Company Registration No. 08542386

Underdog Group Limited

Annual Report and Financial Statements

For the year ended 31 December 2015

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Company information and advisers

Directors

W Beckett

H Gott

A McLauchlan

K Jones

P Campbell

Secretary

A McLauchlan

Registered Office

Unit 402 70 Wapping Wall London ETW 3SS

Auditor

Deloitte LLP Chartered Accountants and Statutory Auditor London

Strategic report

The directors, in preparing the strategic report, have complied with s414C of the Companies Act 2006

Principal activities

The principal activity of the company in the period under review was to hold an investment in the Hawksmoor and Foxlow restaurant group. The principal activity of the Group is the operation of restaurants under those two brands

Business review and future developments

The directors consider turnover and EBITDA (earnings before interest, taxation, depreciation and amortisation) as the key performance indicators for the company. Turnover for the year was £36,352k (2014 £29,953k), with underlying EBITDA of £5 536k (2014 £5.036k).

The directors expect the results to continue to reflect the business' growing popularity and successful branding

Principal risks and uncertainties

The company looks to manage the principal risks and uncertainties, arising from both internal and external factors that could impact the company's performance. The company has risk management processes to identify, monitor and evaluate such issues as they emerge, enabling the Board to take appropriate action where possible

Economic and market risk

The economic environment and general consumer sentiment have a significant bearing on the success of the company. Both consumer and corporate spending is increasing with the latter being more susceptible to market sentiment. Furthermore, the company is exposed to the market risks associated with the activities and operation of competing restaurants.

The company is committed to maintaining a highly desirable customer experience. Internal processes ensure that the company is well-positioned to react to market pressures while continuing to deliver a high quality product at competitive prices to its customers.

Operational efficiency and cost control

The company faces growing internal and external cost pressures. These pressures are managed with a focus on improving supply chain management, operational efficiency and appropriately robust cost control. The company is constantly looking to implement new initiatives to improve efficiency across its restaurants, resulting in lower operating costs without compromising product quality or service levels.

Financing and treasury

Key to the financial success of the business is the availability of sufficient finance to allow the company to meet its obligations and to enable it to continue to fund its growth through investment in new restaurants and in improving its existing venues. The company continues to monitor its working capital position and thus mitigate liquidity risk

The nature of the business is such that there is minimal exposure to credit risk, foreign currency exchange risk or interest rate risk

Approved by the Board of Directors and signed on behalf of the Board

A McLauchlan

Director

Date 8 June 2016

Directors' report

The directors present their annual report on the affairs of the company together with the financial statements for the year ended 31 December 2015

Going concern

The company has net liabilities of £1,319k (2014 net liabilities of £321k), the Group as net current liabilities of £3,148k (2014 net current liabilities of £1,929k)

The directors, for the reasons set out in the Accounting Policies together with a capital structure that has appropriately manageable long-term financing, have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements Political and charitable contributions.

During the period company made charitable donations of £29k (2014 £34k) for the benefit of various charities

Dividends

The directors did not recommend the payment of a dividend in the period. (2014 £nil)

Directors

The directors who served in the period, except as noted, are presented on page 1 of the annual report. The Company has made qualifying third party indemnity provisions for the benefit of its directors which were made during the year and remain in force at the date of this report.

Disabled employees

Applications for employment by disabled persons are always fully considered, bearing in mind the abilities of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the Group continues and that appropriate training is arranged. It is the policy of the Group and the Company that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

Employee consultation

The Group places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Group and the Company. This is achieved through formal and informal meetings and the Company newsletter. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware,
 and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself
 aware of any relevant audit information and to establish that the company's auditor is aware of that information

1 his confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006

Directors' report

Deloitte LLP have expressed their willingness to continue in office as auditor and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting

Approved by the Board of Directors and signed on behalf of the Board

Date 8 June 2016

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
 disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the members of Underdog Group Limited

We have audited the financial statements of Underdog Group Limited for the year ended 31 December 2015, which comprise the Consolidated Profit and Loss Account, the Consolidated and Parent Company Balance Sheet, the Consolidated and Parent Company Statements of changes in equity, Consolidated Cash Flow Statement and the related notes 1 to 17 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of, whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Group and of the parent company's affairs as at 31 December 2015 and of the Group's loss for the year then ended,
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

Simon Oaten FCA (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor

London, United Kingdom

Date 0 8 June 2016

Profit and loss account For the year ended 31 December 2015

| | Notes | 2015 £'000 | 2014 £'000 |
|--|-------|--------------------|--------------------|
| Turnover | 2 | 36,352 | 29,953 |
| Cost of sales | | (21,893) | (17,901) |
| Gross profit | | 14,459 | 12,052 |
| Administrative expenses Other operating income | | (11,168) | (8,965) 18 |
| Operating profit | 3 | 3,333 | 3,105 |
| Goodwill amortisation Interest payable and similar charges | | (6,720) (3,281) | (6,720) (2,989) |
| Loss on ordinary activities before taxation | | (6,668) | (6,604) |
| Tax charge on loss on ordinary activities | 6 | (471) | (611) |
| Loss for the financial year | | (7,139) | (7,215) |

All amounts reported in the profit and loss account relate to continuing operations

There were no recognised gains or losses during the current year other than the loss for that financial year Accordingly, no separate statement of comprehensive income has been presented

Consolidated balance sheet As at 31 December 2015

| | Notes | 2015 £'000 | 2014 £'000 |
|--|--------|------------------|-----------------|
| Fixed assets | - | 17 020 | 24.042 |
| Goodwill Tangible assets | 7 8 | 17,938 11,288 | 24,042 8,988 |
| - | | 29,226 | 33,030 |
| Current assets | | | |
| Stocks | | 713 | 484 |
| Debtors amounts due within one year | 10 | 1,601 | 1,280 |
| Debtors amounts due after one year | 10 | 342 | 298 |
| Cash at bank and in hand | | | 1,034 |
| | | 2,833 | 3,096 |
| Creditors' amounts falling due within one year | 11 | (5,981) | (5,025) |
| Net current liabilities | | (3,148) | (1,929) |
| Total assets less current liabilities | | 26,078 | 31,101 |
| Creditors: amounts falling due after one year | 12 | (41,677) | (39,646) |
| Provisions | 13 | (217) | (132) |
| Net liabilities | | (15,816) | (8,677) |
| Capital and reserves | | | - |
| Called up share capital | 14 | 14 | 14 |
| Share premium | 15 | 964 | 964 |
| Profit and loss account | 15 | (16,794) | (9,655) |
| Shareholders' deficit | | (15,816) | (8,677) |

The financial statements of Underdog Group Limited (company number 08542386) were approved by the board of directors and authorised for issue on g June 2016. They were signed on its behalf by.

A McLauchlan Director

Company balance sheet As at 31 December 2015

| | Notes | 2015 £'000 | 2014 £'000 |
|---|-------|---------------|---------------|
| Fixed assets | | | |
| Investments | 9 | - | • |
| Current assets | | | |
| Debtors amounts due after one year | 10 | 12,014 | 12,014 |
| | | 12,014 | 12,014 |
| | | 7-14. | ,, · · · |
| Creditors: amounts falling due after one year | 12 | (13,333) | (12,335) |
| | | | |
| Net liabilities | | (1,319) | (321) |
| Co-Mat and manager | | 1 | |
| Capital and reserves Called up share capital | 14 | 14 | 14 |
| Share premium | 15 | 964 | 964 |
| Profit and loss account | 15 | (2,297) | (1,299) |
| Shareholders' deficit | | (1,319) | (321) |

The financial statements of Underdog Group Limited (company number 08542386) were approved by the board of directors and authorised for issue on g June 2016. They were signed on its behalf by

A McLauchlan Director

Group and Company statements of changes in equity For the year ended 31 December 2015

| | Called-up share capital £ | Share premium £ | Profit and loss account £ | Total £ |
|-------------------------|------------------------------------|-----------------------|------------------------------------|------------|
| Group | | | | |
| At 1 I January 2014 | 14 | 964 | (9,655) | (8,677) |
| Loss for financial year | - | • | (7,139) | (7,139) |
| At 31 December 2015 | 14 | 964 | (16,794) | (15,816) |
| | Called-up share capital £ | Share premium £ | Profit and loss account £ | Total £ |
| Company | - | - | - | • |
| At 1 January 2014 | 14 | 964 | (1,299) | (321) |
| Loss for financial year | • | • | (998) | (998) |
| At 31 December 2015 | 14 | 964 | (2,297) | (1,319) |

Consolidated cash flow statement For the year ended 31 December 2015

| | 2015 £'000 | 2014 £'000 |
|---|--------------------------------|-------------------------------|
| Net cash flows from operating activities (i) | 4,792 | 4,363 |
| Return on investment and servicing of finance Interest paid | (500) | (445) |
| Taxation Corporation tax paid | (548) | (1,143) |
| Cash flows from investing activities Purchase of equipment | (2,949) | (3,179) |
| Acquisitions and disposals Purchase of subsidiary undertaking Cash acquired with subsidiary undertaking | (1,207) 155 | - |
| Net cash flows from investing activities | (257) | (404) |
| Cash flows from financing activities Issue of ordinary share capital Repayment of loan notes Repayments of borrowings | - (600) | 8 (97) (600) |
| Net eash flows from financing activities | (600) | (689) |
| Net decrease in cash and cash equivalents | (857) | (1,093) |
| Cash and cash equivalents at beginning of period | 1,034 | 2,127 |
| Cash and cash equivalents at end of year | 177 | 1,034 |
| (i) Reconciliation of operating profit to cash generated by operations | | |
| | 2015 £'000 | 2014 £'000 |
| Operating profit | 3,333 | 3,105 |
| Adjustment for Depreciation | 1,360 | 1,126 |
| Operating cash flow before movement in working capital Increase in stocks Increase in debtors Increase in creditors | 4,693 (229) (107) 435 | 4,231 (93) (155) 380 |
| Cash generated by operations | 4,792 | 4,363 |

Notes to the financial statements Year ended 31 December 2015

1. Accounting policies

Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and its subsidiary undertakings drawn up to 31 December each year. All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Accounting convention

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council

The accounting policies adopted by the Company are set out below and have been applied consistently throughout the period and are consistent with the preceding period

The Company meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements, which are presented alongside these consolidated financial statements

Exemptions have been taken in relation to the presentation of a company only cash flow statement and remuneration of key management personnel

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the consolidated financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amount of assets and liabilities, income and expenses. The estimates are associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form a basis for making the judgements about carrying value of assets and liabilities that are not readily apparent from other sources.

The directors have reviewed the estimates and assumptions used in the preparation of the consolidated financial statements. The directors do not believe that there is a significant risk which would lead to material adjustments to the carrying value of any assets and liabilities in the next financial year due to the changes on the estimates or assumptions.

Going concern

Consistent with the wider licensed retail sector, the Group has highly liquid debtor balances in comparison with its accrual and creditor ageing profile. As such, and with its continued investment in the Group's existing and new portfolio the group has net current liabilities of £3,148k (2014 £1,929k) and net liabilities of £15,816k (2014 £8,677k)

The directors have reviewed the current and projected financial position of the company, including its compliance with financial covenants, and given the underlying profitability and cash generating potential fully expect that the company will have access to adequate resources, including long term financing options, to continue in operation for the foreseeable future. Furthermore, all planned capital expenditure is uncommitted, which allows the Group to adapt accordingly to short-term liquidity demands. Further information is provided in the Directors' report.

Accordingly, they continue to adopt the going concern basis in preparing the annual report and financial statements

Turnover

Turnover represents restaurant and bar takings registered at point of sale through electronic tills, excluding any discretionary service charge and value added tax

Notes to the financial statements Year ended 31 December 2015

1. Accounting policies (continued)

Goodwill and Intangible Fixed Assets

Goodwill arising on acquisitions is amortised over a period of 5 years, which represents the useful economic life as estimated by the directors

Tangible fixed assets

Tangible fixed assets are stated at historical cost, net of depreciation and any provision for impairment. The company holds no fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful

Leasehold expenditure Plant and machinery Fixtures and fittings - over the duration of the lease

- 33 33% straight-line on cost - 33 33% straight-line on cost

Stocks

Stocks are valued at the lower of cost and net realisable value on a first-in-first-out basis, after making due allowance for obsolete and slow moving items

Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the relevant tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted at the balance sheet date. Deferred tax is measured on a non-discounted basis.

Leases

Rentals paid under operating leases are charged to income on a straight-line basis over the period of the lease, even if payments are not made on such a basis. The aggregate benefit of any rent-free period or similar incentive under rental operating leases is also recognised on a straight-line basis over the full lease period. The Company has taken the transitionary allowance on existing leases to not restate those lease incentives accounted for under UITF 28.

2. Turnover

Turnover, attributable to continuing operations, is derived from the sale of food, wines, spirits, other beverages and sundry items. The origin and destination of all turnover was the United Kingdom

Notes to the financial statements Year ended 31 December 2015

3. Operating profit

The operating profit is stated after charging

| | 2015 £¹000 | £'000 |
|--|---------------|-------|
| Depreciation - owned assets (Note 8) | 1,360 | 1,126 |
| Auditor's remuneration | 25 | 25 |
| Fees to the Company's auditor in respect of non-audit services | 15 | 15 |
| Operating lease rentals – other | 1,297 | 1,100 |
| • | | |
| Directors' remuneration and other benefits etc | 613 | 606 |
| | | |

Staff costs

The average monthly number of employees for the Group (including executive directors) was 652 (2014 521) Their aggregate remuneration comprised

| | £'000 | £'000 |
|--|--------|--------|
| Wages and salaries | 11,591 | 9,380 |
| Social security costs | 896 | 736 |
| Pension contributions to private schemes | 131 | 90 |
| | 12,618 | 10,206 |
| | | |

Directors' remuneration

| • | 2015 £'000 | 2014 £'000 |
|---|-----------------|---------------|
| Emoluments Pension contributions to private schemes | 607 6 | 600 6 |
| | 613 | 606 |

The highest paid director in the year received emoluments of £176,000 (2014 £173,000)

5 Loss attributable to the Company

The loss for the financial year dealt with in the financial statements of the parent Company was £998k (2014 loss of £914k)

As permitted by Section 408 of the Companies Act 2006, no separate profit and loss account or statement of comprehensive income is presented in respect of the parent Company

Notes to the financial statements Year ended 31 December 2015

6. Taxation

(a) Analysis of the tax charge

The tax charge on the loss on ordinary activities for the period was as follows.

| | 2015 | 2014 |
|--|-------|--------------|
| | £'000 | 000°£ |
| Current tax | | |
| UK corporation tax | 536 | 549 |
| (Over)/underprovision from prior years | (103) | 48 |
| | | |
| Total current tax | 433 | 597 |
| Deferred tax | 38 | 14 |
| | 471 | <i>C</i> 1 1 |
| Tax on loss on ordinary activities | 471 | 611 |
| | | |

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the period varies from the effective rate of corporation tax in the UK of 20 25% (2014-22.5%). The differences are reconciled below

| | 2015 £'000 | 2014 £'000 |
|--|---------------|---------------|
| Loss on ordinary activities before tax | (6,668) | (6,604) |
| Loss on ordinary activities multiplied by the effective rate of corporation tax in | (1,350) | (1,486) |
| the UK at 20 25% (2014 22 5%) Expenditure not deductible for tax purposes | 1,918 | 2,078 |
| Timing differences on fixed assets Adjustment to tax in respect of prior periods | (32) (103) | (43) 48 |
| Total current tax (note 6 (a)) | 433 | 597 |

Notes to the financial statements Year ended 31 December 2015

7. Intangible assets - Goodwill

The net book value of goodwill for the group is comprised as follows

| | Goodwill £'000 | Total £'000 |
|----------------------------|-------------------|----------------|
| Cost | | |
| At 1 January 2014 | 33,562 | 33,562 |
| Acquired in the year | 616 | 616 |
| At 31 December 2015 | 34,178 | 34,178 |
| Accumulated amortisation | | |
| At 1 January 2014 | 9,520 | 9,520 |
| Provided during the period | 6,720 | 6,720 |
| At 31 December 2015 | 16,240 | 16,240 |
| Net book value | | |
| At 31 December 2015 | 17,938 | 17,938 |
| At 31 December 2014 | 24,042 | 24,042 |
| | | |

The Company has no goodwill or other intangible fixed assets

8. Tangible fixed assets - Group

| | Leasehold expenditure | Plant and machinery | · · | Total £'000 |
|--------------------------------------|--------------------------|------------------------|-------|----------------|
| • | £'000 | £'000 | £'000 | 2.000 |
| Cost | | | | |
| At 1 January 2014 | 8,147 | 1,320 | 1,049 | 10,516 |
| Additions | 1,688 | 509 | 752 | 2,949 |
| Acquired with subsidiary undertaking | 519 | 167 | 25 | 711 |
| At 31 December 2015 | 10,354 | 1,996 | 1,826 | 14,176 |
| Accumulated depreciation | | | | |
| At 1 January 2014 | 547 | 541 | 440 | 1,528 |
| Charge for the period | 584 | 390 | 386 | 1,360 |
| At 31 December 2015 | 1,131 | 931 | 826 | 2,888 |
| Net book value | | | | |
| At 31 December 2015 | 9,223 | 1,065 | 1,000 | 11,288 |
| At 31 December 20134 | 7,600 | 779 | 609 | 8,988 |
| | | | | - |

Notes to the financial statements Year ended 31 December 2015

9. Investments

| | | | 2015 £ | 2014 £ |
|-------------------------------------|-----------------------------------|------------------------|-----------|-----------|
| Shares at 1 January 2014 and 31 Dec | cember 2015 | | | |
| Details of the company's subsidiary | undertakings, as at 3 Country of | 1 December 2015 are as | s follows | |
| Company | incorporation | Nature of business | Class | % |
| Underdog Group (B) Limited * | UK | Holding company | Ordinary | 100 |
| Underdog Group (C) Limited | UK | Holding company | Ordinary | 100 |
| Underdog Restaurants Limited | UK | Restaurants | Ordinary | 100 |
| Foxlow Restaurants Limited | UK | Restaurants | Ordinary | 100 |
| Dinish Restaurants Limited | UK | Restaurants | Ordinary | 100 |

^{*} Held directly

The following companies are exempt from the requirement relating to the audit of individual accounts for the year end 31 December 2015 by virtue of Section 479A of the Companies Act 2006 Foxlow Restaurants Limited (8552600), Underdog Restaurants Limited (05786163) and Underdog Group (C) Limited (8542498), Dinish Restaurants Limited (5383868)

1

Acquisition of subsidiary undertaking

On 31 August 2015 the Group, through its indirect ownership of Foxlow Restaurants Limited, acquired 100% per cent of the issued share capital of Dinish Restaurants Limited for consideration of £1,207k of cash The fair value of the total consideration was £1,207k

Notes to the financial statements Year ended 31 December 2015

9 Investments (continued)

The acquisition has been accounted for under the acquisition method. The following table sets out the book values of the identifiable assets and liabilities acquired and their fair value to the Group

| | Book value £000 | Revaluation £000 | Accounting policy alignment £000 | Other adjustments £000 | Fair value to Group £000 |
|------------------------------|--------------------|---------------------|----------------------------------|------------------------|--------------------------------|
| Fixed assets | | | | | |
| Tangible | 711 | • | - | - | 711 |
| Current assets | | (1.4) | | | |
| Stocks | 14 | (14) | - | - | 258 |
| Debtors Cash | 258 155 | • | - | - | 155 |
| Total assets | 1,138 | (14) | | • | 1,124 |
| Creditors | | | | | ***** |
| Trade creditors | 173 | - | • | - | 173 |
| Other creditors and accruals | 273 | 6 | - | • | 279 |
| Provisions | 47 | - | - | • | 47 |
| Taxation | 34 | - | - | - | 34 |
| Total liabilities | 539 | 6 | - | - | 533 |
| Net assets | 599 | (8) | | - | 591 |
| Goodwill | **** | | | | 616 |
| | | | | | 1,207 |
| Satisfied by | | | | | |
| Cash | | | | | 1,207 |
| | | | | | 1,207 |

Notes to the financial statements Year ended 31 December 2015

10. Debtors

| | 2015 | | 2014 | |
|--|----------------|--|----------------|------------------|
| | Group £'000 | Company £'000 | Group £'000 | Company £'000 |
| Amounts falling due within one year | | | | |
| Trade debtors | 749 | - | 540 | - |
| Other debtors | 253 | - | 290 | - |
| Prepayments and accrued income | 599 | - | 450 | - |
| | 1,601 | - | 1,280 | - |
| | | ************************************** | | |
| Amounts falling due after more than one year | | | | |
| Amounts owed by Group undertakings | - | 12,014 | • | 12,014 |
| Other debtors | 342 | | 298 | |
| | 342 | 12,014 | 298 | 12,014 |
| | 1,943 | 12,014 | 1,578 | 12,014 |
| | | | - | |

11. Creditors: amounts falling due within one year

| | 2015 | | 2014 | |
|---|----------------|------------------|----------------|------------------|
| | Group £'000 | Company £'000 | Group £'000 | Company £'000 |
| Bank loans and overdrafts (see note 12) | 678 | • | 528 | • |
| Trade creditors | 2,719 | - | 1,718 | |
| Corporation tax | 134 | • | 249 | - |
| Other taxation and social security | 922 | - | 774 | - |
| Other creditors | 253 | - | 671 | - |
| Accruals and deferred income | 1,275 | • | 1,085 | - |
| | | | | |
| | 5,981 | - | 5,025 | - |
| | | | | |

12. Creditors: amounts falling due after more than one year

| | 2015 | | 2014 | |
|---|----------------------|------------------|-----------------|------------------|
| | Group £'000 | Company £'000 | Group £'000 | Company £'000 |
| Bank loans Amounts owed to Group undertakings Other loans | 5,764 - 35,913 | 101 13,232 | 6,442 33,204 | 101 12,234 |
| | 41,677 | 13,333 | 39,646 | 12,335 |

The bank loan is secured by a fixed and floating charge over the Company's assets and is repayable in instalments. Interest is payable at LIBOR + margin varying between 3 5% - 4 5%

Notes to the financial statements Year ended 31 December 2015

12 Creditors: amounts falling due after more than one year (continued)

Borrowings are repayable as follows

| | Group | |
|------------------------------|----------|-------|
| | 2015 | 2014 |
| | £'000 | £,000 |
| Bank loans | | |
| Between one and two years | 900 | 750 |
| Between two and five years | 5,000 | 5,900 |
| After five years | <u> </u> | + |
| | 5,900 | 6,650 |
| On demand or within one year | 750 | 600 |
| Deferred issue costs | (208) | (280) |
| | 6,442 | 6,970 |
| | | |

Other loans comprise unsecured fixed rate loan notes which bear interest at 8% per annum. The loan notes are redeemable on 26 July 2019

13. Provisions for liabilities and charges - Group

| | 2015 £'000 | 2014 £'000 |
|--|---------------|--------------------------|
| Provision for deferred taxes | 217 | 132 |
| | | Deferred tax £'000 |
| On accelerated capital allowances At I January 2014 Acquired with subsidiary undertaking Profit and loss account | | 132 47 38 |
| Balance at 31 December 2015 | | 217 |

Deferred tax assets and liabilities are offset only where the Group has a legally enforceable right to do so and where the assets and liabilities relate to income taxes levied by the same taxation authority on the same taxable entity

Notes to the financial statements Year ended 31 December 2015

14. Called up share capital

| | 2015 £ | 2014 \$ |
|--|------------|------------|
| Allotted, issued and fully paid | ~ | * |
| 505,312 'A' Ordinary shares of Ip each | 5,053 | 5,053 |
| 275,356 'B' Ordinary shares of 1p each | 2,754 | 2,754 |
| 50,000 'C' Ordinary shares of 1p each | 500 | 500 |
| 80,000 'D' Ordinary shares of 5p each | 4,000 | 4,000 |
| 45,100 'E' Ordinary shares of 1p each | 451 | 451 |
| 2,500 'F' Ordinary shares of 1p each | 25 | 25 |
| 15,738 'B2' Ordinary shares of 5p each | 787 | 787 |
| 3,594 'B3' Ordinary shares of 5p each | 180 | 180 |
| | 13,750 | 13,750 |
| | | |

All shares are ranked part passu except 'B2' and 'B3 shares have enhanced voting rights 5% for each share held and 'D' 3 votes for each share held. No shares carry a right to fixed income

15 Reserves

| Group | Called up share capital £'000 | Share premium £'000 | Profit and loss account £'000 | Total £'000 |
|--|--|---------------------------|--|--------------------|
| At 1 January 2014 Loss for the period | 14 | 964 | (9,655) (7,139) | (8,677) (7,139) |
| At 31 December 2015 | 14 | 964 | (16,794) | (15,816) |
| Company | Called up share capital £'000 | Share premium £'000 | Profit and loss account £'000 | Total £'000 |
| At 1 January 2014 Loss for the period | 14 | 964 | (1,299) (998) | (321) (998) |
| At 31 December 2015 | 14 | 964 | (2,297) | (1,319) |

Notes to the financial statements Year ended 31 December 2015

16. Operating lease commitments - Group

Annual commitments under non-cancellable operating leases are as follows

| | Lang at | rang ang សព្ទាធានេះ | | |
|----------------------------|---------|---------------------|--|--|
| | 2015 | 2014 £'000 | | |
| | £'000 | | | |
| Expiring | | | | |
| Within one year | • | 32 | | |
| Between two and five years | 69 | • | | |
| In more than five years | 1,521 | 1,261 | | |
| - | | **** | | |

The company has no non-cancellable operating lease commitments

17. Control

The directors do not consider there to be an ultimate controlling party