# **Priory Education Services Limited**

Directors' report and financial statements

Year ended 31 December 2010

Registered number 6244880

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Priory Education Services Limited Directors' report and financial statements Year ended 31 December 2010

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## **Directors' report**

The directors present their report and the audited financial statements of the company for the year ended 31 December 2010

#### Principal activities

The principal activity of the company is the provision of specialist education and care for children who have emotional and behavioural difficulties, autistic spectrum difficulties, Asperger's Syndrome and dyslexia

#### Business review and future developments

The results for the year are set out in the Profit and loss account on page 6 and the position of the company as at the year end is set out in the Balance sheet on page 7

As the company is focussed on the education sector, the performance of the company can be impacted by external factors. The principal factors are changes in the UK government's policy towards outsourcing of education, changes in the regulatory regime and competitive threats from other independent providers. Management uses a range of financial and non-financial indicators to manage the business. These are derived from all areas of the business and include sales growth by unit, occupancy and achieved profit margins. Gross profit margins have improved to 23.2% in 2010 from 20.3% in 2009.

During the year, a charge of £182,000 (2009 £140,000) was recognised in respect of operating exceptional items as noted in note 3

The future developments of the company are aligned to the strategy of the Priory Group, headed by Priory Investments Holdings Limited. The group's strategy for the future development of the business is included in the group's annual report which does not form part of this report.

#### Key performance indicators

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of Priory Investment Holdings Limited, which includes the company, is discussed in the group's annual report which does not form part of this report.

#### Principal risks and uncertainties

From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of the Group and are not managed separately. Accordingly, the principal risks and uncertainties of Priory Investments Holdings Limited, which include those of the company, are discussed in the Group's annual report which does not form part of this report.

## Financial risk management

The company's operations mean that it is exposed to a variety of financial risks that include the effects of changes in credit risk, liquidity risk and interest rate risk. The directors monitor the risks in order to limit the adverse effects on the financial performance by reviewing levels of debt finance and the related finance costs, however these are integrated with the risks of group and not managed separately Accordingly, the financial risk management policies of Priory Investment Holdings Limited, which include those of the company, are discussed in the group's annual report which does not form part of this report

## Directors' report (continued)

#### Going concern

The ultimate parent company, Priory Investments Holdings Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

#### **Dividends**

The directors do not recommend the payment of a dividend (2009 £nil)

#### Directors

The directors who held office during the year and up to the date of signing the financial statements were as follows

C Thompson P Scott M Franzidis H Sharpe J Lock

In accordance with the articles of association, no directors retire by rotation

## **Employees**

The directors recognise that the continued position of the company in the education sector depends on the quality and motivation of its employees and as such the company is committed to pursue employment policies, which will continue to attract, retain and motivate its employees. In addition, employees are encouraged to participate in the performance of the Group through share ownership by the Employee Incentive Trust.

Good and effective employee communications are particularly important, and throughout the business it is the directors' policy to promote the understanding by all employees of the company's business aims and performance. This is achieved through internal publications, presentations on performance and a variety of other approaches appropriate for a particular location. Employees are consulted on issues through workshops, which are run regularly across the Group

The directors believe that it is important to recruit and retain capable and caring staff regardless of their sex, marital status, race or religion. It is the company's policy to give full and fair consideration to applications for employment from people who are disabled, to continue wherever possible the employment of and to arrange appropriate training for, employees who become disabled and to provide equal opportunities for the career development, training and promotion of disabled employees

## Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office

## **Directors' report** (continued)

#### Provision of information to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

By order of the board

Done Hav

D Hall Company secretary Priory House Randalls Way Leatherhead Surrey KT22 7TP

10 March 2011

## Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Done Hall

D Hall Company Secretary 10 March 2011

## Independent auditors' report to the members of Priory Education Services Limited

We have audited the financial statements of Priory Education Services Limited for the year ended 31 December 2010 which comprise the Profit and Loss Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

## Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 4 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Richard Bunter (Senior Statutory Auditor)
For and on behalf of PricewaterhouseCoopers

Chartered Accountants and Statutory Auditors Newcastle-Upon-Tyne 10 March 2011

# Profit and loss account for the year ended 31 December 2010

	Note	2010 £000	2009 £000
Turnover Cost of sales	2	92,479 (70,986)	86,350 (68,864)
Gross profit		21,493	17,486
Administrative expenses (including operating exceptional costs of £182,000, 2009 £140,000)		(5,217)	(5,892)
Operating profit Loss on termination of operations Profit on disposal of fixed assets	3	16,276 - 80	11,594 (268) 58
Profit before interest and tax Net interest payable and similar charges	6	16,356 (1,599)	11,384 (4,130)
Profit on ordinary activities before taxation Tax charge on profit on ordinary activities	3 7	14,757 (5,588)	7,254 (1,724)
Profit for the financial year	15	9,169	5,530

The results for the year and the prior year derive from continuing activities

The company had no other recognised gains or losses for the year other than the profit above, therefore no statement of total recognised gains and losses is presented

There is no difference between the profit on ordinary activities before taxation and the profit for the financial year stated above and their historical cost equivalents

Ba	lance	she	et
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at 31 December 2010					
	Note	2000	2010	cooo	2009 £000
Fixed speets		£000	£000	£000	2000
Fixed assets Investments	8		_		_
Intangible assets	ğ		30,270		32,112
Tangible assets	10		48,382		41,927
			78,652		74,039
Current assets			70,032		14,000
Debtors	11	63,238		51,044	
Cash at bank and in hand		6,295		4,693	
		69,533		55,737	
Creditors amounts falling due within					
one year	12	(60,513)		(51,413)	
Net current assets			9,020		4,324
					78,363
Total assets less current liabilities			87,672		10,303
Creditors amounts falling due after more than one year	13		(79,026)		(78,887)
Provisions for liabilities and charges	11		(1)		-
Net asset/(liabilities)			8,645		(524)
Net asser(nabilities)					
Capital and reserves					
Called up share capital	14		10		10
Profit and loss account	15		8,635		(534)
Total shareholders' funds/(deficit)	16		8,645		(524)

The financial statements on pages 6 to 20 were approved by the board of directors on 10 March 2011 and were signed on its behalf by

J Lock Director

## Notes to the financial statements

## 1 Accounting policies

The following accounting policies have been applied consistently in the company's financial statements

#### Basis of preparation

The financial statements have been prepared in accordance with applicable UK accounting standards and UK company law and under the historical cost accounting rules

The ultimate parent company, Priory Investments Holdings Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least 12 months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

The company is exempt by virtue of section 401 of the Companies Act 2006 from the requirement to prepare group accounts on the grounds that it is included in the consolidated financial statements of a parent undertaking. These financial statements present information about the company as an individual undertaking and not about its group.

Under Financial Reporting Standard 1 'Cash flow statements' (revised 1996) the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own publicly available consolidated financial statements

As the company is a wholly owned subsidiary of Priory Investments Holdings Limited, the company has taken advantage of the exemption contained in Financial Reporting Standard 8 'Related party disclosures' and has therefore not disclosed transactions or balances with entities which form part of the group, being the period expected to benefit

#### Investments

Investments in subsidiaries are stated at cost less provision for any impairment in value

#### Goodwill

Goodwill relating to acquisitions of businesses, which represents the excess of the fair value of the consideration paid over the fair value of the assets and liabilities acquired, is capitalised in the balance sheet in the year of acquisition and amortised over a period not exceeding 20 years, being the period expected to benefit

## Tangible assets and depreciation

Tangible assets are stated at cost, net of accumulated depreciation and any provision for impairment Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use

Assets in course of construction represent the direct costs of purchasing, constructing and installing tangible fixed assets ahead of their productive use. No depreciation is provided on an asset that is in the course of construction until it is completed and transferred to an asset heading that is appropriate

Depreciation is provided to write off the cost or valuation less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows

Freehold buildings Short leasehold properties Fixtures and fittings Motor vehicles 50 years

over the period of the lease

3 to 16 years

over the shorter of the lease and 4 years

## 1 Accounting policies (continued)

## Tangible assets and depreciation (continued)

Land is not depreciated on the basis that land has an unlimited life

The expected useful lives of the assets to the business are re-assessed periodically in light of experience

## Asset impairment

Goodwill and tangible assets are tested for impairment by management when a trigger event that might affect asset values has occurred. An impairment loss is recognised in the profit and loss account to the extent that the carrying amount cannot be recovered either by selling the asset or by the discounted future earnings from an income-generating unit, which is an individual business operational unit. Goodwill is also subject to an impairment review at the end of the first full year following an acquisition.

#### Leases

Assets acquired under finance leases are capitalised at cost and depreciated over the shorter of the term of the lease and the useful lives for tangible assets set out above. The capital element of future rentals is included within creditors. Interest is charged to the profit and loss account over the period of the lease in proportion to the balance of the capital payments outstanding. Operating lease rentals are charged to the profit and loss account on a straight-line basis over the period of the lease.

#### Post-retirement benefits

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged against profits represents the contributions payable to the scheme in respect of the accounting period.

The company participated in the Teachers' Pension Scheme ("the scheme") which is a government funded final salary scheme. The company is unable to identify its share of the underlying assets and liabilities of the scheme in which it participates on a consistent and reliable basis. It has therefore taken advantage of the exemption under Financial Reporting Standard 17 paragraph 9 to treat the scheme as a defined contribution scheme.

#### **Taxation**

The charge for taxation is based on the profit for the year and takes into account taxation deferred Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by Financial Reporting Standard 19 'Deferred tax' Deferred tax assets are recognised to the extent that it is more likely than not that they will be recovered

## Group relief

Payment is generally made for group relief at the current tax rate at the time of first estimating the tax provision. To the extent that amendments are subsequently made to the group relief plan, there is generally no payment or receipt in respect of change.

## Turnover and revenue recognition

Turnover represents the amounts (excluding value added tax) derived from the provision of services to customers. Revenue is recognised as the services are provided. Revenue is recognised as the services are provided. Revenue invoiced in advance is included in deferred income until service is provided. Revenue in respect of services provided but not yet invoiced by the period end is included within accrued income.

## 2 Turnover and profit on ordinary activities before taxation

The company's turnover, profit on ordinary activities before taxation and net liabilities arise primarily from its principal activity of the provision of specialist education and care for children who have emotional and behavioural difficulties, autistic spectrum difficulties, Asperger's Syndrome and dyslexia in the United Kingdom

## 3 Profit on ordinary activities before taxation

Profit on ordinary activities before taxation is stated after charging/ (crediting)	2010 £000	2009 £000
Auditors' remuneration (inclusive of Value Added Tax)	18	23
Depreciation and other amounts written off tangible assets		
Owned	1,911	1,643
Leased	1,590	1,460
Amortisation of goodwill	1,842	1,843
Rentals under operating leases	·	
Hire of plant and machinery	148	130
Other operating leases	11,350	10,969
Operating exceptional items		
- re-organisation and rationalisation costs	182	140
Loss on termination of an operation	-	268
Profit on disposal of fixed assets	(80)	(58)

The costs of £182,000 (2009 £140,000) incurred in the year primarily relate to employee redundancy payments made as the company re-organised and streamlined its operations

The loss on termination of an operation in the prior year relates to the costs associated with the closure of Condover Horizon school

#### 4 Remuneration of directors

	2010 £000	2009 £000
Directors' emoluments	160	255 12
Contributions to money purchase pension schemes	12 	12

The emoluments stated above are in respect of one director (2009 one). The costs relating to the other directors' services have been borne by Priory Central Services Limited, a fellow group company. No amounts have been recharged to the company in respect of the other directors' services and the directors do not believe that it is practical to allocate these costs between group companies.

## 5 Staff numbers and costs

The average number of persons employed by the company (including directors) during the year analysed by category, was as follows

by category, was as follows	Number of employees	
	2010	2009
By activity	4.400	1 422
Teachers and social workers Administrative staff	1,462 478	1,432 366
Administrative stan	476	
	1,940	1,798
The account of the control of the co	<del>2</del>	
The aggregate payroll costs of these persons were as follows	2010	2009
	£000	£000
	£000	2000
Wages and salaries	36,089	34,800
Social security costs	3,119	2,987
Other pension costs (note 19)	1,329	1,333
	40,537	39,120
6 Net interest payable and similar charges		
	2010	2009
	£000	£000
Interest payable and similar charges	_	_
On bank overdrafts	6	5
Interest payable to group undertakings	25	2,578 60
Finance charges payable in respect of finance leases	63	
Finance charges payable in respect of finance leases with group undertaking	1,505	1,507
	1,599	4,150
Interest receivable and similar income On bank deposits	_	(20)
on burn deposite		
	1,599	4,130
	<del></del>	

## 7 Tax on profit on ordinary activities

	2010 £000	2009 £000
UK corporation tax Current tax charge ansing in the year Current tax adjustment in respect of prior years	5,334 78	2,627 (728)
Total current tax	5,412	1,899
Deferred tax charge ansing in the year Deferred tax adjustment in respect of prior years	(31) 207	31 (206)
Total deferred tax	176	(175)
Total tax charge	5,588	1,724

The current tax charge of £5,412,000 (2009 £1,899,000) on profits for the year has been relieved by the surrender of losses by other group companies in exchange for payment of the same amount

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 28% (2009 28%). The actual tax charge for the year is higher (2009 lower) than the standard rate for the reasons set out in the following reconciliation.

	2010 £000	2009 £000
Profit on ordinary activities before tax	14,757	7,254
Tax on profit on ordinary activities at standard rate	4,132	2,031
Factors affecting charge for the year		
Depreciation in excess of/(less than) capital allowances	66	(94)
Capital allowances adjustment	(26)	(284)
Other timing differences	(35)	63
Depreciation of non-qualifying assets	669	378
Expenses not deductible for tax purposes (including goodwill amortisation)	528	533
Adjustment to tax charge in respect of prior years	78	(728)
Total current tax charge for the year	5,412	1,899

A number of changes to the UK Corporation tax system were announced in the June 2010 Budget Statement. The Finance (No 2) Act 2010, which was substantively enacted on 20 July 2010, includes legislation reducing the main rate of corporation tax from 28% to 27% from 1 April 2011. Further reductions to the main rate are proposed to reduce the rate by 1% per annum to 24% by 1 April 2014. The proposed reductions of the main rate of corporation tax by 1% per annum to 24% by 1 April 2014 are expected to be enacted separately each year.

## 8 Investments

Shares in group undertakings	Total £
Cost At 1 January 2010 and 31 December 2010	2
Provisions At 1 January 2010 and 31 December 2010	•
Net book value	
At 31 December 2010	2
At 31 December 2009	2
	<del></del>

The subsidiary undertakings in which the company's direct interest at the year end is more than 20% are as follows

Principal activities Class and percentage

of share held

Priory (Thetford 1) Limited Non-trading 100% ordinary Priory (Thetford 2) Limited Non-trading 100% ordinary

The directors consider that the carrying value of the investment is supported by its underlying net assets

## 9 Intangible assets

	Goodwill £000
Cost	
At 1 January 2010 and 31 December 2010	36,886
A	<del></del>
Amortisation At 1 January 2010	4,774
Charge for the year	1,842
•	<del></del>
At 31 December 2010	6,616
Net book value	
At 31 December 2010	30,270
At 31 December 2009	32,112
	<del></del>

## 10 Tangible assets

io fallgible accord					
	Land and buildings £000	Assets in course of construction £000	Fixtures and fittings £000	Motor vehicles £000	Total £000
Cost					
At 1 January 2010	31,785	1,341	14,531	1,870	49,527
Additions	2,281	2,067	4,644	1,084	10,076
Disposals	(1)		(9)	(559)	(569)
Transfers	3,400	(3,400)		-	
At 31 December 2010	37,465	8	19,166	2,395	59,034
Accumulated depreciation					
At 1 January 2010	3,002	-	3,660	938	7,600
Charge for the year	1,181	-	1,754	566	3,501
Disposals	-	-	-	(449)	(449)
At 31 December 2010	4,183	-	5,414	1,055	10,652
Net book value	<del></del>				
At 31 December 2010	33,282	8	13,752	1,340	48,382
At 31 December 2009	28,783	1,341	10,871	932	41,927
The net book value of assets held und	er finance lease	s included wit	thin tangible a	ssets was as f	ollows
				2010	2009
				£000	£000
Land and buildings				22,415	23,436
Fixtures and fittings				24	29
Motor vehicles				1,315	932
				23,754	24,397
Depreciation for the year in respect of	assets held und	er finance lea	ises was as fo	ollows	= <u></u>
Doprodiction to the year in respect of				2010	2009
				£000	£000
Land and buildings				1,021	1,021
Fixtures and fittings				5	5
Motor vehicles				564	434
				1,590	1,460

## 10 Tangible assets (continued)

Freehold and leasehold land and buildings	2010 £000	2009 £000
Freehold Short leasehold	10,867 22,415	5,347 23,436
	33,282	28,783

Included in land and buildings is freehold land of £1.2 million as at 31 December 2010 (2009 £1.2 million) which is not depreciated

#### 11 Debtors

	2010 £000	2009 £000
Trade debtors Amounts due from group undertakings Other debtors Prepayments and accrued income Deferred tax asset	4,692 57,899 79 568	6,251 44,180 52 386 175
	63,238	51,044

Amounts due from group undertakings due within one year are non-interest bearing and repayable on demand

An analysis of deferred tax (liabilities)/assets included within provisions for liabilities and charges (2009 debtors) is as follows

40510707 10 40 10110110		£000
Deferred tax At beginning of the year Credit for the year		175 (176)
At end of the year		(1)
Deferred tax arises on the following timing differences	2010 £000	2009 £000
Accelerated tax depreciation Short term timing differences	(163) 162	(78) 253
	(1)	175
	=======================================	

## 12 Creditors: amounts falling due within one year

	2010	2009
	£000	£000
Trade creditors	1,064	1,400
Amounts due to group undertakings	16,936	15,324
Obligations under finance lease contracts (note 13)	447	377
Obligation under finance lease contracts with group undertakings (note 13)	1,725	1,683
Group relief payable	5,412	1,899
Taxation and social security	1,009	998
Other creditors	1,601	1,042
Accruals and deferred income	32,319	28,690
	60,513	51,413

Amounts due to group undertakings are unsecured, non-interest bearing and repayable on demand

## 13 Creditors: amounts falling due after more than one year

	2010	2009
	£000	£000
Amounts owed to group undertakings	54,325	54,325
Obligations under finance leases	1,003	644
Obligation under finance lease contracts with group undertaking	23,698	23,918
	79,026	78,887
Obligations under finance leases are payable as follows		<del>,</del>
, , , , , , , , , , , , , , , , , , ,	2010	2009
	£000	£000
Within one year	447	377
In more than one year, but not more than five years	1,003	644
	4.450	1.021
	1,450	1,021

## 13 Creditors: amounts falling due after more than one year (continued)

Obligations under finance leases with group undertakings are paya	able as follows	
	2010	2009
	£000	£000
Within one year	1,725	1,683
in more than one year, but not more than five years	7,341	7,162
After five years	16,357	16,756
	25,423	25,601

Amounts due to group undertakings are unsecured, bear interest at LIBOR plus 2 25% per annum and are repayable on demand. It is not expected that the demand would be made or that these amounts will be paid within one year and accordingly these amounts have been shown as amounts falling due after more than one year.

During the current year, no interest was payable on certain amounts due to group undertakings as the company received a special dispensation from HMRC which negated the need for interest to be charged

## 14 Called up share capital

	2010 £	2009 £
Authorised 10,000 ordinary shares of £1 each	10,000	10,000
Allotted and fully paid 10,000 ordinary shares of £1 each	10,000	10,000

#### 15 Profit and loss account

At 1 January 2010	(534)
Profit for the financial year	9,169
At 31 December 2010	8,635

£000

## 16 Reconciliation of movements in shareholders' funds/(deficit)

	2010 £000	2009 £000
Profit for the financial year	9,169	5,530
Net addition to shareholders' funds Opening shareholders' deficit	9,169 (524)	5,530 (6,054)
Closing shareholders' funds/(deficit)	8,645	(524)

## 17 Contingent liabilities

The company has entered into banking facilities set-off agreements in respect of which guarantees have been given. The aggregate amount outstanding under the agreements was £nil at 31 December 2010 (2009 £nil)

At 31 December 2010, bank loans of a fellow group undertaking were secured by fixed and floating charges over all the assets of the company

The company's ultimate parent undertaking, Priory Investments Holdings Limited, was acquired by Crown Newco 3 plc on 4 March 2011 (see note 20). On 3 February 2011, Crown Newco 3 plc issued £600m of high yield bonds, comprising £425m senior secured notes with a fixed rate of 7 0% and £175m senior unsecured notes with a fixed rate of 8 875%, with maturity dates of 15 February 2018 and 15 February 2019 respectively. The proceeds from the issue of the bonds were held in escrow until 4 March 2011 when the sale of Priory Investments Holdings Limited to Crown Newco 3 plc was completed. On completion of the sale, all bank loans of fellow group undertakings were repaid in full. The senior secured notes issued by Crown Newco 3 plc are secured by fixed and floating charges over the assets of the company.

## 18 Commitments

 Capital commitments at the end of the financial year, for which no provision has been made, are as follows

follows	2010 £000	2009 £000
Contracted	236	974

b) Annual commitments under non-cancellable operating leases are as follows

		2010	Land and	2009
	Land and buildings £000	Other £000	buildings £000	Other £000
Operating leases which expire	74	44	25	55
Within one year In the second to fifth years inclusive	74 245	123	9	75
Over five years	10,905	-	10,958	-
	<del></del>	<del></del>		
	11,224	167	10,992	130

#### 19 Pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the period represents contributions payable by the company to the fund and amounted to £535,000 (2009 £546,000)

The company participated in the Teachers' Pension Scheme ("the scheme") which is a government funded final salary scheme. The pension charge for the year was £794,000 (2009 £787,000). The company is unable to identify its share of the underlying assets and liabilities of the scheme in which it participates on a consistent and reliable basis. It has therefore taken advantage of the exemption under Financial Reporting Standard 17 paragraph 9 to treat the scheme as a defined contribution scheme.

As at 31 December 2010, there were outstanding contributions of £147,000 (2009 £155,000)

## 20 Ultimate parent company and controlling party

The company's immediate parent company, which is incorporated in the Cayman Islands, is Priory Holdings Company No 3 Limited

At 31 December 2010, the company's ultimate parent company was Priory Investments Holdings Limited (incorporated in the Cayman Islands), which is the parent undertaking of the smallest and largest group to consolidate these financial statements. A copy of the consolidated financial statements can be obtained from the Company Secretary at Priory House, Randalls Way, Leatherhead, Surrey. KT22 7TP. At that date, the directors considered that there was no ultimate controlling party of the company.

On 4 March 2011, Priory Investments Holdings Limited was acquired by Crown Newco 3 plc, a subsidiary of Crown Newco 1 Limited. As a result of the transaction, the company's ultimate parent company from 4 March 2011 onwards is Crown Newco 1 Limited (incorporated in England). Crown Newco 1 Limited is beneficially owned by funds managed by Advent International Corporation which is considered by the directors to be the ultimate controlling party of the company.