Company Registration No. 06296993 (England and Wales)

### **BOND BRYAN ARCHITECTS LIMITED**

#### **ABBREVIATED ACCOUNTS**

FOR THE PERIOD ENDED 31 DECEMBER 2008

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#### **DIRECTORS' REPORT**

#### FOR THE PERIOD ENDED 31 DECEMBER 2008

The directors present their report and financial statements for the period ended 31 December 2008.

#### Principal activities and review of the business

The principal activities of the company are those of architecture and design.

The period ended 31 December 2008 represented the first trading period of the Company following the successful Management Buy Out of the business of Bond Bryan LLP on 4 December 2007. Overall, the Directors are very pleased with the trading performance of the business since that date. Fee income has arisen from Architectural and Interior Design work performed for clients over the period with the emphasis being on work within the Education sector, which represented 91% of net architectural fee income. During the year the Group was appointed on 9 major projects with construction values of up to £100 Million. These projects are expected to continue for between 2 and 4 years to the completion of construction. In addition, despite the difficult trading conditions in 2008 having had such a dramatic affect on the construction industry in general, the Directors are satisfied that the group has managed to win good quality work in the commercial sector.

Fee income in the period of £18,184,496 exceeded Directors expectations. 25% of fees invoiced were raised on behalf of Consultants for other disciplines as the Company increasingly took on the role of Design Team Leader on projects. The Retained Profit for the period was £3,154,015 and there is no dividend proposed for the period.

The economic conditions for the construction industry, in particular, are currently uncertain. There is also some uncertainty about whether the government will be able to fulfil its commitment to financing the redevelopment of parts of the Education sector given the increasing burden that current world economic conditions are placing on public borrowings. The Directors believe that, despite this economic uncertainty, the Group's commitment to the creation of a sustainable architecture that enriches human experience and strengthens communities, responding to the needs of each client with imagination and insight, will continue to make the Group successful.

#### Results and dividends

The results for the period are set out on page 4.

#### **Directors**

The following directors have held office since 29 June 2007:

J G Bond	(Appointed 4 December 2007)
J P Bryan	(Appointed 4 December 2007)
S Buxton	(Appointed 23 January 2008)
K Grayson	(Appointed 4 December 2007)
G Halliwell	(Appointed 4 December 2007)
J Herbert	(Appointed 4 December 2007)
J Lee	(Appointed 4 December 2007)

#### **Auditors**

Hart Shaw LLP were appointed auditors to the company and in accordance with section 487(2) of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE PERIOD ENDED 31 DECEMBER 2008

#### Statement of directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board

1R Habert

J Herbert

Director

27 April 2009

# INDEPENDENT AUDITORS' REPORT TO BOND BRYAN ARCHITECTS LIMITED UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages 4 to 16, together with the financial statements of Bond Bryan Architects Limited for the period ended 31 December 2008 prepared under section 226 of the Companies Act 1985.

This report is made solely to the company in accordance with section 247B of the Companies Act 1985. Our work has been undertaken so that we might state to the company those matters we are required to state to them in an auditors' report on abbreviated accounts and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with sections 246A(3) of the Act to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with that provision and to report our opinion to you.

#### Basis of opinion

We conducted our work in accordance with Bulletin 2006/3 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

#### Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts have been properly prepared in accordance with that provision.

**Hart Shaw LLP** 

Chartered Accountants Registered Auditor

Europa Link Sheffield Business Park Sheffield S9 1XU

# ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 31 DECEMBER 2008

		Period ended 31 December 2008
	Notes	£
Gross profit		6,557,778
Administrative expenses		(2,255,056)
Operating profit	2	4,302,722
Interest payable and similar charges	3	(4,938)
Profit on ordinary activities before taxation		4,297,784
Tax on profit on ordinary activities	4	(1,143,769)
Profit for the period	13	3,154,015

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

#### **ABBREVIATED BALANCE SHEET**

#### AS AT 31 DECEMBER 2008

		20	800
	Notes	£	£
Fixed assets			
Intangible assets	5		9,340,123
Tangible assets	6		549,177
Investments	7		634
			9,889,934
Current assets			
Stocks	8	119,041	
Debtors	9	5,691,119	
Cash at bank and in hand		1,963,247	
		7,773,407	
Creditors: amounts falling due within one year	10	(4,482,581)	
Net current assets			3,290,826
Total assets less current liabilities			13,180,760
Provisions for liabilities	11		(7,377)
			13,173,383
Capital and reserves			
Called up share capital	12		9,500
Share premium account	13		10,009,868
Profit and loss account	13		3,154,015
Shareholders' funds	14		13,173,383

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

Approved by the Board and authorised for issue on 27 April 2009

J Herbert

IR Herbert

**Director** 

S Buxton Director

### **CASH FLOW STATEMENT**

	£	Period ended 31 December 2008 £
Net cash inflow/(outflow) from operating activities		2,496,077
Returns on investments and servicing of finance Interest paid	(4,938)	
Net cash outflow for returns on investments and servicing of finance		(4,938)
Capital expenditure and financial investment Payments to acquire intangible assets Payments to acquire tangible assets Payments to acquire investments Receipts from sales of tangible assets	(9,875,020) (719,280) (634) 47,674	
Net cash outflow for capital expenditure		(10,547,260)
Net cash outflow before management of liquid resources and financing		(8,056,121)
Financing Issue of ordinary share capital Net cash inflow/(outflow) from financing	10,019,368	10,019,368
Increase/(decrease) in cash in the period		1,963,247

### NOTES TO THE CASH FLOW STATEMENT

1	Reconciliation of operating profit to net cash inflow/(outflow) from operating activities		2008	
				£
	Operating profit/(loss)			4,302,722
	Depreciation of tangible assets			117,474
	Amortisation of intangible assets			534,897
	Loss on disposal of tangible assets			4,955
	(Increase)/decrease in stocks			(119,041)
	Increase in debtors			(5,691,119)
	Increase in creditors within one year			3,585,171
	Group relief			(238,982)
	Net cash inflow/(outflow) from operating activities			2,496,077
2	Analysis of net funds/(debt)	29 June 2007	Cash flow	Other non- cash changes
		£	£	£
	Net cash:			
	Cash at bank and in hand	-	1,963,247	-
	Bank deposits	-	-	-
	Net (debt)/funds	<u> </u>	1,963,247 ————	-
3	Reconciliation of net cash flow to movement in net funds			2008 £
	Increase in cash in the period			1,963,247
	Movement in net funds in the period			1,963,247
	Opening net debt			
	Closing net funds			1,963,247

### **NOTES TO THE ABBREVIATED ACCOUNTS**

#### FOR THE PERIOD ENDED 31 DECEMBER 2008

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

#### 1.4 Goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life.

#### 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Computer equipment 33% on cost Fixtures, fittings & equipment 15% on cost Motor vehicles 25% on cost

#### 1.6 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.7 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

#### 1.8 Stock and work in progress

Work in progress is valued at the lower of cost and net realisable value.

#### 1.9 Long term contracts

Amounts recoverable on long term contracts, which are included in debtors, are stated at the net sales value of the work done after provision for contingencies and anticipated future losses on contracts, less amounts received as progress payments on account. Excess progress payments are included in creditors as payments on account.

#### 1.10 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

2	Operating profit	2008 £
	Operating profit is stated after charging:	Z
	Amortisation of intangible assets	534,897
	Depreciation of tangible assets	117,474
	Loss on disposal of tangible assets	4,955
	Operating lease rentals	215,289
	Auditors' remuneration (including expenses and benefits in kind)	7,500
3	Interest payable	2008 £
	On bank loans and overdrafts	4,938
4	Taxation	2008 £
	Domestic current year tax	
	U.K. corporation tax	897,410
	Payment in respect of group relief	238,982
	Current tax charge	1,136,392
	Deferred tax	
	Deferred tax charge current year	7,377
		1,143,769
	Factors affecting the tax charge for the period	
	Profit on ordinary activities before taxation	4,297,784
	Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 28.49%	1,224,439
	Effects of:	
	Non deductible expenses and non taxable income	(233,683)
	Depreciation add back	187,272
	Capital allowances	(41,636)
		(88,047)
	Current tax charge	1,136,392

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

5	Intangible fixed assets				Goodwill £
	Cost				
	At 29 June 2007				-
	Additions				9,875,020
	At 31 December 2008				9,875,020
	Amortisation				
	At 29 June 2007				-
	Charge for the period				534,897
	At 31 December 2008				534,897
	Net book value				
	At 31 December 2008				9,340,123 <del></del>
6	Tangible fixed assets				
		Plant and machinery	Fixtures, fittings &	Motor vehicles	Total
		machinery	fittings & equipment	vehicles	
	Cost		fittings &		Total £
	<b>Cost</b> At 29 June 2007	machinery	fittings & equipment	vehicles	
		machinery	fittings & equipment	vehicles	
	At 29 June 2007	machinery £	fittings & equipment £	vehicles £	£
	At 29 June 2007 Additions	machinery £	fittings & equipment £	<b>vehicles £</b> - 69,631	£ 719,280
	At 29 June 2007 Additions Disposals	machinery £ - 298,044 -	fittings & equipment £	• <b>£</b>	719,280 (56,150)
	At 29 June 2007 Additions Disposals At 31 December 2008	machinery £ - 298,044 -	fittings & equipment £	vehicles £ - 69,631 (56,150) - - 13,481	719,280 (56,150) 663,130
	At 29 June 2007 Additions Disposals At 31 December 2008  Depreciation	machinery £ - 298,044 -	fittings & equipment £	• <b>£</b>	719,280 (56,150)
	At 29 June 2007 Additions Disposals  At 31 December 2008  Depreciation At 29 June 2007	machinery £ - 298,044 -	fittings & equipment £	vehicles £ - 69,631 (56,150) - - 13,481	719,280 (56,150) 663,130
	At 29 June 2007 Additions Disposals  At 31 December 2008  Depreciation At 29 June 2007 On disposals	298,044 - 298,044 - - 298,044	fittings & equipment £  351,605  - 351,605	vehicles £ 69,631 (56,150) 13,481	719,280 (56,150) 663,130
	At 29 June 2007 Additions Disposals  At 31 December 2008  Depreciation At 29 June 2007 On disposals Charge for the period	298,044 - 298,044 - 298,044	fittings & equipment £  351,605	vehicles £ 69,631 (56,150) 13,481 (3,521) 12,231	719,280 (56,150) 663,130 (3,521) 117,474

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2008

Work in progress

Work in progress

7	Fixed asset investments			
			ι	Shares in subsidiary undertakings £
	Cost			
	At 29 June 2007			- 634
	Additions			
	At 31 December 2008			634
	Net book value			
	At 31 December 2008			634
	Holdings of more than 20% The company holds more than 20% of the si	hare capital of the following co	mpanies: Shares	
		incorporation	Class	%
	Subsidiary undertakings Bond Bryan Architects (Southern) Limited	England & Wales	Ordinary A	66.70
	The aggregate amount of capital and reser- financial year were as follows:	ves and the results of these u	ndertakings for the	e last relevant
			Capital and reserves 2008	Profit/(loss) for the year 2008
		Principal activity	£	£
	Bond Bryan Architects (Southern) Limited	Architectural services	86,713	85,763 ————

- 11 -

2008

119,041

## NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

9	Debtors	2008
		£
	Trade debtors	3,546,317
	Amounts recoverable on long term contracts	754,663
	Amounts owed by parent and fellow subsidiary undertakings	684,905
	Amounts owed by subsidiary undertakings	317,550
	Prepayments and accrued income	387,684
		5,691,119 ======
10	Creditors: amounts falling due within one year	2008
		£
	Payments received on account	345,644
	Trade creditors	1,500,567
	Amounts owed to subsidiary undertakings	359,988
	Corporation tax	897,410
	Other taxes and social security costs	496,435
	Other creditors	29,671
	Accruals and deferred income	852,866
		4,482,581
11	Provisions for liabilities	
		Deferred tax liability £
	Profit and loss account	7,377
	Balance at 31 December 2008	7,377
		<del></del>
	The deferred tax liability is made up as follows:	
		2008 £

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2008

12	Share capital	2008
	Authorised	£
	712,500 Ordinary A shares of 1p each	7,125
	237,500 Ordinary B shares of 1p each	2,375
	50,000 Ordinary C shares of 1p each	500
		10,000
	Allotted, called up and fully paid	
	712,500 Ordinary A shares of 1p each	7,125
	237,500 Ordinary B shares of 1p each	2,375
		9,500

During the year 712,500 ordinary A shares of 1p each and 237,500 ordinary B shares of 1p each were issued at a premium of £10,009,868.

13	Statement of movements on reserves		
		Share premium account £	Profit and loss account
	Profit for the period	-	3,154,015
	Premium on shares issued during the period	10,009,868	
	Balance at 31 December 2008	10,009,868	3,154,015
14	Reconciliation of movements in shareholders' funds		2008 £
	Profit for the financial period		3,154,015
	Proceeds from issue of shares		10,019,368
	Net addition to shareholders' funds Opening shareholders' funds		13,173,383
	Closing shareholders' funds		13,173,383

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2008

#### 15 Financial commitments

16

At 31 December 2008 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2009:

	Land and buildings 2008 £
Operating leases which expire:	20 500
Within one year In over five years	20,500 234,500
	255,000
Directors' emoluments	2008 £
Emoluments for qualifying services	718,048

Emoluments disclosed above include the following amounts paid to the highest paid director:

Emoluments for qualifying services 107,258

### NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2008

#### 17 Employees

Number of employees	
The average monthly number of employees (including directors) during the period was:	2008 Number
Directors	7
Administration	21
Technical	118
	146
Employment costs	2008
	£
Wages and salaries	4,881,655
Social security costs	522,227
	5,403,882

#### 18 Ultimate parent company

The ultimate parent company is Bond Bryan Holdings Limited.

## NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2008

#### 19 Related party transactions

During the year the company had the following transactions with its related parties:

Bond Bryan Architects (Southern) Limited (subsidiary)	2008 £
Architectural services provided by Architectural services provided to Management charge Amounts due to at the year end Amounts owed at the year end	1,632,075 34,732 426,618 359,988 317,550
Bond Bryan Holdings Limited (ultimate parent company)	
Professional services purchased from Loan balance receivable	330,480 684,905