Annual Report and Consolidated Financial Statements

for the Year Ended 31 January 2018

Pure Audit Limited 20 Canterbury Innovation Centre, University Road Canterbury Kent CT2 7FG





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# **Company Information**

# Directors

Mr JN Tory

Mr PN Tory

Mr S R Coates

Company secretary

Mr S R Coates

# Registered office

The Estate Office Canterbury Road Etchinghill Folkestone United Kingdom CT18 8FA

### **Auditors**

Pure Audit Limited 20 Canterbury Innovation Centre, University Road Canterbury Kent CT2 7FG

## Strategic Report for the Year Ended 31 January 2018

The directors present their strategic report for the year ended 31 January 2018.

### REVIEW OF BUSINESS

The main activities of the business were the purchase and sale of land, and the building and sale of domestic homes in the south-east of England.

The directors are pleased to report on another successful year, building upon the increase in operations of the previous year and preparing for further expansion in future. The year's turnover increased by 37% to £39.9m from last year's figure although the sales mix resulted in smaller profit margins.

The key financial and other performance indicators during the year were as follows:

	2018	2017	Change
	£'000	£'000	%
Turnover	39,905	29,114	37
Cost of Sales	(31,928)	(21,234)	50
Gross Margin	7,976	7,880	1
Operating Profit	4,493	4,640	(3)
Pre-Tax Profit	3.763	4.382	(14)

The number of plots increased slightly in the year. Build WIP at the end of the year increased by 65%.

The average margin on sales of homes increased from 26% to 27%. Building material and labour costs have also increased in the year, at a lower rate but rises have been absorbed in the gross margin.

Although the Group continued to invest in staff and administrative facilities in response to the higher business activity, other savings were made and overheads were 9% lower in the year.

The balance sheet was strengthened during the year as net current assets increased by £1.6m (9%).

	2018	2017	Change
	£'000	£'000	%
Shareholders' funds	21,921	19,193	14
Net Current assets	20,479	18,839	9
Cash	2 852	3.012	(5)

The purchase of two major pieces of land added to the stock value, and Work-in-Progress increased as these and existing sites were developed.

	2018 2017		Change
	£'000	£'000	%
Land	15,321	12,770	20
Build WIP	14,414	10,272	40
Speculative WIP	1,329	1,544	(14)
Land and WIP	31,064	24,586	26

#### Other KPIs

The number of homes sold in 2018 was 83 (2017: 76 +9%).

# Strategic Report for the Year Ended 31 January 2018

Land owned by the Group with either outline or detailed planning permission decreased from 445 to 385 plots; 83 were sold in the year and permission was approved on a further 750. The Group continues to follow a policy of bringing existing land forward for development and adding new sites when required. The holding at the end of the year represented over five years' supply at the current rate of build, but this rate is expected to increase in the coming years and the Group's preparations have been made accordingly.

The total number of employees increased in the year from 34 to 44 in response to the increased level of activity and larger number of sites, and the Group's business plan of maintaining a strong development team and skilled building managers continues to be successful.

The directors believe that the good performance in the year and the ownership of land stocks which either have or are progressing towards planning permission puts the Group in a strong position to continue to increase turnover and profits in forthcoming year

#### PRINCIPAL RISKS AND UNCERTAINTIES

Market conditions in the south east of England remain very good as demand for homes outstrips supply. The rate of build of new homes has been constrained by available land and slow progress towards planning permissions. The planning situation has improved as more local authorities are getting their plans in place.

Recent shortages of funding, labour and materials seem to be easing.

#### Market threats

The current shortage of available housing to meet demand is reflected in significant price inflation seen in the past year. The directors believe that this will continue but at a much slower rate.

Competition from other developers and from the second-hand market both appear to be inadequate to meet this demand, so both the numbers of buyers and the prices offered are likely to be maintained.

In the past year the Group has continued to develop a retirement village of bungalows and flats in Hawkinge in partnership with Pentland Properties. This provides a broader offer to the housing market, and reduces exposure to the mainstream housing market.

#### Operational threats

The industry has experienced shortages of resources as the construction activity has recovered since 2010. Cost inflation has been especially noticeable from the brickwork and carpentry suppliers and sub-contractors which the Group has mitigated by obtaining early quotes and by placing bulk orders. More recently, imported material prices have increased due to exchange movements, and labour costs have increased with the continued shortage of skilled staff.

These issues have been relieved in part by the Group's excellent long-term relationships with sub-contractors and by its high-quality long-standing management team, and the directors are committed to ensuring that these strengths are maintained in the future.

The availability of developable land and achieving planning permissions are two of the biggest difficulties for house-builders but the Group has built up a portfolio of strategic sites that will provide for the future and limits the need to purchase sites with planning permission already granted.

#### Financial threats

# Strategic Report for the Year Ended 31 January 2018

The directors believe that the Group is in a strong position as a robust financial structure has been put in place to review and react to any perceived threats. The uncertainty that the referendum result brought to the economic situation seems to have had no adverse effect on house prices or demand, and the geographical position of the Group's sites could mean that it benefits from customers moving out of the more expensive parts of the south-east and London. Further economic difficulties may be experienced as the country leaves the EU, and the directors have taken steps to prepare the financial structure of the business in advance of this period and to manage the land bank appropriately.

There remains an under-supply of housing for the current demand and the government is still looking to support the industry and first-time buyers. The Group is aware, however, that the Help-to-Buy scheme could be removed in March 2021.

Customers are able to obtain mortgages at historically low interest rates. Financial commentators are generally agreed that this situation is likely to continue for the foreseeable future, so the impact on house sale numbers and prices should be minimal.

Availability of mortgages is not generally a problem for our buyers, and some have benefited from the government-backed Help-to-Buy scheme.

The removal of mortgage interest tax relief on Buy-to-Let mortgages between 2017 and 2020 has had an immediate effect on demand, but it is considered that this will not have a significant effect on the Group's business as other purchasers have filled any gap.

At the year-end the Group had borrowed £7.1m from Lloyds Bank at a percentage above base rate. The directors have reviewed the risk of interest rate changes on this loan and although there seems to be little risk of significant increases, the Group has invested in a mechanism to protect against the effects of an increase to protect the Group's profits.

### Strategic threats

The directors previously considered that the greatest threat to the development of the Group's business was the availability of funding, but the Group has arranged line of finance that supports the current level of business while further funding is being prepared to assist the development of larger sites in future.

Constraints posed to the planned growth of the business by the difficulty of obtaining planning consent on new sites have now been resolved as the Group has achieved agreement to detailed plans on a number of existing sites, and the Group now has a sufficiency of land for the future.

The Group ensures that it complies fully with all Health and Safety, Building Regulation and other legislation.

Approved by the Board on 20/9/18 and signed on its behalf by: N. Tory

Mr PN Tory Director

# Directors' Report for the Year Ended 31 January 2018

Approved by the	Board on 2/9/19	nd signed on its behalf by:	

P. W - I crey
Mr PN Tory
Director

## Directors' Report for the Year Ended 31 January 2018

The directors present their report and the for the year ended-31-January-2018.

#### Directors of the group

The directors who held office during the year were as follows:

Mr JN Tory

Mr PN Tory

The following director was appointed after the year end:

Mr S R Coates (appointed 1 July 2018)

#### **Future developments**

The company has built up a land bank that will provide an increasing number of house sales in the future. Planning permission has been achieved for many existing owned sites, but the directors will consider purchasing new parcels of land for prompt development.

Two additional sites have been purchased since the balance sheet date, bringing the number of sites with construction and sales operations to six with work due to start on four more by the end of the current year. At the time of this report, the company is on target to increase the number of plots sold significantly in the current year with appropriate increases in income and profits.

The value of Build WIP has increased by 40% in the year as work has progressed on new sites, preparing for sales in the rest of the year.

Planning permission has also been achieved on a site owned by an associated company, Pentland Properties, which will provide a further 750 plots to build in the next few years

### Going concern

The activities of the group and the factors that are likely to affect its future development, financial position and risk management objectives are described in the Strategic Report.

The group has considerable financial resources and access to further funding, and the directors consider that the group is in a strong position to manage its business risks and to take advantage of the current favourable market conditions in the house-building industry. Consequently they continue to adopt the going concern basis in preparing the annual report and accounts.

The directors have reviewed the company's business and consider that there are no liabilities that have not been shown in the balance sheet.

#### Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

## Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent Auditor's Report to the Members of Pentland Homes (Holdings) Ltd

#### Opinion

We have audited the financial statements of Pentland Homes (Holdings) Ltd (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 January 2018, which comprise the Consolidated Profit and Loss Account, Consolidated Statement of Comprehensive Income, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Changes in Equity, Statement of Changes in Equity, Consolidated Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 January 2018 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
  significant doubt about the group's or the parent company's ability to continue to adopt the going concern
  basis of accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## Independent Auditor's Report to the Members of Pentland Homes (Holdings) Ltd

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
  have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities [set out on page 7], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

## Independent Auditor's Report to the Members of Pentland Homes (Holdings) Ltd

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the group to express an opinion on the consolidated financial statements. We are responsible
  for the direction, supervision and performance of the group audit. We remain solely responsible for our audit
  opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Alan Davidson (Senior Statutory Auditor)

For and on behalf of Pure Audit Limited, Statutory Auditor

20 Canterbury Innovation Centre, University Road Canterbury Kent CT2 7FG

Date: 20 SEPTEMBER 2018

# Consolidated Profit and Loss Account for the Year Ended 31 January 2018

	Note	2018 £	2017 £
Turnover	3	39,905,438	29,114,179
Cost of sales		(31,928,512)	(21,234,293)
Gross profit		7,976,926	7,879,886
Distribution costs		(1,468,640)	(937,048)
Administrative expenses		(2,159,237)	(2,361,744)
Other operating income	4	143,685	59,695
Operating profit	6	4,492,734	4,640,789
Other interest receivable and similar income	7	5,096	69,072
Interest payable and similar expenses	8	(735,272)	(327,590)
		(730,176)	(258,518)
Profit before tax		3,762,558	4,382,271
Taxation	12	(581,040)	(1,049,175)
Profit for the financial year	<del></del>	3,181,518	3,333,096
Profit/(loss) attributable to:			
Owners of the company		3,193,414	3,336,826
Minority interests		(11,896)	(3,730)
		3,181,518	3,333,096

The group has no recognised gains or losses for the year other than the results above.

# Consolidated Statement of Comprehensive Income for the Year Ended 31 January 2018

,	2018 £	2017 £
Profit for the year	3,181,518	3,333,096
Total comprehensive income for the year	3,181,518	3,333,096
Total comprehensive income attributable to:		
Owners of the company	3,193,414	3,336,826
Minority interests	(11,896)	(3,730)
	3,181,518	3,333,096

# (Registration number: 06362844) Consolidated Balance Sheet as at 31 January 2018

	Note	2018 £	2017 £
Fixed assets			
Tangible assets	13	1,051,868	471,049
Investment property	14	1,229,706	981,803
	<u>-</u>	2,281,574	1,452,852
Current assets			
Stocks	15	31,064,254	24,586,462
Debtors	16	6,684,214	5,580,785
Cash at bank and in hand		2,852,208	3,011,823
		40,600,676	33,179,070
Creditors: Amounts falling due within one year	18	(20,121,928)	(14,339,789)
Net current assets		20,478,748	18,839,281
Total assets less current liabilities		22,760,322	20,292,133
Creditors: Amounts falling due after more than one year	18	(56,794)	(70,000)
Provisions for liabilities	· 	(781,334)	(1,015,617)
Net assets		21,922,194	19,206,516
Capital and reserves			
Called up share capital	20	15,664	15,664
Share premium reserve		3,309,814	3,309,814
Profit and loss account		18,595,454	15,867,880
Equity attributable to owners of the company		21,920,932	19,193,358
Minority interests	·	1,262	13,158
Total equity		21,922,194	19,206,516

Mr PN Tory Director

# (Registration number: 06362844) Balance Sheet as at 31 January 2018

	Note	2018 £	2017 £
Fixed assets			
Investments		15,674	15,673
Current assets			
Cash at bank and in hand		191,246	7,170
Net assets		206,920	22,843
Capital and reserves			
Called up share capital	20	15,664	15,664
Profit and loss account		191,256	7,179
Total equity		206,920	22,843

The company made a profit after tax for the financial year of £649,917 (2017 - profit of £949,910).

Approved and authorised by the Board on 2/9/0 and signed on its behalf by:

P. N. Toney
Mr PN Tory
Director

# Consolidated Statement of Changes in Equity for the Year Ended 31 January 2018 Equity attributable to the parent company

	Share capital	Share premium £	Profit and loss account £	Total £	Non- controlling interests	Total equity
At 1 February 2017	15,664	3,309,814	15,867,880	19,193,358	13,158	19,206,516
Profit/(loss) for the year			3,193,414	3,193,414	(11,896)	3,181,518
Total comprehensive income		-	3,193,414	3,193,414	(11,896)	3,181,518
Dividends			(465,840)	(465,840)	<u> </u>	(465,840)
At 31 January 2018	15,664	3,309,814	18,595,454	21,920,932	1,262	21,922,194
			Profit and loss		Non- controlling	
	Share capital £	Share premium £	account £	Total £	interests £	Total equity
At 1 February 2016	15,664	3,309,814	13,477,747	16,803,225	16,888	16,820,113
Profit/(loss) for the year			3,336,826	3,336,826	(3,730)	3,333,096
Total comprehensive income	-	-	3,336,826	3,336,826	(3,730)	3,333,096
Dividends	-		(946,693)	(946,693)		(946,693)
At 31 January 2017	15,664	3,309,814	15,867,880	19,193,358	13,158	19,206,516

The notes on pages 18 to 31 form an integral part of these financial statements. Page 15  $\,$ 

# Statement of Changes in Equity for the Year Ended 31 January 2018

,	Share capital £	Profit and loss account	Total	
At 1 February 2017	15,664	7,179	22,843	
Profit for the year	·	649,917	649,917	
Total comprehensive income	-	649,917	649,917	
Dividends		(465,840)	(465,840)	
At 31 January 2018	15,664	191,256	206,920	
	Profit and loss			
	Share capital	account	Total	
	£	£	£	
At 1 February 2016	15,664	3,962	19,626	
Profit for the year		949,910	949,910	
Total comprehensive income	-	949,910	949,910	
Dividends		(946,693)	(946,693)	
At 31 January 2017	15,664	7,179	22,843	

# Consolidated Statement of Cash Flows for the Year Ended 31 January 2018

	Note	2018 £	2017 £
Cash flows from operating activities			
Profit for the year		3,181,518	3,333,096
Adjustments to cash flows from non-cash items			
Depreciation and amortisation	6	306,159	244,235
Changes in fair value of investment property	14	(64,000)	(154,743)
Loss/(profit) on disposal of tangible assets	5	3,072	(8,943)
Finance income	7	(5,096)	(69,072)
Finance costs	8	735,272	327,590
Income tax expense	12	581,040	1,049,175
		4,737,965	4,721,338
Working capital adjustments			
Increase in stocks	15	(6,477,792)	(5,277,380)
Increase in trade debtors	16	(467,746)	(488,816)
Increase in trade creditors	18	212,562	2,395,713
(Decrease)/increase in provisions		(80,440)	211,227
Cash generated from operations		(2,075,451)	1,562,082
Income taxes paid	12	(628,806)	(1,190,718)
Net cash flow from operating activities	_	(2,704,257)	371,364
Cash flows from investing activities			
Interest received		5,096	69,072
Acquisitions of tangible assets		(937,766)	(372,812)
Proceeds from sale of tangible assets		61,151	20,772
Acquisition of investment properties	14	(183,903)	-
Advances of loans, classified as investing activities	<del></del>	<u> </u>	(1,290,694)
Net cash flows from investing activities		(1,055,422)	(1,573,662)
Cash flows from financing activities			
Interest paid	8	(735,272)	(327,590)
Proceeds from bank borrowing draw downs		7,000,000	7,134,403
Repayment of bank borrowing		(1,000,000)	(6,091,800)
Proceeds from other borrowing draw downs		-	, 2,633,333
Repayment of other borrowing		(1,186,347)	-
Payments to finance lease creditors		(12,477)	-
Dividends paid		(465,840)	(946,693)
Net cash flows from financing activities		3,600,064	2,401,653
Net (decrease)/increase in cash and cash equivalents		(159,615)	1,199,355
Cash and cash equivalents at 1 February		3,011,823	1,812,468
Cash and cash equivalents at 31 January		2,852,208	3,011,823

The notes on pages 18 to 31 form an integral part of these financial statements.

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## Notes to the Financial Statements for the Year Ended 31 January 2018

#### 1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

### 2 Accounting policies

### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

#### Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

#### Basis of consolidation

The consolidated financial statements consolidate the financial statements of the company and its subsidiary undertakings drawn up to 31 January 2018.

A subsidiary is an entity controlled by the company. Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the Profit and Loss Account from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the company and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination.

## Notes to the Financial Statements for the Year Ended 31 January 2018

#### Going concern

The financial statements have been prepared on a going concern basis.

#### Judgements

Estimates and judgements are continually evaluated and are based on historic experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### Key sources of estimation uncertainty

Key sources of estimation uncertainty

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are outlined below:

#### i) Valuation of inventories

The company values inventories at the lower of cost and net realisable value. The net realisable value is based on the judgement of the probability that planning consent will be granted for each site. The company believes that based on directors' experience, planning consent will be given. If planning consent was not achieved than a provision may be required against inventories.

In applying the company's accounting policy for the valuation of inventories the directors are required to assess the expected selling price and costs to sell each of the plots or units that constitute the company's work in progress. Cost includes the cost of acquisition of sites, the cost of infrastructure and construction works, and legal and professional fees incurred during development prior to sale. Estimation of selling price is subject to significant inherent uncertainties, in particular the prediction of future trends in the market value of land.

Whilst the directors exercise due care and attention to make reasonable estimates, taking into account all available information in estimating the future selling price, the estimates will, in all likelihood, differ from actual selling prices achieved in future periods and these differences may, in certain circumstances, be very significant. The critical judgement in respect of receipt of planning consent further increases the level of estimation uncertainty.

## ii) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and physical condition of the assets.

### Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the group's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts and after eliminating sales within the company.

The group recognises revenue when:

The amount of revenue can be reliably measured;

it is probable that future economic benefits will flow to the entity;

Revenue from sale of residential units is recognised on legal completion which is when title passes to the buyer, and specific criteria have been met for each of the group's activities.

# Notes to the Financial Statements for the Year Ended 31 January 2018

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the group operates and generates taxable income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the consolidated financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

### Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class	Depreciation method and rate
Buildings	2% on cost
Plant and Machinery	25% on cost
Fixtures and Fittings	25% on cost
Motor Vehicles	25% on cost

### Investment property

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

#### **Business combinations**

Business combinations are accounted for using the purchase method. The consideration for each acquisition is measured at the aggregate of the fair values at acquisition date of assets given, liabilities incurred or assumed, and equity instruments issued by the group in exchange for control of the acquired, plus any costs directly attributable to the business combination. When a business combination agreement provides for an adjustment to the cost of the combination contingent on future events, the group includes the estimated amount of that adjustment in the cost of the combination at the acquisition date if the adjustment is probable and can be measured reliably.

## Notes to the Financial Statements for the Year Ended 31 January 2018

#### Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### **Debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the group will not be able to collect all amounts due according to the original terms of the receivables.

#### Work in Progress

The attributable profit on developments is recognised on a plot by plot basis, with each plot being recognised when legal title passes to the buyer.

Costs associated with developments are included in the work in progress to the extent that they cannot be matched with plot sales accounted for as turnover. Development balances included in work in progress are stated at cost after provision for any unforeseeable losses.

Full provision is made for losses on all development in the year in which the loss is first foreseen.

## Creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the group does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

# Notes to the Financial Statements for the Year Ended 31 January 2018

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Profit and Loss Account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### **Provisions**

Provisions are recognised when the group has an obligation at the reporting date as a result of a past event, it is probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

#### Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Balance Sheet as a finance lease obligation.

Lease payments are apportioned between finance costs in the Profit and Loss Account and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

## Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

### Dividends

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

## Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

### 3 Revenue

The analysis of the group's revenue for the year from continuing operations is as follows:

# Notes to the Financial Statements for the Year Ended 31 January 2018

•	2018 £	2017 £
Sale of goods	39,905,438	29,114,179
4 Other operating income		
The analysis of the group's other operating income for the year is as follows:		
	2018 £	2017 £
Miscellaneous other operating income	143,685	59,695
5 Other gains and losses		
The analysis of the group's other gains and losses for the year is as follows:		
	2018 £	2017 £
Gain (loss) on disposal of property, plant and equipment	(3,072)	8,943
Gain (loss) on investment properties	64,000	154,743
	60,928	163,686

# Notes to the Financial Statements for the Year Ended 31 January 2018

# 6 Operating profit

Arrived at after charging/(crediting)

•	2018	2017	
	£	£	
Depreciation expense	306,159	244,235	
Operating lease expense - plant and machinery	14,783	34,895	
Loss/(profit) on disposal of property, plant and equipment	3,072	(8,943)	

# 7 Other interest receivable and similar income

	2018	2017	
	£	£	
Interest income on bank deposits	5,096	59	
Other finance income		69,013	
	5,096	69,072	

# 8 Interest payable and similar expenses

	2018 £	2017 £
Interest on bank overdrafts and borrowings	401,725	275,456
Interest on obligations under finance leases and hire purchase contracts	3,503	1,063
Interest expense on other finance liabilities	330,044	51,071
	735,272	327,590

# 9 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	2018	2017
	£	£
Wages and salaries	2,995,670	2,430,885
Social security costs	395,668	262,032
Other short-term employee benefits	20,515	e.
Pension costs, defined contribution scheme	19,333	-
Other post-employment benefit costs	36,936	40,000
Other employee expense	174,631	114,057
	3,642,753	2,846,974

The average number of persons employed by the group (including directors) during the year, analysed by category was as follows:

# Notes to the Financial Statements for the Year Ended 31 January 2018

	2018 No.	2017 No.
Production	23	20
Administration and support	21	. 14
	44	34
10 Directors' remuneration		
The directors' remuneration for the year was as follows:		
	2018	2017
	£	£
Remuneration	916,329	946,477
11 Auditors' remuneration		
11 Additors remaineration	2018	2017
	2010 £	£
Audit of these financial statements	7,750	7,380
		· · · · · · · · · · · · · · · · · · ·
12 Taxation		
Tax charged/(credited) in the income statement		
	2018	2017
	£	£
Current taxation		
UK corporation tax	734,883	855,385
Deferred taxation		
Arising from origination and reversal of timing differences	(153,843)	, -
Arising from changes in tax rates and laws		193,790
Total deferred taxation	(153,843)	193,790
Tax expense in the income statement	581,040	1,049,175

# Notes to the Financial Statements for the Year Ended 31 January 2018

# 13 Tangible assets

Group				
	Land and buildings	Furniture, fittings and equipment £	Motor vehicles	Other tangible assets £
Cost or valuation				
At 1 February 2017		- 114,773	437,850	637,627
Additions	510,815		240,176	110,151
Disposals		- (35,776)	(142,983)	(13,697)
At 31 January 2018	510,815	5155,621	535,043	734,081
Depreciation				
At 1 February 2017		71,553	204,161	443,487
Charge for the year	10,216	41,728	127,020	127,195
Eliminated on disposal	······································	(35,840)	(86,640)	(19,188)
At 31 January 2018	10,216	77,441	244,541	551,494
Carrying amount				
At 31 January 2018	500,599	78,180	290,502	182,587
At 31 January 2017		43,220	233,689	194,140
. <del></del>				Total £
Cost or valuation				
At 1 February 2017				1,190,250
Additions	•			937,766
Disposals				(192,456)
At 31 January 2018				1,935,560
Depreciation				
At 1 February 2017				719,201
Charge for the year				306,159
Eliminated on disposal				(141,668)
At 31 January 2018				883,692
Carrying amount				
At 31 January 2018				1,051,868
At 31 January 2017				471,049

# Notes to the Financial Statements for the Year Ended 31 January 2018

# 14 Investment properties

### Group

			•		2018 £
At I February					981,803
Additions					183,903
Fair value adjustments	:	:			64,000
At 31 January		·	•		1,229,706
There has been no valuation of	investment prop	erty by a	n indépendent va	aluer.	- <del> </del>

#### .

# 15 Stocks

	Group		Company			
	2018 £	2017 £	2018 £		2017 £	
Work in progress	27,870,187	19,499,514		-		-
Finished goods and goods for						
resale	3,194,067	5,086,948				
	31,064,254	24,586,462	. · · · · · · · · · · · · · · · · · · ·	<u></u>	· · ·	

# Group

# 16 Debtors

		Group	)	Con	ipany	
	Note	2018 £	2017 £	2018 £	2017 £	
Trade debtors		644,712	790,414	,	•	-
Amounts owed by related parties	22	4,840,602	4,204,919		-	-
Other debtors		579,140	459,422		-	-
Prepayments		619,760	126,030			<u>-</u>
		6,684,214	5,580,785			

# Notes to the Financial Statements for the Year Ended 31 January 2018

# 17 Cash and cash equivalents

	Group	Company			
	2018 2017		2018	2017	
	æ,	£	æ	T.	
Cash at bank	2,852,208	3,011,823	191,246	7,169	

### 18 Creditors

		Group		Company		
	Note	2018 £	2017 €	2018 £	2017 £	
Due within one year						
Loans and borrowings	21	13,147,609	7,146,849	-		-
Trade creditors		2,717,612	1,701,512	-	<u>-</u>	-
Amounts due to related parties	22	1,782,638	2,333,333	-		-
Social security and other taxes		213,489	88,435	-	•	-
Other payables		869,288	1,920,086	-	•	-
Accruals		1,084,044	948,403	-	•	-
Income tax liability	12	307,248	201,171			
		20,121,928	14,339,789	· · ·		
Due after one year						
Loans and borrowings	21	56,794	70,000			

### 19 Pension and other schemes

### Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £19,333 (2017 - £Nil).

# 20 Share capital

# Allotted, called up and fully paid shares

	2018		2017		
	No.	£	No.	£	
Ordinary Shares of £1 each	15,664	15,664	15,664	15,664	

# Notes to the Financial Statements for the Year Ended 31 January 2018

# 21 Loans and borrowings

	Group		Com	ipany	
	2018	2017	2018	2017	
	£	£	£	£	
Non-current loans and borrowings					
Finance lease liabilities	56,794	70,000		<u>.                                    </u>	-
-					

	Group		Company		
	2018 £	2017 £	2018 £	2017 £	
Current loans and borrowings	<b>-</b>	~	-	-	
Bank borrowings	13,134,403	7,134,403		_	
Finance lease liabilities	_ 13,206	12,446			
	13,147,609	7,146,849		-	_:

## Notes to the Financial Statements for the Year Ended 31 January 2018

#### Secured Debts

The group's bank, Lloyds Bank Plc, has legal charge over portions of land owned by the Pentland Homes Ltd (PHL) as listed below:

- i) A 1st legal charge dated 31 October 2014 over commercial freehold land known as Park Farm Road, Folkestone, Kent.
- ii) A 1st legal charge dated 8 September 2015 over commercial freehold land known as The Former Sissinghurst Primary School, The Street, Sissinghurst, Cranbrook, Kent. Park Farm Road, Folkestone, Kent.
- iii) A 1st legal charge dated 3 November 2015 over commercial freehold land known as The Former Potato Packing Plant, Cockreed Lane, New Romney, Kent.
- iv) A fixed charge dated 25 July 2016 over Pentland Homes Limited.
- v) A fixed and floating charge covering all property undertaken by Pentland Homes Limited dated 2 August 2016.
- vi) A charge over land adjoining to New Street Farm, Great Chart, Ashford registered at the Land Registry under title number TT42532 was created on 23 August 2016.
- vii) A charge over land on the east side of Hollow Lane, Canterbury, CT1 3SB was created on 23 August 2016.

## Other charges:

A C Hulme & Sons and D A Phillips & Co Limited have registered a legal charge on 29 February 2012 on freehold property at Shalmsford Farm, Chartham, Kent for securing all monies due or to become due to A C Hulme & Sons and D A Phillips & Co Limited under the terms of the contract for the sale of land at Shalmsford Street.

Jacqueline Margaret Stocker and James Keefe have registered a legal charge 23 March 2010 on that part of the land lying on the North-East of Maidstone Road, Ashford, Kent. The amount secured was £180,000 in accordance with the agreement relating to the sale of the property.

Jacqueline Margaret Stocker and James Keefe have registered a legal charge 23 March 2010 on that part of the land lying on the North-East of Maidstone Road, Ashford, Kent. The amount secured was £270,000 in accordance with the agreement relating to the sale of the property.

Westerley Investments Limited have registered a legal charge on 14 May 2004 on freehold property Pound Farm, Kingsnorth, Ashford, Kent on all initial overage payments and further overage payments which may become due at any time within the Perpetuity Period.

### 22 Related party transactions

### Group

## Notes to the Financial Statements for the Year Ended 31 January 2018

#### Transactions with directors

During 2016/17 the group purchased a property for £4.5m from two of its directors and one of the parent company's shareholders. Following balances were outstanding at the year end:

Loans payable to directors totalled £1.78m (2017: £2,33m). During the year the group paid interest of £139k on the loan.

Loan payable to parent company's shareholder £Nil (2017: £1.167m). During the year the group paid interest of £72k on the loan.

The group owns 43.4% share of the investment property in Canada, the remainder is owned by a director the group. The balance payable to directors above include grou's share of property improvement cost of £183,903. Investment property included in the balance sheet represents the group's share of the property.

During the year the group has provided £153,176 worth of goods and services to one of its subsidiaries directors. All of the invoices have been paid in full and there was no balance outstanding at the year end.

#### Summary of transactions with group and related companies

Pentland Homes (Holdings) Ltd, a parent company of Pentland Homes Ltd (PHL), is controlled by P N Tory and J N Tory. During the year following transactions occurred:

1) P N Tory and J N Tory are both directors of Pentland Homes Limited and also control Pentland Golf, Etchinghill Golf and Boughton Golf. During the year following transactions occurred with the above businesses:

Costs of £36,713 (2017: £11,276) recharged to Pentland Golf and costs of £65,635 (2017: £69,036) recharged by Pentland Golf.

Costs of £12,888 (2017: £598,301) recharged to Boughton Golf.

Sale of £14,252 to Etchinghill Golf.

At the year end the PHL owed £14 (2017: £9,673) to Pentland Golf. Boughton Golf owed £385,344 (2017: £373,870) and Etchinghill Golf owed £88 to PHL.

2) The directors, P N Tory and J N Tory, are also directors and shareholders of Pentland Properties Limited. During the year the group provided £15,088,989 net (2017: £5,198,128) worth of goods and services to Pentland Properties Limited. At the year end, Pentland Properties Ltd owed £4,840,601 (2017: £4,204,919) to the group.