COMPANY REGISTRATION NUMBER 5829400

SCOTTISH BORDERS EDUCATION PARTNERSHIP (HOLDINGS) LIMITED FINANCIAL STATEMENTS 31 DECEMBER 2014

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FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

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STRATEGIC REPORT

YEAR ENDED 31 DECEMBER 2014

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company is that of a holding company with a single subsidiary, Scottish Borders Education Partnership Limited.

The principal activity of the group is the provision of operational and maintenance services, including related financing arrangements for three schools in the Scottish Borders (Eyemouth, Earlston and Berwickshire), in accordance with a project agreement the group entered into with Scottish Borders Council.

The schools became fully operational in 2009. The group is currently operating the facilities for a 30 year period, providing a full range of facilities management services under a contractual agreement that provides a regular income stream which is subject to deductions for service shortfalls and the unavailability of the facilities.

The group operates in a PFI market under strict contractual obligations. The industry is highly competitive and so companies have to differentiate themselves on affordability, innovation (both design and funding solutions) as well as identifying and satisfying the needs of all stakeholders.

The loss for the year reported in the Profit and Loss Account is affected by the indexation charged on the index-linked funding because RPI was lower than anticipated throughout the year. The anticipated RPI indexation was only 2.5% whereas actual indexation was 1.6%. However, as noted below, the revenue streams are also index-linked and so this does not affect the viability of the project over the concession term.

The loss for the year amounted to £102,000 (2013: £564,000).

PRINCIPAL RISKS AND UNCERTAINTIES

The management of the business and the execution of the group's strategy are subject to a number of risks.

The key business risks affecting the group are considered to relate to facility management compliance, treasury management and control and review of the insurance cover and lifecycle profile.

The board formally reviews risks and appropriate processes are put in place to mitigate them.

FINANCIAL RISK MANAGEMENT

The group's operations expose it to a variety of financial risks that include liquidity risk, interest rate risk and credit risk. The group has in place a risk management programme that seeks to limit the adverse effects on the financial performance of the group by monitoring levels of debt finance and the related finance costs.

The group's financial instruments comprise fixed and floating rate borrowings, the main purpose of which is to raise finance for the group's operations.

Given the size of the group, the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. Bilfinger RE Asset Management Limited, as the provider of financial services to the group under a contractual arrangement, implements the policies set by the board of directors. Bilfinger RE Asset Management Limited has a policy and procedures manual that sets out specific guidelines to manage interest rate risk and circumstances where it would be appropriate to use financial instruments to manage these.

STRATEGIC REPORT (continued)

YEAR ENDED 31 DECEMBER 2014

FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk

The group minimises the risk of uncertain funding in its operations by having long-term committed facilities available.

Interest rate and cash flow risk

The group is exposed to market related interest rate risk in relation to the index-linked bond through movements in RPI. This is mitigated as the cash flows generated from the schools concession asset increase in line with movements in RPI.

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge its obligation under the contract giving rise to the financial instrument. The group's credit risk is concentrated as its cash flows are generated from the PFI schools concession asset. The concentration of risk is mitigated as the cash flows are secured under contract with the Scottish Borders Council, a government body.

KEY PERFORMANCE INDICATORS ("KPIs")

Performance deductions under the service contract

Financial penalties are levied by the Authority in the event of performance standards not being achieved according to detailed criteria set out in the Project Agreement. These deductions are passed on to the service provider. In the year ended 31 December 2014, deductions of £40,000 (2013: £14,000) had been levied which represents 1.21% (2013: 0.45%) of revenue. The directors believe the performance for the year to be satisfactory.

Financial performance

The directors have modelled the anticipated financial outcome of the Project across its full term. The directors monitor actual financial performance against this anticipated performance. As at 31 December 2014, the group's performance against this measure was satisfactory.

GOING CONCERN

The directors have reviewed the group's projected cashflows by reference to a financial model covering accounting periods up to 31 December 2039. The directors have also examined the current status of the group's principal contracts and likely developments in the foreseeable future. Having reviewed the available information, the directors consider that the group and company will be able to meet its financial obligations on the due dates for the foreseeable future. Accordingly, the directors consider that it is appropriate for the financial statements of the group and company to be prepared on a going concern basis.

On behalf of the directors

Director

Part First Floor 1 Grenfell Road

Maidenhead Berkshire

SL6 1HN

Approved by the directors on 22/05/2015

DIRECTORS' REPORT

YEAR ENDED 31 DECEMBER 2014

The directors present their report and the financial statements of the group for the year ended 31 December 2014.

FUTURE DEVELOPMENTS

The project continues to perform generally in line with the modelled expectations and management of the scheme both logistically and financially remains under control. We remain confident that we will maintain our current level of operating performance and keep penalty payments to a minimum.

DIVIDENDS

The directors are unable to recommend a dividend (2013: £nil).

DIRECTORS

The directors who served the company during the year and up to the date of this report are shown below:

A Speer

F Schramm

DONATIONS

Neither the Company nor its subsidiary undertaking made any political donations during the year (2013: £nil).

DISCLOSURE OF INFORMATION TO THE AUDITOR

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the group's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the group's auditor is aware of that information.

AUDITOR

A resolution to appoint KPMG LLP as auditor for the ensuing year will be proposed at the annual general meeting in accordance with section 485 of the Companies Act 2006.

On behalf of the directors

Arne Speer

Director

Part First Floor
1 Grenfell Road

Maidenhead

Berkshire

SL6 1HN

Approved by the directors on 27/05/2015

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE STRATEGIC REPORT, DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

The directors are responsible for preparing the Strategic Report and Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period.

In preparing each of the group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SCOTTISH BORDERS EDUCATION PARTNERSHIP (HOLDINGS) LIMITED

YEAR ENDED 31 DECEMBER 2014

We have audited the financial statements of Scottish Borders Education Partnership (Holdings) Limited for the year ended 31 December 2014 set out on pages 7 to 20. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December 2014 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SCOTTISH BORDERS EDUCATION PARTNERSHIP (HOLDINGS) LIMITED (continued)

YEAR ENDED 31 DECEMBER 2014

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Amanda Moses

(Senior Statutory Auditor)

For and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

Arlington Business Park

me 2015

Reading

Berkshire

RG7 4SD

CONSOLIDATED PROFIT AND LOSS ACCOUNT YEAR ENDED 31 DECEMBER 2014

TURNOVER	Note 2	2014 £000 3,304	2013 £000 3,093
Operating costs	<u>-</u> _	(2,393)	(2,250)
OPERATING PROFIT	3	911	843
Interest receivable and similar income Interest payable and similar charges	5 6	3,772 (4,810)	3,840 (5,258)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	_	(127)	(575)
Tax on loss on ordinary activities	7	25	11
LOSS FOR THE FINANCIAL YEAR	17	(102)	(564)

All of the activities of the group are classed as continuing.

The group has no recognised gains or losses other than the loss for the year as set out above.

The company has taken advantage of section 408 of the Companies Act 2006 not to publish its own Profit and Loss Account.

There is no difference between the loss for the year as shown in the profit and loss account and its historical cost equivalent.

CONSOLIDATED BALANCE SHEET

31 DECEMBER 2014

		2014	ļ	2013
	Note	£000	£000	£000
CURRENT ASSETS				
DEBTORS: Amounts falling due within one year DEBTORS: Amounts falling due after more than one	10	3,425		4,106
year	10	68,994		70,554
Cash at bank	_	7,276	_	6,112
		79,695	_	80,772
CREDITORS: Amounts falling due within one year	12	(3,753)	_	(4,122)
NET CURRENT ASSETS	_		75,942	76,650
CREDITORS: Amounts falling due after more than				
one year	13		(79,259)	(79,865)
		-	(3,317)	(3,215)
CAPITAL AND RESERVES				
Called-up equity share capital	16		10	10
Profit and loss account	17		(3,327)	(3,225)
TOTAL SHAREHOLDER'S DEFICIT	18	_	(3,317)	(3,215)
		-		,

These financial statements were approved by the directors and authorised for issue on and are signed on their behalf by:

Arne Speer

Director

COMPANY BALANCE SHEET

31 DECEMBER 2014

	Note	2014 £000	2013 £000
FIXED ASSETS Investments	9	10	10
NET ASSETS	_	10	10
CAPITAL AND RESERVES Called-up equity share capital	16	10	10
TOTAL SHAREHOLDER'S FUNDS	_	10	10

These financial statements were approved by the directors and authorised for issue on and are signed on their behalf by:

Arne Speer

Company Registration Number: 5829400

CONSOLIDATED CASH FLOW STATEMENT

YEAR ENDED 31 DECEMBER 2014

		2014	1	2013
	Note	£000	£000	£000
NET CASH INFLOW FROM OPERATING ACTIVITIES	19(a)		4,836	2,101
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE				
Interest received		3,772		3,840
Interest paid		(4,786)		(5,233)
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF			_	
FINANCE			(1,014)	(1,393)
NET CASH INFLOW BEFORE FINANCING		•	3,822	708
FINANCING				
Repayment of bank loans		(2,610)		(1,671)
Repayment of subordinated debt		(48)		(61)
NET CASH OUTFLOW FROM FINANCING			(2,658)	(1,732)
INCREASE/(DECREASE) IN CASH	19(c)		1,164	(1,024)
•				

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared on the going concern basis, under the historical cost convention, and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom.

Basis of consolidation

The group financial statements consolidate the financial statements of the company and its subsidiary undertaking, Scottish Borders Education Partnership Limited.

Going concern

The directors have reviewed the cash flow forecast and taking into account of reasonable possible changes in operations, believe that the Group and Company will be able to settle liabilities as they fall due for payment for the foreseeable future and therefore consider that it is appropriate to prepare these financial statements on a going concern basis.

Turnover

Turnover represents the value of services rendered, excluding sales related taxes, and is recognised to the extent that the group obtains the right to consideration in exchange for its performance. During the construction phase, which completed on 20 July 2009, revenues in excess of net operating and finance costs were deferred until completion of construction, whereupon they will be released to the profit and loss account over the remaining life of the concession. During the operational phase, turnover is recognised as contract activity progresses at a mark up on costs related to the provision of services. In line with FRS5 Application Note G, the mark up is calculated based upon the forecast service revenues and costs over the concession period.

All turnover originates in the United Kingdom

Contract debtor

Amounts recoverable under long term Private Finance Initiative contracts are transferred to a contract debtor in accordance with the requirements of FRS5 Application Note F - Private Finance Initiative and Similar Contracts. The amounts receivable (which include the costs of construction of assets) are treated as a long-term contract debtor from the commencement of the operating phase, with a constant proportion of the net revenue arising from the project (after allowing for income in respect of the provision of operating and maintenance services), being allocated to remunerate the contract debtor. Imputed interest receivable is allocated to the contract debtor using a property specific rate to generate a constant rate of return over the life of the contract.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

1. ACCOUNTING POLICIES (continued)

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the following exception:

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

Investments

Investments in subsidiary undertakings are stated at cost, less an appropriate provision to reflect any impairment in the value of the investments.

Financial instruments

Discounts, premia and related costs of debt issue are charged to the profit and loss account over the life of the instrument to which they relate.

Interest capitalisation

All net interest payable, receivable and finance costs during the construction period were capitalised into the contract debtor. Now the project is operational all net interest and finance costs will be recognised in the profit and loss account.

Segment reporting

The group's activities consist solely of the provision of operation and maintenance services in respect of the three schools and are undertaken entirely in the United Kingdom.

2. TURNOVER

The turnover and loss before tax are attributable to the one principal activity of the group. An analysis of turnover is given below:

	2014	2013
	£000	£000
United Kingdom	3,304	3,093

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

3. OPERATING PROFIT

The audit fee in respect of the group was £11,000 (2013: £10,000) and for the company £2,000 (2013: £2,000). All of these costs have been borne by the subsidiary undertaking.

4. PARTICULARS OF EMPLOYEES

The group had no employees during the year (2013: nil). The directors have no contract of service with the group. No remuneration was paid to the directors in respect of their services to the group (2013: £nil).

5. INTEREST RECEIVABLE AND SIMILAR INCOME

	2014 £000	2013 £000
Bank interest receivable	17	13
Interest on contract debtor	3,755	3,827
	3,772	3,840

Interest is imputed on the contract debtor using the property specific rate of 5.27%.

6. INTEREST PAYABLE AND SIMILAR CHARGES

·	2014	2013
	€000	£000
Interest and indexation on bond loan	3,970	4,412
Interest payable on subordinated debt	800	805
Other finance costs	40	41
	4,810	5,258

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

7. TAXATION ON LOSS ORDINARY ACTIVITIES

(a) Analysis of credit in the year

The tax credit in the year is made up as follows:	2014 £000	2013 £000
Current tax	-	-
Deferred tax:		
Origination and reversal of timing differences	(25)	(134) 123
Total deferred tax (note 11)	(25)	(11)
Tax on loss on ordinary activities	(25)	(11)

(b) Factors affecting current tax credit

The current tax assessed on the loss on ordinary activities for the year is higher (2013: higher) than the standard rate of corporation tax in the UK of 21.50% (2013 – 23.25%).

The differences are reconciled below:	2014 £000	2013 £000
Loss on ordinary activities before taxation	(127)	(575)
Loss on ordinary activities multiplied by rate of tax Losses not utilised	(25) 25	(134) 134
Total current tax (note 7(a))		-

(c) Factors that may affect future tax charges

The UK corporation tax rate will reduce to 20% on 1 April 2015.

This will reduce the group's future current tax charge accordingly. The deferred tax asset at 31 December 2014 has been calculated based on the rate of 20% substantively enacted at the balance sheet date.

8. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the financial statements of the parent company was £nil (2013 - £nil).

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2014

9. INVESTMENTS

Company	Group companies £000
COST At 1 January 2014 and 31 December 2014	10
NET BOOK VALUE At 1 January 2014 and 31 December 2014	10

As at 31 December 2014, the company owned 100% of the issued share capital (£10,000) of Scottish Borders Education Partnership Limited, which is registered in the United Kingdom.

10. DEBTORS

Amounts falling due within one year:

	Group		Company	
	2014	2013	2014	2013
	£000	£000	£000	£000
Trade debtors	65	1,033	_	_
Contract debtor	1,538	1,401	_	_
Deferred taxation (note 11)	831	806	-	_
Prepayments and accrued income	991	866		
	3,425	4,106		

Amounts falling due after more than one year:

	Grou	Group		pany
	2014	2013	2014	2013
	£000	£000	£000	£000
Contract debtor	68,994	70,554	_	_

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

11. DEFERRED TAXATION

The deferred tax included in the Balance Sheet is as follows:

	2014	2013
	£000	£000
Included in debtors (note 10)	831	806

The movement in the deferred taxation account during the year was:

	Gro	Group		Company	
	2014	2013	2014	2013	
	£000	£000	£000	£000	
Balance brought forward Profit and loss account movement	806	795	-	-	
arising during the year (note 7(a))	25	11	<u> </u>	<u>.</u>	
Balance carried forward	831	806		_	

The group's asset for deferred taxation consists of the tax effect of timing differences in respect of:

Group		
-	2014	2013
	£000	£000
Trading losses carried forward	831	806

The total recognised deferred tax asset for the group relating to trading losses is £831,000 (2013: £806,000). There is no unrecognised deferred tax asset or liability for the group (2013: £nil).

12. CREDITORS: Amounts falling due within one year

	Group		Comp	any
	2014	2013	2014	2013
	£000	£000	£000	£000
Bond loan (including accrued interest)	3,042	3,085		_
Subordinated debt (including accrued				
interest)	189	202	. -	_
Trade creditors	38	227	-	_
VAT liability	304	298	_	_
Retentions	30	30	_	_
Other creditors	29	29	_	_
Accruals and deferred income	121	251	-	
	3,753	4,122	_	

Included within Bond loan are unamortised issue costs amounting to £23,000 (2013: £24,000).

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

13. CREDITORS: Amounts falling due after more than one year

	Grou	Group		any
	2014	2013	2014	2013
	000£	£000	£000	£000
Bond Loan	72,628	73,186	_	_
Subordinated debt	6,631	6,679		_
	79,259	79,865	_	_

Included within Bond loan are unamortised issue costs amounting to £288,000 (2013: £311,000).

Bond loan relates to senior secured funding totalling £68,330,000 of which £15,000,000 is held by Prudential Annuities Limited and £53,330,000 is held by Prudential Retirement Income Limited with a 2.604% index linked coupon. Loan issue costs have been offset against bond loans and are amortised over the term of the loan in accordance with the provisions of FRS4.

The senior bond facility of £68,330,000 is repayable in sixty one six-monthly instalments up until 31 May 2038. The senior bond facility is secured by a fixed charge over all leasehold interests, book debts, project accounts and intellectual property of the group and by a floating charge over the group's undertakings and assets.

Subordinated debt represents a £6,631,000 (2013: £6,679,000) unsecured subordinated loan facility due to the shareholder of the company, BBGI Investments S.C.A.. The subordinated loan facility bears interest at a fixed rate of 12% and is fully repayable by 2038. The subordinated loan facility has been included in the maturity of debt analysis (note 14).

14. LOANS AND BORROWINGS

Maturity of debt

	Group		Company	
	2014	2013	2014	2013
	£000	£000	£000	£000
Amounts repayable:				
In one year or less or on demand	3,254	3,311	-	-
In more than one year but not more				
than two years	2,569	2,588	-	-
In more than two years but not more				
than five years	8,304	8,052	-	-
In more than five years	68,674	69,536	<u>-</u>	-
	82,801	83,487	_	-
Less unamortised issue costs	(311)	(335)	_	-
	82,490	83,152	-	-
Less amounts falling due within one	·			
year (note 12)	(3,231)	(3,287)		-
	79,259	79,865	-	-
			-	

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

15. RELATED PARTY TRANSACTIONS

The group incurred interest of £800,000 (2013: £805,000) on the subordinated loan facility payable to BBGI Investments S.C.A. (a 100% shareholder of the company). At the year end there was £6,820,000 (2013: £6,881,000) payable to BBGI Investments S.C.A. in respect of the subordinated loan facility.

16. SHARE CAPITAL

Allotted, called up and fully paid:

	2014		2013	
	No	£000	No	£000
Ordinary shares of £1 each	10,000	10	10,000	10

17. RESERVES

Group Balance brought forward Loss for the financial year	Profit and loss account £000 (3,225) (102)
Balance carried forward	(3,327)
Company	Profit and loss account £000
Balance brought forward Result for the financial year	
Balance carried forward	

18. RECONCILIATION OF MOVEMENTS IN SHAREHOLDER'S DEFICIT

	Group		Company	
	2014	2013	2014	2013
	£000	£000	£000	£000
Loss for the financial year	(102)	(564)	_	_
Opening shareholder's deficit	(3,215)	(2,651)	10	10
Closing shareholder's deficit	(3,317)	(3,215)	10	10

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

19. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

(a) RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

•	2014	2013
	£000	£000
Operating profit	911	843
Decrease in debtors	2,266	326
Increase in creditors	1,659	932
Net cash inflow from operating activities	4,836	2,101

(b) RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2014		2013	
	£000	£000	£000	
Increase/(decrease) in cash in the period	1,164		(1,024)	
Repayment of bank loans	2,610		1,671	
Repayment of subordinated debt	48	_	61	
Change in net debt resulting from cash flows	 -	3,822	708	
Other non-cash changes	_	(2,013)	(1,485)	
Movement in net debt in the period	_	1,809	(777)	
Net debt at 1 January		(76,339)	(75,562)	
Net debt at 31 December	_	(74,530)	(76,339)	

(c) ANALYSIS OF CHANGES IN NET DEBT

At		Other non-cash	At
1 Jan 2014 £000	Cash flows £000	changes £000	31 Dec 2014 £000
6,112	1,164	_	7,276
(2,586) (79,865)	2,610 48	(2,571) 558	(2,547) (79,259)
(82,451)	2,658	(2,013)	(81,806)
(76,339)	3,822	(2,013)	(74,530)
	1 Jan 2014 £000 6,112 (2,586) (79,865) (82,451)	1 Jan 2014 Cash flows £000 6,112 1,164 (2,586) 2,610 (79,865) 48 (82,451) 2,658	At 1 Jan 2014 Cash flows changes £000 £000 £000

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

20. ULTIMATE PARENT UNDERTAKING

At 31 December 2014, 100% of the share capital in the company was held by BBGI Investments S.C.A..

BBGI Investments S.C.A. is wholly owned by BBGI SICAV S.A., a Luxembourg investment company listed on the London Stock Exchange.

BBGI SICAV S.A. is the ultimate parent undertaking and controlling party during both the years ended 31 December 2014 and 31 December 2013.

No other group financial statements include the results of the Company.