# 4 HOWLEY PLACE LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

John Cumming Ross Limited
Chartered Certified Accountants
1st Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX





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### **COMPANY INFORMATION**

**Directors** Mr R S Matharu

Mr H S Matharu Mr T S Matharu

Secretary Mr H S Matharu

Company number 06329732

Registered office 58 Rochester Row

London SW1P 1JU

Auditors John Cumming Ross Limited

**Chartered Certified Accountants** 

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Harrow Middlesex HA1 2AX

Bankers Lloyds Bank Plc

4th Floor

25 Gresham Street

London EC2V 7HN

Solicitors Bishop & Sewell LLP

59-60 Russell Square

London WC1B 4HP

## **CONTENTS**

	Page
Strategic report	1 - 2
Directors' report	3 - 4
Independent auditors' report	5 - 6
Income statement	7
Statement of comprehensive income	8
Statement of financial position	9
Statement of changes in equity	10
Notes to the financial statements	11 - 22

#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 MARCH 2018

The directors present the strategic report for the year ended 31 March 2018.

#### **Review of business**

The principal activity of the company in the year under review was that of hoteliers.

The company's trading and operating profit remains acceptable and the directors are satisfied with the performance during the year, given some challenging market conditions. The company's Statement of financial position as detailed on page 9 shows a satisfactory position, the shareholders' funds amounting to £36,001,213 (2017 - £25,848,018).

The year under review started strongly, with an increase in visitors for the World Athletics Championships, which took place in London in the Summer of 2017. This was mitigated somewhat by the London terrorist incidents which put off some international visitors. International visitor numbers to the UK, which were previously at record levels, began to fall into early 2018 due to the effects of the so called 'Brexit Bounce', where the currency exchange benefits to overseas visitors caused by Brexit wore off returning to the same levels seen in 2016. However, indicators show visitor numbers are returning to growth in the later part of 2018.

#### Principal risks and uncertainties

The key risks affecting the business are:

Exposure to adverse Political and Economic Developments and currency strength relative to sterling

Travel and take up of hotel accommodation is affected by global or regional adverse political, economic and financial market developments. Such developments include inflation, recession, currency fluctuations and the uncertainty arising from the Brexit process.

Perception of and actual Terrorist Action or Health Risks and other factors limiting domestic and international travel

Actual or threatened terrorist incidents, wars and other conflicts, natural disasters, epidemics, travel related incidents, industrial action and increased transportation and fuel costs cause curtailment of travel and affect the volume of business and leisure travel. Only essential travel is undertaken when there are perceived additional risks due to adverse publicity on such health and safety grounds.

The company is exposed to a variety of risks associated with the ability to borrow, the interest rates of such borrowing and ability to satisfy debt and financial covenants

The company is reliant on having access to borrowing facilities to meet its expected capital and development requirements and to maintain an efficient statement of financial position. Availability and cost of funds for current and future financing is dependent on market conditions and liquidity in the capital markets.

#### Key performance indicators ("Kpis")

Whilst the company does not place significant value or weight on the kpis used widely throughout the Hotel operating and Leisure Industry it does monitor performance against some published data on some Kpis to indicate its relative performance against its competitors. In addition such data is used in the management of costs and working capital to improve operating profit. The major Kpis which it uses for these purposes are:

- Occupancy rate rooms occupied by hotel guests, expressed as a percentage of rooms that are available.
- · Average room rate room revenue divided by the number of room nights sold
- Revpar This is the revenue per available room whereby total income received during a period is
  expressed as a multiple of rooms available to be sold during the same period.

# STRATEGIC REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2018

#### Key performance indicators ("Kpis") - continued

The directors have due regard to these ratios and figures for each and every unit traded by the company and aim to improve them on a continuing basis.

Turnover has decreased by 1% (2017: increased by 2.6%), the directors consider the KPI's underpinning this decrease to be occupancy rates that have decreased by 1.2% (2017: increased by 1.3%) and average room rates that have decreased by 1.5% (2017: 0.1%).

By order of the board

Mr H S Matharu

Secretary

18-12-2018

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 MARCH 2018

The directors present their annual report and financial statements for the year ended 31 March 2018.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr R S Matharu Mr H S Matharu Mr T S Matharu

#### Results and dividends

The results for the year are set out on page 7.

The directors do not recommend a payment of dividend.

#### **Fixed assets**

In the opinion of the directors the market value of the company's properties as at 31 March 2018 is not less than the amount at which they are stated in the financial statements.

#### Financial instruments

The bank loan facility is secured by a legal charge over the property and by a floating charge on the assets of the company. The facility is reviewed annually alongside the business plans and budgets for the forthcoming year.

#### Post reporting date events

Following a strategic review of the business, the group headed by the parent undertaking Globalgrange Limited, undertook a major reorganisation to add flexibility for its shareholders. As part of this a new ultimate parent company, New Grange Holdings 1 Limited, was interposed between Globalgrange Limited and its shareholders in January 2018. New Grange Holdings 1 Limited held the entire share capital of Globalgrange Limited and Globalgrange Hotels Limited.

In May 2018, the trade and assets of the company were transferred into a separate company which was established as an indirect subsidiary of Globalgrange Hotels Limited. On transfer of the assets, the hotel operating company entered into a hotel management agreement with Globalgrange Limited to manage the business of the hotel on its behalf as its agent. The agreement covered central functions such as central office staff (finance, management, HR etc.), IT systems and Intellectual Property.

Subsequently, New Grange Holdings 1 Limited was placed into members' voluntary liquidations and in accordance with a restructuring agreement under s110 of the Insolvency Act 1986, the liquidator distributed Globalgrange Limited to New Grange Holdings 3 Limited and Globalgrange Hotels Limited to New Grange Holdings 2 Limited. This created two separate corporate group with the same ultimate shareholders.

### **Future developments**

Both 2018 and 2019 are set to be challenging years for London Hoteliers with revenue growth very subdued. London remains the most exciting City in the world and international visitor numbers still seem set to grow in the future. Once Brexit uncertainties are resolved London's economic growth as one of the world's leading financial centres should improve. The fundamentals supporting demand for the company's business going forward remain positive.

#### **Auditors**

In accordance with the company's articles, a resolution proposing that John Cumming Ross Limited be reappointed as auditors of the company will be put at a General Meeting.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

By order of the board

Secretary

Date: 12....2016

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF 4 HOWLEY PLACE LIMITED

#### **Opinion**

We have audited the financial statements of 4 Howley Place Limited (the 'company') for the year ended 31 March 2018 which comprise the income statement, the statement of comprehensive income, the statement of financial position, the statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF 4 HOWLEY PLACE LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Balvantkumar B. Patel (Senior Statutory Auditor) for and on behalf of John Cumming Ross Limited

Chartered Certified Accountants and Statutory Auditors

1st Floor, Kirkland House 11-15 Peterborough Road

Harrow Middlesex HA1 2AX

18" DEC 2018

# INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2018

	Notes	2018 £	2017 £
Turnover Cost of sales	3	20,925,167 (9,492,266)	21,143,380 (9,032,796)
Gross profit		11,432,901	12,110,584
Administrative expenses		(3,955,723)	(3,845,602)
Operating profit	4	7,477,178	8,264,982
Interest receivable and similar income Interest payable and similar expenses Fair value gains	7 8	23 (4,425,268) 315,860	234 (4,577,475) 184,835
Profit before taxation		3,367,793	3,872,576
Taxation	9	(226,598)	(360,260)
Profit for the financial year		3,141,195	3,512,316

The Income Statement has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2018

	2018 £	2017 £
Profit for the year	3,141,195	3,512,316
Other comprehensive income		
Revaluation of tangible fixed assets	7,000,000	20,800,000
Tax relating to other comprehensive income	(1,200,000)	(3,565,000)
Other comprehensive income for the year	5,800,000	17,235,000
Total comprehensive income for the year	8,941,195 	20,747,316

# STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2018

		2	2018	2	017
	Notes	£	£	£	£
Fixed assets					
Goodwill	10		1		1
Tangible assets	11		193,234,836		187,469,580
			193,234,837		187,469,581
Current assets					
Stocks	12	65,141		71,019	
Debtors	13	797,720		812,688	
Cash at bank and in hand		311,778		295,154	
		1,174,639		1,178,861	
Creditors: amounts falling due within one year	14	(154,470,263)		(94,599,711)	
Net current liabilities			(153,295,624)		(93,420,850)
Net Current habilities			(133,233,024)		(95,420,050)
Total assets less current liabilities			39,939,213		94,048,731
Creditors: amounts falling due after more than one year	15		-		(64,250,713)
Provisions for liabilities	17		(5,150,000)		(3,950,000)
Net assets			34,789,213		25,848,018
Capital and reserves					
Called up share capital	20		1		1
Revaluation reserve	20		22,926,840		17,235,000
Profit and loss reserves			11,862,372		8,613,017
Total equity			34,789,213		25,848,018

Mr R S Matharu Director

Company Registration No. 06329732

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2018

	Share capital	Revaluation reserve	Profit and loss reserves	Total
	. <b>£</b>	£	£	£
Balance at 1 April 2016	1	-	5,100,701	5,100,702
Year ended 31 March 2017:				
Profit for the year Other comprehensive income:	-	-	3,512,316	3,512,316
Revaluation of tangible fixed assets	-	20,800,000	-	20,800,000
Tax relating to other comprehensive income	-	(3,565,000)	-	(3,565,000)
Total comprehensive income for the year	-	17,235,000	3,512,316	20,747,316
Balance at 31 March 2017	1	17,235,000	8,613,017	25,848,018
Year ended 31 March 2018:				
Profit for the year	-	-	3,141,195	3,141,195
Other comprehensive income:				
Revaluation of tangible fixed assets	-	7,000,000	-	7,000,000
Tax relating to other comprehensive income	-	(1,200,000)	-	(1,200,000)
Total comprehensive income for the year		5,800,000	3,141,195	8,941,195
Transfers	-	(108,160)	108,160	-
Balance at 31 March 2018	1	22,926,840	11,862,372	34,789,213

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

#### Company information

4 Howley Place Limited is a private company limited by shares incorporated in England and Wales. The registered office is 58 Rochester Row, London, SW1P 1JU.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 4 'Statement of Financial Position' Reconciliation of the opening and closing number of shares'
- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' —
  Carrying amounts, interest income/expense and net gains/losses for each category of financial
  instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details
  of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive
  income;
- Section 26 'Share based Payment' Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures' Compensation for key management personnel.

The financial statements of the company are consolidated in the financial statements of Globalgrange Limited. These consolidated financial statements are available from its registered office, 58 Rochester Row, Victoria, London SW1P 1JU.

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

#### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

### 1 Accounting policies

(Continued)

#### 1.3 Turnover

Turnover represents the amount derived from the provision of accommodation, conference facilities and meals. Income is recognised on the date of occupation for accommodation and meals, on the date of the event for conference facilities. Turnover excludes value added tax and relates solely to the United Kingdom.

#### 1.4 Intangible fixed assets - goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life.

#### 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold property

1% on a straight line basis

Plant and machinery

4% to 25% p.a on a straight line basis

Freehold land is not depreciated.

Residual value is calculated on prices prevailing at the reporting date, after estimated costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

The property fair value can be measured reliably and is held under the revaluation model and is carried at a revalued amount, being the fair value at the date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The fair value of the land and building is usually considered to be their market value.

Revaluation gains and losses are recognised in other comprehensive income and accumulated in equity, except to the extent that a revaluation gain reverses a revaluation loss previously recognised in profit or loss or a revaluation loss exceeds the accumulated revaluation gains recognised in equity, such gains and loss are recognised in profit or loss.

The part of the annual depreciation charge on the revalued assets which relates to the revaluation surplus is transferred from the revaluation reserve to the profit and loss account reserve.

#### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

#### 1.8 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

#### 1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tay

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 1 Accounting policies

(Continued)

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.12 Pensions

Contributions are made for the majority of the staff to the workplace pension scheme established under the automatic enrolment legislation. All eligible staff are entitled to join the pension scheme. Contributions payable are charged to the profit and loss account in the year they are payable.

#### 1.13 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

#### 2 Judgements and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 2 Judgements and key sources of estimation uncertainty

(Continued)

#### Key sources of estimation uncertainty

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities include:

#### Depreciation rates

The directors set depreciation rates based upon their estimate of the useful lives of the assets.

#### Valuation of fixed assets

The directors obtain professional valuations of the freehold land and buildings to inform them of the valuation of the company's properties. At each year end, in the absence of a professional valuation, the directors use their experience and professional judgement to assess whether there has been a material change in the carrying value of the land and buildings. There is an element of judgement in this assessment of carrying value.

#### 3 Turnover and other revenue

	2018	2017
	£	£
Other significant revenue		
Interest income	23	234

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

#### 4 Operating profit

2018 £	2017 £
7,555	4,450
1,319,190	1,147,610
	£ 7,555

#### 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

2018 Number	2017 Number
198 25	198 21
223	219
	Number 198 25

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

	Employees		(Continued)
	Their aggregate remuneration comprised:		
		2018 £	2017 £
	Wages and salaries	4,677,315	4,509,503
	Social security costs	344,194	331,932
	Pension costs	25,577	31,297
		5,047,086	4,872,732
6	Directors' remuneration		
	The directors of the company are remunerated by the ultimate parent undertails not practical to apportion amounts to the subsidiary undertakings.	aking on behalf o	f the group. It
7	Interest receivable and similar income		
•	interest receivable and similar income	2018	2017
		£	£
	Interest income	~	~
	Interest on bank deposits	23	234
	merest on bank deposits	====	
8	Interest payable and similar expenses		
		2018	2017
		£	£
	Interest on bank overdrafts and loans	1,801,483	1,949,298
	Interest payable to group undertakings	2,333,148	2,311,852
	Other interest	290,637	316,325
		4,425,268	4,577,475 ————
	Taxation		
a	TAXAUOTI	2018	2017
9		£	£
9	Current tax	-	_
9			
9		148.350	431.500
9	UK corporation tax on profits for the current period	148,350 (6.752)	
9	UK corporation tax on profits for the current period Adjustments in respect of prior periods	(6,752)	(13,740
9	UK corporation tax on profits for the current period		(13,740
9	UK corporation tax on profits for the current period Adjustments in respect of prior periods  Total current tax  Deferred tax	(6,752) ————————————————————————————————————	431,500 (13,740) 417,760
9	UK corporation tax on profits for the current period Adjustments in respect of prior periods Total current tax	(6,752)	(13,740
9	UK corporation tax on profits for the current period Adjustments in respect of prior periods  Total current tax  Deferred tax	(6,752) ————————————————————————————————————	417,760

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

9	Taxation		(Continued)
	In addition to the amount charged to the income statement, the following a been recognised directly in other comprehensive income:	mounts relating	to tax have
		2018 £	2017 £
	Deferred tax arising on:		
	Revaluation of property	1,200,000	3,565,000
	The UK corporation tax rate was 19% in the year and will fall to 17% with effect	ct from 1 April 20	)20.
	The actual charge for the year can be reconciled to the expected charge for th loss and the standard rate of tax as follows:	e year based or	n the profit or
	•	2018	2017
		£	£
	Profit before taxation	3,367,793	3,872,576
	Expected tax charge based on the standard rate of corporation tax in the UK		
	of 19.00% (2017: 20.00%)	639,881	774,515
	Tax effect of expenses that are not deductible in determining taxable profit	(54,028)	(29,145)
	Adjustments in respect of prior years	(6,752)	(13,740)
	Group relief	(640,443)	(523,003)
	Permanent capital allowances in excess of depreciation Other tax adjustment	238,777 (35,837)	171,950 37,183
	Deferred tax charge	85,000	(57,500)
	Taxation charge for the year	226,598	360,260
10	Intangible fixed assets		
			Goodwill £
	Cost At 1 April 2017 and 31 March 2018		1
	Amortisation and impairment At 1 April 2017 and 31 March 2018		
	Carrying amount		
	At 31 March 2018		1
	At 31 March 2017		1
	· <del></del> · ·		

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

11	Tangible fixed assets	Freehold	Plant and	Tota
		property	machinery	
	Cost	£	£	£
	At 1 April 2017	187,613,314	4,615,269	192,228,583
	Additions	-	84,446	84,446
	Revaluation	7,000,000	-	7,000,000
	At 31 March 2018	194,613,314	4,699,715	199,313,029
	Depreciation and impairment	<del></del>		
	At 1 April 2017	3,716,805	1,042,198	4,759,003
	Depreciation charged in the year	973,844	345,346	1,319,190
	At 31 March 2018	4,690,649	1,387,544	6,078,193
	Carrying amount			
	At 31 March 2018	189,922,665 ——————	3,312,171	193,234,836
	At 31 March 2017	183,896,509	3,573,071	187,469,580
	The hotel property was valued at 31 March 2018 by in accordance with the Guidance Notes of the RoceBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million)	oyal Institution of Chartere valuation was based on rec preciated historical cost of	d Surveyors. cent market tr	The valuers, ransactions on
12	in accordance with the Guidance Notes of the Ro CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep	oyal Institution of Chartere valuation was based on rec preciated historical cost of	d Surveyors, cent market tr the hotel pro	The valuers, ransactions on perty as at 31
12	in accordance with the Guidance Notes of the RocCBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2017)	oyal Institution of Chartere valuation was based on rec preciated historical cost of	d Surveyors. cent market tr	The valuers, ransactions on
12	in accordance with the Guidance Notes of the RocCBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2017)	oyal Institution of Chartere valuation was based on rec preciated historical cost of	d Surveyors, cent market to the hotel pro 2018	The valuers, ransactions on perty as at 31 2017
12	in accordance with the Guidance Notes of the RocBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2018)	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	d Surveyors. cent market to the hotel pro	The valuers, ransactions on perty as at 31
	in accordance with the Guidance Notes of the RoccBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2018).  Stocks  Finished goods and goods for resale	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	d Surveyors, cent market to the hotel pro	The valuers, ransactions on perty as at 31  2017 £  71,019
	in accordance with the Guidance Notes of the RocBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2018).  Stocks  Finished goods and goods for resale  The total value of stock sold during the year was £1,2	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	d Surveyors. cent market to the hotel pro	The valuers, ransactions on perty as at 31 2017
	in accordance with the Guidance Notes of the Roce CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million(2018).  Stocks  Finished goods and goods for resale  The total value of stock sold during the year was £1,200 Debtors	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	d Surveyors. cent market to the hotel pro	The valuers, ransactions on perty as at 31  2017 £  71,019
	in accordance with the Guidance Notes of the Roce CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 millio	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	d Surveyors. cent market to the hotel pro	The valuers, ransactions on perty as at 31  2017 £  71,019  2017 £  368,826
	in accordance with the Guidance Notes of the Roc CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	2018 £ 65,141  2018 £ 65,141	The valuers, ransactions on perty as at 31  2017 £  71,019
12	in accordance with the Guidance Notes of the Roc CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	2018 £ 65,141 ). 2018 £ 65,141 ).	71,019 2017 £ 368,826 358,862
	in accordance with the Guidance Notes of the Roc CBRE, are not connected with the company and the an arm's length basis for similar properties. The dep March 2018 was £162.330 million(2017: £163.097 million	oyal Institution of Chartere valuation was based on rec preciated historical cost of illion).	2018 £ 65,141 ). 2018 £ 65,141 ).	71,019  2017 £ 368,826 358,862

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

14	Creditors: amounts falling due within one year			
			2018	2017
		Notes	£	£
	Bank loans and overdrafts	16	63,750,000	5,000,000
	Trade creditors		515,848	436,936
	Amounts due to group undertakings		88,175,213	86,896,537
	Corporation tax		148,350	431,500
	Other taxation and social security		819,063	845,855
	Accruals and deferred income		1,061,789	988,883
			154,470,263	94,599,711
15	Creditors: amounts falling due after more than one year			
			2018	2017
		Notes	£	£
	Bank loans and overdrafts	16	-	63,750,000
	Other creditors		-	500,713
				64,250,713
16	Loans and overdrafts			
			2018	2017
			£	£
	Bank loans		63,750,000	68,750,000
				==
	Payable within one year		63,750,000	5,000,000
	Payable after one year		-	63,750,000
			-	

The bank loan is secured by a legal charge over the property and by a floating charge on the assets of the company.

The bank loan of £63.75 million (2017 - £68.75 million) is repayable by quarterly instalments. As a result of the reorganisation of the Group, the bank loan was transferred to a related party company. The interest rate on the bank loans is LIBOR  $\pm$  2.35% per annum. The company uses interest rate swaps to hedge against movements in interest rates. The company terminated all interest rate swaps during the year

### 17 Provisions for liabilities

		2018	2017
	Notes	£	£
Deferred tax liabilities	18	5,150,000	3,950,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 18 Deferred taxation

19

20

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

Balances:	Liabilities 2018 £	Liabilities 2017 £	Assets 2018 £	Assets 2017 £
Accelerated capital allowances	385,000	385,000	_	_
Valuation of land and buildings	4,765,000	3,565,000	-	-
Liabilities at fair value	-	-	-	85,000
	5,150,000	3,950,000		85,000
	=====	<del></del>		
				2018
Movements in the year:				£
Liability at 1 April 2017				3,865,000
Charge to profit or loss			•	85,000
Charge to other comprehensive income				1,200,000
Liability at 31 March 2018				5,150,000
Retirement benefit schemes				
			2018	2017
Defined contribution schemes			£	£
Charge to profit or loss in respect of defined contribution schemes			25,577	31,297
				<del></del>
Share capital				
			2018	2017
			£	£
Ordinary share capital				
Issued and fully paid			4	4
1 Ordinary share of £1 each			1	1
			1	1
			=====	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

#### 21 Post balance sheet events

Following a strategic review of the business, the group headed by the parent undertaking Globalgrange Limited, undertook a major reorganisation to add flexibility for its shareholders. As part of this a new ultimate parent company, New Grange Holdings 1 Limited, was interposed between Globalgrange Limited and its shareholders in January 2018. New Grange Holdings 1 Limited held the entire share capital of Globalgrange Limited and Globalgrange Hotels Limited.

In May 2018, the trade and assets of the company were transferred into a separate company which was established as an indirect subsidiary of Globalgrange Hotels Limited. On transfer of the assets, the hotel operating company entered into a hotel management agreement with Globalgrange Limited to manage the business of the hotel on its behalf as its agent. The agreement covered central functions such as central office staff (finance, management, HR etc.), IT systems and Intellectual Property.

Subsequently, New Grange Holdings 1 Limited was placed into members' voluntary liquidations and in accordance with a restructuring agreement under s110 of the Insolvency Act 1986, the liquidator distributed Globalgrange Limited to New Grange Holdings 3 Limited and Globalgrange Hotels Limited to New Grange Holdings 2 Limited. This created two separate corporate group with the same ultimate shareholders.

#### 22 Controlling party

The company's ultimate parent undertaking during the year was Globalgrange Limited. Following a major reorganisation within the group the company's ultimate parent undertaking is now New Grange Holdings 3 Limited.