REGISTERED NUMBER: 06112752 (England and Wales)

Report of the Directors and

Audited Financial Statements for the Year Ended 31 March 2013

for

**Explore Development Management Limited** 

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## **Explore Development Management Limited**

## Company Information for the Year Ended 31 March 2013

**DIRECTORS:** 

A Butler

C Richards

**SECRETARY:** 

R E Turner

**REGISTERED OFFICE:** 

Bridge Place

Anchor Boulevard

Admirals Park, Crossways

Dartford Kent DA2 6SN

**REGISTERED NUMBER:** 

06112752 (England and Wales)

INDEPENDENT AUDITORS

 $Price waterhouse Coopers\ LLP$ 

Chartered Accountants and

Statutory Auditors
1 Embankment Place

London WC2N 6RH

## Report of the Directors for the Year Ended 31 March 2013

The directors present their annual report together with the audited financial statements of Explore Development Management Limited ("Company") for the year ended 31 March 2013

#### PRINCIPAL ACTIVITY

The Company did not trade in the year under review

#### **REVIEW OF BUSINESS**

The Company is a wholly owned subsidiary of Explore Investments Limited and a member of the Laing O'Rourke Corporation Limited Group ("Group")

The directors of Laing O'Rourke Corporation Limited manage financial risks for the Group as a whole, rather than as individual entities. For this reason, the Company's directors believe that analysis of the Company's risks should be viewed in the context of the Group. The principal risks and uncertainties of Laing O'Rourke Corporation Limited, which include those of the Company, are discussed in the Group's annual review which does not form part of this report.

The directors of Laing O'Rourke Corporation Limited manage the Group's operations on a divisional basis. For this reason, the Company's directors believe that analysis using key performance indicators should be viewed in the context of the Group. The development, performance and position of the Europe hub of Laing O'Rourke Corporation. Limited, which include those of the Company, are discussed in the Group's annual review which does not form part of this report.

#### RESULTS

The results for the financial year are set out on page 6

Turnover for the year was £ml (2012 £33,000) The result on ordinary activities before taxation for the year was ml (2012 loss of £11,000), and the result after tax for the year was ml (2012 loss of £8,000) Total capital and reserves of the Company at 31 March 2013 were £504,000 (2012 £504,000)

#### **DIVIDENDS**

No dividends will be distributed for the year ended 31 March 2013 (2012 £nil)

## DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2012 to the date of this report

A Butler

C Richards

### **COMPANY SECRETARY**

R E Turner

### **DIRECTORS' INDEMNITIES**

As permitted by the Articles of Association, the directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force, throughout the last financial year and is currently in force. The Company also purchased and maintained throughout the financial year directors' and officers' liability insurance in respect of itself and its directors.

## Report of the Directors for the Year Ended 31 March 2013

#### **EMPLOYMENT POLICY**

The Group continues to provide employees with relevant information and to seek their views on matters of common concern through their representatives and through line managers. Priority is given to ensuring that employees are aware of significant matters affecting the Company's trading position and of any significant organisational changes. The Group treats each application for employment, training and promotion on ment. Full and fair consideration is given to both disabled and able-bodied applicants and employees. If existing employees become disabled, every effort is made to find them appropriate work and training is provided if necessary.

#### PAYMENT OF CREDITORS

While the Company does not follow a formal code of practice, its policy for the year to 31 March 2014 for all suppliers is to agree terms of payment for each business transaction, to ensure that the supplier is aware of those terms, and to abide by the agreed terms of payment

#### **HEALTH, SAFETY AND WELFARE**

The Group is committed to ensuring the health, safety and welfare of all employees at work. All reasonable measures have been taken to achieve this policy. Arrangements have been made to protect other persons against risk to health, and safety arising from the activities of the Group's employees when at work.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted. Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the Company's website Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the Company's auditors are unaware, and each director has taken all the steps that ought to have been taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information

## Report of the Directors for the Year Ended 31 March 2013

## **AUDITORS**

The independent auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office and a resolution concerning their re-appointment will be proposed at the Annual General Meeting

ON BEHALF OF THE BOARD:

R E Turner - Secretary

Date 11/09/13

## Independent Auditors' Report to the Members of Explore Development Management Limited

We have audited the financial statements of Explore Development Management Limited for the year ended 31 March 2013 which comprise the Profit and Loss Account, the Balance Sheet and the related notes The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page 3. The directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 March 2013 and of its result for the year then ended
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Jonathan Hook (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and
Statutory Auditors
1 Embankment Place
London

London

WC2N 6RH

Date

## Profit and Loss Account for the Year Ended 31 March 2013

	Notes	2013 £'000	2012 £'000
TURNOVER		•	33
Cost of sales		-	(44)
GROSS LOSS		<del></del>	(11)
OPERATING LOSS and LOSS ON ORDINARY ACTIVITIE BEFORE TAXATION	3 3	-	(11)
Tax on loss on ordinary activities	4	<u>-</u>	3
LOSS FOR THE FINANCIAL YEA	R	<u> </u>	(8)

## **DISCONTINUED OPERATIONS**

All of the Company's activities were discontinued during the previous year

### TOTAL RECOGNISED GAINS AND LOSSES

The Company has no recognised gains or losses other than the loss for the previous year

## NOTE OF HISTORICAL COST PROFITS AND LOSSES

The difference between the results as disclosed in the profit and loss account and the results on an unmodified historical cost basis is not material

## Balance Sheet 31 March 2013

<del></del> -		2013	2012
	Notes	£'000	£'000
CURRENT ASSETS			
Debtors	5	504	504
		<del></del>	
TOTAL ASSETS LESS CURREN	Г		
LIABILITIES		504	504
		<del></del>	
CAPITAL AND RESERVES			
Called up share capital	6	-	-
Profit and loss account	7	504	504
			<del></del>
SHAREHOLDERS' FUNDS	10	504	504

The financial statements were approved by the Board of Directors on its behalf by

11/09/13

and were signed on

A Butler - Director

## Notes to the Financial Statements for the Year Ended 31 March 2013

#### 1 ACCOUNTING POLICIES

#### Accounting convention

These financial statements are prepared on a going concern basis under the historical cost convention, in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom. The Company has consistently applied all relevant accounting standards. The principal accounting policies are set out below.

#### Cash flow statement

The Company is a wholly owned subsidiary within the Laing O'Rourke Corporation Limited Group and is included in the consolidated financial statements of Laing O'Rourke Corporation Limited which are publically available Consequently the Company has taken advantage of the exemption from preparing a cash flow statement under the terms of FRS 1 (Revised 1996)

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date

A net deferred tax asset is recognised as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits against which to recover carried forward tax losses and from which the future reversal of underlying timing differences can be deducted

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on an undiscounted basis

### Trade and other debtors

Trade and other debtors are initially recorded at fair value and subsequently measured at amortised cost as reduced by appropriate allowances for estimated irrecoverable amounts

## 2 STAFF COSTS

The Company has no employees (2012 nil)

The directors received no remuneration in respect of their services to the Company (2012 nil)

#### 3 OPERATING LOSS

The audit fee and other administrative expenses of the Company were borne by another Group company, Laing O'Rourke Services Limited

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# Notes to the Financial Statements - continued for the Year Ended 31 March 2013

TAXATION			
		2013	2012
		£'000	£'000
Current tax			<b></b>
Tax on result/ (loss) on ordinary activities	=		(3)
The tax assessed for the year is the same (2012 24% (2012 26%)	the same) as the standard rat	e of corporation tax	x in the UK
Result/ (loss) on ordinary activities before tax	ation		(11)
Result/ (loss) on ordinary activities multiplied by	standard rate of		** *
corporation tax in the UK of 24% (2012 26%)	-	<u>-</u>	(3)
Factors that may affect future tax charges			
A number of changes to the UK corporation tax March 2013 UK Budget Statement The main re 20% from 1 April 2015 These changes were included in these financial statements	ate of corporation tax reduces	to 21% from 1 Apr	rıl 2014 and
DEBTORS: AMOUNTS FALLING DUE WIT	THIN ONE YEAR		
		2013	2012
A control of the control of the force		£'000	£'000
Amounts owed by group undertakings Corporation tax		501 3	443 61
Corporation tax			
		<u>504</u>	504
Amounts owed by group undertakings are unso repayable on demand	ecured, interest free, have no	fixed date of repa	yment and
CALLED UP SHARE CAPITAL			
Allotted, issued and fully paid			
Number Class	Nominal	2013	2012
	value	£	£
1 Ordinary	£1	1	1
		<del></del>	
RESERVES			
			Profit
			and loss
			account
			£'000
At I April 2012			
At 1 April 2012 Profit for the year			£000 504
At 1 April 2012 Profit for the year			

## Notes to the Financial Statements - continued for the Year Ended 31 March 2013

### 8 RELATED PARTY DISCLOSURES

As a wholly owned subsidiary within the Laing O'Rourke Corporation Limited Group, the Company has taken advantage of the exemption under FRS 8 not to provide information on related party transactions with other undertakings within the Laing O'Rourke Corporation Limited Group

There are no other related party transactions

### 9 ULTIMATE CONTROLLING PARTY

The immediate parent company of Explore Development Management Limited is Explore Investments Limited, a company registered in England and Wales

Laing O'Rourke Corporation Limited, a company registered in Cyprus, is the largest group of undertakings for which consolidated financial statements are prepared Copies of the Laing O'Rourke Corporation Limited consolidated financial statements are available for viewing at the Registrar of Companies in Cyprus on payment of the appropriate fee

Laing O'Rourke Plc, a company registered in England and Wales, is the smallest group of undertakings for which consolidated financial statements are prepared. The consolidated financial statements of Laing O'Rourke Plc are available from the Registrar of Companies in England and Wales on payment of the appropriate fee

Suffolk Partners Corporation, a company incorporated in the British Virgin Islands is the ultimate parent company. The interests in the share capital of Suffolk Partners Corporation are held in trusts, the beneficiaries of which are R G O'Rourke KBE and H D O'Rourke.

2012

2012

## 10 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

£'000	£'000
	(8)
	(8)
504	512
504	504
	£'000 - - 504