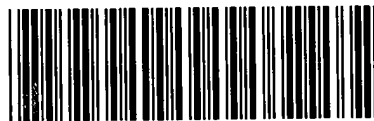


Knight Dragon Investments Limited

Annual report and financial statements

Registered number 6231628
For the year ended 31 March 2021

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Knight Dragon Investments Limited
Annual report and financial statements
For the year ended 31 March 2021

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Group strategic report

Business review

Knight Dragon Investments Limited ("the Company") and its subsidiaries (collectively "the Group") has planning consent for 17 million sq ft of development at Greenwich Peninsula, incorporating 15,720 residential units, offices, retail, food and beverage, and the infrastructure to support a community of this size.

Under principal agreements with the Greater London Authority ("GLA"), a Group subsidiary company, Knight Dragon Developments Limited ("KDDL"), has been granted land management rights to 147 acres of Greenwich Peninsula (excluding The O₂ and surrounding areas). KDDL's principal role is as master planner for the site. It is also obliged under the agreements to design, programme and deliver the requisite infrastructure services for the effective and efficient delivery of development projects. It is able to manage this infrastructure investment by drawing down plots for direct development or sale to coincide with demand.

During the year to 31 March 2021, the Group's investment and development subsidiaries were involved in the following activities:

- KDDL continued in its role as master developer of Greenwich Peninsula. The main activity during the year was the resolution of RBG to approve the revised masterplan at Planning Board in November 2020. KDDL continue to work with RBG and the GLA to agree the s106. This increases the number of planned residential homes from 15,720 to over 17,500 and increases the provision of affordable housing from 25% to 28%. KDDL's other activities in the year have included general marketing activities for the Group and the design, construction and installation of site-wide infrastructure.
- Knight Dragon (N0205) Limited and Knight Dragon N0206 Limited continued to sell the remaining private residential units in buildings 1, 2, 3 and 5 Upper Riverside.
- Building 4 Upper Riverside was refinanced with the acquiring group entity, Upper Riverside Residential Limited, continuing to let the 191 residential units on assured shorthold tenancy agreements.
- Construction progressed on the Design District, a new creative destination comprising 14 buildings by eight separate architectural practices. The first of these 14 buildings reached practical completion and was subsequently let to Ravensbourne University. The remaining 13 buildings are expected to complete in phases over the next six months.

As the Group's principal activities are the development and sale of property, primarily residential accommodation, its future trading performance is largely dependent on the London residential property market. The impact of the Covid-19 pandemic was evident through a significant reduction in viewing and sales activity in the first quarter of the year due to both government restrictions and buyer uncertainty. Sales activity increased in the second and third quarters back towards more normal levels.

The Group's future profitability is also partly dependent on property construction and development costs. These costs are subject to fluctuations in the commodity and labour markets and in interest and inflation rates.

The Group's loss before tax of £25.2m (2020: £36.2m) for the financial year is partly a result of fair value losses of investment properties of £3.7m (2020: £17.5m). In addition, sales and marketing costs are expensed to the consolidated statement of comprehensive income as incurred whereas the associated project revenues will generally be recognised in future years.

Despite the loss for the year, in the opinion of the directors, the Group remains well-positioned ultimately to generate satisfactory profits from its business activities in future periods.

Key performance indicators

The Group considers the following key performance indicators in analysing the business's performance.

During the year, the construction of no new residential units were completed (2020: 541 units).

Revenue amounted to £83.3m (2020: £141.5m) representing a decrease of 41% year on year which reflects the profile of development activity and completions within the five buildings comprising the Upper Riverside district and reduction in sales activity as a result of the Covid-19 pandemic towards the beginning of the year.

Net assets of the Group at 31 March 2021 were £161.3m (2020: £187.8m).

Group strategic report (*continued*)

Future developments

Future developments of the Group include the completion and occupancy of the Design District which is scheduled to complete in phases throughout August/September 2021. The Group is also carrying out planning and design for the development of a new residential building, with construction anticipated to commence in late 2021.

The Group will continue to review development opportunities on the Peninsula so that development is commenced and completed in appropriate market conditions.

s172(1) Statement

The following disclosure describes how the directors have had regard to the matters set out in section 172(1)(a) to (f) and forms the directors' statement required under section 414CZA of The Companies Act 2006.

Shareholders

The immediate and ultimate parent undertakings and controlling parties are set out in note 27 of the financial statements.

The continued support of our parent companies in continuing to make available the loans already provided, and our ability to access additional shareholder capital if needed, is of vital importance to the long-term success of our business.

Through our engagement activities, we strive to obtain shareholder support of our strategic objectives and how we execute them. The key mechanism for engagement is through direct liaison between the directors of the Company and those of the parent companies.

We regularly engage with the parent companies regarding the timing of our short to medium term development programme and the consequential funding requirements that may be needed to deliver it.

Lenders

Our primary business activities are capital intensive, requiring large up-front investment and therefore continued access to capital is of vital importance to the long-term success of our business. We have several lenders with whom we have forged strong relationships over many years and with whom we engage in order to obtain funding support for our strategic and financial objectives. Engagement is largely done through meetings and negotiations with our key relationships and via ongoing compliance monitoring.

The key topic of engagement during the year included the refinancing of the second phase of our Upper Riverside development, which was finalised at the start of the year in April 2020. This has resulted in a longer-term investment facility secured against one of the buildings which is being held as investment property to generate rental income and to benefit from longer-term capital appreciation.

Suppliers

We have a limited number of very large suppliers which are typically national or international construction companies, and also a large number of smaller independent supplier businesses.

Our suppliers are fundamental to the quality of our products and to ensuring that as a business we meet the high standards of delivery and service that we set ourselves and on which our customers judge us. Engagement is predominantly done at senior management level by working with our suppliers collaboratively to achieve common goals.

As is typical in the construction industry, we generally agree relatively short payment terms with our building contractors in recognition of the cashflow requirements for their business. For smaller suppliers, we generally operate in line with each supplier's requested payment terms, other than in a small number of cases where we feel those terms unfairly favour the supplier or are not in line with industry norms.

Group strategic report (*continued*)

Staff

The Group's success is reliant on the commitment of our staff who are employed by KDDL. We engage with our staff to ensure we are fostering an environment that they are happy to work in and that best supports their well-being.

In addition to regular face-to-face meetings between the directors and staff, our key engagement activity takes place through quarterly 'Town Hall' meetings, where the Company meets as a whole to discuss recent activities and to answer questions raised by staff. Clear goals are set by the directors and progress is updated against those goals throughout the year. There are also quarterly management meetings in order for senior management to discuss key topics and communicate information throughout the organisation.

The onset of the Covid-19 pandemic towards the end of the last financial year presented a new challenge for the business and our staff. In response to these conditions, and in line with the protocols set by government, the directors decided to move all staff, other than a small number of site-required employees, to home working. This operational format continued throughout most of the year with the majority of staff returning to the office on a part-time basis towards the end of the year.

Customers and community

Due to the nature of the development we are undertaking, being a single development project spanning the course of many years, we view engagement with our customers and local community to be of vital importance to achieving our long-term objectives.

We primarily engage with existing customers through our customer services and aftercare teams during and after the move-in process. We also engage with our residents and local communities through a series of place making activations throughout the year. Due to the Covid-19 pandemic, the number of events held during the year was greatly reduced and the *Now Gallery* was closed for the most part. Since the year end, we are delighted to have already held several outdoor events for our residents and wider community and look forward to holding more throughout the summer.

We regularly look for other ways to enhance the customer experience both before and after sale. During the year, we continued to work on the development of a new resident portal via which all our residents will be able to manage their property matters with us online.

Local government

KDDL is party to agreements with the GLA, which give the Group exclusive rights to develop 147 acres of Greenwich Peninsula. In addition, the Group must obtain planning permission from the Royal Borough of Greenwich ("RBG") for any development activity that we undertake. Fostering collaborative relationships with both these parties is of key importance to our business.

We primarily engage with the GLA through regular project team meetings and the setting of our annual business plan which describes our planned activities for the following three years. Engagement with RBG is through regular discussions relating to planning applications and permissions and other development matters.

A key topic of engagement during the year was our revised masterplan, which was approved in November 2020, subject to s106 agreement.

Principal decisions

When making decisions, the directors ensure they act in the way that they consider would most likely promote the Group's success for the benefit of its members as whole, whilst in doing so having regard for the likely consequences of any decision in the long term, the interests of the Group's employees, the need to foster the Group's business relationships with suppliers, customers and other stakeholders, the impact of operations on the community and the environment, and maintaining a reputation for high standards of business conduct.

The principal decisions taken by the directors during the year, and how the directors have made them with regard for stakeholders, are reflected in the sections above.

Group strategic report (continued)

Risks and uncertainties

The financial risk management objectives and policies of the Group and the Company, together with an analysis of the exposure to such risks, as required under the Companies Act are set out in note 23 of the notes to the financial statements.

Significant judgements, estimates and assumptions made by the directors are also disclosed in note 1 of the financial statements.

Covid-19 continues to be a situation of concern and continues to adversely impact global commercial activities. However, the progress that has been made to combat the pandemic, in particular the global vaccination rollout, will hopefully enable more typical market conditions to return and for the Group to mitigate significant reduction in business and operational performance.

The directors continue to monitor developments relating to Covid-19 and will continue to adjust the Group's operational response in line with existing business continuity plans and on guidance from global health organisations, government bodies and general pandemic response best practices.

Notwithstanding these risks and uncertainties, the Group is engaged in a long-term project and the fundamental imbalance between supply and demand of residential accommodation in London is unlikely to be fully addressed in the near future.

Environment

The Group recognises the importance of its environmental responsibilities, monitors its impact on the environment, and designs and implements policies to reduce any damage that might be caused by the Company's activities. Initiatives designed to minimise the Company's impact on the environment include the safe disposal of construction waste and recycling.

On behalf of the board



S Lee
Director

Level 9, 6 Mitre Passage
Greenwich Peninsula
London, SE10 0ER

13 August 2021

Directors' report

The directors present the directors' report and financial statements for the year ended 31 March 2021.

Principal activities

Knight Dragon Investments Limited ("the Company") is a limited company incorporated and domiciled in the United Kingdom. The address of its registered office is Level 9, 6 Mitre Passage, Greenwich Peninsula, London SE10 0ER. The consolidated financial statements comprise the Company and its subsidiaries (collectively "the Group" and individually "Group companies").

The Company's principal activity is the investment in property development entities.

Proposed dividend

The directors do not recommend the payment of a dividend (2020: £nil).

Going concern

The directors believe that it remains appropriate to prepare the financial statements on a going concern basis for the reasons set out in note 1 in the accounting policies.

Information included in the strategic report

In accordance with s414C(11) of the Companies Act 2006, information relating to future developments and risks and uncertainties facing the Group have been included within the strategic report.

Directors and directors' interests

The directors who held office during the year were as follows:

S Lee
J Rann
R Margree
P Tsang
P Elliott
D Heininger (resigned 19 March 2021)
P Voit (resigned 19 March 2021)

None of the directors who held office at the end of the financial year had any disclosable interest in group undertakings as recorded in the register of directors' interests. No other directors served during the year.

Directors' indemnities

The Company maintains directors' and officers' liability insurance which provides appropriate cover for legal action brought against its directors in relation to certain losses and liabilities which the directors may incur to third parties in the course of acting as directors or employees of the Company or of any associated company.

Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

Pursuant to Section 487 of the Companies Act 2006, KPMG LLP will be deemed to be reappointed and therefore continue in office.

Directors' report (*continued*)

Statement of directors' responsibilities in respect of the strategic report, the directors' report and the financial statements

The directors are responsible for preparing the Annual Report and the Group and parent company financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare group and parent company financial statements for each financial year. Under that law they have elected to prepare both the Group and the parent company financial statements in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006 and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and parent company and of the Group's profit or loss for that period. In preparing each of the Group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006;
- assess the Group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

On behalf of the board



R Margree
Director

Level 9, 6 Mitre Passage
Greenwich Peninsula
London, SE10 0ER

13 August 2021

Independent auditor's report to the members of Knight Dragon Investments Limited

Opinion

We have audited the financial statements of Knight Dragon Investments Limited ("the Company") for the year ended 31 March 2021 which comprise the consolidated statement of comprehensive income, the Group and Company statements of financial position, the Group and Company statements of changes in equity, the Group and Company statements of cash flows and related notes, including the accounting policies in note 1.

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the parent company's affairs as at 31 March 2021 and of the Group's loss for the year then ended;
- the Group financial statements have been properly prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006;
- the parent company financial statements have been properly prepared in accordance with international accounting standards in conformity with the requirements of, and as applied in accordance with the provisions of, the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Group or the Company or to cease their operations, and as they have concluded that the Group and the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Group's business model and analysed how those risks might affect the Group and Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Group or the Company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Group or the Company will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

Independent auditor's report to the members of Knight Dragon Investments Limited *(continued)*

- Enquiring of as to the Group's high-level policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that Group management may be in a position to make inappropriate accounting entries and the risk of bias in accounting estimates and judgements such as the valuation of investment property and impairment of inventories. On this audit we do not believe there is a fraud risk related to revenue recognition because the Group's income primarily arises from contractual sales of residential units recognised at a point in time at completion of the sale which is non-judgmental and straightforward, with limited opportunity for manipulation.

We did not identify any additional fraud risks.

We also performed procedures including:

- Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted to unusual accounts.
- Assessing significant accounting estimates for bias.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the directors and other management (as required by auditing standards), the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: health and safety, landlords and tenants legislation, building regulations, anti-bribery, employment law and certain aspects of company legislation recognising the nature of the Group's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Independent auditor's report to the members of Knight Dragon Investments Limited *(continued)*

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 6, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Independent auditor's report to the members of Knight Dragon Investments Limited *(continued)*

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Craig Steven-Jennings (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
15 Canada Square
London
E14 5GL
13 August 2021

Consolidated statement of comprehensive income
for the year ended 31 March 2021

	Note	2021 £	2020 £
Revenue	2	83,267,130	141,518,430
Cost of sales		(76,901,496)	(138,525,402)
Gross profit		6,365,634	2,993,028
Other income	2	497,686	504,000
Other (losses) / gains	3	(8,727,987)	(6,279,918)
Fair value losses on investment property	8	(3,679,105)	(17,496,556)
Sales and marketing expenses		(3,541,438)	(5,349,080)
Administrative expenses	5	(8,546,523)	(7,885,267)
Operating loss before tax		(17,631,733)	(33,513,793)
Net finance expense	6	(7,530,598)	(2,724,020)
Loss before tax		(25,162,331)	(36,237,813)
Taxation	7	(1,632,552)	3,929,082
Total comprehensive loss for the year		(26,794,883)	(32,308,731)
Total comprehensive loss attributable to:			
Owners of the Company		(26,637,937)	(32,154,000)
Non-controlling interests		(156,946)	(154,731)
		(26,794,883)	(32,308,731)

The amounts reported in the consolidated statement of comprehensive income relate to continuing operations.

Notes on pages 16 to 47 form part of the financial statements

Knight Dragon Investments Limited
Annual report and financial statements
For the year ended 31 March 2021

Statement of financial position
at 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Non-current assets					
Investment properties	8	166,760,000	153,899,999	-	-
Investments in subsidiaries	9	-	-	74,567,433	39,567,433
Property, plant and equipment	10	104,933,911	49,059,258	-	-
Amounts due from subsidiaries	11	-	-	600,419,385	628,195,365
Deferred tax assets	12	6,977,865	6,667,328	-	-
Financial assets at fair value through profit or loss	13	12,000,000	9,000,000	-	-
Loan receivables		2,192,842	-	-	-
Total non-current assets		292,864,618	218,626,585	674,986,818	667,762,798
Current assets					
Inventories	14	618,394,832	721,066,900	-	-
Trade and other receivables	15	71,395,214	59,054,317	26,020,786	23,095,119
Contract assets	2	151,746	172,482	-	-
Cash at bank and in hand	16	21,030,670	34,233,202	13,691,486	32,733,810
Restricted cash at bank	16	8,405,256	2,796,179	-	-
Total current assets		719,377,718	817,323,080	39,712,272	55,828,929
Total assets		1,012,242,336	1,035,949,665	714,699,090	723,591,727
Current liabilities					
Trade and other payables	17	(9,170,666)	(8,413,823)	(18,168,282)	(12,295,147)
Deferred income	18	(502,235)	(332,056)	-	-
Contract liabilities	2	(193,092)	(227,136)	-	-
Provisions	19	(14,079,337)	(17,638,594)	-	-
Derivative financial instruments	22	-	(1,889,719)	-	(1,889,719)
Shareholder interest-bearing loans	20	(440,897,037)	-	(440,897,037)	-
Other interest-bearing loans and borrowings	20	(78,222,668)	(176,446,803)	(10,605,570)	(41,317,976)
Total current liabilities		(543,065,035)	(204,948,131)	(469,670,889)	(55,502,842)
Net current assets / (liabilities)		176,312,683	612,374,949	(429,958,617)	326,087
Non-current liabilities					
Deferred income	18	(6,265,000)	(6,405,000)	-	-
Derivative financial instruments	22	(21,455)	-	-	-
Shareholder interest-bearing loans	20	-	(413,471,105)	-	(413,471,105)
Other interest-bearing loans and borrowings	20	(299,845,516)	(221,810,575)	-	-
Deferred tax liabilities	12	(1,730,249)	(1,508,569)	-	-
Total non-current liabilities		(307,862,220)	(643,195,249)	-	(413,471,105)
Total liabilities		(850,927,255)	(848,143,380)	(469,670,889)	(468,973,947)
Net Assets		161,315,081	187,806,285	245,028,201	254,617,780
Equity					
Share capital	21	12,182	12,182	12,182	12,182
Retained (deficit) / earnings		(82,062,715)	(55,424,778)	1,467,787	11,057,366
Share premium		243,076,633	243,076,633	243,548,232	243,548,232
Other reserve		360,154	177,947	-	-
Equity attributable to owners of the Company		161,386,254	187,841,984	245,028,201	254,617,780
Non-controlling interests		(71,173)	(35,699)	-	-
Total equity		161,315,081	187,806,285	245,028,201	254,617,780

These financial statements were approved by the board of directors on 13 August 2021 and were signed on its behalf by:



J Rann
Director

Registered number 6231628

Notes on pages 16 to 47 form part of the financial statements

Statement of changes in equity
for the year ended 31 March 2021

Group	Share Capital £	Share Premium £	Retained Deficit £	Other Reserve ¹ £	Non- controlling Interests £	Total Equity £
Balance at 1 April 2020	12,182	243,076,633	(55,424,778)	177,947	(35,699)	187,806,285
Total comprehensive loss for the year						
Loss for the year	-	-	(26,637,937)	-	(156,946)	(26,794,883)
Equity settled share-based payment transactions	-	-	-	182,207	121,472	303,679
Balance at 31 March 2021	12,182	243,076,633	(82,062,715)	360,154	(71,173)	161,315,081
Balance at 1 April 2019	12,182	243,076,633	(23,270,778)	-	-	219,818,037
Partial disposal of subsidiary	-	-	-	-	400	400
Total comprehensive loss for the year						
Loss for the year	-	-	(32,154,000)	-	(154,731)	(32,308,731)
Equity settled share-based payment transactions	-	-	-	177,947	118,632	296,579
Balance at 31 March 2020	12,182	243,076,633	(55,424,778)	177,947	(35,699)	187,806,285
Company						
	Share Capital £	Share Premium £	Retained Earnings £	Other Reserve £	Non- controlling Interests £	Total Equity £
Balance at 1 April 2020	12,182	243,548,232	11,057,366	-	-	254,617,780
Total comprehensive loss for the year						
Loss for the year	-	-	(9,589,579)	-	-	(9,589,579)
Balance at 31 March 2021	12,182	243,548,232	1,467,787	-	-	245,028,201
Balance at 1 April 2019	12,182	243,548,232	10,913,304	-	-	254,473,718
Total comprehensive income for the year						
Profit for the year	-	-	144,062	-	-	144,062
Balance at 31 March 2020	12,182	243,548,232	11,057,366	-	-	254,617,780

Notes on pages 16 to 47 form part of the financial statements

¹ The 'Other Reserve' relates to a share-based payment reserve of a subsidiary reflecting equity settled share-based payment transactions within that subsidiary which is partly owned by non-controlling interests. Equity settled share-based payments are recognised as an increase to non-controlling interests to the extent that the transactions recognised in the statement of comprehensive income are attributable to non-controlling interests, and an increase in 'Other reserve' to the extent that the transactions recognised in the statement of comprehensive income are attributable to the owners of the Company.

Statement of cash flows
for the year ended 31 March 2021

	Group 2021	Group 2020	Company 2021	Company 2020
Cash flows from operating activities				
(Loss) / profit after taxation	(26,794,883)	(32,308,731)	(9,589,579)	144,062
Adjustments for:				
Taxation	1,632,552	(3,929,082)	-	-
Changes in fair value of derivative financial instruments	(1,868,264)	1,889,719	(1,889,719)	1,889,719
Changes in fair value of investment properties	3,679,105	17,496,556	-	-
Depreciation	5,303,069	2,291,790	-	-
Impairment of inventories	2,783,500	3,129,350	-	-
Impairment of trade and other receivables	3,101,045	-	9,300,000	-
Bank interest income	(15,127)	(54,029)	(14,667)	(39,555)
Net finance expense / (income)	7,530,598	2,931,103	(1,497,635)	(14,465,826)
Net exchange losses / (gains)	2,665,142	(1,621,280)	2,665,140	(1,620,688)
Equity settled share-based payments	303,679	296,579	-	-
Operating cash flows before movements in working capital	(1,679,584)	(9,878,025)	(1,026,460)	(14,092,288)
Adjustments for working capital movements				
(Increase) / Decrease in trade and other receivables and contract assets	(16,346,205)	6,765,430	(3,665,667)	(195,548)
Decrease / (Increase) in inventories	61,135,272	(7,842,552)	-	-
Increase / (Decrease) in trade and other payables, deferred income and contract liabilities	(1,095,149)	(16,666,492)	5,873,135	916,029
(Decrease) / Increase in provisions	(3,559,257)	6,668,669	-	-
Net cash generated from / (used in) operations	38,455,077	(20,952,970)	1,181,008	(13,371,807)
Net tax refunds received	925,000	244,459	740,000	-
Net cash generated from / (used in) operating activities	39,380,077	(20,708,511)	1,921,008	(13,371,807)
Cash flows from investing activities				
Purchase of property, plant and equipment	(16,234,800)	(7,285,502)	-	-
Additions to investment properties	(15,957,390)	(3,750,690)	-	-
Loans advanced to third parties	(3,000,000)	(9,000,000)	-	-
Placement of restricted bank deposits	(63,172,832)	(2,796,179)	-	-
Withdrawals of restricted bank deposits	57,563,755	2,976,978	-	-
Cash (paid) / received from settlement of derivative financial instruments	(4,688,463)	4,043,324	(4,655,072)	4,043,324
Net repayments from / (advances to) subsidiary companies	-	-	22,754,714	(5,004,512)
Acquisition of additional interests in subsidiaries	-	-	(35,000,000)	-
Interest received	15,127	54,029	14,667	39,555
Net cash used in investing activities	(45,474,603)	(15,758,040)	(16,885,691)	(921,633)
Cash flows from financing activities				
Proceeds from shareholder loans	30,001,222	-	30,001,222	-
Repayments of shareholder loans	(5,346,696)	(4,863,944)	(5,346,696)	(4,863,944)
Proceeds from third party loans	168,469,905	212,323,481	20,658,372	75,464,999
Repayments of third party loans	(188,554,178)	(146,355,620)	(49,316,955)	(36,216,711)
Repayments of lease liabilities	(328,688)	(335,742)	-	-
Finance costs paid	(11,285,680)	(6,911,366)	(9,693)	(394,430)
Net cash (used in) / generated from financing activities	(7,044,115)	53,856,809	(4,013,750)	33,989,914
Net (decrease) / increase in cash and cash equivalents	(13,138,641)	17,390,258	(18,978,433)	19,696,474
Effect of foreign exchange rate changes	(63,891)	(352,386)	(63,891)	(352,386)
Cash and cash equivalents at 1 April	34,233,202	17,195,330	32,733,810	13,389,722
Cash and cash equivalents at 31 March	21,030,670	34,233,202	13,691,486	32,733,810

Statement of cash flows (continued)

Reconciliation of liabilities arising from financing activities

31 March 2021	Group 2020 £	Modification of lease liability £	Cash Flows £	Non-cash changes £	Group 2021 £
Shareholder loans	413,471,105	-	24,653,526	2,772,406	440,897,037
Third party loans	398,085,741	-	(31,299,790)	10,427,206	377,213,157
Lease liability	171,637	999,773	(328,688)	12,305	855,027
	811,728,483	999,773	(6,974,952)	13,211,917	818,965,221

Non-cash changes on shareholder loans relate to capitalised interest charges.

Non-cash changes on third party loans relate to capitalised interest charges and foreign exchange differences recognised on foreign currency denominated borrowings.

Non-cash changes on lease liability relate to interest expense on the lease liability using the effective interest method.

31 March 2020	Group 2019 £	Recognition of lease liability £	Cash Flows £	Non-cash changes £	Group 2020 £
Shareholder loans	399,704,565	-	(4,863,944)	18,630,484	413,471,105
Third party loans	322,856,298	-	65,967,861	9,261,582	398,085,741
Lease liability	-	492,811	(335,742)	14,568	171,637
	722,560,863	492,811	60,768,175	27,906,634	811,728,483

Non-cash changes on shareholder loans relate to capitalised interest charges.

Non-cash changes on third party loans relate to capitalised interest charges.

Non-cash changes on lease liability relate to interest expense on the lease liability using the effective interest method.

Notes on pages 16 to 47 form part of the financial statements

Notes to the financial statements

1. Accounting policies

Knight Dragon Investments Limited ("the Company") is a private company limited by shares incorporated, domiciled and registered in England and Wales in the United Kingdom.

The group financial statements consolidate those of the Company and its subsidiaries (together referred to as "the Group"). The parent company financial statements present information about the Company as a separate entity and not about its group.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group and Company's financial statements.

Basis of preparation

The Group and Company financial statements have been prepared and approved by the directors in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006.

These financial statements are presented in GBP Sterling, which is the currency of the primary economic environment in which the Group operates.

Measurement convention

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention, as modified by the revaluation of investment properties, certain financial assets and financial liabilities (including financial assets at fair value through profit or loss), which have been measured at fair value.

Going concern

The financial statements have been prepared on the going concern basis which the directors believe to be appropriate for the following reasons.

The Company had net current liabilities of £429,958,617 at 31 March 2021 (2020: £326,087 net current assets) including a shareholder loan of £440,897,037 which is repayable on demand. The Company also made a loss of £9,589,579 during the year (2020: profit of £144,062).

As noted in the strategic report the Group is carrying out a long-term project to regenerate Greenwich Peninsula that mainly comprises the delivery of residential and commercial buildings which will be developed and sold over a number of years. Whilst the Group made a loss for the year it has made substantial progress with this long-term development project. As noted in the strategic report, the loss was partly due to fair value adjustments on investment properties as well as other non-cash items such as rolled-up interest on shareholder loans.

The Group has prepared cash flow forecasts for the 18 months ending 30 September 2022 which indicate that, based on current forecasts, the Group and Company are dependent for their working capital on funds provided by the Company's immediate parent company Knight Dragon Limited. Knight Dragon Limited has indicated its intention not to seek repayment of the amounts due until the Company is in a position to do so and, should the need arise, to provide necessary funding for the continuing operations of the Company. This should enable the Company to continue in operational existence for the foreseeable future by meeting its liabilities when they fall due for payment.

Covid-19 continues to be a situation of concern and continues to adversely impact global commercial activities. However, the progress that has been made to combat the pandemic, in particular the global vaccination rollout, will hopefully enable more typical market conditions to return and for the Group to mitigate the significant reduction in business and operational performance. When assessing the ability of the Group and Company to operate as a going concern, the directors have applied additional caution to assumptions of the key inputs of the cash flow forecasts and have reviewed sensitivities around possible 'severe but plausible downside' scenarios.

Notes to the financial statements (continued)

As with any company placing reliance on other entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of the approval of these financial statements, they have no reason to believe that it will not do so. Consequently, the directors are confident that the Group and Company will have sufficient funds to continue to meet their liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

Significant judgements, estimates and assumptions

The preparation of financial statements under international accounting standards requires the directors to make judgements, estimates and assumptions that affect the application of accounting policies, the reported amounts of assets and liabilities as at the date of the financial statements and the reported amount of revenue and expense during the reporting year. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements that are not readily apparent from other sources. However, the actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Revenue recognition

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognises revenue when each identified performance obligation is satisfied, control has passed to the customer and the Group has a right to receive payment.

Net realisable value of inventory

The valuation of net realisable value of inventory constitutes the main area of judgement exercised by the directors in respect of the results. Inventory is stated at the lower of cost and net realisable value. In relation to the net realisable value, the directors have made use of a financial model to appraise the project. The key assumptions relate to the timing of future income streams, anticipated development costs, residential values, price and cost inflation, the market absorption rate and the discount rate.

The table below sets out the potential impact on the statement of comprehensive income that may result from changes to these key inputs:

	Increase in input £	Decrease in input £
House price inflation – change of 150 basis points	-	(37,750,000)
House prices – change of 5%	1,285,000	(7,525,000)
Construction costs – change of 5%	(785,000)	-

Measurement of fair values

A number of the Group's accounting policies require the measurement of fair value, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

Further information about the assumptions made in the measuring of fair values is included in the relevant notes:

- Note 8 - Investment properties
- Note 23 - Fair values of financial instruments

Notes to the financial statements (continued)

Basis of consolidation

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, the Group takes into consideration potential voting rights that are currently exercisable. The acquisition date is the date on which control is transferred to the acquirer. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated, unless the transaction provides evidence of an impairment of the transferred asset.

The Company's investments in subsidiaries are stated at cost less provision for impairment losses. The results of subsidiaries are accounted for by the Company on the basis of dividends receivable.

Revenue

Revenue is recognised as and when services and performance obligations are satisfied. Further information regarding the Group's revenue recognition policies is included in note 2.

Cost of sales

Cost of sales related to the costs of the development of residential properties

Development costs are initially recognised as work in progress (classified as inventories) and are subsequently recognised in the statement of comprehensive income at the time of the related property sale.

Cost of sales related to services rendered

Cost of sales related to services rendered during the reporting period are expensed as incurred.

Expenses

Financing income and expenses

Financing expenses comprise interest payable, amortisation of upfront fees, finance charges on shares classified as liabilities, finance leases recognised in profit or loss using the effective interest method and unwinding of the discount on provisions. Borrowing costs that are directly attributable to the acquisition, construction or production of an asset that takes a substantial time to be prepared for use are capitalised as part of the cost of that asset. Financing income comprises interest receivable on funds invested and dividend income.

Interest income and interest payable are recognised in profit or loss as they accrue, using the effective interest method. Dividend income is recognised in the consolidated statement of comprehensive income on the date the entity's right to receive payments is established.

Defined contribution pension plans

The Group operates a defined contribution pension plan for its employees. A defined contribution plan is a post-employment benefit plan under which the Group pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of comprehensive income in the periods during which services are rendered by employees.

Borrowing costs

Borrowing costs that are directly attributable to the acquisition or construction of a qualifying asset are capitalised as part of the cost of that asset. Such borrowing costs are capitalised as part of the cost of the asset when it is probable that they will result in future economic benefits and the costs can be measured reliably. Other borrowing costs are recognised as an expense in the period in which they are incurred. Borrowing costs are capitalised into inventories, inventories being a qualifying asset as there is a long period before the asset is available for sale.

Notes to the financial statements (*continued*)

To the extent that funds are borrowed generally and used for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation is determined by applying a capitalisation rate to the expenditures on that asset. The capitalisation rate is the weighted average of the borrowing costs applicable to the borrowings of the enterprise that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset.

Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the consolidated statement of comprehensive income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the date of statement of financial position, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the date of statement of financial position.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group, is classified as investment property. Investment property also includes property that is being constructed or developed for future use as investment property.

Investment property is measured initially at its cost, including related transaction costs and, where applicable, borrowing costs. After initial recognition, investment property is carried at fair value. Changes in fair value are recognised in profit or loss.

Subsequent expenditure is included in the carrying amount of the asset only when it is probable that future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. All other repairs and maintenance costs are expensed in profit or loss during the financial period in which they are incurred.

If there is a change of use from property held as inventory to investment property, it is reclassified to investment property. Any difference resulting between the carrying amount and the fair value of this property at the date of transfer is recognised in profit or loss.

Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the profit or loss during the financial period in which they are incurred. The carrying amount of an asset is written down immediately to its recoverable amount if the carrying value of an asset is greater than its estimated recoverable amount.

All direct costs relating to the construction of property, plant and equipment, including borrowing costs during the construction period, are capitalised as the costs of the assets.

No depreciation is provided on assets under construction until such time when the relevant assets are completed and available for intended use. Depreciation is charged to the consolidated statement of comprehensive income once those assets are completed.

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period.

Notes to the financial statements (continued)

The following depreciation rates are used by the Group:

Category	Useful Life	Depreciation method(s)
IT assets	3 years	Straight line
Furniture & fittings	5 – 10 years	Straight line
Heat network and related assets	15 – 50 years	Straight line
Main Energy Centre	15 – 50 years	Straight line
Buildings	8.5 years – 20 years	Straight line and output method
Right-of-use assets	Remaining lease term	Straight line
Artwork	n/a	No depreciation

Artwork assets are considered to have a very long life. No depreciation is currently charged on these assets because the economic life is considered to be significantly longer than the useful life to the Group and the residual value at the end of the useful life is considered to be greater than the carrying amount.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is based on the expenditure incurred in acquiring the inventories, production or conversion costs and other costs in bringing them to their existing location and condition.

Inventories include capitalised finance costs where these finance costs are directly attributable to the development assets which are considered qualifying assets under IAS 23 Borrowing costs.

The recoverable amount of each development plot is assessed in each financial year and a provision for diminution in value is made by the directors where cost (including costs to complete) exceeds net realisable value. In determining the recoverable amount, the directors have regard to independent market conditions affecting each plot and the underlying strategy for sale.

Inventories include costs incurred by the Group (including capitalised finance costs) associated with land sold to third parties. It is held as work in progress until all obligations have been substantively fulfilled by the Group at which point it will be transferred to the consolidated statement of comprehensive income.

Total costs allocated to each development plot will include those directly attributable to that development plot as well as costs associated with the Group's entire Greenwich Peninsula site (including estimates of future outlays), allocated on a square foot basis.

There is significant judgement involved in the valuation of work in progress, classified under inventories, in determining the assumptions used for current sales values and build costs and future sales and cost inflation. The assessment of the valuation is very sensitive to these assumptions.

Taking the above into account and their own assessment of the carrying value of work in progress, the directors believe it to be correctly valued at the lower of cost and net realisable value.

Financial instruments

Recognition and initial measurement

Trade receivables and debt securities issued are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification and subsequent measurement of financial assets

On initial recognition, a financial asset is classified as measured at amortised cost, at fair value through other comprehensive income ("FVOCI"), or at FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

Notes to the financial statements (continued)

Debt instrument financial assets subsequent to initial recognition are measured as follows:

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets, impairment losses, foreign exchange gains and losses, and gain or loss arising on derecognition are recognised directly in profit or loss.

FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment losses and reversals, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to, and recognised in, profit or loss.

FVTPL: Assets that do not meet the criteria for amortised cost or FVOCI, or are designated as FVTPL using the fair value option, are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL is recognised in profit or loss in the period in which it arises.

Impairment of financial assets

The Group assesses on a forward looking basis the expected credit losses associated with its financial assets. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The impairment model applies to debt instruments measured at amortised cost and at FVOCI, contract assets under IFRS 15, lease receivables, loan commitments and certain financial guarantee contracts. The Group applies the simplified approach to recognise lifetime expected losses for trade receivables, due from customers and contract assets. As regards to other receivables, loan receivables, and certain other financial assets the Group considers that they have low credit risk and hence recognises 12-month expected credit losses for such items.

Classification and subsequent measurement of financial liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative, or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Derivative financial instruments

The Group holds derivative financial instruments to hedge its foreign currency and interest rate risk exposures. Derivatives are initially measured at fair value. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are recognised in profit or loss. The Group does not designate any derivative financial instruments as hedging instruments.

Derecognition

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Notes to the financial statements (continued)

Deferred income and contract liabilities

Deferred income includes a government grant and cash received in advance of obligations being fulfilled.

The grant received relates to an asset and has been presented in the statement of financial position as deferred income and released to the consolidated statement of comprehensive income over the economic life of the asset. It is classified as other income.

Where cash has been received or the Group has invoiced in advance of performance obligations being fulfilled by the Group, these amounts have been presented as contract liabilities in the statement of financial position if the revenue is within the scope of IFRS 15, otherwise the amounts are classified as deferred income in the statement of financial position. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due and associated costs.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances, call deposits and bank overdrafts. Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents for the purpose only of the statement of cash flows.

Restricted bank balances are not included within cash and cash equivalents because they are not able to be utilised at the Group's discretion.

Leases

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16.

As lessee

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Notes to the financial statements (continued)

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

As lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of revenue.

Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

Fair value measurement policy

The Group measures contingent consideration, derivatives and investment properties at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The Group must be able to access the principal or the most advantageous market at the measurement date. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the aggregated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the aggregated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group's management determines the policies and procedures for recurring fair value measurement, such as investment properties.

Notes to the financial statements (continued)

At each reporting date, management analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Group's accounting policies. For this analysis, management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents. Management, in conjunction with the Group's external valuers, also compares changes in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

Provisions

A provision is recognised in the statement of financial position when the Group has a present legal or constructive obligation as a result of a past event, that can be reliably measured, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects risks specific to the liability.

Share-based payment transactions

Share-based payment arrangements in which the Group receives goods or services as consideration for its own equity instruments are accounted for as equity settled share-based payment transactions.

Goods and services received or acquired as part of an equity settled share-based payment arrangement are recognised when it obtains the goods or as the services are received and a corresponding increase in equity is recognised. When goods or services received or acquired do not qualify for recognition as assets, they are recognised as expenses in the consolidated statement of comprehensive income.

Goods and services received or acquired are measured at the fair value of the goods or services received unless the fair value cannot be reliably measured. If the fair value cannot be reliably measured, the goods or services received are measured by reference to the fair value of the equity instruments granted.

Where the share-based payment is conditional on non-market vesting conditions, the value of goods and services received during the vesting period is based on the best available estimate of the number of equity instruments expected to vest. This estimate is revised, if necessary, if subsequent information indicates that the number of equity instruments expected to vest differs from previous estimates. On the vesting date, the estimate is adjusted to be equal to the number of equity instruments ultimately vested such that on a cumulative basis no amount is recognised for goods or services received if the equity instruments do not vest because of a failure to satisfy a vesting condition.

Adopted IFRSs not yet applied

There are no Adopted IFRSs that have been issued which would be expected to have a material effect on the Group and Company financial statements but have not been applied to these financial statements.

2. Revenue

(A) Revenue streams

The Group generates revenue primarily from the sale of residential properties and the sale of land options. Other sources of revenue are varied including other revenue receivable from contracts with customers and rental income from investment property. All revenue was generated within the UK.

Group	2021 £	2020 £
Revenue from contracts with customers	78,245,066	140,683,078
Other revenue and income	5,519,750	1,339,352
Total revenue and other income	83,764,816	142,022,430

Presented in the consolidated statement of comprehensive

Income as:

Revenue	83,267,130	141,518,430
Other income	497,686	504,000
Total revenue and other income	83,764,816	142,022,430

Notes to the financial statements (continued)

(B) Disaggregation of revenue from contracts with customers

Group	2021 £	2020 £
Sale of residential properties	74,977,243	136,320,150
Heat network connection fee income	-	1,298,400
Other revenue	139,740	146,129
Total revenue recognised at a point in time	75,116,983	137,764,679
Sale of heat and electricity	2,211,733	2,035,460
Other revenue	916,350	882,939
Total revenue recognised over time	3,128,083	2,918,399
Total revenue from contracts with customers	78,245,066	140,683,078

(C) Contract balances

The following table provides information about receivables, contract assets and contract liabilities from contracts with customers.

Group	2021 £	2020 £
Receivables, which are included in 'trade and other receivables'	786,691	334,098
Contract assets	151,746	172,482
Contract liabilities	(193,092)	(227,136)
Net contract balances	745,345	279,444

Contract assets primarily relate to the Group's right to consideration due but not yet received on the sale of heat and electricity.

Contract liabilities primarily relate to the advance consideration received from customers for residential property and the supply of heat for which revenue has not yet been recognised because the relevant performance obligations have not yet been satisfied. This will be recognised as revenue once sale of the properties is complete and the supply of heat has been made against these advance payments, which is expected to be within 12 months of the reporting date.

(D) Performance obligations and revenue recognition policies

Type of product / service	Nature and timing of satisfaction of performance obligations	Revenue recognition policy
Sale of residential property	<p>Contracts for the sale of the residential unit are exchanged in advance of the completion date, which is the point at which legal and beneficial ownership transfers from the Group to the customer.</p> <p>Full consideration is received on or very shortly after the date of completion of the sale.</p> <p>Reservation and exchange deposits received in advance of completion are not deemed to constitute a significant financing component.</p>	Revenue from the sale of residential units is recognised at a point in time at completion of the sale.

Notes to the financial statements (continued)

Type of product / service	Nature and timing of satisfaction of performance obligations	Revenue recognition policy
Sale of land options	Performance obligations are generally satisfied at the time that the contract with the customer is completed and control of the land is transferred. Payment is typically due on completion.	Revenue from the sale of land options is recognised at a point in time when the performance obligations have been satisfied, control has been transferred to the buyer and the Group has an enforceable right to payment. Where cash has been received in advance of obligations being fulfilled by the Group, these amounts have been presented as contract liabilities in the statement of financial position. No revenue is recognised when there are significant uncertainties that the entity will collect consideration to which it will be entitled in exchange for the services transferred to the customer.
Heat Network connection fee income	The performance obligation is satisfied when practical completion of the connection is reached.	Revenue from connection fees is recognised at a point in time at practical completion of the connection.
Sale of heat and electricity	Invoices for the sale of heat and electricity are issued on a monthly basis and are typically payable within 30 days. Some customers also pay in advance of actual usage. The performance obligation is satisfied when the heat or electricity is consumed by the customer.	Revenue is recognised over time as and when the customer receives and consumes the benefits provided by the Company and it is probable that the Company will receive consideration. Where cash has been received in advance of obligations being fulfilled by the Company, these amounts have been presented as contract liabilities in the statement of financial position.

3. Other (losses)/gains

	2021 £	2020 £
Impairment of inventories	(2,783,500)	(3,129,350)
Impairment of capital contributions and other leasing costs	(2,859,108)	(2,838,417)
Net foreign exchange losses	(2,668,000)	(269,217)
Expected credit losses	(241,937)	(42,934)
Fair value gains on revaluation of derivatives	1,868,264	-
Provisions for property rectification	(2,043,706)	-
	<u>(8,727,987)</u>	<u>(6,279,918)</u>

4. Remuneration of directors

	2021 £	2020 £
All directors		
Directors' emoluments and pensions	<u>1,832,244</u>	<u>2,205,305</u>
Highest paid director		
Directors' emoluments and pensions	<u>660,000</u>	<u>951,151</u>

Notes to the financial statements (continued)

5. Operating profit includes the following:

5a. Administrative expenses

	2021 £	2020 £
Employment costs	8,024,859	8,261,352
Establishment and office running costs	1,719,612	3,694,137
Professional fees	1,428,538	815,562
Depreciation	3,017,565	2,291,790
Costs charged to inventory	(5,644,051)	(7,177,574)
	<u>8,546,523</u>	<u>7,885,267</u>

5b. Staff numbers and costs

The Group employed an average of 83 employees during the financial year (2020: 84). All employees are considered to be a single category of professional staff.

Administrative costs include the following staff costs:

	2021 £	2020 £
Wages and salaries	6,662,402	6,787,530
National insurance	854,767	863,404
Pension costs	423,377	422,144
Staff benefits	84,313	188,274
	<u>8,024,859</u>	<u>8,261,352</u>

The information given above relates to staff employed by the Group. The Company did not directly employ any staff during the year and as such did not incur any staff costs (2020: £nil).

5c. Expenses and auditor's remuneration

Operating profit is stated after charging:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Depreciation (cost of sales)	2,285,504	-	-	-
Depreciation (administrative expenses)	3,017,565	2,291,790	-	-
Amounts paid to the auditor for audit services	<u>178,470</u>	<u>128,000</u>	<u>31,590</u>	<u>11,300</u>

There were no non-audit fees paid to the auditor (2020: none).

Notes to the financial statements (continued)

6. Finance income and expense

Recognised in the consolidated statement of comprehensive income:

	2021 £	2020 £
Other interest revenue	-	153,054
Bank interest received	-	54,029
Finance costs on bank and other borrowings	(6,388,034)	(1,881,755)
Shareholder loan interest	(1,142,564)	(1,049,348)
Net finance expense	(7,530,598)	(2,724,020)

For the year ended 31 March 2021, bank and other interest revenue has been reclassified as other income in the consolidated statement of comprehensive income. Prior year comparatives have not been restated for this change in accounting policy because it is not considered to be material.

7. Taxation

Recognised in the consolidated statement of comprehensive income:

Group	2021 £	2020 £
Adjustments in respect of prior financial years	(156,733)	(33,848)
Deferred tax movement	245,435	4,214,170
Current year tax charge	(1,721,254)	-
Payments for group relief to related companies	-	(251,240)
Total taxation	(1,632,552)	3,929,082

Reconciliation of effective tax rate:

	2021 £	2020 £
Loss before taxation	(25,162,331)	(36,237,813)
Tax using the UK corporation tax rate of 19% (2020: 19%)	4,780,843	6,885,184
Adjustments in respect of prior financial years	(156,733)	(33,848)
Payments for group relief to related companies	-	(251,240)
Non-tax deductible finance costs	(5,098,204)	(2,655,809)
Other tax adjustments	(1,158,458)	(126,333)
Change in tax rate	-	111,128
Total tax in the consolidated statement of comprehensive income	(1,632,552)	3,929,082

Notes to the financial statements (continued)

8. Investment properties

Investment properties at 31 March 2021 and 31 March 2020 relate to residential property held to generate long term rental income and capital appreciation, commercial properties held to generate rental income and commercial properties under construction which will be held to generate rental income once complete.

Group 31 March 2021	Completed investment properties £	Investment properties under development £	Total £
At 1 April 2020	153,719,999	180,000	153,899,999
Additions	-	16,539,106	16,539,106
Changes in fair value	860,001	(4,539,106)	(3,679,105)
At 31 March 2021	154,580,000	12,180,000	166,760,000
Group 31 March 2020	Completed investment properties £	Investment properties under development £	Total £
At 1 April 2019	13,292,317	-	13,292,317
Reclassification from inventories	149,515,365	4,242,668	153,758,033
Additions	1,188,145	3,158,060	4,346,205
Changes in fair value	(10,275,828)	(7,220,728)	(17,496,556)
At 31 March 2020	153,719,999	180,000	153,899,999

At 31 March 2021, the aggregate fair value investment properties pledged as securities for the Group's borrowings amounted to £160,770,000 (2020: £148,915,000).

Valuation processes of the Group

The Group measures its investment properties at fair value. Where appropriate, the Group uses an independent valuer who holds a recognised and relevant qualification and has recent experience in the location and category of investment property being valued. Where the costs of obtaining an independent valuation outweigh the benefits of doing so the directors, together with appropriate senior members of staff, assess the fair value of the investment property.

Valuation Techniques

The fair value of completed residential investment properties is generally derived by using the direct comparison method. Fair value of completed retail properties is generally derived by using the income capitalisation method and, wherever appropriate, by the direct comparison method.

The income capitalisation method is based on capitalisation of the net income and reversionary income potential by adopting appropriate capitalisation rates, which are derived from analysis of sale transactions and valuers' interpretation of prevailing investor requirements or expectations. The prevailing market rents adopted in the valuation have reference to recent lettings, within the subject properties and other comparable properties.

The direct comparison method is based on comparing the property to be valued directly with other comparable properties which have recently transacted. However, given the heterogeneous nature of real estate properties, appropriate adjustments are usually required to allow for any qualitative differences that may affect the price likely to be achieved by the property under consideration.

Fair value of commercial properties under development is derived using the residual method. The residual method is essentially a means of valuing the completed properties by reference to their development potential by deducting development costs together with developer's profit and risk from the estimated capital value of the proposed development assuming completed as at the date of valuation.

Notes to the financial statements (continued)

The valuations exercise is an extensive process which includes the use of historical experience, estimates and judgements. The directors are satisfied that the valuations are a reasonable representation of property values in the circumstances known and evidence available at the reporting date. Actual results may differ from these estimates. Estimates and assumptions are reviewed on an on-going basis with revisions recognised in the period in which the estimates are revised and in any future periods affected.

Fair value hierarchy

At 31 March 2021 and 31 March 2020, all investment properties are included in level 3 in the fair value hierarchy.

Information about fair value measurements using significant unobservable inputs:

Group 31 March 2021	Fair Value £	Valuation techniques	Range of significant unobservable inputs		
			Prevailing market rate	Capitalisation rate	Estimated developers profit and risk margin
Residential properties	148,590,000	Direct comparison	£750-£1,100 per square foot (capital value)	N/A	N/A
Retail properties	5,990,000	Income capitalisation	£19-£28 per square foot (annual rental value)	6.4% - 7.2%	N/A
Commercial properties under development	12,180,000	Residual value	£25-£30 per square foot (annual rental value)	6.25%	15%
Total	166,760,000				

Group 31 March 2020	Fair Value £	Valuation techniques	Range of significant unobservable inputs		
			Prevailing market rate	Capitalisation rate	Estimated developers profit and risk margin
Residential properties	148,735,000	Direct comparison	£800-£1,000 per square foot (capital value)	N/A	N/A
Retail properties	4,984,999	Income capitalisation	£15-£28 per square foot (annual rental value)	6% - 7%	N/A
Commercial properties under development	180,000	Residual value	N/A	N/A	15%
Total	153,899,999				

There have been no transfers between Level 1 and Level 2 during the year (2020: no transfer), and no transfers into and out of Level 3 fair value measurements (2020: no transfers).

Notes to the financial statements (continued)

Sensitivity analysis

Changes to key assumptions could impact both the consolidated statement of comprehensive income and the statement of financial position. The impact of changes to key assumptions is considered for the valuations of investment properties using a range of reasonable changes to the key inputs applicable to each asset category. The table below sets out potential impacts that may result from changes to those key inputs:

Group 31 March 2021		Impact on statement of comprehensive income and statement of financial position	
Category	Key input	Increase in input	Decrease in input
Residential properties	1% change in house prices	£1,486,000	(£1,486,000)
Retail properties	0.5% change in capitalisation rate	(£440,000)	£440,000
Commercial properties under development	1% change to market rent	£300,000	(£400,000)
	1% change in estimated developers profit and risk margin	(£300,000)	£300,000
	0.5% change in the capitalisation rate	(£2,900,000)	£3,400,000
Group 31 March 2020		Impact on statement of comprehensive income and statement of financial position	
Category	Key input	Increase in input	Decrease in input
Residential properties	1% change in house prices	£1,487,350	(£1,487,350)
Retail properties	0.5% change in capitalisation rate	(£485,000)	£550,000
Commercial properties under development	1% change in estimated developers profit and risk margin	(£551,000)	£551,000

9. Investments in subsidiaries

Company	2021 £	2020 £
Investments in subsidiaries at 1 April	39,567,433	39,567,428
Additions	35,000,000	5
Investments in subsidiaries at 31 March	<u>74,567,433</u>	<u>39,567,433</u>

Notes to the financial statements (continued)

List of the Company's subsidiaries:

Name of subsidiary	Country of incorporation	Class of shares held	Direct & indirect ownership % 2021	Direct & indirect ownership % 2020
Knight Dragon Developments Limited	UK	Ordinary	100%	100%
Knight Dragon Infrastructure Limited	UK	Ordinary	100%	100%
Knight Dragon Overriding Lease Company Limited	UK	Ordinary	100%	100%
Knight Dragon M0114A Limited	UK	Ordinary	100%	100%
Knight Dragon M0114B Limited	UK	Ordinary	100%	100%
Knight Dragon M0114 LLP ²	UK	n/a	100%	100%
Peninsula Quays Limited	UK	Ordinary	100%	100%
Knight Dragon Meridian Limited	UK	Ordinary	100%	100%
Knight Dragon (N0205) Limited	UK	Ordinary	100%	100%
Knight Dragon M0115 Limited	UK	Ordinary	100%	100%
Knight Dragon M0117 Limited	UK	Ordinary	100%	100%
Knight Dragon N0206 Limited	UK	Ordinary	100%	100%
Greenwich Peninsula ESCO Limited	UK	Ordinary	100%	100%
Loka Energy Limited ³	UK	Ordinary	100%	100%
Knight Dragon M0103 Limited	UK	Ordinary	100%	100%
Knight Dragon M0104 Limited	UK	Ordinary	100%	100%
Knight Dragon M0121 Limited	UK	Ordinary	100%	100%
Knight Dragon M0116 Limited	UK	Ordinary	100%	100%
Knight Dragon Peninsula Place Limited	UK	Ordinary	100%	100%
Knight Dragon 18.02 Limited	UK	Ordinary	100%	100%
Knight Dragon 18.03 Limited	UK	Ordinary	100%	100%
Knight Dragon 19.04 Limited	UK	Ordinary	100%	100%
Knight Dragon 19.05 Limited	UK	Ordinary	100%	100%
Knight Dragon Finance Limited	UK	Ordinary	100%	100%
GP Meridian Events Limited	UK	Ordinary	100%	100%
Greenwich Peninsula Lettings Limited	UK	Ordinary	100%	100%
Greenwich Peninsula Sales Limited	UK	Ordinary	100%	100%
Knight Dragon Strategic Investments Limited	UK	Ordinary	100%	100%
Knight Dragon Special Projects Limited	UK	Ordinary	100%	100%
GP Upper Riverside District Manco Limited	UK	Ordinary	100%	100%
GP Lower Riverside District Manco Limited	UK	Ordinary	100%	100%
Knight Dragon Services Limited	UK	Ordinary	100%	100%
Design District Limited	UK	Ordinary	100%	100%
Knight Dragon N0206 Residential Limited	UK	Ordinary	100%	100%
Knight Dragon Ventures Limited	UK	Ordinary	100%	100%
Greenwich River Limited ⁴	UK	Ordinary	60%	60%
Knight Dragon N0205 Residential Limited	UK	Ordinary	100%	100%
Upper Riverside Residential Limited	UK	Ordinary	100%	100%
Knight Dragon Residential Overriding Lease Company Limited	UK	Ordinary	100%	100%
Greenwich Peninsula Property Management Limited	UK	Ordinary	100%	100%
Upper Riverside B3 Limited	UK	Ordinary	100%	100%

The registered office address of all subsidiaries is Level 9, 6 Mitre Passage, Greenwich Peninsula, London SE10 0ER.

² Knight Dragon M0114A Limited and Knight Dragon M0114B Limited are each 50% partners in Knight Dragon M0114 LLP

³ The investment in Loka Energy Limited is held by Greenwich Peninsula ESCO Limited

⁴ The investment in Greenwich River Limited is held by Knight Dragon Developments Limited

Notes to the financial statements (continued)

10. Property, plant and equipment

Group 31 March 2021	Main Energy Centre ¹ £'000	Heat network and related assets £'000	Construction in progress £'000	IT assets and Fixtures & Fittings £'000	Buildings £'000	Right-of-use assets £'000	Artwork ² £'000	Total £'000
Cost								
At 1 April 2020	24,087	18,206	3,773	1,612	6,429	576	-	54,683
Additions	-	315	7,212	1,915	24	-	25,235	34,701
Transfer from inventories ³	-	-	-	-	25,477	-	-	25,477
Modification of lease term Completed in the year	-	3,928	(3,928)	-	-	1,000	-	1,000
At 31 March 2021	24,087	22,449	7,057	3,527	31,930	1,576	25,235	115,861
Accumulated Depreciation								
At 1 April 2020	(2,328)	(1,795)	-	(732)	(440)	(329)	-	(5,624)
Charge for the year	(722)	(629)	-	(579)	(3,042)	(331)	-	(5,303)
At 31 March 2021	(3,050)	(2,424)	-	(1,311)	(3,482)	(660)	-	(10,927)
Net Book Value								
At 1 April 2020	21,759	16,411	3,773	880	5,989	247	-	49,059
Movement in period	(722)	3,614	3,284	1,336	22,459	669	25,235	55,875
At 31 March 2021	21,037	20,025	7,057	2,216	28,448	916	25,235	104,934

¹The Main Energy Centre is pledged as security against the associated third-party borrowings.

²Artwork relates to large and significant sculptural pieces of art which are considered to have an ongoing useful economic life and are not depreciated but are reviewed at each reporting date for evidence of impairment.

³ The transfer from inventories relates to the Group's Sales & Marketing suite which was constructed in 2014 and is held on a 20- year lease from 27 February 2014. The development costs were previously classified as inventories on the basis that the building relates to the development site as a whole and will be recovered through future sales of residential properties. During the year ended 31 March 2021, the development costs of £25,476,997 have been transferred from inventories to Property, Plant and Equipment and a depreciation charge of £2,285,504 relating to the period from 2014 to 31 March 2021 has been recognised in the consolidated statement of comprehensive income. Although the reclassification relates to prior years, prior year comparatives have not been restated because the adjustment is not considered to be material to the financial statements. In reaching this conclusion, the directors reviewed qualitative and quantitative factors and considered that the qualitative factors outweighed quantitative factors.

Notes to the financial statements (continued)

Group 31 March 2020	Main Energy Centre ¹ £'000	Heat network and related assets £'000	Construction in progress £'000	IT assets and Fixtures & Fittings £'000	Buildings £'000	Right-of-use assets £'000	Total £'000
Cost							
At 1 April 2019	23,906	17,913	1,197	1,260	-	-	44,276
Recognition on initial application of IFRS 16	-	-	-	-	-	576	576
Adjusted balance at 1 April 2019	23,906	17,913	1,197	1,260	-	576	44,852
Additions	181	289	2,580	352	4,013	-	7,415
Reclassification from inventories	-	-	-	-	2,416	-	2,416
Completed in the year	-	4	(4)	-	-	-	-
At 31 March 2020	24,087	18,206	3,773	1,612	6,429	576	54,683
Accumulated Depreciation							
At 1 April 2019	(1,604)	(1,230)	-	(498)	-	-	(3,332)
Charge for the year	(724)	(565)	-	(234)	(440)	(329)	(2,292)
At 31 March 2020	(2,328)	(1,795)	-	(732)	(440)	(329)	(5,624)
Net Book Value							
At 1 April 2019	22,302	16,683	1,197	762	-	576	41,520
Movement in period	(543)	(272)	2,576	118	5,989	(329)	7,539
At 31 March 2020	21,759	16,411	3,773	880	5,989	247	49,059

¹The Main Energy Centre is pledged as security against the associated third-party borrowings.

Notes to the financial statements (continued)

11. Amounts due from subsidiaries

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Loans to subsidiaries	-	-	600,419,385	628,195,365

Interest is generally charged to subsidiaries at 0.67% per annum (2020: 3 month Libor + 5% per annum and 3 month Libor + 2% per annum). Although the loans are repayable on demand, the directors of the Company expect the loans to be repayable in a period greater than five years as they relate to loans from the parent who cannot seek repayment until funds become available.

12. Deferred tax assets and liabilities – Group

Recognised deferred tax assets/(liabilities) are attributable to the following:

	2021 £	2020 £
Accelerated capital allowances	(1,730,249)	(1,508,569)
Deferred tax liabilities	(1,730,249)	(1,508,569)
Fair value of investment properties	4,023,376	3,062,196
Tax value of loss carried forward	2,019,237	2,669,880
Other temporary timing differences	935,252	935,252
Deferred tax assets	6,977,865	6,667,328
Net deferred tax assets	5,247,616	5,158,759

Movement in deferred tax during the year:

	1 April 2020 £	Adjustments in respect of prior year estimates £	Current year movement £	31 March 2021 £
Accelerated capital allowances	(1,508,569)	-	(221,680)	(1,730,249)
Fair value of investment properties	3,062,196	262,150	699,030	4,023,376
Tax value of loss carried forward	2,669,880	(418,728)	(231,915)	2,019,237
Other temporary timing differences	935,252	-	-	935,252
Net deferred tax assets	5,158,759	(156,578)	245,435	5,247,616

	1 April 2019 £	Adjustments in respect of prior year estimates £	Current year movement £	31 March 2020 £
Accelerated capital allowances	(1,172,651)	(30,782)	(305,136)	(1,508,569)
Fair value of investment properties	(234,555)	-	3,296,751	3,062,196
Tax value of loss carried forward	2,706,864	(324,287)	287,303	2,669,880
Other temporary timing differences	-	-	935,252	935,252
Net deferred tax assets	1,299,658	(355,069)	4,214,170	5,158,759

Notes to the financial statements (continued)

13. Financial Assets at FVTPL

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Unlisted convertible loan notes	12,000,000	9,000,000	-	-

Refer to note 23 for further information about the fair value of financial assets at FVTPL.

14. Inventories

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Work in progress	486,849,651	513,692,429	-	-
Completed properties held for sale	131,545,181	207,374,471	-	-
	<u>618,394,832</u>	<u>721,066,900</u>	<u>-</u>	<u>-</u>

Inventories include capitalised finance costs in the year of £7,382,699 (2020: £29,439,175). Shareholder interest is capitalised, where appropriate, at 0.67% per annum (2020: 3 month Libor + 2% and 3-month Libor + 5%). Third party interest attracts variable interest rates at an average of 3.6% (2020: 3.9%) per annum. These interest costs are directly attributable to the development assets which are considered qualifying assets under IAS 23 Borrowing costs.

Inventories recognised as cost of sales during the year amounted to £70,481,230 (2020: £136,374,531).

The carrying value of inventories pledged as security against third party borrowings amounted to £496,129,631 at 31 March 2021 (2020: £554,060,795).

15. Trade and other receivables

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade receivables	786,691	334,098	-	-
VAT receivables	835,435	727,582	-	-
Amounts due from related parties	-	-	25,745,547	18,487,752
Other receivables	4,350,195	7,571,934	4,006	3,696,134
Prepayments and accrued income	64,439,417	48,476,154	171,233	71,233
Lease incentives	217,208	253,282	-	-
Corporation tax receivable	766,268	1,691,267	100,000	840,000
Total trade and other receivables	<u>71,395,214</u>	<u>59,054,317</u>	<u>26,020,786</u>	<u>23,095,119</u>

The fair value of trade and other receivables approximates to book value.

Trade receivables are non-interest-bearing and are generally on 30-day terms. Refer to note 23 for further information.

Notes to the financial statements (continued)

16. Cash and cash equivalents

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Cash at bank and in hand	21,030,670	34,233,202	13,691,486	32,733,810
Restricted cash at bank	8,405,256	2,796,179	-	-
Total cash at bank and in hand	29,435,926	37,029,381	13,691,486	32,733,810
Restricted cash at bank	(8,405,256)	(2,796,179)	-	-
Cash and cash equivalents per the statement of cash flows	21,030,670	34,233,202	13,691,486	32,733,810

Restricted bank balances are held as security against loan facilities. They are not included within cash and cash equivalents because they cannot be used at the Group's discretion.

17. Trade and other payables

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade payables	3,312,168	701,522	-	-
Amounts due to subsidiaries	-	-	18,130,059	11,875,334
Other payables	782,243	1,539,491	-	-
Accruals	3,354,845	6,172,810	38,223	419,813
Corporation tax payable	1,721,410	-	-	-
	9,170,666	8,413,823	18,168,282	12,295,147

The fair value of trade and other payables approximates to book value.

18. Deferred Income

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Current				
Deferred rental income	362,235	192,056	-	-
Grant from the Royal Borough of Greenwich	140,000	140,000	-	-
Deferred income classified as current liabilities	502,235	332,056	-	-
Non-current				
Grant from the Royal Borough of Greenwich	6,265,000	6,405,000	-	-
Deferred income classified as non-current liabilities	6,265,000	6,405,000	-	-
Total deferred income	6,767,235	6,737,056	-	-

The Grant is to aid in the construction of the main energy centre and is initially recognised as deferred income. This deferred income will be released in line with the asset's useful life of 50 years.

Notes to the financial statements (continued)

19. Provisions

Group	Provision for future development costs £
Balance at 1 April 2020	17,638,594
Increase in provisions	2,400,985
Utilisation of provisions	(5,136,981)
Reduction in provisions	(823,261)
Balance at 31 March 2021	14,079,337

The provision relates to future development and rectification costs for which the Group has legal and/or constructive obligations to incur but the amounts or timings are uncertain.

20. Other interest-bearing loans and borrowings

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Current				
Loan from shareholder	440,897,037	-	440,897,037	-
Third party loans	77,902,128	176,275,166	10,605,570	41,317,976
Lease liability	320,540	171,637	-	-
Loans and borrowings classified as current liabilities	519,119,705	176,446,803	451,502,607	41,317,976
Non-current				
Loan from shareholder	-	413,471,105	-	413,471,105
Third party loans	299,311,029	221,810,575	-	-
Lease liability	534,487	-	-	-
Loans and borrowings classified as non-current liabilities	299,845,516	635,281,680	-	413,471,105
Total loans and borrowings	818,965,221	811,728,483	451,502,607	454,789,081

This note provides information about the contractual terms of the Group and Company's interest-bearing loans and borrowings, which are measured at amortised cost. For more information about the Group and Company's exposure to interest rates, see note 23.

Shareholder interest is currently charged at 0.67% per annum (2020: 3 month Libor + 5% per annum and 3 month Libor + 2% per annum). The directors of the Company consider the shareholder loans to be repayable in less than 12 months (2020: more than five years) because they are repayable on demand and the Company does not have an unconditional right to defer settlement beyond 12 months. The Company has received confirmation from the shareholder that it is not currently their intention to recall these loans until such time that the Company is in a financial position to be able to repay the loans.

Third party interest is charged at an average rate of 3.6% per annum (2020: 3.9% per annum). The loan facilities have varying lengths of maturity with £77,902,128 (2020: £176,275,166) being due within twelve months. Refer to note 23 for more information.

Third party loans are generally secured on the inventory, property, plant and equipment and investment properties of the respective subsidiary.

Notes to the financial statements (continued)

21. Share capital

Company	2021 £	2020 £
Allotted, called up and fully paid		
Ordinary A shares of £0.001 each	10,495	10,495
Ordinary B shares of £0.001 each	1,687	1,687
	12,182	12,182

Number of shares in issue

	2021		2020	
	Ordinary A shares Number	Ordinary B shares Number	Ordinary A shares Number	Ordinary B shares Number
Number of shares at 1 April and 31 March	10,494,809	1,687,142	10,494,809	1,687,142

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. There are no associated rights or preferences relating to the shares.

22. Derivative financial instruments

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Floating to fixed interest rate swaps	21,455	-	-	-
Foreign currency forward contracts	-	1,889,719	-	1,889,719
	21,455	1,889,719	-	1,889,719

The total notional principal amounts of the outstanding derivative financial instruments at 31 March 2021 was £70,000,000 (2020: £32,211,741).

23. Financing Arrangements and Financial Instruments

(a) Fair values of financial instruments

All instruments recognised in the statement of financial position, including those instruments carried at amortised cost, are recognised at amounts that represent a reasonable approximation of fair value.

Trade and other receivables and contract assets

The fair value of trade and other receivables, excluding construction contract debtors, is estimated as the present value of future cash flows, discounted at the market rate of interest at the date of statement of financial position if the effect is material.

Trade and other payables

The fair value of trade and other payables is estimated as the present value of future cash flows, discounted at the market rate of interest at the date of statement of financial position if the effect is material.

Cash and cash equivalents

The fair value of cash and cash equivalents is estimated as its carrying amount where the cash is repayable on demand. Where it is not repayable on demand then the fair value is estimated at the present value of future cash flows, discounted at the market rate of interest at the date of statement of financial position.

Interest-bearing borrowings

Fair value is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the date of statement of financial position.

Notes to the financial statements (continued)

Financial instruments at FVTPL

Cost has been determined to be the most appropriate estimate of fair value of unlisted convertible loan notes because there is limited information available to determine fair value and a wide range of possible fair value measurements and cost represents the best estimate within that range.

Foreign currency forward contracts have been measured at fair value, as advised by the Group's foreign currency broker, being the fair value of the contract at the reporting date based on observable market exchange rates.

Interest rate swaps have been measured at fair value, as advised by the Group's professional advisors and based on observable market interest rates.

The following table shows the carrying amounts and fair values of financial instruments held at FVTPL. It does not include information about financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

31 March 2021 Group	Fair Value			
	Carrying Value	Level 1	Level 2	Level 3
	£	£	£	£
Financial assets at FVTPL				
Unlisted convertible loan notes	12,000,000	-	-	12,000,000
Derivative financial instruments at FVTPL				
Floating to fixed interest rate swaps	(21,455)	-	(21,455)	-
31 March 2020 Group				
	Carrying Value	Level 1	Level 2	Level 3
	£	£	£	£
Financial assets at FVTPL				
Unlisted convertible loan notes	9,000,000	-	-	9,000,000
Derivative financial instruments at FVTPL				
Foreign currency forward contracts	(1,889,719)	-	(1,889,719)	-

There have been no transfers between Level 1 and Level 2 during the year (2020: no transfers), and no transfers into or out of Level 3 fair value measurements (2020: no transfers).

Reconciliation of Level 3 fair values:

Group	2021 £	2020 £
Balance at 1 April	9,000,000	-
Additions	3,000,000	9,000,000
Balance at 31 March	12,000,000	9,000,000

There were no gains or losses recognised on financial instruments classified as level 3 of the fair value hierarchy (2020: £nil).

The following table shows the valuation techniques used for Level 2 and Level 3 fair values, as well as the significant unobservable inputs used for Level 3 items.

Notes to the financial statements (continued)

Financial instrument at FVTPL	Valuation technique	Significant unobservable inputs (Level 3 only)
Unlisted convertible loan notes	Cost has been determined to be the most appropriate estimate of fair value of unlisted convertible loan notes because there is limited information available to determine fair value and a wide range of possible fair value measurements and cost represents the best estimate within that range.	(a) Probability of conversion into equity securities (b) Fair value of the equity securities (c) Discount rate
Foreign currency forward contracts	The fair value of foreign currency forward contracts is based on broker quotes. These quotes are tested for reasonableness by comparing the movement in exchange rates between inception of the forward contract and the reporting date.	
Interest rate swaps	The fair value of interest rate swaps is based on 3 rd party valuations. Fair value is calculated using the discounted cash flow methodology with future cash flows estimated based on forward interest rates from observable market curves.	

(b) Credit Risk

Financial risk management

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Group's receivables from customers and investment securities.

Group

Credit risk represents the risk that a counterparty will not complete its obligations under a financial instrument resulting in a financial loss to the Group. The Group has exposure to credit risk from all recognised financial assets.

Credit risk is managed by limiting the aggregate exposure to any individual counterparty, taking into account its credit rating. Such counterparty exposures are regularly reviewed and adjusted as necessary. Accordingly, the possibility of material loss arising in the event of non-performance by counterparties is considered unlikely.

The maximum exposure to credit risk at the date of statement of financial position on financial assets recognised in the statement of financial position equals the carrying amount, net of any impairment.

The Group recognises impairment on trade receivables and contract assets based on expected credit losses. The Group allocates each exposure to credit risk based on a combination of data that is determined to be predictive of the risk of loss together with management judgement. Credit risk grades are defined using quantitative and qualitative information.

The Group uses an allowance matrix to measure expected credit losses of trade receivables and contract assets. Loss rates are calculated using a 'roll rate' method based on the probability of the receivable progressing through successive stages to eventual write-off. Roll rates are calculated separately for exposures to different categories of customer and associated credit risk.

The following table provides information about how expected credit losses for trade receivables are calculated:

Notes to the financial statements (continued)

Group 31 March 2021	Weighted Average Loss rate	Gross carrying amount £	Expected credit loss allowance £	Net carrying amount £
Current (not past due)	0.6%	459,018	(2,833)	456,185
1-30 days past due	4.5%	12,588	(569)	12,019
31-60 days past due	16.2%	50,844	(8,223)	42,621
61-90 days past due	75.1%	88,348	(66,337)	22,011
91+ days past due	56.5%	583,149	(329,294)	253,855
Total	34.1%	1,193,947	(407,256)	786,691

Group 31 March 2020	Weighted Average Loss rate	Gross carrying amount £	Expected credit loss allowance £	Net carrying amount £
Current (not past due)	1.9%	237,029	(4,547)	232,482
1-30 days past due	3.9%	24,453	(950)	23,503
31-60 days past due	4.8%	29,344	(1,401)	27,943
61-90 days past due	66.1%	33,934	(22,429)	11,505
91+ days past due	69.2%	125,567	(86,902)	38,665
Total	25.8%	450,327	(116,229)	334,098

Expected credit losses on contract assets were not material.

Company

The Company does not make sales and so is not exposed to credit risk to any non-group entities.

(c) Market risk

Effective interest and re-pricing analysis

In respect of income-earning financial assets and interest-bearing financial liabilities, the following table indicates their effective interest rates at the date of statement of financial position and the period in which they re-price:

Group 31 March 2021	Effective interest rate	Total £	Less than one year £	One to five years £	More than five years £
Cash	0%-0.5%	29,435,926	29,435,926	-	-
Interest-bearing loans and borrowings	0% - 4%	818,965,221	263,213,157	441,752,064	114,000,000

Group 31 March 2020	Effective interest rate	Total £	Less than one year £	One to five years £	More than five years £
Cash	0.5%-2%	37,029,381	37,029,381	-	-
Interest-bearing loans and borrowings	2.8% - 5.8%	811,728,483	677,517,935	20,210,548	114,000,000

Company 31 March 2021	Effective interest rate	Total £	Less than one year £	One to five years £	More than five years £
Cash	0%-0.5%	13,691,486	13,691,486	-	-
Interest-bearing loans and borrowings	0%-0.67%	451,502,607	10,605,570	440,897,037	-

Notes to the financial statements (continued)

Company 31 March 2020	Effective interest rate	Total £	Less than one year £	One to five years £	More than five years £
Cash	0.5%-2%	32,733,810	32,733,810	-	-
Interest-bearing loans and borrowings	2.8% - 5.8%	454,789,081	454,789,081	-	-

The above tables do not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Sensitivity analysis

At 31 March 2021, it was estimated that a general increase of one percentage point in interest rates would increase the Group's interest payable by approximately £2,200,000 (2020: £6,049,401) based on the average outstanding balance of variable rate interest-bearing liabilities during the period.

At 31 March 2021, it was estimated that a general increase of one percentage point in interest rates would have had no impact on the Company's interest payable for the year (2020: £4,272,468) based on the average outstanding balance of variable rate interest-bearing liabilities during the period.

(d) Liquidity risk

Financial risk management

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due.

Group & Company

The Group's objective is to maintain the efficient use of cash and debt facilities in order to minimise the cost of borrowing to the Group and ensure sufficient availability of credit facilities.

Liquidity risk is reduced through prudent cash management which ensures sufficient levels of cash are maintained to meet working capital requirements. It also allows flexibility of liquidity by matching maturity profiles of short term investments with cash flow requirements, and timely review and renewal of credit facilities.

The following are the contractual cash flow maturities of financial liabilities as at the end of the reporting period, including estimated interest payments and excluding the impact of netting agreements.

Group 31 March 2021	Carrying Amount £	Contractual Cash Flows £	Less than one year £	One to five years £	More than five years £
Non derivative financial liabilities					
Trade and other payables	4,094,411	4,094,411	4,094,411	-	-
Third party interest bearing loans	378,068,184	430,029,148	64,256,769	144,615,679	221,156,700
Shareholder interest bearing loans	440,897,037	440,897,037	440,897,037	-	-
	823,059,632	875,020,596	509,248,217	144,615,679	221,156,700
Derivative financial liabilities					
Interest rate swaps	21,455	35,729	35,729	-	-
	21,455	35,729	35,729	-	-
Total financial liabilities	823,081,087	875,056,325	509,283,946	144,615,679	221,156,700

Notes to the financial statements (continued)

Group 31 March 2020	Carrying Amount £	Contractual Cash Flows £	Less than one year £	One to five years £	More than five years £
Non derivative financial liabilities					
Trade and other payables	2,241,013	2,241,013	2,241,013	-	-
Third party interest bearing loans	398,257,378	458,741,066	190,271,167	61,084,705	207,385,194
Shareholder interest bearing loans	413,471,105	413,471,105	-	-	413,471,105
	813,969,496	874,453,184	192,512,180	61,084,705	620,856,299
Derivative financial liabilities					
Foreign currency forward contracts	1,889,719	32,211,741	32,211,741	-	-
	1,889,719	32,211,741	32,211,741	-	-
Total financial liabilities	815,859,215	906,664,925	224,723,921	61,084,705	620,856,299
Company 31 March 2021	Carrying Amount £	Contractual Cash Flows £	Less than one year £	One to five years £	More than five years £
Non derivative financial liabilities					
Trade and other payables	18,130,059	18,130,059	18,130,059	-	-
Third party interest bearing loans	10,605,570	10,605,570	10,605,570	-	-
Shareholder interest bearing loans	440,897,037	440,897,037	440,897,037	-	-
Total financial liabilities	469,632,666	469,632,666	469,632,666	-	-
Company 31 March 2020	Carrying Amount £	Contractual Cash Flows £	Less than one year £	One to five years £	More than five years £
Non derivative financial liabilities					
Trade and other payables	11,875,334	11,875,334	11,875,334	-	-
Third party interest bearing loans	41,317,976	41,317,976	41,317,976	-	-
Shareholder interest bearing loans	413,471,105	413,471,105	-	-	413,471,105
	466,664,415	466,664,415	53,193,310	-	413,471,105
Derivative financial liabilities					
Foreign currency forward contracts	1,889,719	32,211,741	32,211,741	-	-
	1,889,719	32,211,741	32,211,741	-	-
Total financial liabilities	468,554,134	498,876,156	85,405,051	-	413,471,105

The directors of the Group and the Company consider the shareholder loans to be repayable in less than one year (2020: greater than five years) as they relate to loans from the parent company which are repayable on demand and the Company does not have an unconditional right to defer settlement beyond one year. The parent has indicated via a statement of support for the Group and Company that it intends to support the Group and Company for at least the next 12 months, including confirmation of its current intention not to seek repayment of these loans until the Company is in a financial position to be able to make repayment. Also see note 1, Going Concern.

(e) Capital risk management

The Group's overall capital risk management strategy is to maintain a strong capital base to sustain investor, creditor and market confidence and for the future development of the business.

For the Group's purposes, capital consists of issued share capital, share premium (where appropriate), retained earnings, reserves (where appropriate) and long-term shareholders' loans.

Notes to the financial statements (continued)

24. Contingencies and commitments

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Construction, infrastructure and other works	16,153,426	44,947,991	-	-

Commitments are disclosed where the obligation for construction, infrastructure and other works relating to the regeneration of Greenwich Peninsula has been triggered by events identified in legal documents.

The Group total at 31 March 2021 and 31 March 2020 is mainly comprised of the build contract of investment property currently under construction, scheduled to be completed within the next 12 months.

25. Related party transactions

Transactions with subsidiaries

At the year end the Company was owed the following amounts from subsidiaries, net of provisions:

	2021 £	2020 £
Knight Dragon Developments Limited	236,758,671	212,407,716
Knight Dragon Strategic Investments Limited	6,332,720	6,290,573
Knight Dragon Special Projects Limited	25,248,962	18,476,259
Greenwich Peninsula ESCO Limited	13,773,869	14,305,718
Loka Energy Limited	-	6,219,658
Knight Dragon Peninsula Place Limited	13,320,172	11,216,895
Knight Dragon Meridian Limited	141,438,519	139,836,216
GP Meridian Events Limited	6,899,998	6,665,236
Knight Dragon 18.02 Limited	2,072,400	2,056,023
Knight Dragon 18.03 Limited	3,709,971	3,682,695
Knight Dragon 19.04 Limited	2,628,202	2,424,515
Knight Dragon 19.05 Limited	8,302,868	7,136,994
Knight Dragon M0116 Limited	238,584	187,886
Knight Dragon M0104 Limited	535,548	7,487
Knight Dragon (N0205) Limited	24,909,660	45,840,961
Knight Dragon N0206 Limited	64,639,153	140,196,560
Knight Dragon M0121 Limited	6,983,223	6,933,166
Peninsula Quays Limited	6,906,719	6,861,158
Knight Dragon M0114A Limited	935,845	935,845
Knight Dragon M0114B Limited	8,297	8,297
Design District Limited	-	14,992,267
Knight Dragon Finance Limited	500,000	-
Knight Dragon Ventures Limited	585	993
Upper Riverside Residential Limited	60,020,966	-
Total amounts due from subsidiaries	626,164,932	646,683,118

During the year, the Company charged £4,278,724 (2020: £33,832,776) of interest to its subsidiaries. Interest is charged at rates ranging from 0%-0.67% per annum (2020: 3 month Libor + 5% and 3 month Libor + 2% per annum). The balances are generally unsecured and have no fixed repayment date. The amount due from Knight Dragon M0116 Limited is secured on the assets of that company and is interest-free.

Also during the year, the Company made provisions for impairment of £9,300,000 (2020: £12,965,655) against loans to subsidiaries based on an assessment of recoverability at the reporting date. Total provisions made against loans to subsidiaries at 31 March 2021, including provisions made in prior financial years, amount to £29,172,286 (2020: £19,872,286).

Notes to the financial statements (continued)

At the year end the Company owed the following amounts to subsidiaries:

	2021	2020
	£	£
Knight Dragon M0115 Limited	1,175,145	1,177,738
Knight Dragon M0103 Limited	3,965,408	4,212,095
Knight Dragon M0117 Limited	2,056,384	2,402,719
Knight Dragon M0114 LLP	2,317,862	2,321,754
Knight Dragon Developments Limited	1,084,000	1,208,319
Design District Limited	4,758,336	-
Loka Energy Limited	2,449,664	-
Greenwich Peninsula Lettings Limited	56,461	214,799
Greenwich Peninsula Sales Limited	266,396	337,507
Knight Dragon Finance Limited	400	400
Knight Dragon Services Limited	1	1
GP Lower Riverside District Manco Limited	1	1
GP Upper Riverside District Manco Limited	1	1
Total amounts due to subsidiaries	18,130,059	11,875,334

The above balances owed to subsidiaries are unsecured, non-interest bearing and repayable on demand.

Transactions with the immediate parent company

At 31 March 2020 amounts owed to Knight Dragon Limited ("KDL") were split into existing loan stock and new loan stock. The balance on existing loan stock at 31 March 2020 was £154,681,660 and carried an interest rate of 3-month Libor + 2% per annum. The balance on new loan stock at 31 March 2020 was £258,789,445 and carried an interest rate of 3-month Libor + 5%. During the year, all loan stock balances were combined into a single loan facility with an interest rate of 0.67% for a term of three years commencing on 1 April 2020. The total balance outstanding at 31 March 2021 was £440,897,037. These loans are unsecured and repayable on demand.

Transactions with other related parties – Company & Group

The Company has provided a guarantee of up to £5,100,000 (2020: £5,100,000) against a loan to an entity controlled by the larger group within which the Company is a member, in exchange for a guarantee payment fee of 2% per annum. The amounts recognised as other income in relation to this guarantee fee amount to £100,000 (2020: £71,233). The amount owed to the Company at 31 March 2021 was £171,233 (2020: £71,233) and is included within trade and other receivables.

The Company has a short term loan agreement with another company controlled and owned by a director of the Company. The loan is unsecured, is currently interest free (2020: 4.4% per annum) and is repayable on demand. The amount owed by the Company at 31 March 2021 amounted to £10,605,570 (2020: £41,317,976). No interest was charged (2020: £736,460) on the outstanding balance during the year.

Transactions with other related parties – Group

The Group is party to various estate service charge deeds ("ESC deeds") relating to services provided by Greenwich Peninsula Estate Management Company Limited ("GPEMCL") to the common parts of Greenwich Peninsula. Under the terms of these ESC deeds, the Company is obligated to contribute to a fair and reasonable proportion of the estate service charge. The Group is related by virtue of the Company's significant influence over GPEMCL. All amounts charged to the Group during the year were at the same rates that apply to other members of the estate.

The Group has advanced short term working capital funding to GPEMCL. Amounts outstanding at 31 March 2021 amounted to £585,335 (2020: £585,335). The balance is unsecured, interest free and repayable on demand.

Notes to the financial statements (continued)

The Group's main office premises are leased from an entity controlled by the larger group within which the Company is a member (refer to note 27 for further information). Transactions include rent and associated costs such as service charges and utility recharges. Total transactions in the year amounted to £502,177 (2020: £443,343). No amounts were owed at the reporting date (2020: £nil).

In the previous year, the Group agreed with another UK member of the larger group of which the Company is a member to purchase UK corporation tax group relief from that entity, in respect of unused taxable losses for the periods ended 31 March 2018 and 31 March 2019. The consideration paid in relation to these transactions amounted to £251,240 and was owed at 31 March 2020. This amount was paid during the year ended 31 March 2021 and is therefore no longer outstanding.

The directors and entities controlled by the directors invoiced the Group £95,200 (2020: £131,815) for residential units exchanged or reserved by these directors but sold on to third parties at a higher value prior to completion. The amounts charged relate to the difference between the price exchanged or reserved and the price subsequently achieved from the incoming buyer.

26. Subsequent events

In connection with the preparation of the accompanying financial statements as at 31 March 2021, management has evaluated the impact of all subsequent events on the Group through to 13 August 2021, the date the financial statements were available to be issued, and has determined that there were no subsequent events requiring recognition or disclosure in the financial statements.

27. Ultimate parent undertaking and parent undertaking of larger group of which the Company is a member

The Company's immediate parent company is Knight Dragon Limited (incorporated and registered in Hong Kong), whose registered address is 38/F New World Tower, 16-18 Queens Road Central, Hong Kong.

The Company's results are included within the consolidated financial statements of Chow Tai Fook Enterprises Limited (incorporated and registered in Hong Kong), which is the smallest and largest group which prepares consolidated accounts within which the Company is a member. The registered office of Chow Tai Fook Enterprises Limited is 38/F New World Tower, 16-18 Queens Road Central, Hong Kong.

The ultimate parent undertakings and controlling parties are Cheng Yu Tung Family (Holdings) Limited (incorporated and registered in the British Virgin Islands) and Cheng Yu Tung Family (Holdings II) Limited (incorporated and registered in the British Virgin Islands). The registered office address of both companies is Vistra Corporate Services Centre, Wickhams Cay II, Road Town, Tortola, VG1110 British Virgin Islands.