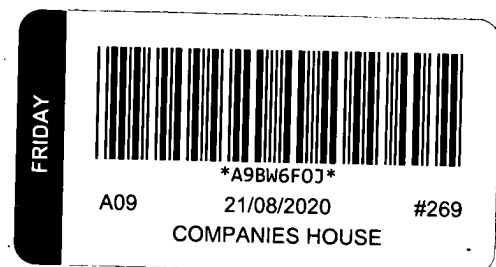


COMPANY REGISTRATION NUMBER: 06396310
CHARITY REGISTRATION NUMBER: 1122693

AFC Bournemouth Community Sports Trust
Company Limited by Guarantee
Financial Statements
30 November 2019



ELLIOTT BUNKER LTD
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 30 November 2019

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 November 2019.

Reference and administrative details

Registered charity name	AFC Bournemouth Community Sports Trust
Charity registration number	1122693
Company registration number	06396310
Principal office and registered office	61 Macrae Road Pill Bristol BS20 0DD

The trustees

Louise Clarke
Andrew Charles Dayus
Glenn Gosden
Jeffery Anthony Mostyn

Auditor

Elliott Bunker Ltd
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2019

Structure, governance and management

Governing document

AFC Bournemouth Community Sports Trust is a charitable company limited by guarantee, incorporated on October 11, 2007 and registered as a charity on February 8, 2008. The company was established under a Memorandum of Association and is governed under its Articles of Association as amended on September 12, 2019. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Appointment of trustees

The trustees who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report, are set out on page 2. New trustees are appointed upon the recommendation of existing trustees. One third of the trustees must retire at each annual general meeting and offer themselves for re-election.

Risk management

The trustees have identified and considered the main risks to which the Trust is exposed and have taken the necessary steps to mitigate and manage these risks on a regular basis.

Organisational structure

Day to day responsibility for the provision of services rests with the head of the Community Sports Trust, Steve Cuss, a qualified FA and UEFA coach. He is supported by Senior Managers Andrew Battison and Luke Simpson. All administration is undertaken by Anne Cuss.

Objectives and activities for the public benefit

The Trust's objective is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of football. The aim is to help young people, especially but not exclusively through leisure time activities, so as to develop their capabilities that they may grow to full maturity as individuals and members of society. Also, to provide or assist in the provision of sporting and recreational facilities for the public of Bournemouth and surrounding areas without reference to race, religion and belief, sex, disability, nationality, ethnic or national origin or social background, with the object of improving their conditions of life. The trustees confirm that they have had regard to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

The Trust is supported and many of its projects are funded by the Premier League Charitable Fund.

It actively supports both the local community and AFC Bournemouth, providing everyone with the opportunities to get involved in its activities. It uses the power of football to deliver inspirational, progressive and professional initiatives which follow the accessible, stylish and friendly values of the Club and which maximise opportunities for local talent and make a positive, real and lasting difference to that community.

AFC Bournemouth Community Sports Trust

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2019

The Community Sports Trust is the 'charitable arm' of AFC Bournemouth, actively working in the local community across Bournemouth, Poole and Dorset.

It was formed in 2001 from the Football in the Community programme and continues to have a close working relationship with the football club delivering over 100 sessions a week, to a wide variety of children and adults of all ages and abilities and reaching over 4,000 people weekly.

It offers a wide range of football and multi-sport sessions which are designed to meet the needs and requirements of all participants whilst working towards the four main themes: Sports Participation, Health and Well-being, Education and Sports Inclusion.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Achievements and performance

The trustees consider that the charity's achievements and activities have been covered in detail within the following section.

Sports Participation

AFC Bournemouth Community Sports Trust offers weekly coaching sessions to a variety of different age groups across the local communities of Bournemouth, Poole, Christchurch and Brockenhurst. The sessions engage with young people from one years old, to the over 50s, and offer opportunities for all abilities to get involved. These sessions include:

Mini Cherries

Mini-Cherries is a twice weekly, term-time, toddler football session, which aims to help children learn the basic principles of play such as sharing and communication, together with improving their basic motor skills, balance and coordination. The most important parts of the Mini-Cherries session is the introduction to football for children aged 1-3 years old and enjoyment for learning the game.

Minikickers

Minikickers is one of the more popular weekly sessions, reaching over 200 children a week at the Vitality Stadium alone. The sessions which last an hour invite children to join in and learn new skills through dribbling games, shooting drills and small-sided matches.

Girls Football Sessions

Girls' Football sessions take place weekly at various venues in Bournemouth and Brockenhurst. Sessions cost just £2 per person and are open to girls of all abilities. The Trust also runs weekly FA Wildcats Football sessions at Vitality Stadium for girls aged 5-7 years old who are just starting out in football. Our Girls Football Sessions are supported by Bournemouth University.

During the year groups of girls who attend the sessions were invited to Premier League games at the Vitality Stadium to enjoy the Matchday experience, including a pre kick-off game and a half time penalty shoot-out.

The Premier League Girls Football programme reached its conclusion during the year and in recognition of the growing importance of football for women and girls, AFC Bournemouth has provided funding of £50000 to enable the sessions to develop and expand.

AFC Bournemouth Community Sports Trust

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2019

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During the year groups of girls who attend the sessions were invited to Premier League games at the Vitality Stadium to enjoy the Matchday experience, including a pre kick-off game and a half time penalty shoot-out.

Women and Girls Teams

The AFC Bournemouth Girls and Women's teams have continued to be successful throughout the year with the under 10s, 14s and 16s winning their respective Hampshire League Cup competitions.

The Women's Development Squad won the Hampshire Women's cup and completed their league season as unbeaten winners.

During the year a number of tournaments and festivals were held including a Women's World Cup themed football festival for girls aged 7 – 16 years old which was a free 'turn up and play' event.

Premier League Kicks

The Premier League Kicks programme continues to expand, now offering free football sessions in Bournemouth, Poole, Christchurch, Brockenhurst and Verwood. This popular project offers free football and additional opportunities to over 1000 youngsters a year. It encourages young people to get involved in playing sports in the evenings and at weekends, which sees them benefit from a healthier lifestyle, improved well-being and most importantly offers them a safe environment to enjoy themselves and have fun with friends. The Premier League Kicks project offers sessions to mixed groups, as well as a girls only evening session. Sessions for children aged 8-13 years old are coached, whereas sessions for those aged 14+ are tournament style. Since January 2019 the project has been supported by Bournemouth and Poole College.

Some of the sessions have been attended by AFC Bournemouth's first team players who have enjoyed giving motivational talks, coaching pointers and answering questions.

During the year, Kicks teams have taken part in a variety of fixtures and the national Premier League Kicks Cup which is a tournament for 15 – 16 year olds.

Extra-Curricular Coaching and School Clubs

The Trust has a successful long-standing partnership with many schools within the local area to deliver extra-curricular sessions for both boys and girls, and provides three main clubs: Breakfast Club, which runs an hour before school, Lunchtime Club that runs during school lunchtimes, and the very popular After School Club. The clubs typically run once a week for the entire term, and include coaching sessions on passing, control, dribbling and shooting, together with fun games, small competitions and small sided matches.

Bournemouth University

Bournemouth University continues to support the Trust, maintaining long established links which began while the football club competed in League 1. In particular it supports the development of girls' football in Dorset as the main partner of the under-10, under-12, under-14 and under-16 AFC Bournemouth girls' teams. It also remains a Junior Cherries partner and members of this popular club for younger fans are invited to attend special events at the university with an educational aspect. The University's men's and women's teams continue to benefit from professional coaching from the Trust.

During the summer, 60 Chinese football coaches spent three months studying at the university as part of the British Council China-UK Football Study Programme. The coaches enjoyed a specially developed programme to improve their skills and knowledge in collaboration with the university and the Trust. The study programme used the UK's expertise and resources to help football coaches from Chinese schools and universities learn more about football management, improve their technical skills and theoretical knowledge and develop their capacity to train young people and increase China's football competitiveness.

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Year ended 30 November 2019

Soccer Schools

The Trust has continued to host popular Soccer School sessions every school holiday across Bournemouth and Christchurch, Purbeck and Blandford. The Bournemouth and Christchurch sessions are supported by CMP Print, Purbeck is sponsored by B. Curtis Ltd and The Italian Kitchen and Blandford sessions are supported by J&G Environmental. The sessions are for boys and girls aged 7-14 years old, not including Minikickers Soccer Schools which are for boys and girls aged 4-6 years old. All sessions are available for children of any ability and include a fun warm up, skills games, penalty competitions and small-sided matches. They are run and delivered by qualified and experienced football coaches who have all completed up to date safeguarding and emergency aid qualifications and are also DBS checked.

Soccer schools have also taken place in Jersey, with St Clements FC and Milton Abbey where the annual residential training camp is held in August for boys and girls aged 7-14 years old.

Beach weekend

The second annual beach weekend took place in July at Canford Cliffs. The three-day event included Primary Stars PE Lessons, Premier League Kicks, Girls and Disability football festivals. A selection of the Linked Clubs was also invited to take part in different events.

Participants from 'opposition' from Watford, Brighton and Reading were welcomed to some of the events, providing a brilliant opportunity for the young people to interact and meet others, as well as experience the beaches here in the south.

To end the weekend, the AFC Bournemouth Girls and Women's players completed their third pre-season training session on the beach. It was a great event for new players to interact further with their team-mates and for all to continue their new season preparations.

Linked Clubs Initiative

The Trust runs a successful Linked Clubs scheme with a select group of local football clubs. The Linked Club initiative sees AFC Bournemouth Community coaches work alongside the local football clubs to deliver sessions to players, and also invite coaches to receive bespoke Coach Education and Continued Professional Development sessions throughout the season. Teams also have the opportunity to attend sessions and have a tour of the facilities at the Vitality Stadium. Furthermore, the Trust runs specific training sessions for the team and also host Soccer Schools aimed at the Club's players and friends. This is a great opportunity for clubs to add to their current remit of providing football to their local community.

The CPD events held during the year have covered the structure of AFC Bournemouth Academy, the 'better players programme, goalkeeper development and the social corner in female football.

Birthday Parties

The Trust offers birthday parties at the Vitality Stadium on non-matchdays.

Education

Premier League Primary Stars

Premier League Primary Stars uses the power of sport to inspire children to learn, be active and develop important life skills. The Trust's programme offers schools a six-week PE programme which focuses specifically on different areas of football, with all lessons named after Cherries' players. All lessons follow the National Curriculum and also have an underlying tone of respect, as we encourage fairness and equality from all pupils during the lessons. Lesson plans are provided for teachers to aid their understanding of delivering football for PE. The Trust's programme not only provides schools with football themed PE delivery, but the offer is extended to include:

PSHE workshops

Tours of the Vitality Stadium

Football Festivals and Competitions

Opportunities to participate in the Premier League Schools Tournament (Under-11 Age Group)

Teacher Continued Professional Development Opportunities

The programme is currently offered to schools in Bournemouth, Poole and East Dorset, with different levels of

AFC Bournemouth Community Sports Trust

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Year ended 30 November 2019

package available to each school.

In January, the Trust and the FA hosted the FA Primary Teachers Award at the Hamworthy Club.

The six-hour event was open to all qualified or those working towards Primary Schools teaching, as well as Higher Level Teaching Assistants. It was designed to provide a basic introduction to the skills required when planning a Key Stage 1 or 2 Physical Education lesson, involving football and other invasion games.

The course covered a variety of topics including, movement skills, different types of practices and games which are linked to the National Curriculum as well as how teachers might run school sports teams. The course also touched on how differentiation and assessment for learning can be embedded within PE lessons.

Throughout the season pupils from schools taking part in Primary Stars have been invited to a Matchday event which included coaching and skills games, small sided matches, a half time penalty shoot-out and a tour of the ground before watching a match.

Participating schools have also had the opportunity to take part in the Primary Stars Schools Tournament.

The project is also supported by Medhurst IT and sessions are regularly attended by AFC Bournemouth's first team players.

Schools Projects

The Trust offers four unique educational workshops to schools in Dorset. The workshops look at key themes; Healthy Lifestyles, Respect, Road and Rail Safety and Internet Safety and can be tailored to be suitable for both Primary and Secondary Schools. Lasting an hour, the educational workshops aim to encourage the children and young people to think about the topic in more depth through an interactive lesson.

Healthy Lifestyles

The main objective of the Healthy Lifestyle workshop is to educate young people on the importance of maintaining a healthy lifestyle, through diet and exercise. The popular lessons aim to make children and young people more aware of the food they are eating and looks at the Eatwell plate, the five main food groups and also nutrients, minerals and vitamins whilst teaching their role within the human body. The lesson also asks the young people to consider the healthy lifestyle of a professional footballer, and compare their diet to exercise, whilst also asking the young people to design their own meal for a Premier League footballer. The workshops are supported by Trethowans Solicitors.

Respect and citizenship

The Respect workshop embraces young people's love for football and uses examples from the Premier League and AFC Bournemouth to help encourage and promote positive behaviour. The lessons touch on both respectful and disrespectful behaviours in everyday life, before taking a more in-depth look at respect within football, illustrated through presentations and videos. Project sponsor, Goadsby, have also created workshop booklets which are given to Primary School pupils to aid their learning within the subject. The booklets include fun activities and games, whilst also showing examples of how we can show respect in Football. The lesson encourages the pupils to share ideas within small group discussion, whilst inspiring them to demonstrate positive and respectful behaviours within the classroom.

Safer Kids Online - Internet safety

The Safer Kids Online programme is a popular workshop which is delivered to local schools, with the support of ESET UK. It aims to educate young people about how to remain safe whilst using the internet.

The indoor classroom-based lesson addresses the children and young people's most common uses of the internet and explores how different applications and websites can be used. This aspect of the lesson touches on privacy, and what should and should not be included in profiles on social media and gaming websites. Discussions are encouraged within small groups, as the children and young people look at the differences between personal and non-personal information and talk about the implications of sharing personal information. The workshops also use a video which looks at the dangers of having an open profile on the internet. To conclude, the lesson looks at prevention methods and privacy settings, and what websites offer within this area.

Soccer Safety School

The Soccer Safety School lessons were designed to help educate children and young people how to be safe when travelling within the local community. The workshops look closely at travelling using a variety of different

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Year ended 30 November 2019

methods, including; buses, cars, cycling and on foot, identifying the do's and don'ts in certain situations. The lesson uses illustrations and videos to help the young people identify hazards, and encourages discussions around this. The lessons are sponsored by Yellow Buses.

Rail Safety

The Trust works in partnership with Network Rail to educate school children around staying safe when using trains, and around train lines. The lessons use group work and small quizzes to encourage the children to think about times when they would have used the train lines and promote positive thinking on rail safety. One section of the lesson focuses on railway signs and signals, and the importance of adhering to these, before finally looking at trespassing on railway lines and the dangers involved in this.

Show Racism the Red Card

The Trust hosted a Show Racism the Red Card event at Vitality Stadium in April.

Year five pupils from St. James' Primary School took part in the workshop, which began with a talk from campaign officer, Ben Holman.

The students were then given booklets to fill in throughout the afternoon, enhancing their education on racism and encouraging them to think up some questions surrounding the topic.

Towards the end of the day, these questions were then put to a very special panel, which included first team defender Nathan Ake, club ambassador Steve Fletcher, and women's player Ayuma Asira.

They were then on hand to share their experiences and teach the children how they can report any racism heard in the local community.

To end the afternoon, the best questions asked by the pupils were rewarded, with footballs and t-shirts given away.

Football Education Programme - College Offer

The Trust, in partnership with SCL, is proud to be offering an alternative education pathway for 16 - 19-year olds. The Football Education Programme is tailored for those looking to enhance their footballing skills whilst developing an outstanding knowledge of sport. The daily course takes place at St. Aldhelms Academy, Poole, where we utilise excellent ICT facilities, a Gym, Sports Hall and grass pitches. Regardless of the previous academic achievements of the student, we provide an outstanding learning environment for all to strive and fulfil their potential.

The aims are:

- To give students the skills and knowledge to start a career in sport or progress to employment within the AFC Bournemouth Community Sports Trust
- To prepare students for higher or further education, through full-time or part-time study
- To improve students technical, tactical, psychological and social skills

The objectives of these qualifications are to help students to:

- Choose a pathway and units that reflect their career or academic aspirations
- Enter employment into the sport and active leisure sector or to progress to higher or further education
- Gain and develop essential skills that are valued by employers and higher and further education institutions
- Develop knowledge and understanding of the vocational sector

This programme offers the opportunity for the successful candidates to not only develop within a professional sporting environment, but also to gain a qualification that provides the opportunity for a career in sport.

Alternatively, students can gain enough UCAS points to earn a University place at the end of Year 2. Studying for a BTEC Diploma in Sport provides students with the equivalent of 3 A- Levels. Students are required to meet minimum GCSE requirements to be accepted onto this programme.

The Trust also offers exciting opportunities for young, talented, female football enthusiasts to combine academic studies with a comprehensive Football Development Programme based at Brockenhurst College. The academic curriculum can be tailored to match educational potential with a range of A Levels and a BTEC National Diploma in Sport on offer. If required students can also complete their Maths and English GCSEs.

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Our Female Elite Player Programme provides access to high quality coaching and football education with a range of sessions available each day including team sessions, 1 to 1's and recovery/gym-based sessions. Extra support is provided through massage and strength and conditioning support. Students on the programme will compete in a fixtures schedule on Wednesdays as part of the National College League against other professional clubs and friendly matches throughout the season.

Premier League Enterprise Challenge

The Premier League Enterprise Challenge is an annual business challenge, which the Trust has been delivering over the past four seasons. The PL Enterprise aims to inspire young people to engage positively in education and raise awareness of the world of work and business. The Trust has been able to offer this Challenge to six local secondary schools over the previous three years, as they have worked towards the business challenge set by the Premier League. The Challenge sees the Trust host a Club heat to select a representative team, who then attend one of six regional "play-offs" against other Premier League Clubs. The winners of each play-off then represent their club in the Premier League Enterprise Challenge Final. This year's winners, Avonbourne College finished runners-up in the regional heat.

Apprenticeships

The Trust offers a unique opportunity for 16-18-year olds to gain coaching experience and participate in an 'Activity Leadership Apprenticeship'. During the year-long apprenticeship, as well as working within the local community alongside the coaches within the Community Sports Trust, apprentices are required to complete assignments, working towards a City & Guilds/NVQ in Active Leadership. A successful first year on the apprenticeship scheme provides the opportunity to progress onto a second year, then future jobs with the Community Sports Trust.

Health and Well-being

Care South

The Trust and Care South have been working in partnership successfully for over 6 seasons. The partnership encompasses two main activities: The Extra Time project and Walking Football. The Extra Time project involves Trust coaches visiting the various Care South care home across Bournemouth, Poole, Christchurch and other Dorset locations. As part of the interaction with the residents the coaches take part in various activities; including sharing AFC Bournemouth memories through photos and various other items of memorabilia. A crucial part of the Trust's visit to the homes is the Chair Football activity. The coaches also lead the sessions through encouraging the participants to pass the ball around the room, whilst remaining seated. To build on the session, obstacles and goals are added, which also replicates more common football practises.

Walking Football

The Trust runs weekly Walking Football coaching sessions in partnership with Care South. Walking Football is a version of the popular sport, with a few small rule changes. One of the most important changes being that it must be played at a walking pace. These sessions are offered to both men and women aged 50+ and encourages them to keep fit and healthy without playing an especially competitive or demanding sport.

Goals - The Cherries Fit Challenge

The Trust has continued with male and female fitness sessions throughout the year.

The Cherries Fit Challenge for men aged 35+ includes sport-based activities at Vitality Stadium on a Thursday evening.

The Women's Cherries Fit Challenge is new for 2019 and also takes place on a Thursday evening at Vitality Stadium.

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Year ended 30 November 2019

Female Goals

The Trust also hosts weekly fitness sessions for all girls and women aged 16+. The weekly sessions take place at The Bourne Academy School, inside the sports hall, and offer girls and women aged 16+ the chance to get fit and workout under the guidance of Star Performance.

MENTalk Group

Since November, the Trust in partnership with Wessex Cancer Trust, has been holding a monthly MENTalk group at the football club to support local men living with cancer.

The initiative encourages men of any age who either have cancer themselves or are supporting someone through it to visit the club, enjoy a stadium tour and find out more about MENTalk.

The monthly groups are held on the first Thursday of the month between 7pm and 8.30pm.

MENTalk is designed to enable men to come together to share knowledge and experiences whilst encouraging and supporting each other. They will also be able to learn skills to help them deal with stress and adjust to their changing situation.

Additionally, it will provide a safe place to talk openly about feelings and fears, and will be led by a trained facilitator and attended by cancer specialists.

Wessex Cancer Trust already runs well-attended MENTalk groups at its Support Centres in Cosham and Waterside, Hythe.

Wessex Cancer Trust is a charity which was set up specifically to provide emotional and practical support to anyone living with cancer in the Wessex region, but men make up just 22% of clients accessing their support services. This is despite them being 16% more likely to receive a cancer diagnosis and 40% more likely to die from the disease.

Social Inclusion

Disability Football

The Trust is committed to ensuring that everybody has the opportunity to play football and attend a session designed to meet their needs. Thanks to the Premier League and BT disability fund, a disability programme has been developed which offers a range of competitive and recreational sport opportunities as well as ensuring that all programmes run by the Trust are accessible and inclusive for all.

Turn up and play

There are plenty of turn up and play opportunities for both adults and children with disabilities, throughout the week in Bournemouth and Poole:

Reach - Mental Health
Downs Syndrome specific
Hearing impaired
Pan disabilities
Disability kicks
Cerebral palsy specific
Frame football
Power chair

Schools

The Partnered Schools Scheme provides six weeks free coaching in schools. The offer covers PE lessons, lunch clubs or after school clubs, free of charge to main-stream schools with SEND pupils or SEND specialist schools. It also offers additional resources alongside CPD opportunities for teaching staff.

Teams

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Year ended 30 November 2019

FA Talent Hub - The Talent Hub teams are part of the FA Pathway, and offer talented individuals with Hearing Impairments, Cerebral Palsy or Visual Impairments the opportunity to play football at an elite level.

Powerchair - There are two Powerchair Football teams, who represent AFC Bournemouth in their respective competitions. One team plays in the South East Regional Powerchair Football League, whilst the other plays in the WFA National Championships and both teams compete in the WFA Cup.

Ability Counts - Ability Counts Senior and Youth teams compete in the Saints Foundation Pan-Disability Leagues. Representing AFC Bournemouth in competitive and participation leagues, are teams at aged Under-12, Under-16 and Senior Level. All Ability Counts teams are supported by Cathedral City. The programme sees us work closely with a variety of key partners in the community such as the local authority and specialist schools to develop and implement a specifically designed programme of impairment specific and pan disability sport to get as many people as possible engaged in sport.

DS

In November the Cherries Down Syndrome team hosted their first friendly fixture at Vitality Stadium, welcoming their guests from Dorset Abilities Group in Weymouth.

Starting the fixture with a tour of the stadium, both sets of players enjoyed looking around the home and away changing rooms, walking out of the tunnel and visiting the TV rooms for a post-match interview.

From here, the sides changed into their team colours and made their way round to the 3G pitches, where they took part in a warm-up and range of shooting games together, before moving into their small-sided fixtures.

During the match, both teams played some excellent football especially the two goalkeepers who made fantastic saves and the strikers who netted no less than 12 goals throughout the game.

On their debut, playing in the AFC Bournemouth colours, the Down Syndrome team played some nice football, with every outfield player marking their first appearance with a goal, whilst the 'keeper and captain Jake made some brilliant saves.

The Cherries DS team now looks forward to a successful future.

Summer schools

During the Easter and summer school holidays the Trust hosted eight disability soccer schools in Bournemouth and Purbeck.

Ability Counts sessions took place at the Littledown Centre and enabled children aged 5-18 years old with all physical and learning difficulties the opportunity to play in a five-hour football session.

Powerchair soccer schools took place at the Purbeck Sports Centre and were open to Powerchair users of all ages.

There were also Down Syndrome, Cerebral Palsy and hearing-impaired soccer schools for young people aged 5-18 years old at the Littledown Centre on selected dates.

Powerchair

In their first season the Powerchair South East Regional Team completed their fixtures with two excellent wins which ensured that they won the Division Two title. The last weekend meet-up of the season saw the Warriors gain promotion to the Muscular Dystrophy UK Premiership, both of which equals a very successful season for the AFC Bournemouth Squads.

Tours

Trust coaches visited South Africa in March for a five-day community project. Working specifically with the Kick4Life Project and the Premier League, they delivered coach education sessions to the project's coaches on differentiation, specifically working with visually impaired players, and inclusion within sessions.

Throughout their stay, the coaches worked with locals at the Kick4Life Project's facilities, visited a local school to see them in action, worked with the Kick4Life Academy at the Lesotho National Stadium and delivered a practical session to the pupils at the St Bernadette's Resource Centre for the visually impaired.

In April, Trust coaches visited Brisbane, Australia for a week long coaching trip.

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Working in partnership with Gregory Terrace, St Joseph's College, the coaches worked with over 100 young people in soccer school style coaching sessions at the Tennyson football fields. Whilst in Brisbane, they also worked with Brisbane City Football Club, offering coach education sessions for the Brisbane City coaching staff. This is the second trip to Australia made by the Trust as part of the partnership with the college, who will next year visit Bournemouth with a number of students on a football tour.

Plans for Future Periods

Half term Soccer Camps – the addition of pre and post camp sessions will provide extra football, fun coaching games and other sports for two hours before or after the sessions.

Internet Safety Workshops – the Trust will be working in partnership with Dorset Police Safe school to deliver workshops to over 300 children.

ESSA – In December the Trust will entertain a group of under-16 girls from Elite Soccer Skills Academy as part of their UK tour. Elite Soccer Skills Academy is a player development platform from Florida, headed by ex-AFC Bournemouth director Adam Murray. The team are travelling to the UK for a ten-day tour, which includes fixtures against AFC Bournemouth, QPR and Yeovil Town.

The ten-day tour is packed with games, coaching, visits and presentations which it is hoped all the players will enjoy and will be a benefit as they continue their studies and careers.

5-a-side - The Trust is delighted to offer a weekly five-a-side football session at Slade's Park 3G for adults beginning in March. The session will provide the opportunity for anyone aged 35+ to play small-sided football and keep fit.

NCS - From 2020, the Trust will engage thousands of young people aged 16 and 17 by delivering the National Citizen Service (NCS), a four-week programme funded by the Government.

NCS is one of the fastest growing youth programmes engaging 500,000 young people since piloting in 2009. The NCS experience will give young people a clearer idea of what they want from their future. They will take on fresh challenges, get a taste of independence and be given a platform to have their voices heard and deliver a social action project that will positively impact their local area.

Through the EFL Trust, over 1.8 million hours of voluntary work has been delivered addressing local and national issues which young people are passionate about such as mental health, the environment and plastic waste.

The Trust won the contract to deliver NCS from 2020 onwards joining 65 delivery partners that will be managed by the EFL Trust.

Covid-19

Further to the outbreak of coronavirus (COVID-19) and in accordance with the regulations and advice from the Government, FA and Premier League, the Trust had to suspend most of its activities during March.

Work began behind the scenes immediately to develop methods and resources to enable the Trust to stay in regular contact with everyone during this time of unprecedented change and a wide range of videos, Zoom meetings, online activities and activity packs were quickly developed. These included:

- Regular Mini Kickers skill sessions on video
- Home workout sessions for both adults and children on video
- Powerchair Zoom meetings
- Walking Football Zoom meetings
- CPD sessions for coaches covering a range of topics including Safeguarding and Staffing
- A Safer Kids online education session

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Participation in the PL Stay at Home Cup for the young people involved in Kicks
Virtual players meetings for the Girls teams
Activity Packs for Primary and Secondary schoolchildren including Maths and Writing skills
A Zoom meeting with partners and students in South Africa

Wellbeing – the Trust and Dorset Health Care are joining forces to support the physical and mental health of their social media followers and their families.

The coronavirus outbreak and lockdown has affected everyone's lives differently, so the Trust together with the football club and the county's provider of mental health and community physical health services have teamed up to kick-off the month-long 'Wellbeing: We're On Your Side' campaign.

Followers will be able to find and share ideas ranging from keeping active, feeding the family during lockdown, sleeping better and where to find professional help.

Please stay safe and well during this time.

Financial review

The net income for the year amounted to £203,246 which together with the accumulated funds brought forward leave funds of £669,712 to be carried forward.

Reserves

It is the policy of the charity to maintain unrestricted funds to the level required to provide sufficient funds to cover administration costs.

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2019

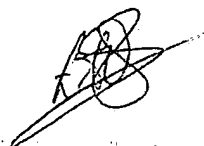
and detection of fraud and other irregularities.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The trustees' annual report and the strategic report were approved on 30 June 2020 and signed on behalf of the board of trustees by:



Glenn Gosden
Trustee

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust

Year ended 30 November 2019

Opinion

We have audited the financial statements of AFC Bournemouth Community Sports Trust (the 'charity') for the year ended 30 November 2019 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust *(continued)*

Year ended 30 November 2019

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust *(continued)*

Year ended 30 November 2019

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
 - Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
-

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Independent Auditor's Report to the Members of AFC Bournemouth Community Sports Trust *(continued)*

Year ended 30 November 2019

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicolas Michael FCA (Senior Statutory Auditor)

For and on behalf of
Elliott Bunker Ltd
Chartered accountants & statutory auditor
61 Macrae Road
Ham Green
Bristol
BS20 0DD

30 June 2020

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 30 November 2019

		Unrestricted funds £	2019 Restricted funds £	Total funds £	2018 Total funds £
	Note				
Income and endowments					
Grants, awards and donations	5	263,368	756,930	1,020,298	708,978
Charitable activities	6	174,933	1,340	176,273	182,732
Other charitable activities	7	50,486	—	50,486	51,731
Investment income	8	139	—	139	103
Other income	9	9,769	—	9,769	7,999
Total income		<u>498,695</u>	<u>758,270</u>	<u>1,256,965</u>	<u>951,543</u>
Expenditure					
Expenditure on charitable activities	10,11	347,479	706,239	1,053,719	918,150
Total expenditure		<u>347,479</u>	<u>706,239</u>	<u>1,053,719</u>	<u>918,150</u>
Net income and net movement in funds		<u>151,216</u>	<u>52,031</u>	<u>203,246</u>	<u>33,393</u>
Reconciliation of funds					
Total funds brought forward		267,274	199,191	466,465	433,072
Total funds carried forward		<u>418,490</u>	<u>251,222</u>	<u>669,712</u>	<u>466,465</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 21 to 35 form part of these financial statements.

AFC Bournemouth Community Sports Trust

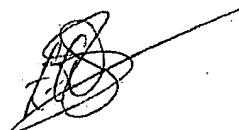
Company Limited by Guarantee

Statement of Financial Position

30 November 2019

	Note	2019 £	2018 £
Fixed assets			
Tangible fixed assets	17	18,216	22,024
Current assets			
Debtors	18	132,131	155,693
Cash at bank and in hand		672,178	347,663
		<u>804,309</u>	<u>503,356</u>
Creditors: amounts falling due within one year	19	152,814	58,915
Net current assets		<u>651,495</u>	<u>444,441</u>
Total assets less current liabilities		<u>669,711</u>	<u>466,465</u>
Net assets		<u>669,711</u>	<u>466,465</u>
Funds of the charity			
Restricted funds		251,222	199,191
Unrestricted funds		418,490	267,274
Total charity funds	22	<u>669,712</u>	<u>466,465</u>

These financial statements were approved by the board of trustees and authorised for issue on 30 June 2020, and are signed on behalf of the board by:



Glenn Gosden
Trustee

The notes on pages 21 to 35 form part of these financial statements.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Statement of Cash Flows

Year ended 30 November 2019

	2019 £	2018 £
Cash flows from operating activities		
Net income	203,246	33,393
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	9,702	7,342
Other interest receivable and similar income	(139)	(103)
Interest payable and similar charges	2,085	2,021
Accrued expenses	16,114	8,100
Other operating cash flow adjustment	86,250	1
<i>Changes in:</i>		
Trade and other debtors	23,562	(89,157)
Trade and other creditors	(8,465)	18,593
Cash generated from operations	332,355	(19,810)
Interest paid	(2,085)	(2,021)
Interest received	139	103
Net cash from/(used in) operating activities	<u>330,409</u>	<u>(21,728)</u>
Cash flows from investing activities		
Purchase of tangible assets	(5,894)	—
Net cash used in investing activities	<u>(5,894)</u>	<u>—</u>
Net increase/(decrease) in cash and cash equivalents	324,515	(21,728)
Cash and cash equivalents at beginning of year	347,663	369,391
Cash and cash equivalents at end of year	<u>672,178</u>	<u>347,663</u>

The notes on pages 21 to 35 form part of these financial statements.

AEC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 30 November 2019

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 61 Macrae Road, Pill, Bristol, BS20 0DD.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	-	25% reducing balance
Motor vehicles	-	25% reducing balance
Equipment	-	25% reducing balance

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 30 November 2019

3. Accounting policies (continued)

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

The Trust is a Company Limited by Guarantee and has no share capital. In the event of the charity being wound up the limit in respect of the guarantee is limited to £10.

5. Grants, awards and donations

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Donations			
Other donations	44,249	139,879	184,128
Donations non gift aid	24,374	—	24,374
Grants			
PL Capability Status	128,750	—	128,750
PL Continuous Improvement	—	73,000	73,000
PL Kicks and Kicks Discretionary	—	145,000	145,000
PI Primary Stars	—	100,000	100,000
PL Girls	—	12,500	12,500
PL School Cups	—	—	—
PL Enterprise	—	—	—
PL/BT Disability project	—	50,000	50,000
PL/PFA Goals project	—	236,401	236,401
St Josephs - Australia Tour	14,833	—	14,833
The Mitre Group	3,853	—	3,853
Veteran Cherries	—	—	—
NCS Football League funding	46,550	—	46,550
Sponsorship			
Powerchair	759	150	909
	<u>263,368</u>	<u>756,930</u>	<u>1,020,298</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

5. Grants, awards and donations *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Donations			
Other donations	39,787	109,000	148,787
Donations non gift aid	843	19,550	20,393
Grants			
PL Capability Status	50,000	—	50,000
PL Continuous Improvement	—	2,000	2,000
PL Kicks and Kicks Discretionary	—	90,000	90,000
PI Primary Stars	—	100,000	100,000
PL Girls	—	25,000	25,000
PL School Cups	2,600	—	2,600
PL Enterprise	—	3,000	3,000
PL/BT Disability project	—	100,120	100,120
PL/PFA Goals project	—	74,916	74,916
St Josephs - Australia Tour	37,860	—	37,860
The Mitre Group	2,833	—	2,833
Veteran Cherries	—	46,000	46,000
NCS Football League funding	5,039	—	5,039
Sponsorship			
Powerchair	430	—	430
	<u>139,392</u>	<u>569,586</u>	<u>708,978</u>

6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
The Bournemouth and Poole College	1,200	—	1,200
SCL Education Football - Education program	54,518	—	54,518
Bournemouth University - coaching	11,131	—	11,131
School coaching - including lunch, after school clubs and PPA	38,702	—	38,702
Soccer schools - including summer schools	56,038	—	56,038
Residential courses	7,988	—	7,988
Europartner Reisen - summer schools	—	—	—
Other Coaching	5,356	1,340	6,696
	<u>174,933</u>	<u>1,340</u>	<u>176,273</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

6. Charitable activities *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
The Bournemouth and Poole College	150	—	150
SCL Education Football - Education program	55,955	—	55,955
Bournemouth University - coaching	12,456	—	12,456
School coaching - including lunch, after school clubs and PPA	39,539	—	39,539
Soccer schools - including summer schools	45,129	—	45,129
Residential courses	6,279	—	6,279
Europartner Reisen - summer schools	960	—	960
Other Coaching	22,264	—	22,264
	<u>182,732</u>	<u>—</u>	<u>182,732</u>

7. Other charitable activities

	Unrestricted Funds £	Total Funds 2019 £	Unrestricted Funds £	Total Funds 2018 £
Birthday parties	20,208	20,208	22,880	22,880
Mini Kickers	26,359	26,359	13,292	13,292
Women and Girls Football subscriptions	3,919	3,919	15,559	15,559
	<u>50,486</u>	<u>50,486</u>	<u>51,731</u>	<u>51,731</u>

8. Investment income

	Unrestricted Funds £	Total Funds 2019 £	Unrestricted Funds £	Total Funds 2018 £
Bank interest receivable	139	139	103	103

9. Other income

	Unrestricted Funds £	Total Funds 2019 £	Unrestricted Funds £	Total Funds 2018 £
Salaries recharged	3,000	3,000	7,999	7,999
Other income - Paypal	1,230	1,230	—	—
Other income - Satellite & linked clubs	5,539	5,539	—	—
	<u>9,769</u>	<u>9,769</u>	<u>7,999</u>	<u>7,999</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

10. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Salaries and wages	58,470	562,170	620,640
Staff training	10,697	2,213	12,910
Coaching fees	(1,040)	10,395	9,355
DBS checks	700	—	700
Motor and travel	31,858	9,591	41,449
Coach and minibuss hire	4,830	14,115	18,945
Prizes and trophies	2,373	3,588	5,961
Catering	6,757	415	7,172
Venue hire	38,182	64,086	102,268
Kit and equipment	9,880	3,010	12,890
Refunds	—	—	—
Tour costs	19,945	23,331	43,276
Affiliation and licenses	1,163	1,511	2,674
Family Hosting	—	—	—
Local projects	—	3,600	3,600
Support costs	163,664	8,214	171,879
	<u>347,479</u>	<u>706,239</u>	<u>1,053,719</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Salaries and wages	2,853	537,585	540,438
Staff training	—	4,497	4,497
Coaching fees	—	20,037	20,038
DBS checks	693	111	804
Motor and travel	11,791	7,655	19,446
Coach and minibuss hire	7,320	11,645	18,965
Prizes and trophies	1,829	662	2,491
Catering	7,002	326	7,328
Venue hire	66,947	15,502	82,449
Kit and equipment	—	13,506	13,506
Refunds	677	—	677
Tour costs	20,343	17,883	38,226
Affiliation and licenses	3,194	1,365	4,559
Family Hosting	8,914	—	8,914
Local projects	—	7,200	7,200
Support costs	133,947	14,666	148,612
	<u>265,510</u>	<u>652,640</u>	<u>918,150</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

11. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2019	Total fund 2018
	£	£	£	£
Salaries and wages	620,640	—	620,640	540,438
Staff training	12,910	—	12,910	4,497
Coaching fees	9,355	—	9,355	20,038
DBS checks	700	—	700	804
Motor and travel	41,449	—	41,449	19,446
Coach and minibus hire	18,945	—	18,945	18,965
Prizes and trophies	5,961	—	5,961	2,491
Catering	7,172	—	7,172	7,328
Venue hire	102,268	—	102,268	82,449
Kit and equipment	12,890	—	12,890	13,506
Refunds	—	—	—	677
Tour costs	43,276	—	43,276	38,226
Affiliation and licenses	2,674	—	2,674	4,559
Family Hosting	—	—	—	8,914
Local projects	3,600	—	3,600	7,200
Support costs	—	149,816	149,816	123,626
Governance costs	—	22,063	22,063	24,986
	<u>881,840</u>	<u>171,879</u>	<u>1,053,719</u>	<u>918,150</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

12. Analysis of support costs

Analysis of support costs

	Unrestricted funds £	Restricted funds £	2019 £	2018 £
Administration salaries	51,157		51,157	50,614
Staff pensions	9,190		9,190	5,289
Telephone	9,730		9,730	6,807
Bank charges	2,085		2,085	2,021
Sundries	2,322	4,788	7,110	3,443
Advertising, printing and stationery	6,250	110	6,360	6,138
Internet	272		272	273
Computer and software	7,922	—	7,922	2,872
Vehicle leasing	8,851	—	8,851	5,545
Depreciation and loss on disposals	9,383	320	9,703	7,342
Insurance	2,004		2,004	6,182
Repairs and renewals	531	2,230	2,761	1,971
Classroom and office rent	24,866	—	24,866	18,685
Rates	1,929		1,929	1,939
Electricity	2,230		2,230	1,337
Cleaning	3,646		3,646	3,168
	<u>142,368</u>	<u>7,448</u>	<u>149,816</u>	<u>123,626</u>
Governance costs				
Audit and accountancy	12,434	—	12,434	14,165
Legal and consultancy fees	9,629	—	9,629	10,821
	<u>164,431</u>	<u>7,448</u>	<u>171,879</u>	<u>148,612</u>

Analysis of support costs

13. Net income

Net income is stated after charging/(crediting):

	2019 £	2018 £
Depreciation of tangible fixed assets	<u>9,702</u>	<u>7,342</u>

14. Auditors remuneration

	2019 £	2018 £
Fees payable for the audit of the financial statements	<u>8,100</u>	<u>8,100</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2019	2018
	£	£
Wages and salaries	627,452	552,042
Social security costs	44,346	39,017
Employer contributions to pension plans	9,190	5,282
	<u>680,988</u>	<u>596,341</u>

The average head count of employees during the year was 35 (2018: 32). The average number of full-time equivalent employees during the year is analysed as follows:

	2019	2018
	No.	No.
Full time staff	28	25
Part-time coaches and apprentices	7	7
	<u>35</u>	<u>32</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2019	2018
	No.	No.
£70,000 to £79,999	1	1

Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £143,515 (2018 £140,320).

16. Trustee remuneration and expenses

The trustees received no remuneration during the year and no expenses were reimbursed.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

17. Tangible fixed assets

	Fixtures and fittings £	Motor vehicles £	Equipment £	Total £
Cost				
At 1 Dec 2018	1,442	5,600	51,069	58,111
Additions	—	5,894	—	5,894
At 30 Nov 2019	1,442	11,494	51,069	64,005
Depreciation				
At 1 Dec 2018	986	4,240	30,861	36,087
Charge for the year	456	2,039	7,207	9,702
At 30 Nov 2019	1,442	6,279	38,068	45,789
Carrying amount				
At 30 Nov 2019	—	5,215	13,001	18,216
At 30 Nov 2018	456	1,360	20,208	22,024

18. Debtors

	2019 £	2018 £
Trade debtors	122,629	150,016
Prepayments and accrued income	3,825	—
Other debtors	5,677	5,677
	132,131	155,693

19. Creditors: amounts falling due within one year

	2019 £	2018 £
Trade creditors	25,513	26,746
Accruals and deferred income	110,464	8,100
Social security and other taxes	14,525	10,814
Other creditors	2,312	13,255
	152,814	58,915

20. Deferred income

	2019 £	2018 £
Amount deferred in year	86,250	—

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 30 November 2019

21. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £9,190 (2018: £5,282).

22. Analysis of charitable funds

Unrestricted funds

	At 1 Dec 2018	Income	Expenditure	At 30 Nov 2019
	£	£	£	£
General funds	267,274	498,695	(347,479)	418,490

	At 1 Dec 2017	Income	Expenditure	At 30 Nov 2018
	£	£	£	£
General funds	150,827	381,957	(265,510)	267,274

Restricted funds

	At 1 Dec 2018	Income	Expenditure	At 30 Nov 2019
	£	£	£	£
PL Continuous Improvement	1,999	72,999	(73,001)	1,997
PL Kicks and Kicks Discretionary	22,500	145,000	(117,500)	50,000
PL Primary Stars	25,000	100,000	(100,000)	25,000
PL Girls	6,250	12,500	(18,750)	—
PL/BT Disability project	25,000	50,000	(75,000)	—
PL/PFA Goals project	20,082	236,401	(176,200)	80,283
Ability Counts	—	18,170	(18,170)	—
Floodlights	1,282	—	(320)	962
AFC Bournemouth local projects	81,745	123,200	(111,965)	92,980
Royal British Legion Veteran Cherries	15,333	—	(15,333)	—
	199,191	758,270	(706,239)	251,222

	At 1 Dec 2017	Income	Expenditure	At 30 Nov 2018
	£	£	£	£
PL Continuous Improvement	50,000	2,000	(50,001)	1,999
PL Kicks and Kicks Discretionary	30,000	90,000	(97,500)	22,500
PL Primary Stars	33,333	100,000	(108,333)	25,000
PL Girls	18,333	25,000	(37,083)	6,250
PL Enterprise	1,500	3,000	(4,500)	—
PL/BT Disability project	33,333	100,120	(108,453)	25,000

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

22. Analysis of charitable funds *(continued)*

PL/PFA Goals project	9,878	74,916	(64,712)	20,082
Ability Counts	31,017	—	(31,017)	—
Floodlights	1,709	—	(427)	1,282
AFC Bournemouth local projects	42,000	109,000	(69,255)	81,745
Disability Football	31,142	19,550	(50,692)	—
Royal British Legion Veteran Cherries	—	46,000	(30,667)	15,333
	<u>282,245</u>	<u>569,586</u>	<u>(652,640)</u>	<u>199,191</u>

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

22. Analysis of charitable funds *(continued)*

PL Continuous Improvement Fund

Premier League Charitable funding for the improvement of the governance and administration of the trust.

PL Kicks

PL Kicks Core and Discretionary are projects funded by the PL Charitable Fund which use the power of football and value of sports participation to help hard to reach youngsters and reduce anti social behaviour.

PL Primary Stars

A new programme to replace School Sports, which delivers English and Maths sessions in schools with the aim of inspiring children in teamwork and sports.

PL Girls

A programme to provide girls over 11 years old to take part in football in the local community.

PL Enterprise

This project is run in partnership with Secondary Schools where it delivers Enterprise workshops mapped to Key stage 3 & 4 curriculum. The programme aims to demonstrate to pupils the relevance of Maths and English to the real world of work. Pupils on the project carry out Maths and English tasks in an interactive, practical way that is based on learning about how a football club operates as a business.

PL/BT Disability

A programme to create possibilities for disabled people through sport.

Floodlights

Funding was received from Sport England to acquire mobile floodlights used during evening sessions of social inclusion projects.

AFC Bournemouth local projects

Funding received from the football club to provide a range of community benefit projects.

Royal British Legion - Veteran Cherries

Funding to work with veterans and armed forces, aiming to engage and support through activities and guidance.

AFC Bournemouth Community Sports Trust

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2019

23. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Tangible fixed assets	18,216	—	18,216
Current assets	553,087	251,222	804,309
Creditors less than 1 year	(152,814)	—	(152,814)
Net assets	418,489	251,222	669,711

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Tangible fixed assets	22,024	—	22,024
Current assets	304,165	199,191	503,356
Creditors less than 1 year	(58,915)	—	(58,915)
Net assets	267,274	199,191	466,465

24. Related parties

There were the following transactions during the year with AFC Bournemouth Limited, a company of which Mr JA Mostyn was a director throughout the year.

Sponsored local projects and miscellaneous receipts	137,775
Miscellaneous purchases and recharges	11,504

At the year-end date balances of £85,765 (2018: £122,844) were due from, and amounts of £3,975 (2018: £375) were due to, the football club in respect of trading ledger balances.