REPORT OF THE DIRECTORS AND AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2010 **FOR**

BUILDING AUTOMATION SOLUTIONS LIMITED

24/12/2010

COMPANIES HOUSE

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BUILDING AUTOMATION SOLUTIONS LIMITED

COMPANY INFORMATION for the Year Ended 31 July 2010

DIRECTORS:

Mr S G Dalton

Mr R M Savage

SECRETARY:

Mr R M Savage

REGISTERED OFFICE:

Ocean Court Caspian Road Atlantic Street Altrincham Cheshire WA14 5HH

REGISTERED NUMBER:

05827765 (England and Wales)

AUDITORS.

Hale Financial Limited Chartered Accountants Registered Auditors Spring Court Spring Road Hale Altrincham Cheshire WA14 2UQ

BANKERS:

Clydesdale Bank (t/a Yorkshire Bank)

The Chancery Spring Gardens Manchester M2 1YB

REPORT OF THE DIRECTORS for the Year Ended 31 July 2010

The directors present their report with the financial statements of the company for the year ended 31July 2010

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of the design, supply, installation and maintenance of building management systems (BMS) and provision of energy management solutions using BMS

REVIEW OF BUSINESS

In summary, the company generated a gross profit of £10,158,248 (2009 £9 252,581) and profit on ordinary activities before taxation of £3,855,101 (2009 £3,101,307), from turnover of £29,193,336 (2009 £28,063,494)

The company has net current assets of £3,584,747 (2009 £2,704,898), and a balance sheet total (net assets) of £2,950,909 (2009 £1,710,644)

RESEARCH AND DEVELOPMENT

As the only exclusive Siemens Solution Partner for building management systems in the UK, the company has the technical support of a major world-wide corporation. This brings benefits to the company and its customers, especially in new developments and product innovation.

FUTURE OUTLOOK

The external commercial environment is expected to remain competitive in 2010-11 as customers continue to keep a close watch on expenditure. The energy management part of the business, however, is expected to experience increased demand.

The directors are confident that the company will improve upon its current level of performance and deliver future growth in turnover and profits

PRINCIPAL RISKS AND UNCERTAINTIES

The execution of the company's strategy is subject to risk, principally arising as a result of current economic uncertainty

KEY PERFORMANCE INDICATORS

Given the nature of the business, and its geographical spread across the UK, the directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the company

DIVIDENDS

A number of interim dividends, totalling £1,100,000 (£57 89 per share) on the 'A' Ordinary £0 01p shares, were paid in the year ended 31 July 2010 The total distribution of dividends for the period was £1,420,000 (£74 74 per share) (2009 £1,550,000 (£81 58 per share))

DIRECTORS

The directors shown below have held office during the whole of the period from 1 August 2009 to the date of this report

Mr S G Dalton Mr R M Savage

POLITICAL AND CHARITABLE CONTRIBUTIONS

During the year the company made charitable contributions totalling £3,526 (2009 - £3,920), principally to local charities serving the communities in which the company operates

BUILDING AUTOMATION SOLUTIONS LIMITED

REPORT OF THE DIRECTORS for the Year Ended 31 July 2010

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

ON BEHALF OF THE BOARD:

Mr S G Dalton - Director

Date 1 December 2010

REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF BUILDING AUTOMATION SOLUTIONS LIMITED

We have audited the financial statements of Building Automation Solutions Limited for the year ended 31 July 2010 on pages five to seventeen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report or for the opinions we have firmed

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

Opinion on financial statements

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In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 July 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companes Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by laware not made, or
- we have not received all the information and explanations we require for our audit

Mr Anthony Knowles (Senior Statutory Auditor) for and on behalf of Hale Financial Limited

Chartered Accountants Registered Auditors

Spring Court

Spring Road

Hale

Altrıncham

Cheshire

WA14 2UO

Date

1 Dagomker 2010

PROFIT AND LOSS ACCOUNT for the Year Ended 31 July 2010

	Notes	31 7 10 £	31 7 09 £
TURNOVER		29,193,336	28,063,494
Cost of sales		19,035,088	18,810,913
GROSS PROFIT		10,158,248	9,252,581
Administrative expenses		6,165,319	6 336,581
OPERATING PROFIT	3	3,992,929	2,916,000
Interest receivable and similar income		3,050	10,164
		3,995,979	2,926,164
Interest payable and similar charges	4	140,878	(175,143)
PROFIT ON ORDINARY ACTIVITIE BEFORE TAXATION	s	3,855,101	3,101,307
Tax on profit on ordinary activities	5	1,194,836	912,892
PROFIT FOR THE FINANCIAL YEA AFTER TAXATION	R	2,660,265	

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

BALANCE SHEET 31 July 2010

		317	10	317	09
	Notes	£	£	£	£
FIXED ASSETS	_		260 106		700 274
Intangible assets	7 8		360 186 548,247		720 374 659,052
Tangible assets	0		<u></u>		057,052
			908,433		1,379,426
CURRENT ASSETS					
Stocks	9	380,263		459,764	
Debtors	10	6,706,765		6,750,311	
Cash at bank		3,631,726		2,651,837	
		10,718,754		9,861,912	
CREDITORS				G 1 65 01 4	
Amounts falling due within one year	11	7,134,007	•	7,157,014	
NET CURRENT ASSETS			3,584,747		2,704,898
TOTAL ASSETS LESS CURRENT LIABILITIES			4,493,180		4,084,324
CREDITORS					
Amounts falling due after more than one					(0.030.440)
year	12		(1,355,687)		(2,239,442)
PROVISIONS FOR LIABILITIES	16		(186,584)		(134,238)
NET ASSETS			2,950,909		1,710,644
CAPITAL AND RESERVES					
Called up share capital	17		190		190
Share premium	18		99,810		99,810
Profit and loss account	18		2,850,909		1,610 644
SHAREHOLDERS' FUNDS	20		2,950,909		1,710,644

The financial statements were approved and authorised for issue by the Board of Directors on I December 2010 and were signed on its behalf by

Mr S G Dalton - Director

Mr R M Savage - Director

CASH FLOW STATEMENT for the Year Ended 31 July 2010

		31 7	10	317	09
_	Notes	£	£	£	£
Net cash inflow from operating activities	21		4,842,416		4,555,323
Returns on investments and servicing of finance	22		(137,828)		185,307
Taxation			(1,134,387)		(1,381,691)
Capital expenditure	22		(134,147)		(29,751)
Equity dividends paid			(1,420,000)		(1,230,000)
			2,016,054		2,099,188
Financing	22		(1,036,165)		(832,084)
Increase in cash in the period			979,889		1,267,104
Reconciliation of net cash flow to movement in net debt	23				•
Increase In cash in the period Cash outflow		979,889		1,267,104	
from decrease in debt and lease financin	g	1,036,164		913,833	
Change in net debt resulting from cash flows			2,016,053		2,180,937
Movement in net debt in the period Net debt at 1 August			2,016,053 (647,696)		2,180,937 (2,828,633)
Net funds/(debt) at 31 July			1,368,357		(647,696)

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 July 2010

ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared on the going concern basis, under the historical cost convention and are in accordance with the Companies Act 2006 and applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Turnover

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Contracts, projects and systems installation

Turnover represents net invoiced sales and net payment applications, excluding value added tax. Amounts invoiced in advance of work undertaken are adjusted via a provision which is included in creditors falling due within one year.

Provision is made for any losses on a contract as soon as the loss is identified. Provision is also made for warranty claims and any other costs that are reasonably foreseeable

Service contracts

Turnover represents net invoiced sales, excluding value added tax, relating to the period under review Amounts billed in respect of future periods are classified as deferred turnover on service contracts, and posted to creditors falling due within one year

Goodwill

Goodwill arising on the acquisition of the part of the Siemens Building Technologies business of Siemens pic, known as Building Automation, has been assessed and the directors consider their best estimate of the useful economic life of the related goodwill to be five years Provision is made for any impairment

Tangible fixed assets

Fixed assets are stated at cost Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Short leasehold 20% on cost
Other Equipment 15% on cost
Office Furniture 15% on cost
IT Equipment 20% on cost

Work In Progress

Work in progress represents actual costs incurred on contracts, in excess of cost of sales, based on percentage of completion. Where cost of sales is greater than actual costs incurred, a provision is made and included in trade creditors.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet, and depreciated over their estimated useful lives

The interest element of these obligations is charged to the profit and loss account over the relevant period The capital element of the future payments is treated as a liability

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme Contributions payable to the company's pension scheme are charged to the profit and loss account in the period to which they relate

Going Concern

The company has considerable cash resources As a consequence, the directors believe that the company is well placed to manage its business risks successfully despite the current uncertain economic outlook. After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

2 STAFF COSTS

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STAFF COSTS	31 7 10 £	31 7 09 £
Wages and salaries	8,097,432	8,25 7, 611
Social security costs	1,037,556	1,082,816
Other pension costs	362,344	385,036
	9,497,332	9,725,463
The average monthly number of employees during the year was as follows		
The average monthly named of employees along the year as well	31 7 10	31 7 09
Salaried staff	220	226
OPERATING PROFIT		4
The operating profit is stated after charging/(crediting)		
	31 7 10	31 7 09
	£	£
Hire of plant and machinery	47,617	73,185
Other operating leases	312,843	320,097
Depreciation - owned assets	98,094	73,926
Depreciation - assets on finance leases	146,860	146,860
Goodwill amortisation	360,187	360,186
Auditors' remuneration	40,000	40,000
Foreign exchange differences	10,500	(4) 11,324
Non-audit remuneration recurring services	3,500	8,050
Non-audit remuneration non-recurring services	3,300	(500,000)
Loan forgiven on early settlement		(300,000)
Directors' remuneration		

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

4	INTEREST PAYABLE AND SIMILAR CHARGES		
		31 7 10 £	31 7 09 £
	Bank interest	192	-
	Senior debt interest Long term loan interest	110,337	98,525 (327,573)
	Finance lease interest	30,349	53,905
		140,878	(175,143)
	Long term loan interest is net of interest repaid on early settlement of a loan		
5	TAXATION		
	Analysis of the tax charge		
	The tax charge on the profit on ordinary activities for the year was as follows	31 7 10	31 7 09
		£	£
	Current tax UK corporation tax	1,191,090	912,892
			7.0,072
	Deferred tax	3,746	
	Tax on profit on ordinary activities	1,194,836	912,892
	Factors affecting the tax charge The tax assessed for the year is higher than the standard rate of corporation to explained below	ax in the UK	The difference
		31 7 10	31 7 09
	Profit on and many activities before toy	£	£
	Profit on ordinary activities before tax	3,855,101	3,101,307
	Profit on ordinary activities		
	multiplied by the standard rate of corporation tax in the UK of 28% (2009 - 28%)	1,079,428	868,366
	Effects of		
	Allowable expenses	-	(1,070)
	Excess of depreciation over capital allowances Disallowed expenses	32,585 79,077	45,596
	Disanowed expenses		
	Current tax charge	1,191,090	912,892
6	DIVIDENDS		
		31 7 10	31 7 09
	'A' Ordinary shares of 1p each	£	£
	Final	320,000	320,000
	Interim	1,100,000	1,230,000
		1,420,000	1,550,000

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NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

7 INTANGIBLE FIXED ASSETS

,	INTANOIDEE TIALE ASSET	3				Goodwill £
	COST					
	At 1 August 2009					
	and 31 July 2010					1,600,829
	AMORTISATION					
	At 1 August 2009					880,456
	Amortisation for year					360,187
	At 31 July 2010					1,240,643
	NET BOOK VALUE					
	At 31 July 2010					360,186
	At 31 July 2009					720,373
8	TANGIBLE FIXED ASSETS					ψ.
		Short	Other	Office	IT	
		leasehold	equipment	furniture	equipment	Totals
		£	£	£	£	£
	COST					
	At 1 August 2009	7,272	3,112	375,859	813,491	1,199,734
	Additions	3,744		12,196	118,207	<u>134,147</u>
	At 31 July 2010	11,016	3,112	388,055	931,698	1,333,881
	DEPRECIATION					41
	At 1 August 2009	3,925	1,114	134,062	401,579	540,680
	Charge for year	1,764	467	61,577	181,146	244,954
	At 31 July 2010	5,689	1,581	195,639	582,725	785,634
	NET BOOK VALUE					
	At 31 July 2010	5,327	1,531	192,416	348,973	548,247
	At 31 July 2009	3,347	1,998	241,797	411,912	659,054

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

8 TANGIBLE FIXED ASSETS - continued

	Fixed assets, included in the above, which are held under finance leases are as follows			
		Office	IT	20 . I
		furniture	equipment	Totals
	COST	£	£	£
	COST	267 106	522.069	901.074
	At 1 August 2009	267,106	533,968	801,074
	Transfer to ownership	<u>(267,106)</u>	(338,800)	(605,906)
	At 31 July 2010	-	195,168	195,168
	·			<u></u>
	DEPRECIATION			
	At 1 August 2009	93,487	286,120	379,607
	Charge for year	40,066	106,794	146,860
	Transfer to ownership	<u>(133,553</u>)	(256,946)	(390,499)
	At 31 July 2010	<u>-</u>	135,968	135,968
	NET BOOK VALUE			
	At 31 July 2010	-	59,200	_59,200
	,			
	At 31 July 2009	173,619	247,848	421,467
				→
	STO OVE			
9	STOCKS		31 7 10	31 7 09
			51 / 10 £	£
	Work-ın-progress		380,263	459,764
	Work-in-progress		300,203	133,704
10	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE Y	EAR		
			31 7 10	31 7 09
			£	£
	Trade debtors		6,437,894	6,415,649
	Other debtors		2,507	2,507
	Prepayments and accrued income		266,364	332,155
			6,706,765	6,750,311
11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE	YEAR		٠
			31 7 10	31 7 09
			£	£
	Bank loans and overdrafts (see note 13)		901,074	925,000
	Finance leases (see note 14)		6,608	135,091
	Trade creditors		3,030,323	2,840,155
	Corporation tax		490,481	433,778
	Social security and other taxes		1,136,730	1,429,225
	Proposed dividends		320,000 121,926	320,000
	Other creditors		•	145,047
	Accruals and deferred income		1,126,865	928,718
			7,134,007	7,157,014
				

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

12	CREDITORS AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
		31 7 10	31 7 09
	Bank loans (see note 13) Finance leases (see note 14)	£ 1,355,687	£ 2,232,834 6,608
		1,355,687	2,239,442
13	LOANS		
	An analysis of the maturty of loans is given below		
		31 7 10 £	31 7 09 £
	Amounts falling due within one year or on demand Bank loans	901,074	925,000
	Amounts falling due between one and two years Bank loans - 1-2 years	901,074	925,000
	Amounts falling due between two and five years Bank loans - 2-5 years	454,613	1,307,834
14	OBLIGATIONS UNDER LEASING AGREEMENTS		
			iance ases
		31 7 10 £	31 7 09 £
	Gross obligations repayable		
	Within one year Between one and five years	7,949 	163,660 7,949
		7,949	171,609
	Finance charges repayable Within one year	1,341	28,569
	Between one and five years		1,341
		1,341	29,910
	Net obligations repayable Within one year Between one and five years	6,608	135,091 6,608
		6,608	141,699

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

14 OBLIGATIONS UNDER LEASING AGREEMENTS - continued

The following operating lease payments are committed to be paid within one year

	Land and buildings		
	31 7 10 £	31 7 09 £	
Expiring Between one and five years In more than five years	37,140 227,731	37,140 227,732	
	264,871	264,872	
SECURED DEBTS			
The following secured debts are included within creditors			
	31 7 10 £	31 7 09 £	
Bank loans	2,256,761	3,157,834	

Debentures

15

A debenture was created on 9 January 2009, for securing all monies due or to become due from the company to Clydesdale Bank Plc

The debenture grants a fixed charge by way of first legal mortgage on any land owned by the company at the date of the debenture, a first fixed equitable charge on any land acquired by the company after the date of the debenture, first fixed charges on all of the company's goodwill, uncalled capital, and other assets including debts, and a first floating charge on any assets not covered by the fixed charges above

Rent Deposit Deeds

(a) A Rent Deposit Deed was created on 6 November 2006, for securing £14,875 due or to become due from the company to Marlin Land (Midlands) Limited, the Landlord of a leased property situated at Unit 3, Marlin Office Village, Chester Road, Castle Bromwich

Upon execution of the Rent Deposit Deed, the company deposited with the Landlord a sum of £14,875, being a deposit to secure the performance of its obligations under the lease

(b) A Rent Deposit Deed was created on 6 December 2006, for securing all monies due or to become due from the company to Aberdeen City Council, the Landlord of a leased property situated at Century House, Pacific Road (now also known as Ocean Court, Caspian Road), Altrincham

Upon execution of the Rent Deposit Deed, the company deposited with the Landlord a sum of £36,508 50 + Value Added Tax, being a deposit to secure the performance of its obligations under the lease

This deed was satisfied in full on 21 August 2010

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

16 PROVISIONS FOR LIABILITIES

10	I KO VISION	S FOR EMBIETIES		31 7 10 £	31 7 09 £
	Deferred tax			10,295	6,549
	Dilapidations	provision		176,289	127,689
		•			
				186,584	134,238
					
				Deferred	Other
				tax	provisions
				£	£
	Balance at 1 / Increase in pr			6,549 3,746	127,689
	merease in pr	OVISION		3,740	 -
	Balance at 31	July 2010		10,295	127,689
17	CALLED UI	P SHARE CAPITAL			
	Allotted, issue	ed and fully paid			
	Number	Class	Nominal	31 7 10	31 7 09
			value	£	£
	19,000	'A' Ordinary	1p	<u>190</u>	<u>190</u>
18	RESERVES				
			Profit		
			and loss	Share	
			account	premium	Totals
			£	£	£
	At 1 August 2	2009	1,610,644	99,810	1,710,454
	Profit for the		2,660,265	•	2,660,265
	Dividends		(1,420,000)		(1,420,000)
	At 31 July 20	10	2,850,909	99,810	2,950,719

19 POST BALANCE SHEET EVENTS

On 30th November 2010, 3,094 EMI share options were exercised, and a corporation tax deduction under Chapter 2 of Part 12 CTA 2009 arises. The deduction in a shortened accounting period to 30 November 2010 will result in a corporation tax loss which will be carried back against the reported profits for the year ended 31 July 2010 to create a corporation tax repayment. The tax adjustments will be accounted for in the financial statements of the company in the period to which they relate

On 1st December 2010 100% of the ordinary shares of Building Automation Solutions Limited were bought by BAS Bidco Limited As a result of this, from 1st December 2010, BAS Bidco Limited became the immediate parent company of BAS and the new ultimate controlling party of the company became Bridgepoint Development Capital 1 LLP

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

20	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS		
20	RECONCIDIATION OF MOVEMENTS IN SIMILE TO LOS	31 7 10	31 7 09
	P. C. Carda Carragalana	£ 2,660,265	£ 2,188,415
	Profit for the financial year Dividends	(1,420,000)	(1,550,000)
	Dividends	(1,420,000)	(1,550,000)
	Net addition to shareholders' funds	1,240,265	638,415
	Opening shareholders' funds	1,710,644	1,072,229
	Closing shareholders' funds	2,950,909	1,710,644
21	RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW	FROM OPER	ATING
	ACTIVITIES	31 7 10	31709
		£	£
	Operating profit	3,992,929	2,916,000
	Depreciation charges	605,141	580,972
	Dilapidations provision	48,600	47,507
	Decrease in stocks	79,501	238,066
	Decrease in debtors	43,546	328,646
	Increase in creditors	72,699	444,132
	more and mor		
	Net cash inflow from operating activities	4,842,416	4,555,323
22	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CAS	H FLOW STAT	TEMENT 31 7 09
		£	£
	Returns on investments and servicing of finance		
	Interest received	3,050	10,164
	Interest paid	(110,529)	229,048
	Interest element of finance lease payments	(30,349)	(53,905)
	Net cash (outflow)/inflow for returns on investments and servicing of		
	finance	(137,828)	185,307
	mance		•
	Carutal companditions		
	Capital expenditure Purchase of tangible fixed assets	(134,147)	(29,751)
	Fulchase of tangible fixed assets	(13 1,1 17)	
	Net cash outflow for capital expenditure	<u>(134,147)</u>	(29,751)
	Financing		
	New loans in year	-	3,800,000
	Loan repayments in year	(901,074)	(4,372,315)
	Capital repayments in year	(135,091)	(259,769)
	Net cash outflow from financing	(1,036,165)	(832,084)

NOTES TO THE FINANCIAL STATEMENTS - continued for the Year Ended 31 July 2010

ANALYSIS OF CHANGES IN NET DEBT

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	At 1 8 09	Cash flow £	At 31 7 10 £
Net cash Cash at bank	2,651,837	979,889	3 631 726
	2,651,837	979,889	3,631,726
Debt Finance leases Debts falling due within one year Debts falling due after one year	(141,699)	135,091	(6,608)
	(925,000)	23,926	(901,074)
	(2,232,834)	877,147	(1,355,687)
	(3,299,533)	1,036,164	(2,263,369)
Total	(647,696)	2,016,053	1,368,357