DIRECTORS' REPORT AND ACCOUNTS BA EUROPEAN LIMITED 31 DECEMBER 2011

Company Number 6346489

THURSDAY



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COMPANIES HOUSE

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Company Number 6346489

DIRECTORS REPORT

Directors

L Embleton A Crawley S Doyle P Malval D Moss

(Appointed 14 April 2011) (Appointed 29 July 2011) (Resigned 29 July 2011)

Auditori

Ernst and Young LLP 1 More London Place London SEI 2AF

Secretary

K Dosaryh

Registered office

Waterside PO Box 365 Harmondsworth UB7 0GB

The Directors present their report and the audited accounts for the twelve month period ended 31 December 2011

DIRECTORS

The Directors of the Company as at 31 December 2011 were L Embleton A Crawley 5 Doyle and P Malval

RESULTS AND DIVIDENDS

The loss after tax for the year amounted to £33,241,000 (9 months ended 31 December 2010 Loss of £24,005,000). The loss for the year relates principally to £31,313,000 impairment cost on the financial investment in OpenSkies SASU severance costs for pilots of £416,000 social security & tax costs of £658,000 and a foreign exchange loss of £212,000. The Directors do not recommend the payment of a dividend (9 month ended 31 December 2010. £Nif)

PRINCIPAL ACTIVITIES AND FUTURE DEVELOPMENTS

The Company a wholly owned subsidiary undertaking of British Airways Plc ("BA"), was incorporated on 17 August 2007

A merger between BA and thena Lineas Aereas de Espana ("Ibena") was completed on 21 fanuary 2011. As a result of this merger international Consolidated Airlines Group S.A. ("IAG") was formed to hold the interests of both existing sirline groups. IAG started trading on the London Stock Exchange with a secondary listing in Spain, on 24 January 2011 As a consequence, the Company changed its reporting period to a 31 December year end in 2010 and therefore the comparative results are the Company's financial statements for the nine months ended 31 December 2010

The Company holds the contracts of employment of a number of employees largely US based cabin crew and UK contracted flight crew. The existing employees are deployed in the OpenSkies SASU operation and operational costs incurred by the Company are wholly recharged to OpenSkies SASU From I December 2011, II plots were transferred from the company to OpenSkies SASU The Company is only Cabin Crew employees. As of November 2011, II plots were transferred from the company office to Wireless company until the end of the main lease in mid-November 2013.

The Directors do not expect any changes in the Company's activity in the foreseeable future

KEY PERFORMANCE INDICATORS

The results for the Company show a loss for the financial year of £33,241,000

POST BALANCE SHEET EVENTS

On 4 April 2012, it was resolved to issue and allot 5 million shares of €1 each to BA in return for BA paying €5 million to the Company
On 30 July 2012, it was resolved to issue and allot a further 31 million shares of €1 each to BA in return for BA paying €31 million to the Company
All Euro denominated shares issued and allotted post balance sheet date carry equal voting rights with the Pound Sterling shares issued and allotted previously

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risk to the Company is the performance of OpenSkies SASU. The key risk identified by OpenSkies management is the risk to the business of the continually challenging competitive environment

GOING CONCERN

Based on the responses to its enquiries to the Management of OpenSkies and to its parent company BA, the Directors have assessed the ability of the Company to continue as a going concern and to continue with the current banking arrangements

The Directors are confident that BA will supply the Company with the necessary support and funding to meet its contractual obligations if needed in the future. In addition, the Company participates in the Group's centralised treasury arrangements and therefore shares banking arrangements with its parent and fellow subsidianes

On the basis of their assessment of the Company's financial position and of the responses to its enquiries the Directors of the Company have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

POLITICAL AND CHARITABLE CONTRIBUTIONS

There were no political or chantable contributions during the year (9 months ended 31 December 2010 £ nil)

DIRECTORS AND OFFICERS LIABILITY INSURANCE

Prior to the merger BA purchased insurance against Directors and Officers Liability as permitted by the Companies Act 2006 for the benefit of the directors and officers of its subsidiary undertakings.

Since 21 January 2011 the ultimate parent of the BA group, IAG has held an equivalent policy covering the IAG Group.

The Company's auditors. Ernst and Young LLP, will continue in office in accordance with the terms of their appointment, as per section 487 of the Companies. Act 2006.

DIRECTORS' STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

The Directors who were members of the Board at the time of approving the Directors Report are listed above. Having made enquines of fellow Directors and of the Company's auditors, each of these Directors confirms that

- to the best of each Director's knowledge and bekef there is no relevant audit information of which the Company's auditors are unaware, and each Director has taken all steps a Director might reasonably be expected to have taken in order to make himself aware of any relevant audit information and to
- establish that the company's auditors are aware of the information

Signed on behalf of the Board of Directors

K Dosanjih Company Secretary

Date

24 September 2012

BA EUROPEAN LIMITED STATEMENT OF DIRECTORS RESPONSIBILITIES IN RELATION TO FINANCIAL STATEMENTS

The Directors are responsible for preparing the report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied they give a true and fair view of the state of affairs of profit or loss for that penod. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006

They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BA EUROPEAN LIMITED

We have audited the financial statements of British Airways European Limited for the twelve month period ended 31 December 2011 which comprise the Profit and Loss Account the Statement of Total Recognised Gains and Losses the Balance Sheet and the related notes 1 to 15. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work for this report or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements

- · give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its loss for the twelve month period then ended,
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- · have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors. Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us or
- · the financial statements are not in agreement with the accounting records and returns or
- certain disclosures of directors remuneration specified by law are not made or
- · we have not received all the information and explanations we require for our audit

Emst & Young LLP
Kathryn Barrow (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor

London

25 September 2012

PROFIT AND LOSS ACCOUNT

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

		Twelve months to 31 December 2011	9 months to 31 December 2010
	Note	£000's	£000's
Turnover		-	-
Cost of sales		•	-
Gross profit		-	-
Administrative expenses		(1,658)	(844)
Operating loss		(1,658)	(844)
Interest receivable		-	9
Interest payable	5	(270)	(170)
Impairment charge on investment	7	(31,313)	(23,000)
Loss on ordinary activities before tax		(33,241)	(24,005)
Tax	6	-	-
Loss for the financial year	12	(33,241)	(24,005)

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

There are no recognised gains or losses other than the loss amounting to £33,241,000 for the twelve months to 31 December 2011 (9 months to 31 December 2010 loss of £24,005,000)

BALANCE SHEET

AS AT 31 DECEMBER 2011

		Twelve months to 31 December 2011	9 months to 31 December 2010
	Note	£000's	£000's
FIXED ASSETS			
Investment in subsidiary undertaking	7	36,279	36,449
		36,279	36,449
CURRENT ASSETS			
Cash and cash equivalents		23	-
Other Current Assets	8	11,531	17,089
		11,554	17,089
PROVISIONS FOR LIABILITIES AND CHARGES	9	(594)	-
CREDITORS			
Amounts falling due within one year	10	(43,466)	(47,667)
NET CURRENT LIABILITIES		(32,506)	(30,578)
TOTAL ASSETS LESS CURRENT LIABILITIES		3,773	5,871
Deferred Tax Liability	6	-	-
NET ASSETS		3,773	5,871
CAPITAL AND RESERVES			
Called up share capital	11	96,665	65,522
Other Reserves	12	(92,892)	(59,651)
		3,773	5,871

The financial statements were approved by the Board of Directors on and signed on behalf of the Board

Director

Lynne Embleton

Date

24 September 2012

NOTES TO THE ACCOUNTS

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

ACCOUNTING POLICIES

Basis of preparation

The accounts are prepared under the historical cost convention and in accordance with all applicable United Kingdom accounting standards

Fundamental accounting concept

The accounts have been prepared on a going concern basis as the parent undertaking has agreed to provide financial support to the company

Group Account

The company is exempt by virtue of section 400 of the Companies Act 2006 from the requirement to prepare group accounts as it is a wholly owned subsidiary of a company incorporated in the EC which prepares publicly available group financial statements. Therefore, these financial statements present information about the Company and not about its group.

Foreign currencies

The company's functional currency is the Euro. For the purposes of presentation, a different currency has been selected, which is the British pound (E), being the currency of the country of incorporation.

As prescribed by FRS 23, the results and financial position of an entity whose functional currency differs to its presentational currency is translated into its presentational currency using the following procedures.

Monetary assets & liabitities denominated in currencies other than Euro are translated to Euro at rates of exchanges ruling at the end of the financial period. Profit & loss items are translated into euros at exchange rates on the date of transaction.

Assets and liabilities for each balance sheet item presented shall be translated at the closing sterling rate

Income and expenses for each income statement item shall be translated at exchange rates at the date of transactions

All resulting exchange differences shall be recognised through the statement of total recognised gains and losses

Deferred tax

Full provision is made for deferred tax on all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more, or a right to pay less tax in the future have occurred at the balance sheet date. Deferred tax assets are recognised where the Director's consider it more likely than not there will be suitable taxable profits from which the future reversal of underlying timing differences can be deducted. Deferred tax is measured on a non-discounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

Cash flow statement

The Directors have taken advantage of the exemption in FRS1 (revised) from including a cash flow statement in the financial statement on the grounds that the Company is wholly owned and its parent company publishes a consolidated cash flow

Investments

Provisions for the diminution in value of the cost of investments in subsidiary undertakings and associated undertakings are based on the net reassable value of the investments investments are reviewed annually for impairment based on a discounted forecast of future cash flows

Pensions

The Company operates a defined contribution pension scheme, the assets of which are held separately from those of the Company in separately administered funds. Contributions to the scheme are recognised in the profit and loss account in the period in which they become payable

2 AUDITORS REMUNERATION

The auditor's remuneration of £21,200 for the period ended 31 December 2011 has been borne by British Airways Ptc (9 months to 31 December 2010 £25 000)

3	DIRECTORS REMUNERATION	Twelve Months to December 2011	9 months to December 2010
		£000 s	£000's
	Emoluments	174	340
	Compensation for loss of office	146	
	Company Pension Contributions	 _	
		320	340

One Director is paid by the Company. The emoluments for this Director are stated above in accordance with the executive director's terms and conditions of employment. The contract was terminated on 30 September 2011.

The Directors of the Company who are not mentioned above were employed and remunerated during the period by British Airways Pic in respect of their services to the Group as a whole. Therefore, the Directors did not receive any remuneration for their services as a Director of the Company during the year ended 31 December 2011 (9 month to 31 December 2010 Entl).

Three Directors qualified for a defined benefit scheme provided by the Company's parent undertaking during the reporting period. Full disclosure of this is made in the financial statements of British Airways Plc, which can be found on the website www.lagshares.com.

One Director did not participate in any of the Group's pension schemes.

None of the Directors hold any direct interest in any shares of the Company. However, in accordance with Schedule 5 of the Large and Medium Sized Companies, and Groups (Accounts and Reports). Regulations 2008, four directors participated in the Long Term Incentive Schemes of British Aurways Ptc, the parent undertaking including The Long Term Incentive Plan 1996 ("LTIPs") and/or The British Aurways Performance Share Plan 2005 ("PSP").

Subsequent to the merger four Directors (31 December 2010 none) also participated in IAG's Long Term Incentive Scheme called the IAG Performance Share Plan ("IPSP")

During the year none of the Directors (31 December 2010 none) exercised their rights under British Airways Share Option Plans

During the year awards were exercised by two of the Directors (31 December 2010, none) in the form of IAG shares under the Long Term Incentive Schemes of British Airways Pic

No other transactions (other than the ones already disclosed above) or loans were outstanding with the Directors of the Company at the end of the year which need to be disclosed in accordance with the requirements of section 412 and 413 of the Companies Act 2006

NOTES TO THE ACCOUNTS

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

EMPLOYEE COSTS	Twelve Months to December 2011	9 months to December 2010
	£0001	£000 s
Wages and salanes	3,959	3 583
Social security costs	420	287
Other pension costs	-	-
Other staff costs	94	95
OpenSkias recharge	(4,473)	(3 965)
	•	-
The Company holds the contracts of employment of a number of employees largely US based cabin crew and		656
The Company holds the contracts of employment of a number of employees largely US based cabin crew and employees provide services to the OpenSkies operation and costs incurred by the Company are wholly rechall twist moted that pilots have been transferred to OpenSkies on a voluntary basis as of 1 December 2011		ièsa
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly recha	rged to OpenSkies SASU	
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly recha		9 months to December 2010
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly recha	rged to OpenSkies SASU Twelve Months to	9 months to
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly rechalt was noted that pilots have been transferred to OpenSkies on a voluntary basis as of 1 December 2011	Twelve Months to December 2011 74	9 months to December 2010 80
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly rechalt was noted that pilots have been transferred to OpenSkies on a voluntary basis as of 1 December 2011 The average number of persons employed during the year was as follows	Twelve Months to December 2011 74 Twelve Months to	9 months to December 2010 80
employees provide services to the OpenSkies operation and costs incurred by the Company are wholly rechalt was noted that pilots have been transferred to OpenSkies on a voluntary basis as of 1 December 2011	Twelve Months to December 2011 74	9 months to December 2010 80

NOTES TO THE ACCOUNTS

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

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TAX	Twelve Months to	9 months to
(a) Analysis of debit/(credit) for the year	December 2011	December 2010
	£000 s	£0003
Current Tax		
United Kingdom corporation tax	•	
Less relief for overseas tax UK tax		
Overseas tax		
Advance corporation tax		
Prior year adjustments	-	
Share of taxation of associated undertakings	•	
	-	
		-
Deferred Tax		
Accelerated Capital Allowances	-	
Other Timing Differences (balancing charges in excess of capital allowances) Rate charge effect on opening balances through P&L.	- -	
Previous Year Adjustment	-	
TOTAL		
(b) Factors affecting tax debit/(credit) for the year		
The current tax charge/(credit) for the penod is less than the profit/(loss) at the standard rate of course UK of 26.5% (Dec 2010 28%). The differences are explained below.	poration tax in	
the dit of 200 w (Dec 2010 20 w). The differences are explained before	Twelve Months to	9 months to
	December 2011	December 2010
	£000 s	E000's
		0.4885
Profit/(Loss) on ordinary activities before tax	(33,241)	(24005)
Profit/(Loss)on ordinary activities at the standard rate	(8 809)	(6 721)
of corporation tax in the UK of 26.5% (Dec 2010 28%)		
Effects of Impairment on investment not deductible for tax purposes	8,298	6 440
(Profit)/loss on disposal not taxable	0,230	
Other Differences	11	•
Specific/Material		-
Timing Differences		
Depreciation in excess of /(less than) capital allowances		
Other Differences		
Unrelieved losses	-	281
Free Group relief to/(from) group members Double tax relief	500	201
Current tax Charge for the year as above		
CONTRACTOR CONTRACTOR NO		-
	Twelve Months to	9 months to
(c) Provision for deferred taxation	December 2011	December 2010
(e) 11000001101 Optica caracterist	£000 s	E0003
	20003	10003
Accelerated Capital Allowances Other Timing Differences	-	
Losses	-	
	-	-
Department at start of second	-	
Provision at start of period Rate change effect through P&L	· .	
P&L charge/(credit) for the penod - current year		
P&L charge/(credit) for the penod prior	-	
Provision at end of period	•	-

⁽d) In 2012 legislation has been enacted which has reduced the main rate of corporation tax to 24% from 1 April 2012. As there are no deferred tax balances as at 31 December 2011, the impact of the reduction to 24% is not expected to materially impact the financial statements. Further reductions to 23% (effective 1 April 2014) and 22% (effective 1 April 2014) are proposed. The impact of the further reductions are not expected to have a material impact on the financial statements.

NOTES TO THE ACCOUNTS

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

	Twelve Months to	9 months to
FIXED ASSET INVESTMENTS	31 December 2011	31 December 2010
	£000 s	£000's
investments in subsidiary undertakings amounted to		
Cost at 1 January	59 449	59 449
Addition during the period	31 143	
Cost at 31 December	90,592	59 449
Less Impairment reserve		
At 1 January	(23 000)	-
Charge for the period	(31,313)	(23 000)
At 31 December	(54 313)	(23 000)
Net investments at period end	36 279	36 449

During the year ending 31 December 2011 the Company invested €37,283 498 in the subsidiary Opensiues SASU this investment was financed by way of issuing and allotting 37,283 498 EUR denominated shares to British Airways Pic (Note 11)

The Directors have assessed whether the Company's investment in its sole subsidiary. OpenSkies SASU requires impairment under the accounting principles set out in FRS 11. In order to make this assessment, future cash flows were forecast and discounted by applying a pre-tax discount rate of 10.0%. An impairment has been recognised where the present value of those cashflows was less than the net book value of the fixed asset investment. An impairment of £ 31.313.000 of the Company's investment in OpenSkies SASU has been recognised at 31 December 2011 (9 months to 31 December 2010. £ 23.000.000).

			Percentage of Sha	res held	r.	untry
	Company	Nature of Business	Directly In	directly		Incorporation
	OpenSkies SASU	Airline operations	100%		Fra	ance
					Twelve Months to 31 December 2011	9 months to 31 December 2010
					€000 s	£000\$
8	OTHER CURRENT ASSETS					
	Other receivables				38	70
	Amounts owed from Parent Undertakin Amounts owed from other Group Comp	•			11,493	125 16 894
	· · · · · · · · · · · · · · · · · · ·				· · ·	
					11 531	17 089
9	PROVISIONS FOR LIABILITIES AND C	CHARGES				
			Balance at 1 January	Charge to profit & loss account		Balanced at 31 December
			E000s	£0003		£000 s
	Onerous lease contracts		-	157 437		157
	Provisions for social security costs			437		437
				594	-	594
10	CREDITORS AMOUNTS FALLING DO	JE WITHIN ONE YEAR			31 December 2011	31 December 2010
					E0001	E000's
	Trade creditors				112	5
	Amounts owed to Parent Undertakings Amounts owed to other Group Compar				43,205 4	40 840 6 703
	Other taxation and social security	ses Opensiones SASU			142	6 703 26
	Other creditors				3	93
					43 466	47667

NOTES TO THE ACCOUNTS

FOR THE TWELVE MONTHS ENDED 31 DECEMBER 2011

11	SHARE CAPITAL	31 December 2011	31 December 2010
		£000 s	E000 s
	Authonsed		
	Ordinary shares of £1 each	100 000	100 000
	Allotted, called up and fully paid		
	Ordinary shares of £1 each	65 522	65 522
	Ordinary shares of €1 each	31,143	•
		.96 665	65 522

On 25 January 2011, the Company resolved to issue and allot 20,200,000 EUR denominated shares to British Airways Plc in return for British Airways Plc paying €20,200 000 to the Company

On 14 April 2011 the Company resolved to issue and allot a further 8 583 498 EUR denominated shares to British Airways Plc in return for British Airways Plc paying €8 583 498 to the Company

On 23 December 2011 the Company resolved to issues and allot a further 8 400 000 EUR denominated shares to British Airways Plc in return for British Airways Plc Of 129 Determine 2011 the Company resolved to issues and allot a fulfile 6 400 000 Edit definition and sales are paying \$6.400 000 to the Company.

All EUR shares issued and allotted carry equal voting rights with the GBP shares issued and allotted previously."

RECONCILIATION OF SHAREHOLDERS FUNDS AND MOVEMENTS ON RESERVES

	Share capital	Profit & Loss	31 December 2010 Total
	£000 s	E000 s	£000 s
At 1 April 2010	65 522	(35 646)	29 876
Shares issued	-	· · ·	-
Loss for the period	<u> </u>	(24 005)	(24 005)
At 31 December 2010	65 522	(59 651)	5871
	Share	Profit	31 December 2011
	capital	& Loss	Total
	£000s	£000 s	£0003
At 1 January 2011	65 522	(59 651)	5 871
Shares issued	31,143	· -	31,143
Loss for the period		(33 241)	(33 241)
At 31 December 2011	96 665	(92 892)	3 773

SUBSEQUENT EVENTS

On 4 April 2012, it was resolved to issue and allot 5 000 000 shares of €1 each to British Airways Pic, in return for British Airways Pic paying €5million to the Company

On 30 July 2012, it was resolved to issue and allot 3 100 000 shares of €1 each to British Airways Plc, in return for British Airways Plc paying €3million to the Company

All Euro shares issued and allotted post balance sheet date carry equal voting rights with the Pound Sterling shares issued and allotted previously

14 RELATED PARTIES

The Company has taken advantage of the exemption in FRS8 not to disclose related party transactions as the Company is wholly owned and controlled within the Group

15 PARENT UNDERTAKING AND CONTROLLING PARTY

The Company's immediate parent undertaking as at 31 December 2011 was British Airways Ptc a Company registered in England and Wales As at 31 December 2011, the ultimate parent undertaking of the Company was International Consolidated Airlines Group S A ("IAG") which is incorporated in Spain

Of the group of which the Company was a member IAG was the largest undertaking preparing group financial statements and British Airways Ptc was the smallest undertaking

Copies of the consolidated financial statements of IAG and British Airways Pic can be found on the website www.iagshares.com