,000
PL/BT Disability project	95,000	-	95,000	20,000
PL/PFA Goals Project	34,999	-	34,999	18,583
St Josephs - Australia Tour	-	19,500	19,500	56,237
Apprenticeship funding:				
The Mitre Group	3,208	-	3,208	3,325
Sponsorships and donations:				
Other	-	2,700	2,700	215
Cherries Supporters	-	4,000	4,000	-
Ability Counts transfer of funds	-	-	-	31,017
Disability Football:				
Kamm Plant Hire	18,640	-	18,640	-
The Football Association	3,500	-	3,500	-
FL Community	3,400	-	3,400	-
Jack Betts	602	-	602	-
Ethan Burney Fund	5,000	-	5,000	-
Sponsored projects on behalf of AFC Bournemouth:	76,835	-	76,835	44,945
	<u>551,452</u>	<u>126,200</u>	<u>677,652</u>	<u>424,287</u>

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

#### 3. Income from other charitable activities

	Restricted funds £	Unrestricted funds £	2017 £	2016 £
Educational projects				
The Bournemouth and Poole College	-	11,350	11,350	10,580
FEP - Family hosting	-	21,200	21,200	12,000
SCL Education Football				
Education programme	-	92,302	92,302	106,897
Bournemouth University - coaching	-	10,192	10,192	35,705
Sarum Academy	-	6,339	6,339	11,589
Schools coaching – including lunch, after school clubs and PPA	-	36,015	36,015	52,649
Soccer schools - including summer schools	-	33,693	33,693	39,195
Soccer schools - Nigeria	-	-	-	4,489
Residential courses	-	3,463	3,463	8,817
Europartner Reisen – summer schools	-	2,520	2,520	6,651
Birthday parties	-	17,020	17,020	14,314
Kit sales	-	3,725	3,725	-
Isle of Wight – Soccer courses & coaching	-	-	-	2,939
Other coaching	-	44,537	44,537	34,306
Satellite Club coaching	-	500	500	1,000
Mini Kickers	-	9,238	9,238	11,509
AFCB Tickets	-	-	-	1,140
Disability Football	-	23,007	23,007	-
Women and Girls football	-	20,368	20,368	3,933
Sportivate Community Project	-	4,095	4,095	-
	-	339,564	339,564	357,713

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

#### 4. Total expenditure

	Restricted funds	Unrestricted funds	2017	2016
	£	£	£	£
<b>Costs directly allocated to activities</b>				
Salaries and wages	377,111	15,251	392,362	377,856
Staff training	-	4,684	4,684	2,153
Coaching fees	-	32,389	32,389	34,311
DBS checks	-	1,485	1,485	462
Motor and travel	2,437	21,117	23,554	21,950
Coach and minibus hire	1,497	17,114	18,611	16,647
Prizes and trophies	-	2,301	2,301	961
Catering	-	10,730	10,730	6,382
Venue hire	2,548	72,302	74,850	45,950
Kit and equipment	1,326	13,272	14,598	21,258
Refunds	-	181	181	427
Tour costs	8,930	14,143	23,073	32,483
Affiliation and licences	965	1,520	2,485	2,155
Ability Counts	-	-	-	9,802
Kicks - travel	-	-	-	1,131
PL/PFA - Goals	-	-	-	1,019
AFCB Ladies	-	-	-	5,274
Family Hosting	-	4,320	4,320	-
	<u>394,814</u>	<u>210,809</u>	<u>605,623</u>	<u>580,221</u>
<b>Support costs allocated to activities</b>				
Administration salaries	-	44,982	44,982	35,641
Staff pensions	-	1,989	1,989	-
Telephone	-	6,186	6,186	4,563
Bank charges	-	1,151	1,151	1,269
Sundries	-	2,269	2,269	4,682
Advertising, printing and stationery	135	4,847	4,982	2,883
Internet	-	213	213	182
Computer and software	6,329	-	6,329	4,578
Vehicle leasing	-	5,555	5,555	7,678
Depreciation and loss on disposals	569	9,519	10,088	4,219
Insurance	-	2,606	2,606	249
Repairs and renewals	-	2,400	2,400	-
Premises:				
Classroom and office rent	1,658	20,971	22,629	39,350
Rates	-	1,888	1,888	2,772
Electricity	-	1,922	1,922	2,643
Cleaning	-	246	246	325
Repairs and renewals	3,474	1,235	4,709	4,147
	<u>12,165</u>	<u>107,979</u>	<u>120,144</u>	<u>115,181</u>
<b>Total charitable activities</b>	<u>406,979</u>	<u>318,788</u>	<u>725,767</u>	<u>695,402</u>

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

#### 4. Total expenditure (continued)

Governance costs	Restricted funds	Unrestricted funds	2017	2016
	£	£	£	£
Audit and accountancy	-	8,012	8,012	7,182
Companies house e-filing fee	-	13	13	13
Legal fees	-	35	35	-
Consultancy	16,693	-	16,693	3,711
Total governance costs	16,693	8,060	24,753	10,906
<b>Total expenditure</b>	<b>423,672</b>	<b>326,848</b>	<b>750,520</b>	<b>706,308</b>

#### 5. Net income

	2017	2016
	£	£
This is stated after charging:-		
Depreciation and loss on disposals	10,058	4,219
Auditors' remuneration - audit and accountancy services	<u>8,012</u>	<u>7,182</u>

#### 6. Staff costs and numbers

	2017	2016
	£	£
Staff costs were as follows:-		
Salaries and wages including social security costs	437,344	413,497
Staff pension contributions	<u>1,989</u>	<u>-</u>

One employee received emoluments of more than £60,000

The average number of employees during the period was:

Full time staff	28	18
Part-time coaches and Apprentices	<u>7</u>	<u>12</u>

#### 7. Trustees' remuneration

The Trustees received no remuneration during the year and no expenses were reimbursed.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

8. Fixed assets	Motor vehicles £	Equipment £	Furniture and fittings £	Total £
<b>Cost</b>				
At November 30, 2016	8,595	51,068	1,442	61,105
Additions	-	-	-	-
Disposals	(2,995)	-	-	(2,995)
At November 30, 2017	<u>5,600</u>	<u>51,068</u>	<u>1,442</u>	<u>58,110</u>
<b>Depreciation</b>				
At November 30, 2016	5,876	15,143	631	21,650
Charge in period	604	8,981	203	9,788
Disposals	(2,695)	-	-	(2,695)
At November 30, 2017	<u>3,785</u>	<u>24,124</u>	<u>834</u>	<u>28,743</u>
<b>Net book value</b>				
At November 30, 2017	<u>1,815</u>	<u>26,944</u>	<u>608</u>	<u>29,367</u>
<b>Net book value</b>				
At November 30, 2016	<u>2,719</u>	<u>35,925</u>	<u>811</u>	<u>39,455</u>

9. Sundry debtors and prepayments	2017 £	2016 £
Debtors	51,056	36,463
Sundry debtors and prepayments	<u>15,480</u>	<u>3,000</u>
	<u>66,536</u>	<u>39,463</u>

10. Sundry creditors and accruals	2017 £	2016 £
Other taxation and social security	10,821	5,161
Creditors and accruals	<u>21,401</u>	<u>40,187</u>
	<u>32,222</u>	<u>45,348</u>

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

11. Unrestricted funds	2017 £	2016 £
Funds brought forward	11,897	87,633
Incoming resources	465,778	501,665
Resources expended	<u>326,848</u>	<u>577,401</u>
Funds carried forward	<u>150,827</u>	<u>11,897</u>

12. Restricted funds	At December 01, 2016 £	Incoming resources £	Resources expended £	At November 30, 2017 £
The Premier League Charitable Fund:				
PL Continuous Improvement	53,949	105,000	108,949	50,000
PL Kicks and Kicks Discretionary	26,666	85,000	81,666	30,000
PL Primary Stars	16,667	75,000	58,334	33,333
PL Girls	8,333	40,000	30,000	18,333
PL School Cups	-	2,268	2,268	-
PL Enterprise	1,333	3,000	2,833	1,500
PL/BT Disability project	10,000	95,000	71,667	33,333
PL/PFA Goals Project	4,222	34,999	29,343	9,878
Ability Counts	31,017	-	-	31,017
Floodlights	2,278	-	569	1,709
Mitre Group	-	3,208	3,208	-
AFC Bournemouth	-	76,835	34,835	42,000
Disability Football	-	31,142	-	31,142
	<u>154,465</u>	<u>551,452</u>	<u>423,672</u>	<u>282,245</u>

#### Purposes of restricted funds

##### PL Continuous Improvement Fund

Premier League Charitable Fund funding for the improvement of the governance and administration of the trust.

##### PL Kicks

PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

## AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

### NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

#### PL Primary Stars

A new programme to replace School Sports, which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

#### PL Girls

A programme to provide girls over 11 years old to take part in football in the local community.

#### PL Enterprise

This project is run in partnership with Secondary Schools where it delivers Enterprise workshops mapped to Key stage 3 & 4 curriculum. The programme aims to demonstrate to pupils the relevance of Maths and English to the real world of work. Pupils on the project carry out Maths and English tasks in an interactive, practical way that is based on learning about how a football club operates as a business.

#### PL/BT Disability

A programme to create possibilities for disabled people through sport.

#### Mitre Group

Funding received to provide apprenticeships.

#### Floodlights

Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

### 13. Related parties

Sponsored Community projects - various projects funded by AFC Bournemouth in conjunction with the football club's sponsors. These sponsors include:

Goadsby - Respect Programme

CM Print - Soccer Schools

Other community projects include coaching and Extra Time activities and Walking Football at Care South care homes.

### 14. Legal status of the Trust

The Trust is a company Limited by Guarantee and has no share capital. In the event of the charity being wound up the liability in respect of the guarantee is limited to £10.



AFC BOURNEMOUTH COMMUNITY SPORTS TRUST

NOTES TO THE FINANCIAL STATEMENTS

NOVEMBER 30, 2017

(continued)

15. Reconciliation of net movements to net cash flow from operating activities

	2017 £	2016 £
Net movement in funds	266,710	75,692
Less investment income	(14)	-
Add back depreciation charge	10,088	4,219
(Increase) decrease in debtors	(27,073)	(5,757)
Increase (decrease) in creditors	(13,126)	<u>35,353</u>
	<u>236,585</u>	<u>109,507</u>