New Ground Churches

Report and Accounts

Year ended 31 December 2016

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FOR THE YEAR ENDED 31 DECEMBER 2016

COMPANY INFORMATION

Directors/Trustees Dale Barlow

Robert Gwynn David Holden Stephen Mathews Melinda Sopp

Constituted as Company limited by guarantee

Governing Document Memorandum and Articles of Association

Company Registration Number 6281483

Registered Office Kings Centre

33 Amy Road

Oxted RH8 0PW

Independent Examiner John Thacker

Chariot House Limited

44 Grand Parade

Brighton BN2 9QA

Bankers Lloyds Bank plc

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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2016

The directors have pleasure in submitting their Report and Accounts for the year ended 31 December 2016.

Mission

New Ground is a family of churches from different countries, led by Dave Holden. We believe that God has caught us up in His great mission to plant new churches and shape existing churches to make a major difference to the communities in which God has called them to live. We want to see communities positively impacted through signs and wonders, social action and thoughtful cultural engagement by local Christians. We believe that everyone in a community should be blessed by the fact that our churches are there.

As a church is part of New Ground, so New Ground is part of Newfrontiers. This is a network of church families (1,500 churches in more than 80 nations in every continent) all holding to the same vision and values that shape and define us as we take the good news of Jesus to different parts of the globe.

Objects and activities

The objects of the charity are to:

- advance the Christian faith by such means as the charity shall determine from time to time
- relieve sickness, financial hardship and promote and preserve good health.

The directors have had regard for the Charity Commission guidance on public benefit, and particularly the report on 'The Advancement of Religion for the Public Benefit'. Activities undertaken during the year to reflect this and achieve the charity objectives include:

Church planting and multi-site development

There are generally two ways in which churches are planted: one is when a church starts a new church or site in an area within its locality; the other when groups of people move to an area, often a city, where previously they have had little or no contact. At the end of this financial year there were 20 in the first category, ranging from London to Scotland and Guernsey to Holland. In the second category there were six, mainly in cities like Geneva, Berlin and Brussels.

Conferences

The largest event is biennial, and was held at Ashburnham, East Sussex in August 2015. This family camping event is aimed at all members of the church. It provides training in the Christian faith with seminars and sessions for all ages and was attended by about 2,000 people. Preparation and planning is well underway for the next event to be held over the bank holiday weekend in August 2017. In the intervening years we run a leadership conference, which during 2016 was held in Burgess Hill, Sussex. Around 500 people gathered for teaching and training. An offering was taken to support church planting and the ongoing work of the charity, which raised nearly £100,000 through pledges and direct donations.

Other events include Prayer Days, held over 2 days twice a year for church leaders to gather for prayer, news and support. Elders and wives, is a conference to equip and encourage church eldership teams. Connect conference ran towards the end of the year for students and 20s attracting interest from nearly 300 people.

Church support

One of the key benefits of working together with a variety of churches is the depth and breadth of leaders' experience gained over many years. Through a combination of grant funding and churches releasing their senior leaders, teams have been able to travel to a wide range of churches to train, support, develop and encourage leaders especially in both the UK and Europe, but also beyond. It also helps church members to identify with other churches within New Ground and gain a broader perspective of what churches can achieve in a different context.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2016

Training

The New Ground Academy, run by Everyday Church Wimbledon, opened its doors as planned in September 2014 with over 100 students of all ages. Year two started in September 2015 pushed the numbers to over 150. Then in September 2016, with satellite bases operating in Guernsey, The Hague, Edinburgh and Paris, numbers have increased to over 400. The training package is designed to produce leaders who are equipped to lead well in every aspect of church life through a great combination of practical theology, on-the-job coaching, peer interaction and personal mentoring. This is achieved with a good balance between classroom teaching and interactive discussion. Many students have remarked on the way the Academy has impacted their lives and their involvement in the local community. Working with a sphere in Zimbabwe, also part of Newfrontiers, the Academy material is being used to train rural pastors who would otherwise have no access to training.

Working partnerships

The charity is able to pursue its objects through grant funding and working partnerships with charities having similar objectives. This is particularly with New Community Church, SE London and Kings Church, Oxted where David Holden and Dale Barlow (trustees) each hold a position of spiritual responsibility in these respective recipient charities. Having undertaken a review of related party matters the trustees have formed the view, supported by the Independent Examiner, since these individuals do not hold control in those charities that the grants to support these working partnerships are not related party transactions, as defined by the FRS102 SORP.

Governance

The policy and operating decisions of the charity rest with the directors who meet regularly to monitor the activities of the company. In addition the directors have appointed a management team to run the day-to-day activities and to establish and update policies and procedures to reflect the developing work of the charity.

Risk management

Following the thorough review of all major key risks, completed in the accounting period to December 2014, a report was finalised with priorities set according to primary risks and appropriate procedures put in place, including insurance, via brokers competent in this field, to protect the interests of the charity, its employees and directors. Risks are regularly considered and key risks monitored on a regular basis.

Reserves

The reserves policy is regularly reviewed in accordance with Charity Commission guidelines. The charity maintains 3 levels of reserves: restricted, designated and free reserves. With the exception of our contingency, we anticipate using all the 2016 reserves during the course of 2017 in direct activities and continued grant funding for our wider charitable projects. In line with our policy set out below, we intend to seek funding from our supporter churches by summer 2017 for a further programme of charitable projects in 2018.

Restricted funds

These represent donations for specific activities and our policy is to expend these funds as quickly as possible in order to benefit the recipients. At 31 December 2016 the restricted funds stood at £69,775 (2015 - £32,637).

Designated funds

At various times it has been considered beneficial by the directors to allocate reserves to particular projects. At 31 December 2016 the designated funds stood at £51,715 (2015 - £79,136). The level of the reserves held under the policy for contingencies, which are free for use in any area, is set at £12,500 as shown in note 13.

Free reserves

Free reserves are undesignated and the charity's policy is to maintain these at a level between two to three months of regular income. The year-end reserves figure of £34,088 is just under this target.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2016

Directors' Responsibilities

Charity law requires us as directors to prepare financial statements for each accounting year which give a true and fair view of the state of the charity and of its income and expenditure for the year.

- 1. Select suitable accounting policies and apply them consistently.
- 2. Make judgements and estimates that are reasonable and prudent.
- 3. State whether the applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts.
- 4. Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in business.

We are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable us to ensure that the financial statements comply with the Companies Act 2006.

We also have a responsibility to safeguard the assets of the charity and to take reasonable steps to prevent fraud or any other irregularities

Approval

On behalf of the board of directors.

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Dale Barlow 20 June 2017

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF

NEW GROUND CHURCHES

I have examined the accounts for the year ended 31 December 2016 on pages 6 to 15 following which have been prepared on the basis of the accounting policies set out on page 8.

Respective Responsibilities of Directors/Trustees and Examiner

The charity's trustees are responsible for the preparation of accounts. The charity's trustees consider that an audit is not required for this period under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed. It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the Charities Act, and
- state whether particular matters have come to my attention.

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination.

Basis of Examiner's Statement

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Examiner's Statement

In connection with my examination, no matter has come to my attention

- 1. which gives me reasonable cause to believe that in, any material respect, the requirements:
 - to keep accounting records in accordance with section 130 of the Charities Act; and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
- 2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

John Thacker FCA DChA Chariot House Limited 44 Grand Parade

Brighton BN2 9OA

20 June 2017

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2016

		nrestricted funds	Designated funds	Restricted funds	Total 2016	Total 2015
	Notes	£	£	£	£	£
Income and endowments from:		240 721	42 127	F4 200	240 254	447.140
Donations and legacies Charitable activities	2 4	248,721 32,949	43,137 0	56,398 0	348,256 32,949	447,168 166,241
Investments	3	46	0	0	46	28
		£ 281,716	£ 43,137	£ 56,398	£ 381,251	£ 613,437
Expenditure on:	5					
Charitable activities						
Apostolic ministry and extension		170,808	31,625	0	202,433	210,840
Conferences and events		89,130	981	0	90,111	241,771
Mission activities		24,478	52,199	16,643	93,320	176,510
Total resources expended		284,416	84,805	16,643	385,864	629,121
Net incoming/(outgoing) resources before transfers		(2,700)	(41,668)	39,755	(4,613)	(15,684)
Gross transfers between funds		(11,629)	14,247	(2,618)	0	0
Net (expenditure)/income for the Net movement in funds	the yea	ir (14,329)	(27,421)	37,137	(4,613)	(15,684)
Fund balances at 1 January 2016		£ 35,917	£ 79,136	£ 32,637	£ 147,690	163,374
Fund balances at 31 December 2016		£ 21,588	£ 51,715	£ 69,774	£ 143,077	£ 147,690
						

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BALANCE SHEET AS AT 31 DECEMBER 2016

		2016	2015
	Notes	£	£
Current assets			
Debtors	8	19,710	540
Cash at bank and in hand		155,752	195,627
Cuaditana anagunta fallina dua withi	_	175,462	196,167
Creditors: amounts falling due withi one year	n 9	(32,385)	(48,477)
Net assets		£ 143,077	£ 147,690
Income funds			
Restricted funds	12	69,774	32,637
Unrestricted funds:			
Designated funds	13	51,715	79,136
Other charitable funds		21,588	35,917

For the year ended 31 December 2016, the company was entitled to the exemption from audit under Section 477 of the Companies Act 2006 relating to small companies.

Responsibilities of directors/trustees:

- a. The members have not required the charitable company to obtain an audit of its accounts for the period in question in accordance with Section 476 of the Companies Act however, in accordance with Section 145 of the Charities Act 2011 the accounts have been examined by an independent examiner whose report forms part of this document.
- b. The directors/trustees acknowledge their responsibilities for complying with the requirements of the Companies Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The accounts were approved by the Board and signed on their behalf on 20 June 2017.

Dale Barlow

NEW GROUND CHURCHES, a company limited by guarantee. Registered in England No. 06281483 Registered as a charity No. 1121110

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2016

I Accounting Policies

The accounts have been prepared under the historical cost convention, in accordance with applicable accounting standards and follow the Statement of Recommended Practice: Accounting by Charities (FRS102). The charity is a public benefit entity. There are no material uncertainties about the charity's ability to continue as a going concern. The following are the accounting policies which have been applied in dealing with material items:-

a) Donated and grant income

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable.

b) Other income and expenditure

Conference income is taken into account when the event has taken place. Amounts received for events which have not yet taken place are deferred and reflected in creditors as "Accruals". Investment income is taken into account when receivable and expenditure, including irrecoverable VAT, when incurred by the charity, regardless of when payment is made. Grants payable are taken into account at the earlier of when they are paid or become constructive obligations.

c) Funds

Unrestricted funds are donations and other income received or generated for the objects of the charity without specified purpose and are available for purposes as directed by the trustees. Restricted funds are amounts received where the donor has specified the purpose for which it should be used.

d) Fixed assets and depreciation

There are no fixed assets since all equipment for conferences is hired and administrative equipment is loaned by churches in the region.

e) Pension costs

The company operates a defined contribution scheme for certain of its employees. Pension premiums are charged as they are paid.

f) Taxation

The company is a registered charity and is exempt from taxation under the Income & Corporation Taxes Acts.

g) Cashflow statement

The company has prepared a Cash Flow Statement for the year (see note 15).

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

2	Donations and legacies					
		Unrestricted funds £	Designated funds £	Restricted funds £	Total 2016 £	Total 2015 £
	Donations and gifts	£ 248,721	£ 43,137	£ 56,398	£ 348,256	£ 447,168
	Donations and legacies Unrestricted funds: Donations				248,721	231,713
	Conference offerings and gifts				0	231,713
					£ 248,721	£ 231,713
	Designated funds: Conference offerings and gifts Tax repayments				41,923 1,214	66,886 6,673
					£ 43,137	£ 73,559
٠	Restricted funds: Conference offerings and gifts Tax repayments				53,415 2,983 £ 56,398	120,382 21,514 £ 141,896
3	Investments				2016	2015
					2016 £	2013 £
	Investment income receivable				46	28
					£ 46	£ 28

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

	Unrestricted funds	Designated funds	Restricted funds	Total 2016	Total 2015
	£	£	£	£	£
Income from activities to					
further the charity's objects	£ 32,949			£ 32,949	£ 166,241
Charitable activities (income	2)				
Unrestricted funds:					
Conference attendance				32,949	155,209
Admin and consultancy				0	11,032
				£ 32,949	£ 166,241
Expenditure on: Charitable a		Grants	Other	Total	Total
Apostolic ministry and extension	Staff costs £	Grants £	Other costs £	Total 2016 £	Total 2015 £
Apostolic ministry and extension Activities undertaken directly	Staff costs £	£ 94,435	costs £ 8,309	2016 £	2015 £
Apostolic ministry and extension	Staff costs £	£	costs £	2016 £	2015 £ 141,302 69,538
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events	Staff costs £ 17,413 20,636 38,049	94,435 7,817 102,252	8,309 53,823 62,132	2016 £ 120,157 82,276 202,433	2015 £ 141,302 69,538 210,840
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly	Staff costs £ 17,413 20,636 38,049	94,435 7,817 102,252	8,309 53,823 62,132	2016 £ 120,157 82,276 202,433	2015 £ 141,302 69,538 210,840
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly Support costs	17,413 20,636 38,049	94,435 7,817 102,252 791 2,900	8,309 53,823 62,132 41,220 7,333	2016 £ 120,157 82,276 202,433 62,853 27,258	2015 £ 141,302 69,538 210,840 213,100 28,671
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly	Staff costs £ 17,413 20,636 38,049	94,435 7,817 102,252	8,309 53,823 62,132	2016 £ 120,157 82,276 202,433	2015 £ 141,302 69,538 210,840
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly Support costs Total Mission activities	Staff costs £ 17,413 20,636 38,049 20,842 17,025 37,867	94,435 7,817 102,252 791 2,900 3,691	8,309 53,823 62,132 41,220 7,333 48,553	2016 £ 120,157 82,276 202,433 62,853 27,258 90,111	2015 £ 141,302 69,538 210,840 213,100 28,671 241,771
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly Support costs Total Mission activities Activities undertaken directly	Staff costs £ 17,413 20,636 38,049 20,842 17,025 37,867	94,435 7,817 102,252 791 2,900 3,691	8,309 53,823 62,132 41,220 7,333 48,553	2016 £ 120,157 82,276 202,433 62,853 27,258 90,111	2015 £ 141,302 69,538 210,840 213,100 28,671 241,771
Apostolic ministry and extension Activities undertaken directly Support costs Total Conferences and events Activities undertaken directly Support costs Total Mission activities	Staff costs £ 17,413 20,636 38,049 20,842 17,025 37,867	94,435 7,817 102,252 791 2,900 3,691	8,309 53,823 62,132 41,220 7,333 48,553	2016 £ 120,157 82,276 202,433 62,853 27,258 90,111	2015 £ 141,302 69,538 210,840 213,100 28,671 241,771

Governance costs

Total governance costs of £4,026 (2015 - £3,998) have been included in Support costs and divided equally for each Charitable activity and shown above under Other costs.

These costs include payment for independent examination of £1,100 (2015 - £1,100).

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

Grants	Institutions	Individuals	Total 2016	Tota 201
	£	£	£	
Apostolic ministry and extension	150,156	£ 3,804	153,960	130,92
Conferences and events	4,071	0	4,071	1,52
Mission activities	16,643	0	16,643	135,38
	£ 170,870	£ 3,804	£ 174,674	£ 267,83
Details of grants over £1,000 made to it	nstitutions were:			
New Community Church, SE London	For Apostolic ministry		£ 67,200	
Kings Church, Oxted	For Apostolic ministry		£ 23,280	
Stichting NGC, Holland	For Apostolic ministry		£ 46,792	
Centrul Crestin, Brasov	For Apostolic ministry		£ 2,996	
Kings Church Hastings	For Apostolic ministry		£ 1,536	
Crawley Community Church	For Apostolic ministry		£ 8,351	
La Source, Montpellier	For Conferences and events		£ 2,266	
Centrul Crestin, Brasov	For Conferences and events		£ 1,805	
River of Life, Zimbabwe	For Mission activities		£ 16,643	
Charitable activities by fund			2016	201
Apostolic ministry and extension			£	
Unrestricted			170,808	210,84
Designated			31,625	
			£ 202,433	£ 210,840
Conferences and events				
I Innectries d			89,130	241,77
Designated			981	
			981 £ 90,111	
Designated Mission activities			£ 90,111	£ 241,77
<u>Mission activities</u> Unrestricted			£ 90,111	£ 241,77
Designated Mission activities Unrestricted Designated			£ 90,111 24,478 52,199	£ 241,77
Designated Mission activities Unrestricted			£ 90,111	£ 241,77 41,122 3,05 132,333

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

6 Trustees

With the exception of those noted none of the trustees (or any person connected with them) received any remuneration or reimbursed expenses during the year. The following related party transactions, as permitted by the governing document, were made during the year:

Liz Holden (wife of trustee David Holden) was employed during the year as a part-time Support Worker. Payments in the accounting year amounted to £7,200 (2015 - £7,200).

The total amount donated from trustees during the year was £50.

7 Employees

Number of employees

2016	2015
• Number	Number
The average monthly number of employees during the year was:	
Direct charitable 0	0
Administrative 2	2
2	2
Employment costs	£
Wages and salaries 69,571	66,240
Social security costs 5,332	5,096
Other pension costs 6,237	5,405
£ 81,140	£ 76,741

Responsibility for the directing and planning functions sit with the Directors and Core Team. None of the employed staff are considered key management personnel. There were no employees whose annual emoluments were £60,000 or more.

8 Debtors

		2016	2015
		£	£
	Other debtors	2,560	0
	Prepayments and accrued income	17,150	540
		£ 19,710	£ 540
9	Creditors: amounts falling due within one year	•	ſ
	-	-	
	Irade creditors	4,174	7. 4 95
	Trade creditors Constructive grant obligations	4,174 0	7,495 30,000
	Trade creditors Constructive grant obligations Accruals		•

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

10 Share capital

The company is limited by guarantee and does not have a share capital. The liability of each member is limited to a maximum of £10.

II Conduit funding

During the year funds were routed through the company to River of Life, Zimbabwe, to support conference travel expenses, on behalf of the following charity to save on international bank transfer costs.

This figure is not included in the income and expenditure account.

Newfrontiers

£ 5,780

12 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

		M	ovement of fu	nds	
	Balance at I Jan 2016	Incoming resources	Resources expended	Transfers	Balance at 31 Dec 2016
	£	£	£	£	£
Zambezi Ministries	16,000	643	(16,643)	0	0
Brussels church plant	10,000	0	0	0	10,000
Europe support	0	2,618	0	(2,618)	0
Ashburnham 2015	6,637	3,835	0	0	10,472
Leadership 2016	0	39,302	0	0	39,302
Relief fund	0	10,000		0	10,000
	£ 32,637	£ 56,398	£ (16,643)	£ (2,618)	£ 69,774

Zambezi Ministries

This fund was established to facilitate the purchase of a vehicle for a Christian charity in Zimbabwe. A subsequent donation enabled a second vehicle to be purchased in January 2016.

Brussels church plant

The Newfrontiers youth conference, Newday 2015, took an offering from which we received a gift to support our plans for church planting. Originally for Rome, it has been reallocated with the donor's permission.

Europe support

During 2015 and 2016 we committed to grant funding the release of apostolic ministry to develop our focus into Europe. This fund was established following receipt of gifts to support this activity.

Ashburnham 2015

This is part of the offering, taken at our church family conference in August 2015, to support church planting.

Leadership 2016

This is part of the offering, taken at our Leadership conference in June, to support church planting.

Relief fund

This was created from our 2016 conference offering, to provide immediately accessible funds for relief around the world.

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

13 Designated funds

These are unrestricted funds earmarked by the trustees for particular purposes.

	Movement of funds				
	Balance at I Jan 2016	Incoming resources	Resources expended	Transfers	Balance at 31 Dec 2016
	£	£	£	£	£
Apostolic extension	66,636	43,137	(84,805)	14,247	39,215
Contingency	12,500	0	. 0	0	12,500
	£ 79,136	£ 43,137	£ (84,805)	£ 14,247	£ 51,715

The purpose of each designated fund is as follows:

Apostolic extension

This fund was designated to allow for expenditure on significant new church development projects, and the opening balance has been released to support our work in Europe. The income represents the unrestricted element from the Ashburnham 2015 and Leadership 2016 offerings (see above), for the ongoing work of New Ground.

Contingency

Previously drawn from the general budget, it was considered prudent to maintain the fund for unexpected costs.

14 Analysis of net assets between funds

Analysis of net assets between funds	Unrestricted funds	Designated funds	Restricted funds	Total
	£	£	£	£
Fund balances at 31 December 2016 are represented	by:			
Current assets Creditors: amounts falling due within one	53,973	51,715	69,774	175,462
year	(32,385)	0	0	(32,385)
	£ 21,588	£ 51,715	£ 69,774	£ 143,077

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

15 Statement of cash flows		
	Total funds 2016	Total funds 2015
	£	£
Cash flows from operating activities:	6 (20 02 I)	6 10 400
Net cash provided by (used in) operating activities	£ (39,921)	£ 10,689
Cash flows from investing activities;		
Interest from investments	46	
	£ (39,875)	£ 10,717
Change in cash in the year	(39,875)	10,717
Cash at the beginning of the year	195,627	184,910
Cash at the end of the year	£ 155,752	£ 195,627
Reconciliation of net income/(expenditure) to net cash	n flow from operating activities	
Net income/(expenditure) for the year Adjustments for:	(4,613)	(15,684)
Interest from investments	(46)	
71 VI + 11.	(19, Ì70)	(28)
(Increase)/decrease in debtors	.(,)	(28) 31,136
(Increase)/decrease in debtors Increase/(decrease) in creditors	(16,092)	
	• • •	31,136
Increase/(decrease) in creditors	(16,092)	31,136 (4,735)
Increase/(decrease) in creditors Net cash provided by (used in) operating activities	(16,092)	31,136 (4,735)