## KINGDOM ZEPHYR AFRICA MANAGEMENT UK LIMITED FINANCIAL STATEMENTS 31 DECEMBER 2008



## **FINANCIAL STATEMENTS**

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# KINGDOM ZEPHYR AFRICA MANAGEMENT UK LIMITED OFFICERS AND PROFESSIONAL ADVISERS

The board of directors

T Barry D Garrett

Company secretary

T Barry

Registered office

12 York Gate London NW1 4QS

**Auditors** 

Blick Rothenberg Chartered Accountants

12 York Gate Regent's Park London, NW1 4QS

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#### THE DIRECTORS' REPORT

#### **YEAR ENDED 31 DECEMBER 2008**

The directors present their report and the audited financial statements of the company for the year ended 31 December 2008.

#### **Principal activity**

The principal activity of the company during the year was the provision of services to its parent.

#### **Review of business**

The results for the year and the financial position at the period end are considered satisfactory by the directors.

#### Results and dividends

The profit for the year, after taxation, amounted to £29,657. The directors have not recommended a dividend.

#### Risk assessment

The company's directors have reviewed the principal risks that face the business and have taken steps to mitigate those risks.

The company provides investment management services to its parent company and therefore the risks facing the company are tied to those facing that company. The parent company earns management fees from managing certain funds and the level of fee earned depends upon the performance of those funds; therefore the key risk is that investments do not perform as expected reducing the level of fees earned.

#### Key performance indicators

The company acts as a cost centre for the group, therefore the key performance indicator is ensuring control is kept over the level of costs incurred.

#### **Directors**

The directors who served the company during the year are as follows:

T Barry

D Garrett

## Policy on the payment of creditors

The company aims to be fair in its payment policy and to meet all contractual payment terms which are agreed in advance. On an analised basis the calculated payment days for creditors in 2008 was nil days (2007: nil days).

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 2008

#### **Directors' responsibilities**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each person serving as a director of the company at the date this report is approved is aware, there is no relevant audit information of which the company's auditors are unaware and each director hereby confirms that he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Signed on behalf of the directors

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T Barry

Director

Approved by the directors on 24/n/2009

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF KINGDOM ZEPHYR AFRICA MANAGEMENT UK LIMITED

#### **YEAR ENDED 31 DECEMBER 2008**

We have audited the financial statements of Kingdom Zephyr Africa Management UK Limited for the year ended 31 December 2008 set out on pages 6 to 16, which have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF KINGDOM ZEPHYR AFRICA MANAGEMENT UK LIMITED (continued)

#### **YEAR ENDED 31 DECEMBER 2008**

#### Opinion

#### In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2008 and of its profit for the year then ended;
- the financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the directors' report is consistent with the financial statements.

BLICK ROTHENBERG
Chartered Accountants and

Registered Auditor

12 York Gate Regent's Park London, NW1 4QS

## PROFIT AND LOSS ACCOUNT

## YEAR ENDED 31 DECEMBER 2008

	Note	Year to 31 Dec 08 £	Period from 20 Nov 06 to 31 Dec 07 £
Turnover	2	612,160	608,758
Administrative expenses		(572,112)	(568,933)
Operating profit	3	40,048	39,825
Interest receivable		993	132
Profit on ordinary activities before taxation		41,041	39,957
Tax on profit on ordinary activities	5	(11,384)	(14,506)
Profit for the financial year		29,657	25,451

All of the activities of the company are classed as continuing.

# KINGDOM ZEPHYR AFRICA MANAGEMENT UK LIMITED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	Year to 31 Dec 08 £	Period from 20 Nov 06 to 31 Dec 07 £
Profit for the financial year attributable to the shareholders	29,657	25,451
Currency translation difference arising on the retranslation of opening net assets	(3,562)	
Total gains and losses recognised since the last annual report	26,095	25,451

## **BALANCE SHEET**

## **31 DECEMBER 2008**

,	Note	£	2008 £	£	2007 £
Fixed assets Tangible assets	6		11,490		10,053
Current assets Debtors Cash at bank	7	160,987 78,873 239,860		57,666 34,642 92,308	
Creditors: Amounts falling due within one year	8	(196,241)		(7 <u>6,909</u> )	
Net current assets			43,619		15,399
Total assets less current liabilities			55,109		25,452
Capital and reserves			_		4
Called-up equity share capital Profit and loss account	11 12		1 55,108		25,451
Shareholders' funds	13		55,109		25,452

T Barry Director

Company Registration Number: 06002953

## **CASH FLOW STATEMENT**

	Note	£	Year to 31 Dec 08 £	20 N	riod from Nov 06 to 1 Dec 07
Net cash inflow from operating activities	14		59,304		45,927
Returns on investments and servicing of finance	15		993		132
Taxation			(14,506)		_
Capital expenditure Payments to acquire tangible fixed	assets	(1,560)		(11,418)	
Net cash outflow from capital expenditure			(1,560)		(11,418)
Cash inflow before financing			44,231		34,641
Financing Issue of equity share capital		_		1	
Net cash inflow from financing			_		1
Increase in cash	16		44,231		34,642

#### NOTES TO THE FINANCIAL STATEMENTS

#### **YEAR ENDED 31 DECEMBER 2008**

#### 1. Accounting policies

#### 1.1 Basis of accounting

The financial statements have been prepared on the going concern basis, under the historical cost convention and in accordance with applicable accounting standards.

#### 1.2 Turnover

Turnover represents amounts receivable for services provided in the period, net of VAT. Income is recognised in the period in which the costs of providing the services are incurred.

#### 1.3 Tangible fixed assets

Tangible fixed assets are recorded at cost less provision for depreciation.

#### 1.4 Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures & fittings

20% straight line

#### 1.5 Leases

Operating lease rentals are charged to the profit and loss account in equal instalments over the lease term.

#### 1.6 Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the following exception:

 Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

#### 1.7 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

#### 1.8 Financial instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

## NOTES TO THE FINANCIAL STATEMENTS

## **YEAR ENDED 31 DECEMBER 2008**

#### 2. Turnover

The turnover and profit before tax are attributable to the principal activity of the company.

An analysis of turnover is given below:

	An analysis of turnover is given below.		
		Year to 31 Dec 08 £	Period from 20 Nov 06 to 31 Dec 07 £
	Rest of the world	612,160	608,758
3.	Operating profit		
	Operating profit is stated after charging:		
			Period from
		Year to	20 Nov 06 to
		31 Dec 08	31 Dec 07
		3	£
	Directors' emoluments	-	_
	Depreciation of owned fixed assets	123	1,365
	Foreign currency losses  Auditors' remuneration audit of the financial	95,099	4,165
	statements	9,559	7,077
	Auditors' remuneration - other fees:		
	- Taxation services	<u>1,750</u>	<u>4,464</u>

## NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 DECEMBER 2008

## 4. Particulars of employees

5.

The average number of staff employed by the company during the financial year amounted to:

	Year to 31 Dec 08 No	Period from 20 Nov 06 to 31 Dec 07 No
Management staff Investment management staff Support staff	2 2 - 4	2 2 1 5
The aggregate payroll costs of the above were:		
Wages and salaries Social security costs	Year to 31 Dec 08 £ 297,609 24,591	Period from 20 Nov 06 to 31 Dec 07 £ 266,149 36,262
Social security costs	322,200	302,411
. Taxation on ordinary activities		
(a) Analysis of charge in the year		
	Year to 31 Dec 08 £	Period from 20 Nov 06 to 31 Dec 07 £
Current tax:		
UK Corporation tax based on the results for the year at 28.50% (2007: 30%)	11,384	14,506
Total current tax	11,384	14,506

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2008

#### 5. Taxation on ordinary activities (continued)

#### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 28.50% (2007:30%).

Period from

		Year to 31 Dec 08 £	20 Nov 06 to 31 Dec 07 £
	Profit on ordinary activities before taxation	41,041	<u>39,957</u>
	Profit on ordinary activities by rate of tax Capital allowances in excess of depreciation Expenses disallowed for tax purposes Sundry differences	11,697 (913) 602 (2)	11,987 (447) 2,966
	Total current tax (note 5(a))	11,384	14,506
6.	Tangible fixed assets		
			Fixtures & Fittings £
	Cost At 1 January 2008 Additions		11,418 1,560
	At 31 December 2008		12,978
	<b>Depreciation</b> At 1 January 2008 Charge for the year		1,365 123
	At 31 December 2008		1,488
	Net book value At 31 December 2008		11,490
	At 31 December 2007		10,053
7.	Debtors		
		2008 £	2007 £
	Amounts owed by group undertaking Other debtors	71,074 89,913	15,366 42,300
		160,987	<u>57,666</u>

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2008

8.	Creditors: Amounts falling due with	nin one year	
		2008 £	2007 £
	Corporation tax	11,384	14,506

 Corporation tax
 11,384
 14,506

 Other creditors
 45,090

 Accruals and deferred income
 184,857
 17,313

 196,241
 76,909

#### 9. Commitments under operating leases

At 31 December 2008 the company had annual commitments under non-cancellable operating leases as set out below.

	Land & buildings	
	2008	2007
	£	£
Operating leases which expire:		
Within two to five years	42,600	42,600
	<del></del>	

#### 10. Related party transactions

In the opinion of the directors the immediate controlling party is Kingdom Zephyr Africa Management Company, a company incorporated in Mauritius.

The directors consider there to be no ultimate controlling party.

Transactions with related parties are as follows:

Name (Relationship) Transaction		Amour	nt	Amount due (to)/from related parties		
	, , , , ,		2008 £	2007 £	2008 £	2007 £
	Kingdom Zephyr Africa Management Company (parent undertaking)	Sales	612,160	608,758	71,074	15,366
	Zephyr Management UK Limited (common ultimate parent)	Rent deposit Rent Recharged expenses	42,300 50,555 6,660	42,300 59,099 —	42,300 - 5,906	42,300 - -

## NOTES TO THE FINANCIAL STATEMENTS

11.	Share capital				
		2008 No	£	2007 No	£
	Authorised share capital: Ordinary shares of £1 each	_1	_1	_1	1
	Called up, allotted and fully paid: Ordinary shares of £1 each	_1	_1	_1	_1
12.	Profit and loss account				
		3	Year to 31 Dec 08 £	20 N	od from ov 06 to Dec 07 £
	Balance brought forward Profit for the financial year		25,451 29,657		_ 25,451
	Balance carried forward		55,108		25,451
13.	Reconciliation of movements in sharehold	ders' fund	ls		
			2008 £		2007 £
	Profit for the financial year New ordinary share capital subscribed		29,657 -		25,451 1
	Net addition to shareholders' funds Opening shareholders' funds		29,657 25,452		25,452 -
	Closing shareholders' funds		55,109		25,452
14.	Reconciliation of operating profit to net cash inflow from operating activities				
		3	Year to 31 Dec 08 £	20 N	iod from ov 06 to Dec 07 £
	Operating profit Depreciation Increase in debtors Increase in creditors		40,048 123 (103,321) 122,454		39,825 1,365 (57,666) 62,403
	Net cash inflow from operating activities		59,304		45,927

#### NOTES TO THE FINANCIAL STATEMENTS

#### **YEAR ENDED 31 DECEMBER 2008**

15. Returns on inv	vestments and	servicing of	of finance
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•				
Year to 31 Dec 08 £	20	eriod from Nov 06 to 31 Dec 07 £		
993		132		
993		132		
16. Reconciliation of net cash flow to movement in net funds				
2008 £		2007 £		
44,231		34,642		
44,231		34,642		
34,642				
78,873		34,642		
At 1 Jan 2008 £	Cash flows 31 Dec 2008 £ £			
34,642	44,231	78,873		
34,642	44,231	78,873		
	31 Dec 08 £ 993 993 net funds 2008 £ 44,231 44,231 34,642 78,873 At 1 Jan 2008 £	Year to 30 31 Dec 08 £  993  993  net funds  2008 £  44,231  44,231  34,642  78,873  At 1 Jan 2008 Cash flows 31 £  34,642  44,231		

#### 18. Ultimate parent company

The parent undertaking of the smallest group of undertakings for which group financial statements are drawn up and of which the company is a member is Kingdom Zephyr Africa Management Company, a company incorporated in Mauritius. Copies of group financial statements are not available to the public.

The parent undertaking of the largest group of undertakings for which group financial statements are drawn up and of which the company is a member is Kingdom Holding Company, a company incorporated in Saudi Arabia. Copies of group financial statements are not available to the public.