FILE COPY



OF A PRIVATE LIMITED COMPANY

Company No. 5779958

The Registrar of Companies for England and Wales hereby certifies that

NAC MG UK LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House, London, the 12th April 2006



N057799581







Please complete in typescript, or in bold black capitals.

CHWP000

Declaration on application for registration

05779958

Company Name in full NAC MG UK LTD

HONG BIAD

of

JG YANG LOAD , NANTING, WINA

† Please delete as appropriate.

do solemnly and sincerely declare that I am a † [Solieiter engaged in the formation of the company][person named as director or secretary of the company in the statement delivered to the Registrar under section 10 of the Companies Act 1985] and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

Declared at

Year

HERSERT SMITH EXCHANGE HOOJE, LONDON

Day

2101016

Month

• Please print name.

before me 0

TOANNA

- MORTAN NOYCE

Signed

On

LONDON, EC2A 2HS

DX number 28

Date

020 7466 8000

ECZA ZHJ

A Commissioner for Oaths or Netary Public or Justice of the Peace or Solicitor

HERBERT SMITH LLP, EXCHANGE HOUSE, PRIMROSE STREET

You do not have to give any confact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public

COMPANIES HOUSE

12/04/2006

When you have completed and signed the form please send it to the Registrar of Companies at:

DX exchange

Companies House, Crown Way, Cardiff, CF14 3UZ for companies registered in England and Wales

DX 33050 Cardiff

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland

Tel

DX 235 Edinburgh or LP - 4 Edinburgh 2

Form revised 10/03



First directors and secretary and intended situation of registered office

Please complete in typescript, or in bold black capitals. CHWP000

Notes on completion appear on final page	05779958		
Company Name in full	NAC MG UK LTD		

Proposed Registered Office	INTERNATIONAL HEADQUARTERS		
(PO Box numbers only, are not acceptable)	LONGBRIDGE		100
Post town	BIRMINGHAM		
County / Region		Postcode	B31 2TB
If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's name and address.			
Agent's Name			
Address			
Post town			
County / Region		Postcode	
Number of continuation sheets attached	\$0		
You do not have to give any contact information in the box opposite but if	HERBERT SMITH LLP, EXCHANGE H	HOUSE, PR	IMROSE STREET

LONDON, EC2A 2HS

DX number 28

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DX exchange

Tel 020 7466 2207

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

Company Secretary (see notes 1-5)

Company name			NAC MG UK LTD					
	NAME	*Style / Title	MRS		*Honot	ırs etc		
* Voluntary details		Forename(s)	YAN		 			
		Surname	χυ		·			
Previous forename(s)								
** Tick this box if the Previous sur		us surname(s)						
address shown is a service address for the beneficiary of a	Address **		ROOM 501, 15 GUANG DONG ROAD					
Confidentiality Order granted under section								
723B of the Companies Act 1985 otherwise, give your		Post town	NANJING					
usual residential address. In the case of a corporation or	С	ounty / Region	JIANGSU PROV	NCE		Postcode	210003	
Scottish firm, give the registered or principal		Country	ry CHINA					
office address.			I consent to act as secretary of the company named on page		ed on page	1		
D '		nt signature	17. 7	P		Date	12/04	06
Directors (see r Please list directors in		ical order			_ _ _			
	NAME	*Style / Title	MR		*Honou	urs etc	<u></u>	
	Forename(s)			HONG BIAO				
Surname			WANG					
	Previou	us forename(s)						
† Tick this box if the	Previo	us surname(s)						
address shown is a service address for the peneficiary of a Confidentiality Order granted under section		311, ZHONG YANG ROAD						
723B of the Companies Act 1985 otherwise,	\$	Post town	NANJING					
give your usual 'esidential address. In he case of a	•	ounty / Region	JIANGSU PROVI	NCE		Postcode	210037	
corporation or Scottish irm, give the registered or principal	l	Country	CHINA					
office address.	Duka ad la	t.at.	Day Month	Year	NI - 4!			
	Date of birth		0 2 1 2 1 9 6 3 Nationality CHINESE					
Other directorships VICE PRESIDENT NANJING AUTOMOBILE CORPORATION (UK) I			VICE PRESIDENT					
			LIMITED					
			I consent to act as director of the company named on page 1					
	Conser	nt signature	3-1	话	· · · · · · · ·	Date	12/04	06

Directors (see no Please list directors in						
	·	/ Title	MR	*Honours etc		
* Voluntary details	Forena	ıme(s)	YAO PING			
	Surname		WANG			
	Previous forename(s) Previous surname(s) Address ††					
†† Tick this box if the						
address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise,			ROOM 501, 69NG NING YOAN, NO. 6			
			HONG MIGO LANE , FU TIAN ROAD			
	Pos	st town	NANTING			
give your usual residential address. In the case of a	County / F	Region		Postco	210003	
corporation or Scottish firm, give the registered or principal	C	ountry	CHINA /			
office address.	Date of birth		Day Month Ye	Notionality		
_				시 시 시 Nationality	(HINESE	
	Business occup		LEGAY DILECTOR			
Other directorships		NANJING AUTOMOBILE CORPORATION (UK) LIMITED				
		I consent to act as director of the company named on page 1				
•	Consent signature		// Consent to act as direct	Dat		
•				Bat	-	
			. 2.		<u>, , , , , , , , , , , , , , , , , , , </u>	
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agent on beha		gned		Dat	e	
subscribers (i.e those who as members o memorandum association).	o olenod					
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THE COMPANIES ACT 1985

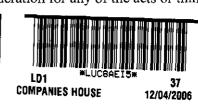
A PRIVATE COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

of

NAC MG UK Limited

- 1. The Company's name is "NAC MG UK Limited".
- 2. The Company's registered office is to be situated in England and Wales.
- 3. The Company's objects are:
 - (1) To carry on business as a general commercial company.
 - (2) To carry on any other business or activity that may seem to the Company capable of being carried on directly or indirectly for the benefit of the Company.
 - (3) To acquire by any means any real or personal property or rights whatsoever and to use, exploit and develop the same.
 - (4) To conduct, promote and commission research and development in connection with any activity or proposed activity of the Company, and to apply for and take out, purchase or otherwise acquire any patents, patent rights, inventions, secret processes, designs, copyrights, trade marks, service marks, commercial names and designations, know-how, formulae, licences, concessions and the like (and any interest in any of them) and any exclusive or non-exclusive or limited right to use, and any secret or other information as to, any invention or secret process of any kind; and to use, exercise, develop, and grant licences in respect of, and otherwise turn to account and deal with, the property, rights and information so acquired.
 - (5) To acquire by any means the whole or any part of the assets, and to undertake the whole or any part of the liabilities, of any person carrying on or proposing to carry on any business or activity which the Company is authorised to carry on or which can be carried on in connection therewith, and to acquire an interest in, amalgamate with or enter into any arrangement for sharing profits, or for cooperation, or for limiting competition, or for mutual assistance with, any such person and to give or accept, by way of consideration for any of the acts or things



- aforesaid or property acquired, any shares, whether fully or partly paid up, debentures, or other securities or rights that may be agreed upon.
- (6) To subscribe for, underwrite, purchase or otherwise acquire, and to hold, and deal with, any shares, stocks, debentures, bonds, notes and other securities, obligations and other investments of any nature whatsoever and any options or rights in respect of them; and otherwise to invest and deal with the money and assets of the Company.
- (7) To lend money and give credit to any person.
- (8) To borrow money, obtain credit and raise finance in any manner.
- (9) To secure by mortgage, charge, lien or other form of security upon the whole or any part of the Company's property or assets (whether present or future), including its uncalled capital, the performance or discharge by the Company or any other person of any obligation or liability.
- (10) To provide any guarantee or indemnity in respect of the performance or discharge of any obligation or liability by, or otherwise for the benefit of, any person.
- (11) To draw, make, accept, endorse, discount, negotiate, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments.
- (12) To apply for, promote and obtain any Act of Parliament, charter, privilege, concession, licence or authorisation of any government, state, department or other authority (international, national, local, municipal or otherwise) for enabling the Company to carry any of its objects into effect or for extending any of the Company's powers or for effecting any modification of the Company's constitution, or for any other purpose which may seem expedient, and to oppose any actions, steps, proceedings or applications which may seem calculated directly or indirectly to prejudice the interests of the Company or of its members.
- (13) To enter into any arrangements with any government, state, department or other authority (international, national, local, municipal or otherwise), or any other person, that may seem conducive to the Company's objects or any of them, and to obtain from any such government, state, department, authority, or person, and to carry out, exercise and exploit, any charter, contract, decree, right, privilege or concession which the Company may think desirable.
- (14) To do all or any of the following, namely:
 - (1) to establish, provide, carry on, maintain, manage, support, purchase and contribute (in cash or in kind) to any pension, superannuation, retirement, redundancy, injury, death benefit or insurance funds, trusts, schemes or policies for the benefit of, and to give or procure the giving of pensions, annuities, allowances, gratuities, donations, emoluments, benefits of any description (whether in kind or otherwise), incentives, bonuses, assistance (whether financial or otherwise) and accommodation in such manner and on such terms as the company thinks fit to, and to make payments for or towards the insurance of

- (a) any individuals who are or were at any time in the employment of, or directors or officers of (or held comparable or equivalent office in), or acted as consultants or advisers to or agents for -
 - (i) the Company or any company which is or was its parent company or is or was a subsidiary undertaking of the Company or any such parent company; or
 - (ii) any person to whose business the Company or any subsidiary undertaking of the Company is, in whole or in part, a successor directly or indirectly; or
 - (iii) any person otherwise allied to or associated with the Company;
- (b) any other individuals whose service has been of benefit to the Company or who the Company considers have a moral claim on the Company; and
- (c) the spouses, widows, widowers, families and dependants of any such individuals as aforesaid; and
- (2) to establish, provide, carry on, maintain, manage, support and provide financial or other assistance to welfare, sports and social facilities, associations, clubs, funds and institutions which the company considers likely to benefit or further the interests of any of the aforementioned individuals, spouses, widows, widowers, families and dependants.
- (15) To establish, maintain, manage, support and contribute (in cash or in kind) to any schemes or trusts for the acquisition of shares in the Company or its parent company by or for the benefit of any individuals who are or were at any time in the employment of, or directors or officers of, the Company or any company which is or was its parent company or is or was a subsidiary undertaking of the Company or any such parent company, and to lend money to any such individuals to enable them to acquire shares in the Company or in its parent company and to establish, maintain, manage and support (financially or otherwise) any schemes for sharing profits of the Company or any other such company as aforesaid with any such individuals.
- (16) To subscribe or contribute (in cash or in kind) to, and to promote or sponsor, any charitable, benevolent or useful object of a public character or any object which the Company considers may directly or indirectly further the interests of the Company, its employees or its members.
- (17) To pay and discharge all or any expenses, costs and disbursements, to pay commissions and to remunerate any person for services rendered or to be rendered, in connection with the formation, promotion and flotation of the Company and the underwriting or placing or issue at any time of any securities of the Company or of any other person.
- To the extent permitted by law, to give any kind of financial assistance, directly or indirectly, for the acquisition of shares in the Company or any parent company

- of the Company or for the reduction or discharge of any liability incurred for the purpose of such an acquisition.
- (19) To issue, allot and grant options over securities of the Company for cash or otherwise or in payment or part payment for any real or personal property or rights therein purchased or otherwise acquired by the Company or any services rendered to, or at the request of, or for the benefit of, the Company or as security for, or indemnity for, or towards satisfaction of, any liability or obligation undertaken or agreed to be undertaken by or for the benefit of the Company, or in consideration of any obligation or liability (even if valued at less than the nominal value of such securities) or for any other purpose.
- (20) To procure the Company to be registered or recognised in any part of the world.
- (21) To promote any other company or entity for the purpose of acquiring all or any of the property or undertaking any of the liabilities of the Company, or both, or of undertaking any business or activity which may appear likely to assist or benefit the Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares, debentures or other securities of any such company or entity as aforesaid.
- (22) To dispose by any means of the whole or any part of the assets of the Company or of any interest therein.
- (23) To distribute among the members of the Company in kind any assets of the Company.
- (24) To do all or any of the above things in any part of the world, and either as principal, agent, trustee, contractor or otherwise, and either alone or in conjunction with others, and either by or through agents, trustees, sub-contractors or otherwise.
- (25) To do all such other things as may be deemed, or as the Company considers, incidental or conducive to the attainment of the above objects or any of them.

AND IT IS HEREBY DECLARED that in this clause:

- (A) unless the context otherwise requires, words in the singular include the plural and vice versa;
- (B) unless the context otherwise requires, a reference to a person includes a reference to a body corporate (including, without prejudice to the generality of that term, any company which is a parent company of the Company, or is a subsidiary undertaking of the Company or any such parent company, or is associated in any way with the Company) and to an unincorporated body of persons;
- (C) a reference to any property, right or asset includes a reference to any interest in it, and a reference to any liability includes a reference to any loss;
- (D) references to "other" and "otherwise" shall not be construed eiusdem generis where a wider construction is possible;
- (E) a reference to anything which the Company thinks fit or desirable or considers or which may seem (whether to the Company or at large) expedient, conducive,

calculated or capable, or to any similar expression connoting opinion or perception, includes, in relation to any power exercisable by or matter within the responsibility of the directors of the Company, a reference to any such thing which the directors so think or consider or which may so seem to the directors or which is in the opinion or perception of the directors;

- (F) the expressions "subsidiary undertaking" and "parent company" have the same meaning as in section 258 of and Schedule 10A to the Companies Act 1985 or any statutory modification or re-enactment of it;
- (G) nothing in any of the foregoing paragraphs of this clause is to be taken (unless otherwise expressly stated) as requiring or permitting the Company to exercise any power only for the benefit of the Company or only in furtherance of any of its objects;
- (H) the objects specified in each of the foregoing paragraphs of this clause shall be separate and distinct objects of the Company and accordingly shall not be in any way limited or restricted (except so far as otherwise expressly stated in any paragraph) by reference to or inference from the terms of any other paragraph or the order in which the paragraphs occur or the name of the Company, and none of the paragraphs shall be deemed merely subsidiary or incidental to any other paragraph.
- 4. The liability of the members is limited.
- 5. The share capital of the Company is £1000, divided into 1000 shares of £1 each.

We, the sole member to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum and we agree to take the number of shares shown opposite our name.

Names and Addresses	Number of shares	
of Subscribers	taken by each	
	Subscriber	
NAC (UK) Limited International Headquarters, Longbridge, Birmingham B31 2TD	1,000	
Authorised signatory		Wang
For and on behalf of NAC (UK) Limited	20年6	HONG BAID
	2/10/2	331 240NG YANG 20
Total shares taken	1,000	OMITHAN
		(HINA 21003

Dated

12 April 2006

Witness to the above signature:

BLICITOR

JOANNA CLAYDON-VOYCE EXCITARGE TRUST PRIMROTE STREET LONDON ECLA 2 HS.

THE COMPANIES ACT 1985

and

THE COMPANIES ACT 1989

PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of

NAC MG UK LIMITED

PRELIMINARY

- 1. The regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (SI 1985 No. 805) as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (SI 1985 No. 1052) and as further amended by The Companies Act 1985 (Electronic Communications) Order 2000 (SI 2000 No. 3373) (such Table being hereinafter called "Table A") shall apply to the Company save in so far as they are varied or excluded by or are inconsistent with these articles; and regulation 1 shall so apply as if references to "these regulations" included references to these articles. Accordingly, in these articles "the Act" means the Companies Act 1985, including any statutory modification or re-enactment of it for the time being in force; and any reference in these articles to a provision of that Act includes a reference to any statutory modification or re-enactment of that provision for the time being in force.
- 2. Regulations 24, 57, 62, 64, 73 to 80 (inclusive), 94 to 97 (inclusive) and 101 and 118 in Table A shall not apply to the Company.

ALLOTMENT OF SHARES

3. Pursuant to Section 80 of the Act, the directors are generally and unconditionally authorised to exercise any power of the Company to allot and grant rights to subscribe for or convert securities into shares of the Company up to the amount of the authorised share capital with which the Company is incorporated at any time or times during the period of five years from the date of incorporation and the directors may, after that period, allot any shares or grant any such rights under this authority in pursuance of an offer or agreement so to do made by the Company within that period. The authority hereby given may at any time (subject to the said Section 80) be renewed, revoked or varied by ordinary resolution of the Company in general meeting.

4. Sections 89(1) and 90(1) to (6) (inclusive) of the Act, in their application to allotments by the Company of equity securities, are hereby excluded.

TRANSFER OF SHARES

- 5. Regulation 23 in Table A shall apply to the Company as if the instrument of transfer of any share shown in the Memorandum of Association to have been taken by a subscriber to it need not be executed by or on behalf of the transferee, even where the share is not fully paid.
- 6. The directors may in their absolute discretion, and without giving any reason, decline to register any transfer of any share, whether or not fully paid.

PROCEEDINGS AT GENERAL MEETINGS

7. Where the Company has only one member, regulation 40 in Table A shall apply to the Company as if reference to two persons were a reference to one and the word "each" were omitted.

DELIVERY OF PROXIES

8. The appointment of a proxy and (if required by the directors) any authority under which the proxy is appointed or a copy of the authority, certified notarially or in some other manner approved by the directors, shall be deposited or received at the office (or at such other place or address, including an address for the purpose of receiving electronic communications, or delivered to such person, as may be specified or agreed by the directors) at or before the time for holding the meeting or adjourned meeting at which the person named in the appointment of proxy proposes to act or, in the case of a poll taken subsequently to the date of the meeting or adjourned meeting, at or before the time appointed for the taking of the poll, and an appointment of proxy which is not so deposited, received or delivered shall be invalid.

DIRECTORS

9. Unless otherwise determined by ordinary resolution the number of directors (other than alternate directors) shall not be subject to any maximum but shall not be less than one.

APPOINTMENT, RETIREMENT AND REMOVAL OF DIRECTORS

- 10. A member or members holding a majority in nominal value of the issued ordinary shares in the Company may appoint any person who is willing to act to be a director, either to fill a vacancy or as an additional director, and may remove from office any director however appointed. Any such appointment or removal shall be effected by an instrument in writing signed by the member or members concerned or, in the case of a corporate member, signed by one of its directors on its behalf, and shall take effect on lodgement at the registered office.
- 11. The directors may appoint any person who is willing to act to be a director, either to fill a vacancy or as an additional director.
- 12. The Company may by ordinary resolution appoint any person who is willing to act to be a director, either to fill a vacancy or as an additional director and, without prejudice to the provisions of the Act, may by ordinary resolution remove a director from office.

2

- 13. The removal of a director under article 10 or 12 shall be without prejudice to any claim the director may have for breach of any contract of service between him and the Company.
- 14. No person shall be disqualified from being or becoming a director by reason of his attaining or having attained the age of 70 or any other age.

PROCEEDINGS OF DIRECTORS

- 15. A director who has duly declared his interest (so far as he is required to do so) may vote at a meeting of the directors or of a committee of the directors on any resolution concerning a matter in which he is interested, directly or indirectly. If he does, his vote shall be counted; and whether or not he does, his presence at the meeting shall be taken into account in calculating the quorum.
- 16. Where the Company has only one director, that director may exercise all the powers of the directors by regulation 70 in Table A or otherwise by virtue of these articles, notwithstanding any restriction in regulation 89 (as to quorum for the transaction of the business of directors) or regulation 90 (as to the purposes for which a sole continuing director may act).

SEAL

17.

- (a) If the Company has a seal it shall only be used with the authority of the directors or of a committee of directors. The directors may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by a director and by the secretary or a second director.
- (b) The obligation under regulation 6 of Table A relating to the sealing of share certificates shall apply only if the Company has a seal.
- (c) The Company may exercise the powers conferred by Section 39 of the Act with regard to having an official seal for use abroad, and such powers shall be vested in the directors.

INDEMNITY

- 18. Subject to the provisions of the Act, the Company may:
 - (a) indemnify any person who is or was a director, directly or indirectly (including by funding any expenditure incurred or to be incurred by him), against any loss or liability, whether in connection with any proven or alleged negligence, default, breach of duty or breach of trust by him or otherwise, in relation to the Company or any associated company; and/or
 - (b) purchase and maintain insurance for any person who is or was a director against any loss or liability or any expenditure he may incur, whether in connection with any proven or alleged negligence, default, breach of duty or breach of trust by him or otherwise, in relation to the Company or any associated company.

For the purposes of this article, "associated company" has the same meaning as in section 309A of the Act.

Name and Address of Subscriber

NAC (UK) Limited International Headquarters, Longbridge, Birmingham B31 2TD

Authorised signatory

For and on behalf of NAC (UK) Limited

Dated

WANG HONG BAID

331 ZHONG YANG RD

NANTING

CHINA

21003

Witness to the above Signature: Joanna Clayden Voyce

ExcHANGE HOUSE

ARIMROSE STREET

LONDON

EC24 2H1.