

Company number 05770108

The Companies Act 2006

Company limited by shares

Articles of Association

of

The Practice U Surgeries Limited

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The Practice U Surgeries Limited (the "Company")

1. INTRODUCTION

- 1.1. The Regulations contained or incorporated in Schedule 3 of the Companies (Model Articles) Regulations 2008 SI 2008/3229 (Model Articles) shall apply to the Company, save insofar as they are varied or excluded by, or are inconsistent with, the following Articles.
- 1.2. Model Articles 10, 11, 13(3), 14, 16, 21, 23, 28, 39, 41, 43, 45, 80, 82 and 85 shall not apply to the Company
- 1 3 The Default Articles shall not apply to the Company
- 2. DEFINITIONS
- 2.1 In these Articles the following words and expressions shall have the following meanings

Act means the Companies Act 2006 and any statutory modification or re-enactment for the time being in force,

Adoption Date means the date when these Articles were adopted;

Associated Company means:

- a) each of the Company, The Practice Surgenes Limited (company number 06545745),
 Chilvers & McCrea Limited (company number 04149500), and The Practice Corporate Management Limited (company number 07686277),
- any company, whether or not in existence at the date of this Agreement, which for the time being.
 - (I) In relation to a GP Company is a Group Company; and/or
 - (ii) controls, or is controlled by, a GP Company, and/or
 - (iii) is under the control of the same person or persons as control the GP Companies, and for these purposes a person controls a company if the person has power to secure that the affairs of the company are conducted in accordance with the person's wishes, and has that power
 - (A) by holding shares in the company or any other company, or
 - (B) by possessing voting power in relation to the company or any other company, or



(C) by virtue of any powers conferred by

- the articles of association of the company or any other company, or
- · any other document regulating the company or any other company;

Associated Company Material Contract means as defined in the Shareholders' Agreement,

Board means the board of directors of the Company from time to time,

business day means any day other than a Saturday, a Sunday or any other day which is a public holiday in England;

Chairman means the chairman of the Board from time to time,

CNC means Centene UK Limited (registered number 10014577) whose registered office is C/O Legalinx Limited, 1 Fetter Lane, London EC4A 1BR,

company means and includes any body corporate,

Compulsory Seller means as defined in Article 10 1,

Default Articles means the regulations contained in Schedule 1 of the Companies (Model Articles) Regulations 2008,

eligible director means a director who would be entitled to vote on the matter at a meeting of directors (but excluding any director whose vote is not to be counted in respect of that particular matter),

Employee means an individual who is employed by, or is a director of, the Company, any Associated Company or any Group Company of the Lender or an Individual whose services are otherwise made available to the Company, any Associated Company or any Group company of the Lender (and employment shall be construed accordingly to include such an arrangement),

Equity Shares means the A Ordinary Shares of £1.00 each, B Ordinary Shares of £0 10 each and C Ordinary Shares of £0 0001 each in the capital of the Lender having the rights set out in the articles of association of the Lender to be adopted on or around the Adoption Date,

Facility Agreement means a facility agreement dated 15 November 2011 made between the Lender and the Company,

Finance Documents means as defined in the Facility Agreement,

financial year and financial period means an accounting reference period (as defined by the Act) of the Company,

GP Contracts means as defined in the Shareholders' Agreement,

GP Investor Director means a director appointed pursuant to Article 14 2,

Group means in relation to a company, that company, any company of which it is a subsidiary (its holding company) and any other subsidiary of such holding company (such



terms as defined in the Companies Act 2008), and each company in a Group is a member of the Group or a Group Company;

Investment Agreement means the investment and shareholders' agreement dated 27 November 2014 made between (1) CNC, (2) the Managers (as defined therein), (3) the Existing Shareholders (as defined therein), and (4) the Lender as amended by a deed of amendment on or about the date of adoption of these articles of association, and any restatement, variation or supplemental agreement thereto from time to time,

Lender Consent means the prior written consent of the Lender given in accordance with and pursuant to the terms of the Investment Agreement,

Investors has the meaning given to it in the Shareholders' Agreement,

Leaver means an Employee who at any time ceases to be an Employee for any reason whatsoever including, but not limited to death, ill health or permanent disability or any other reason:

Lender means as defined in the Facility Agreement The Practice (Group) Limited (company registration no 05685937) whose registered office is at Rose House, Bell Lane Office Village, Bell Lane, Amersham, Buckinghamshire, HP6 6FA, England,

Lender Director means a director appointed pursuant to Article 14.1,

Mainspring means as defined in the Shareholders' Agreement,

Material Contract means as defined in the Shareholders' Agreement;

Member means a holder of Shares,

MMC Investors means as defined in the Investment Agreement,

Ordinary Shares means ordinary shares of £1 each in the capital of the Company,

Ordinary Shareholders means the holders for the time being of the issued Ordinary Shares:

Qualification Requirements means as defined in the Shareholders' Agreement,

Sale means as defined in the Shareholders' Agreement,

Shareholders' Agreement means the amended and restated shareholders' agreement dated 27 November 2014 entered into between (1) Dr A Kadlrgamar, (2) Dr J Rose, (3) the Company, (4) The Practice (Group) Limited, (5) Mainspring Nominees (2) Limited, (6) MMC Ventures Limited and (7) CNC,

Shares means shares of any class in the Company; and

Transfer Notice means as defined in Article 10 1

- 2.2 In these Articles any request, requirement, consent, agreement or other action which a GP Investor Director is entitled to make or take under these Articles but no GP Investor Director is in office at the relevant time shall be validly made or taken if made or taken with Lender Consent
- 2.3 Any provision of these Articles requiring Lender Consent shall apply at all times notwithstanding that the loan under the Facility Agreement has been repaid whether in full or in part

3. REDEEMABLE SHARES

3.1 Subject to the Board having obtained Lender Consent, any shares may be assued on the terms



that they are, or at the option of the Company are, liable to be redeemed

4. QUALIFICATION REQUIREMENTS

- 4.1. Save as otherwise approved by the Board with Lender Consent, for so long as the Qualification Regulrements are in force
 - 4.1.1. no Share or any interest in a Share may be issued or transferred to or held on trust for any person other than the Lender (or a third party nominated by the Lender) or a person who satisfies the Qualification Requirements, and
 - 4.1.2 every Member (other than the Lender or a third party nominated by the Lender) must satisfy the Qualification Requirements at all times while he remains a Member,

and all the provisions of these Articles shall be subject to this Article 4, whether or not expressly stated.

5 RESTRICTIONS ON DIVIDENDS

No dividend whatsoever shall be declared or paid, and no other distribution of the profits or income of the Company whatsoever shall be made at any time except with Lender Consent Model Articles 70 to 76 shall be subject to this Article Model Articles 70(5) to 70(7) shall not apply to the Company

6. ISSUE OF NEW SHARES

- 6.1. The Board may exercise the powers of the Company to allot Shares and to grant rights to subscribe for or to convert any security into Shares only with Lender Consent and, subject thereto, the Board may allot Shares and grant rights to subscribe for or to convert any security into Shares or otherwise dispose of Shares to such persons at such times and generally on such terms and conditions as they think proper
- 6.2. In accordance with section 570 of the Act, section 561(1) of the Act shall be excluded from applying to the allotment of equity securities (as defined in section 560 of the Act)

7. VARIATION OF CLASS RIGHTS

- 7.1 No variation or abrogation of the special rights attaching to any Shares shall be effective except with the Lender Consent
- 7 2 Subject to Article 7.1, the special rights attaching to the Ordinary Shares as a class may be varied or abrogated by an ordinary resolution of the Company in general meeting
- 7.3 Each of the following shall be deemed to constitute a variation of the special rights attached to the Ordinary Shares
 - 7 3 1 any alteration of the Company's articles of association,
 - 7 3 2. any increase or other alteration in the Company's authorised or issued share capital or any of the rights attaching to thereto,
 - 7 3 3 any issue or redemption of any Shares or entering into any contract or other obligation to do so;
 - 7.3.4 waive or release, wholly or in part, any lien it may have over any share in the Company or any Associated Company,
 - any resolution to put the Company into liquidation or administration or entering into any compromise or arrangement with creditors (provided that the Lender may not withhold consent to such a variation if the directors have received advice from a suitably qualified and expenenced insolvency practitioner that the Company is insolvent and the Company should take any such action),



- 7.3.6. the purchase or entering into a contract to purchase any of its own shares or any cancellation, reduction or repayment any of its share capital or reserves,
- 7 3.7 the grant of any option to subscribe for shares or the issue of any securities convertible into shares, entening into any agreement for the same or establishing any share option scheme or employee share scheme,
- 7.3.8 creating, or causing or permitting to be created or to exist, any Encumbrance whatsoever over the whole or any part of its undertaking, property or assets,
- 7.3.9 the sale, transfer, lease, licence or any other disposal of the whole or a substantial part of the Company's business, undertaking or assets, whether by a single transaction or a series of transactions, including trademarks or domain names and any intellectual property right (or interest in any intellectual properly right) which belongs to it other than as a necessary pre-condition to entering into agreements with the NHS or other customers:
- 7 3 10 the acquisition of the whole or any part of the assets or undertaking of any other company or business,
- 7 3 11 the acquisition or disposal of any freehold or leasehold property,
- 7 3 12 any subscription for or other acquisition of (or the sale, transfer or other disposition of) any interest in the share capital of any other body corporate,
- 7 3 13 making or permitting any substantial alteration (including cessation) to the general nature of the Business carned on or proposed to be carried on by the Company as at the Adoption Date;
- 7 3 14 extending, developing or evolving the business of the Company other than through the Company or an Associated Company,
- 7 3 15 entering into any joint venture or partnership agreement or arrangement with any other person,
- 7 3 16 entering into any transaction of any nature whatsoever otherwise than by way of bargain at arm's length and at the best pince or on the best terms reasonably obtainable,
- 7 3 17 entering into any transaction, arrangement or agreement which, had it been a listed company, would have amounted to a Class 1 transaction or a transaction with a related party (as defined from time to time by the Listing Rules made by the competent authority for the purposes of Part VI of the Financial Services and Markets Act 2000);
- 7 3 18. making any loan or entering into any guarantee or standing surety for the obligations of any third party or entering into any agreement for the same,
- 7.3.19 borrowing any money or incurring any indebtedness other than in relation to trade creditors from any person other than the Lender,
- 7 3 20 giving a guarantee, making any payment or incurring any obligation or acting as surety for any third party or creating any Encumbrance on or over any of the Company's undertaking or assets or its unissued share capital or factoring, assigning, discounting or otherwise disposing of any book debts or other debts,
- 7.3.21 entering into any contract of a long-term, onerous or unusual nature or assuming any material flability otherwise than in the ordinary course of business,
- 7.3 22. Initiating any litigation or arbitration other than in the ordinary course of business or for the collection of debts or setting any such litigation or arbitration.
- 7 3 23 cause to be appointed to or removed from its board of directors any person other than the present members of the Board and persons nominated by the Lender and the Investors pursuant to the Facility Agreement or an Associated Company Facility Agreement (as the case may be),



- 7.3 24 making any change in its accounting reference date or to any of the accounting policies in force at the Adoption Date
- 7 3.25 changing the Company's bankers,
- 7 3 26. using the name of CNC, the MMC Investors, or Mainspring in any context whatsoever or holding itself out as being connected or associated with any such person in any manner whatsoever;
- 7 3 27 establishing any pension or life assurance scheme or any profit shanng scheme or similar scheme for the benefit of the Company's employees or any section of its employees or making any material variation to any such scheme,
- 7.3.28 otherwise than in accordance with these Articles, paying, making or declaring any dividend or other distribution in respect of its profits, assets or reserves or entering into any agreement for the same;
- 7 3 29 entering into any contract of employment or consultancy agreement with (or making any change to the terms of employment or engagement or to the emoluments of)
 - a) any Ordinary Shareholder who is an Employee; or
 - b) any employee or director whose emoluments are (or are proposed to be) in excess of £90,000 per annum (or such other amount as may from time to time be agreed by a Lender Director and a GP Investor Director) other than employment by the Company of medical practitioners in their professional medical capacity where the market rates of pay for practitioners of equivalent seniority and expertise exceeds £90,000,

and for this purpose "emoluments" shall mean sums paid by way of fees, salary, bonus, commission, pension contributions, benefits in kind and all items of value received by any person or his spouse or to another on his behalf or for his benefit,

- 7.3.30 entering into any contract of employment or consultancy agreement which cannot be terminated by the Company by three months' notice or less without giving rise to any claim (other than a statutory claim) for damages or compensation against the Company,
- 7 3 31 entering into any agreement or arrangement under which the emoluments (as defined in Article 7 3 29 above) received by any person in his capacity as a director or employee of the Company would exceed an amount which it is reasonable to pay to any person performing the duties and having the responsibilities of any such person.
- 7 3.32 adopting any business plan or any budget in respect of any financial year, making any material amendment of any duly adopted business plan or budget, or taking any action materially inconsistent with any such duly adopted business plan or budget;

7.3 33 in any financial year:

- a) other than as provided for in the current business plan or budget, incurring or entering into any commitment to incur any capital expenditure not provided for in the annual budget approved by the Lender if the estimated amount of such expenditure is for an individual item in excess of £25,000 or if the estimated amount or aggregate value of capital commitments already incurred or contracted for in that financial year exceeds the aggregate budgeted annual amount for that year by more than 10 per cent in aggregate, or
- b) selling, transferring, leasing, licensing or in any way disposing of any fixed asset not provided for in the annual budget approved by the Lender; or
- making any payment directly or indirectly to any Associated Company (including by way of a loan),



- 7 3 34 undertaking any reconstruction or amalgamation or entering into any scheme of arrangement,
- 7 3 35. constituting or appointing any committee of the board of directors;
- 7 3 36 authorising any conflicting matter as defined in Article 19 2 (not being a conflicting matter affecting only a GP Investor Director or a Lender Director).
- 7 3.37 commencing steps or appoint advisers to seek a Sale,
- 7 3 38 changing the name of the Company;
- 7.3.39. doing, permitting or suffering to be done any act or thing which may adversely affect the continuation of the GP Contracts and/or ability of the Company to enter into any GP Contracts, or
- 7 3 40 holding any meeting of members or purporting to transact any business at such meeting, or circulating any written resolution of the members, unless the Lender and CNC have been given not less than 14 days' notice of such meeting or circulation and authorised representatives are present for the Lender and CNC

8. THE COMPANY'S LIEN

The lien conferred by Model Article 52 shall attach also to fully paid-up Shares and the Company shall also have a first and paramount lien on all Shares, whether fully paid-up or not, standing registered in the name of any person indebted or under liability to the Company, whether as the sole registered holder thereof or as a joint holder thereof, for all moneys presently payable by him or his estate to the Company

9. TRANSFER OF SHARES

- 9.1 The Board shall be required (subject to Model Article 63(5)) to register promptly any transfer of Shares made in accordance with the provisions of this Article 9 (to the extent applicable), but shall not register any transfer of Shares not so made
- 9.2 In addition to the circumstances set out in Model Article 63(5) In which the Board shall, unless with Lender Consent, refuse to register the transfer of a Share, the Board may also refuse to register the transfer of a Share to a bankrupt, a minor or a person of unsound mind or if such registration would permit the registration of a transfer of Shares on which the Company has a lien
- 9.3 For the purposes of these Articles the term "transfer" shall, unless the context otherwise requires, include.
 - 9.3.1 a sale or disposal of any legal or equitable interest in a Share (including any voting right attached to it), whether or not by the Member registered as the holder of that Share and whether or not for any consideration,
 - 9.3.2 any renunciation or other direction by a Member entitled to an allotment or transfer of Shares that such Shares be allotted, issued or transferred to another person.
- 94 No Member shall, nor shall agree to, sell transfer, assign, pledge, charge or otherwise dispose of any Share to any person unless the relevant Member (a Seiling Shareholder) has observed the procedures set out in Articles 9 5 to 9 8
- 9 5. The Selling Shareholder shall give each of the other Members, the Lender and each of the Investors not less than 20 Business Days' notice in advance of the proposed sale (a Sale Notice) The Sale Notice shall specify
 - 9 5 1 the identity of the proposed purchaser (the Buyer),
 - 9 5 2 the manner in which the consideration is to be paid;



- 9.5.3 the number of Shares that the Selling Shareholder proposes to sell, and
- 9.5.4 the proposed date of the proposed sale
- Upon receipt of the Sale Notice, the Company shall be entitled either itself (or with the Lender Consent by nominating a third party) to purchase the Shares set out in the Sale Notice and shall notify the Selling Shareholder by delivery of a written counter-notice to the Selling Shareholder within 10 Business Days of receipt of the Sale Notice. Completion of the sale of such Shares shall take place within five Business Days of the counter-notice. If the Company or any relevant nominated third party does not complete such purchase or notifies the Selling Shareholder that it does not wish (or wish to nominate a third party) to purchase the Shares, the Selling Shareholder shall subject always to the provisions of article 9.7 be entitled to sell the Shares specified in the Sale Notice to the Buyer at the price set out in Article 9.8 no later than five Business Days after the proposed date of the proposed sale specified in the Sale Notice (as to which time shall be of the essence).
- 97 Any transferee of a Share in the Company must, unless agreed by the Board with Lender Consent, satisfy the Qualification Requirements at the time of the transfer of such Share to them.
- 9.8 Any transfer of a share by a Shareholder shall be at par value

The Company may with Lender Consent purchase its own shares in accordance with Chapter 4 of Part 18 of the Act.

10. COMPULSORY TRANSFER

- 10.1 If any Member becomes a Leaver or there is a breach or attempted breach of any of Articles 9.2, 9.5 to 9.8, the Leaver and/or Member shall be deemed to have served a Sale Notice (the Compulsory Seller) to transfer all of the Shares registered in his name (irrespective of whether the Shares were so registered at the date of cessation, or were registered subsequently) (the Transfer Notice)
- 10.2 Under the Transfer Notice, the Compulsory Seller shall transfer all of his Shares to the Lender or another person nominated by the Lender at the par value of the Shares
- Completion of the sale and purchase of shares under this Article 10 shall take place 10 Business Days after the day of delivery of the Transfer Notice, any Shares registered in the name of the Compulsory Seller shall, until such Shares have been transferred, not confer the right to receive notice of, attend or vote at any general meeting of the Company or any written resolution of the Company or any written resolution or written consent of that class of Shares and such Shares shall not be counted in determining the total number of votes which may be cast at any such meeting or on any such written resolution or written consent of any members or class of Members
- 10.4 If any Compulsory Seller shall fail to transfer all of his Shares as required pursuant to this Article 10, the Compulsory Seller authorises the Lender or any person nominated by the Lender to execute such document(s) on behalf of and as agent for the Compulsory Seller in order to give full effect to this Article 10
- As security for the due and punctual performance by the each of the Shareholders arising under this Article 10, each of the Shareholders irrevocably appoints the Lender and/or the GP investor Director as its agent in its name and on its behalf to sign, execute, deliver and do any and all documents, deeds, and things (including proxies and written resolutions of the members of the Company) which may be necessary or desirable:
 - 10.5.1 for the transfer to the Lender (or any nominated third party) of the shares to which the Lender is entitled pursuant to this Article 10,
 - 10.5.2 to vest the full legal and beneficial title to such shares in the Lender (or any nominated third party), free from all Encumbrances, and
 - 10 5 3. to enable the Lender (or any nominated third party) to exercise all voting and other rights attaching to all such shares



11. GENERAL MEETINGS

- 11 1. The appointment of a proxy and any authority under which it is executed or a copy of such authority certified notarially or in some other way approved by the Board may.
 - 11 1.1. In the case of an Instrument in writing, be deposited at the office or at such other place within the United Kingdom as is specified in the notice convening the meeting or in any instrument of proxy sent out by the Company in relation to the meeting not less than 24 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote,
 - 11 1.2. In the case of an instrument in writing, be delivered at the meeting or adjourned meeting at which the person named in the Instrument proposes to vote to the Chairman or to the secretary or to any director;
 - 11.1.3 in the case of a poll, be delivered as an instrument in writing at the meeting at which the poll was demanded to the Chairman or to the secretary or to any director, or at the time and place at which the poll is held to the Chairman or to the secretary or to any director or scrutineer; or
 - 11.1.4 in the case of an appointment contained in an electronic communication, where an address has been specified for the purpose of receiving electronic communications
 - a) In the notice convening the meeting, or
 - b) in any instrument of proxy sent out by the Company in relation to the meeting, or
 - in any invitation contained in an electronic communication to appoint a proxy issued by the Company in relation to the meeting.

be received at such address not less than 24 hours before the time for holding the meeting or adjourned meeting at which the person named in the appointment proposes to vote, and an appointment of proxy which is not deposited, delivered or received in a manner so permitted shall be invalid

- In the event that more than one appointment of a proxy relating to the same share is deposited, delivered or received for the purposes of the same meeting, the appointment last delivered or received (whether in writing or contained in an electronic communication) shall prevail in conferring authority on the person named therein to attend the meeting and vote. An appointment of proxy contained in an electronic communication found by the Company to contain a computer virus shall not be accepted by the Company and shall be invalid.
- 11.3 In their application to the Company, Model Article 38 shall be modified by the addition of the following sentence

"The appointment of a proxy may be contained in an electronic communication sent to such address (including any number) as may be notified by or on behalf of the Company for that purpose and may be in such form as the Board may approve including requirements as to the use of such discrete identifier or provision of such other information by a member so as to verify the identity of such member and as to the authenticity of any electronic signature thereon."

- 11.4 No business shall be transacted at a general meeting unless a quorum is present. Subject to Article 11.5, two qualifying persons (which shall have the meaning given to it in section 318 of the Act) shall be a quorum.
- If a quorum is not present within half an hour of the time appointed for a general meeting the meeting, if convened on the requisition of members, shall be dissolved. In any other case such meeting shall stand adjourned to the same place 5 business days later or to such day and at such time and place as the Board may determine, and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting the member(s) present shall be a quorum.
- 11.6 A poll may be demanded at a general meeting either by the Chairman of the Meeting or by any other holder who is present in person, by proxy or by duly authorised representative (if a



corporation) and who, in any such case, has the right to vote at the meeting, and Model Article 36(2) shall be modified accordingly

12. ALTERNATE DIRECTORS

12.1 The appointment of an alternate director by a Lender Director or by a GP Investor Director shall not require approval by a resolution of the Board, and in its application to the Company Model Article 25 shall be modified accordingly

13. NUMBER OF DIRECTORS

13.1. Unless and until the Company in general meeting shall otherwise determine, with Lender Consent, the number of directors shall be not less than two.

14. SPECIAL DIRECTORS

- 14.1 The Lender shall have the right at any time and from time to time to appoint (and shall, if directed by CNC, appoint) up to three persons approved by CNC, as directors of the Company provided that CNC shall not unreasonably withhold consent to or approval of the appointment of one or more directors (who are doctors) pursuant to this Article 14.1 in circumstances where the Company is required for regulatory reasons to have a specified number of doctors on the board of directors of the Company. Any such appointment shall be made by notice in writing to the Company signed by or on behalf of the Lender and may (and, if CNC so directs in writing, shall) in like manner at any time and from time to time remove from office any director appointed pursuant to this Article and appoint any person in place of any director so removed or dying or otherwise vacating office as set out above.
- 14.2 CNC shall have the right at any time and from time to time to appoint up to one person as a director of the Company. Any such appointment shall be made by notice in writing to the Company signed by or on behalf of CNC and may in like manner at any time and from time to time remove from office any director appointed pursuant to this Article and appoint any person in place of any director so removed or dying or otherwise vacating office as set out above.
- 14.3 Upon any resolution pursuant to Section 168 of the Act for the removal of any Lender Director or GP Investor Director for the time being holding office pursuant to this Article, the Shares held by any person who votes or purports to vote in favour of the resolution shall confer no votes on such resolution (whether at the meeting at which it is proposed or at any adjournment thereof)

15. DISQUALIFICATION OF DIRECTORS

- 15.1 In its application to the Company, Model Article 22 is modified by the addition of the following paragraph:
 - "(f) he is removed from office under the provisions of Article 14 or Article 16 "

16. REMOVAL OF DIRECTORS

18.1. In addition and without prejudice to the provisions of Section 168 of the Act and Article 14, the Company may with Lender Consent, by special resolution remove any director (other than a Lender Director or a GP Investor Director) before the expiration of his period of office and may with Lender Consent, by ordinary resolution appoint another director in his place.

17. DIRECTORS'REMUNERATION

17.1. Directors' fees may be paid to, or in respect of, the services of any director with Lender Consent

18. PROCEEDINGS OF DIRECTORS

- 18.1. Quorum for directors' meetings
 - 18 1.1. The quorum for the transaction of business of the Board shall, subject as set out



below in this Article 18 1, be two directors, unless there is only one director in office in which case the quorum shall be one, one of whom shall be a Lender Director and one of whom shall be a GP Investor Director unless:

- a) a Lender Director or, as the case may be, a GP Investor Director has previously agreed otherwise in writing, or
- b) there is no Lender Director or, as the case may be, no GP Investor Director in office at the time.
- 18 1 2. For the purposes of any meeting (or part of meeting) held in accordance with Article 19 to authorise a director's conflict pursuant to s175(4)(b) of the Act, if there is only one eligible director in office other than the conflicted director(s) the quorum for that meeting (or part of meeting) is one eligible director.

18 2. Calling a directors' meeting

Notices of meetings of the Board shall be given in writing and in its application to the Company Model Article 79 shall be modified accordingly

18 3. Participation in directors' meetings

Any director who participates in the proceedings of a meeting by means of an electronic communication by which all the other directors present at such meeting (whether in person or by alternate or by means of electronic communication) may hear at all times such director and such director may hear at all times all other directors present at such meeting (whether in person or by alternate or by means of electronic communication) shall be deemed to be present at such meeting and shall be counted when reckoning a quorum.

18.4. Voting at directors' meetings

- 18 4 1. Model Article 13 is modified by the insertion of the words "eligible" between the words "the" and "participating" in 13(1) and between the words "each" and "director" in 13(2)
- 18 4 2 In the event that any of the following occurs
 - a) a material breach by the Company or any of the Ordinary Shareholders of any of the provisions of these Articles, or
 - any breach, non-observance or non-performance by either of the Ordinary Shareholders or the Company of the Shareholders' Agreement which, if in the opinion of the Lender is capable of remedy, is not remedied to the satisfaction of the Lender within such time as they may specify,
 - c) any breach, non-observance or non-performance by the Company of any of the other Material Contracts which (to the extent that the Material Contract so provides) if capable of remedy is not remedied strictly in accordance with the terms of the relevant Material Contract,
 - d) any breach, non-observance or non-performance by any Associated Company of any of the Associated Company Material Contracts which (to the extent that the Associated Company Material Contract so provides) if capable of remedy is not remedied strictly in accordance with the terms of the relevant Associated Company Material Contract,
 - any termination or purported termination of any of the Material Contracts (otherwise than by effluxion of time or by the Lender or any Lender Group Company),



- f) any termination or purported termination of any of the Associated Company Material Contracts (otherwise than by affluxion of time or by the Lender or any Lender Group Company),
- g) any pre-payment, in whole or in part, of money advanced by the Lender to the Company pursuant to the Facility Agreement without Lender Consent,
- any pre-payment, in whole or in part, of money advanced by the Lender to any Associated Company pursuant to any Associated Company Facility Agreement to which such Associated Company is party without Lender Consent;
- any cancellation or purported cancellation of the whole or any part of the unutilised facility available to the Company pursuant to the Facility Agreement without Lender Consent,
- any cancellation or purported cancellation of the whole or any part of the unutilised facility available to any Associated Company pursuant to any Associated Company Facility Agreement to which such Associated Company is party without Lender Consent,
- k) a change in the law and/or interpretation of the law that, without restricting the ability of the Company to carry on the Business
 - permits the sale of goodwill by providers of primary medical service providers; and/or
 - ii. permits the payment of superannuation contributions to the NHS pension scheme, and/or NHS pension scheme membership, for staff by providers of healthcare services who at the date of this Agreement do not qualify to do so: and/or
 - (ii) would permit shares in the Company to be legally and/or beneficially owned by the Lender (or any member of its Group) or any other person,

and so that each of the foregoing paragraphs shall be a separate event, CNC may (acting jointly) serve written notice of the same upon the Company whereupon the GP Investor Director (if appointed, and if not the Lender Directors who shall vote as directed by CNC in such circumstances) shall together have that number of votes in relation to the resolutions of the Board (when the GP Investor Director or, as the case may be the Lender Directors, vote the same way on a resolution) which exceed by one the number of votes in aggregate of all the other directors (including any casting vote of the Chairman (if any), and such enhanced rights shall continue until the event in question is remedied to the reasonable satisfaction of CNC, or unless otherwise determined by notice given by CNC (whichever is the earlier).

- 18.5. If a proposed decision of the directors is concerned with an actual or proposed transaction or arrangement with the Company in which a director is in any way directly or indirectly interested, that director shall be counted as participating in the decision making process for quorum and voting purposes provided that the relevant interest either:
 - 18.5.1. has been duly declared in accordance with section 177 or section 182 of the Act, as the case may require, or



18 5 2 is not required by the terms of either of those sections to be declared

19. CONFLICTS OF INTEREST

19.1 The provisions of this Article 19.1 and Articles 19.2 to 19.9 shall apply in relation to the exercise of the power of the directors to authorise any matter which would or might otherwise constitute or give rise to a breach of the duty of a director under section 175(1) of the Act to avoid a situation in which he has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the Company

19 2 In this Article 19

authorise means to authorise in accordance with section 175(5)(a) of the Act and authorisation, authorised and cognate expressions shall be construed conflicted means a director in relation to whom there is a conflicting matter, director conflicting matter means a matter or situation which would or might (if not authorised) constitute or give rise to a breach of the duty of a director under section 175(1) of the Act to avoid a situation in which he has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the interests of the Company, Relevant shall mean the Company, any Associated Company and any undertaking in Undertaking which the Company is otherwise interested, Relevant Investor means any company in which CNC, any CNC Group Company, is (or proposes to be) a shareholder or is (or proposes to be) a lender including for Undertaking the avoidance of doubt the Lender and each Lender Group Company, Relevant Lender means the Lender, a subsidiary undertaking of the Lender, any parent Undertaking undertaking of the Lender or a subsidiary undertaking of any such parent undertaking, any undertaking promoted by the Lender and any undertaking in

section 252 of the Act shall determine whether a person is connected with a director; and

which the Lender is otherwise interested, and

a general notice to the Board that a director is to be regarded as having an interest of the nature and extent specified in the notice in any transaction or arrangement in which a specified person or class of persons is interested shall be deemed to be a disclosure that the director has an interest in any such transaction of the nature and extent so specified

- 19 3 The provisions of Articles 19.1, 19.2, this Article and Articles 19.4 to 19.9 apply without prejudice (and subject) to the provisions of section 175(6) of the Act. Nothing in these Articles shall invalidate an authorisation
- 19.4 For the purposes of sections 175 and 180(4) of the Act, the members of the Company authorise each conflicting matter
 - 19.4.1 of a GP Investor Director's which anses or may arise as a result of any of the following matters or situations (in each case, existing before, at or after the date of adoption of these Articles):
 - as a party to or in any way directly or indirectly interested in or having any duty in respect of any existing or proposed contract or arrangement or transaction with a Relevant Undertaking or a Relevant Investor Undertaking or any other undertaking in which the Company or a Relevant Investor Undertaking is in any way interested.
 - as a director, partner, member or employee or other office holder of CNC, a CNC Group Company, any manager of any of the foregoing, any Relevant Lindertaking or a Relevant Investor Undertaking or otherwise interested (including without



- limitation by the holding of shares or loan notes or options to acquire shares or loan notes) in any Relevant Undertaking or a Relevant Investor Undertaking,
- being remunerated in respect of any office (other than in each case the office of auditor) by CNC, a CNC Group Company, any manager of any of the foregoing, any Relevant Undertaking or a Relevant Investor Undertaking,
- acting in a professional capacity for the Company, any Relevant Undertaking or a Relevant Investor Undertaking (other than in each case as auditor) whether or not he is remunerated for this,
- e) in respect of any rights or powers he may have pursuant to and/or associated with the terms of the Investment Agreement, the Shareholders' Agreement, the Material Contracts, the Associated Company Material Contracts or these Articles,
- an interest which cannot reasonably be regarded as likely to constitute a conflicting matter,
- g) an interest or transaction or arrangement giving rise to an interest of which the GP Investor Director is not aware; or
- h) any other interest authorised by ordinary resolution of the Members,
- 19 4 2. of a Lender Director's which arises or may arise as a result of any of the following matters or situations (in each case, existing before, at or after the date of adoption of these Articles)
 - a) as a party to or in any way directly or indirectly interested in or having any duty in respect of any existing or proposed contract or arrangement or transaction with a Relevant Undertaking or a Relevant Lender Undertaking,
 - as a director, partner, member or employee or other office holder of any Relevant Undertaking or a Relevant Lender Undertaking or otherwise interested (including without limitation by the holding of shares or loan notes or options to acquire shares or loan notes) in any Relevant Undertaking or a Relevant Lender Undertaking;
 - c) being remunerated in respect of any office (other than in each case the office of auditor) by any Relevant Undertaking or a Relevant Lender Undertaking,
 - d) in respect of any rights or powers he may have pursuant to the terms of the Investment Agreement, the Shareholders' Agreement, the Material Contracts, the Associated Company Material Contracts or these Articles.
 - an interest which cannot reasonably be regarded as likely to constitute a conflicting matter,
 - f) an interest or transaction or arrangement giving rise to an interest of which the GP Investor Director is not aware, or
 - g) any other interest authorsed by ordinary resolution of the Members,
- Subject to Article 19.6 (and without prejudice to any equitable principle or rule of law which may excuse or release a Lender Director or a GP Investor Director from disclosing information in circumstances where disclosure may otherwise be required under this article), if a Lender Director or a GP Investor Director, otherwise than by virtue of his position as director, receives information in respect of which he owes a duty of confidentiality to a person other than the Company, he shall not be required
 - 19 5 1 to disclose such information to the Company or to the Board or to any director, officer or employee of the Company, or
 - 19.5.2 otherwise to use or apply such confidential information for the purpose of or in connection with the performance of his duties as a director



- 19.6. Where such duty of confidentiality arises out of a conflicting matter Article 19.5 shall apply only if the conflict anses out of a matter which falls within Article 19.4 or has been authorised under Article 19.8.
- 19 7 A conflicted director seeking authorisation of any conflicting matter shall disclose to the Board the nature and extent of the conflicting matter as soon as is reasonably practicable
- 19 8. The conflicted director shall provide the Board with such details of the conflicting matter as are necessary for the Board to decide how to address the conflicting matter, together with such additional information as may be requested by the Board. This Article 19 7 shall not apply to any conflicting matter of a Lender Director or a GP Investor Director authorised pursuant to Article 19 4.
- Subject to receipt of the prior consent of a Lender Director and a GP Investor Director, the Board are empowered for the purposes of section 175 of the Act to authorise any conflicting matter that may arise and, subject to the consent of a Lender Director and a GP Investor Director, to amend or vary any such authorisation so given. Any director (including the conflicted director) may, with the consent of a Lender Director and a GP Investor Director, propose that a conflicted director's conflicting matter be authorised. Any such proposal and any authorisation given by the directors, shall be effected in the same way as any other matter may be proposed to and resolved on by the Board under the provisions of these Articles, except that
 - 19.9.1 the conflicted director and any other interested director shall not count towards the quorum nor vote on any resolution giving that authorisation; and
 - 19 9 2 the conflicted director and any other interested director may, if the directors so decide, be excluded from any meeting of the directors while the conflicting matter and the giving of that authorisation are under consideration.
- 19.10. Where the directors authorise a conflicted director's conflicting matter, with the consent of a Lender Director and a GP Investor Director.
 - 19 10 1 subject to Article 19.5, the directors may (whether at the time of giving the authorisation or subsequently)
 - require that the conflicted director is excluded from the receipt of information, the
 participation in discussions and/or the making of decisions (whether at meetings
 of the directors or otherwise) related to the conflicting matter, and
 - impose on the conflicted director such other terms or conditions or the purpose of dealing with any actual or potential conflict of interest which may arise from the conflicting matter as they may determine,
 - 19 10 2 the conflicted director shall conduct himself in accordance with any terms or conditions imposed by the directors in giving that authorisation,
 - 19.10 3. subject to Article 19.5, the directors may provide that, where the conflicted director obtains (otherwise than through his position as a director) information that is confidential to a third party, the conflicted director will not be obliged to disclose the information to the Company, or to use or apply the information in relation to the Company's affairs, where to do so would amount to a breach of that confidence
 - 19 10 4 the terms of the authorisation shall be recorded in writing (but the authorisation shall be effective whether or not the terms are so recorded); and
 - 19 10.5, the directors may revoke or vary the authorisation at any time but no such action will affect anything done by the conflicted director prior to that action in accordance with the terms of the authorisation.
- 19 11 A conflicted director shall not, by reason of his office or of the resulting fiduciary relationship, be liable to account to the Company for any benefit which he (or a person connected with him) derives from a conflicting matter authorised by the directors and no transaction or arrangement shall be liable to be avoided on the grounds of any such benefit
- 19 12 A director who has directly or indirectly an interest or a duty in a matter which is material and



which conflicts or may conflict with the interests of the Company may, notwithstanding his interest or duty, vote on the matter and be included for the purposes of a quorum at any meeting at which the matter is considered provided that:

- 19 12 1 he has disclosed the nature and extent of his interest or duty giving rise to his conflict of interest, and
- 19 12 2 where his conflict of interest is constituted by or arises from a conflicting matter of his, that conflicting matter has been authorised and the director has not been required to be excluded from participation in discussions and/or the making of decisions related to the matter.
- 19.13 If a question arises at a meeting of the directors about whether a director (other than the chairman of the meeting) has an interest which is likely to give rise to a conflict of interest or if he can vote or be counted in the quorum, and the director does not agree to abstain from voting on the issue or not to be counted in the quorum, the question must be referred to the chairman of the meeting. The ruling of the chairman of the meeting about any other director is final and conclusive, unless the nature or extent of the director's interest (so far as it is known to him) has not been fairly disclosed to the directors. If the question anses regarding the chairman of the meeting, the question shall be decided by a resolution of the directors. The chairman of the meeting cannot vote on the question but can be counted in the quorum. The directors' resolution about the chairman of the meeting is conclusive, unless the nature and extent of the chairman's interest (so far as it is known to him) has not been fairly disclosed to the directors.
- 19.14 The Company may by ordinary resolution and with Lender Consent ratify any transaction or amangement which has not been properly authorised by reason of a contravention of these Articles
- 19 15 For the purposes of these Articles
 - 19 15 1 an interest or duty is material unless it cannot reasonably be regarded as likely to give rise to a conflict of interest, and
 - 19 15.2 a conflict of interest includes a conflict of interest and duty and a conflict of duties

20. DECISIONS OF THE BOARD

- 20.1 Any decisions of the Board must either be a majority decision at a meeting or a decision taken in accordance with Article 20.3
- 20.2
 - 20.2 1 the Company has only one director; and
 - 20 2 2 no provision of the Articles requires it to have more than one director,

the general rule does not apply and the director may (for so long as he remains the sole director) take decisions without regard to the provisions of Articles 20 1 and 20 3.

20.3 A resolution signed by all the eligible Directors for the time being in the United Kingdom (including the Lender Directors and the GP investor Director, whether or not in the United Kingdom) shall be as valid and effective as a resolution passed at a meeting of the Directors duly convened and held and may consist of several documents in the like form, each signed by one or more of the Directors

21. CHANGE OF COMPANY NAME

21.1. In accordance with section 77(1) (b) CA 2006, the Company's name may, with Lender Consent, be changed by a resolution of the directors.

22. BORROWING POWERS



22 1. The directors may exercise all the powers of the Company to borrow or raise money and to mortgage or charge all or any part of its undertaking, property and uncalled capital and to issue debentures and other securities whether outright or as security (principal or collateral) for any debt, liability or obligation of the Company or any third party

23. EXECUTION OF DOCUMENTS

- 23.1 In its application to the Company Model Article 81 is modified by the addition of the following sentence:
 - (a) "Any Instrument expressed to be executed by the Company and signed by two directors, or by one director and the secretary, by the authority of the Board or of a committee authorised by the Board shall (to the extent permitted by the Act) have effect as if executed by the seal."

24. INDEMNITIES

- 24.1. Subject to section 532 of the Act
 - 24.1 1 every director or other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his office or otherwise in relation to his office, including any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in connection with any application under Section 661 or 1157 of the Act in which relief is granted to him by the court, and no director or other office shall be liable for any loss, damage or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office or otherwise in relation to his office, and
 - 24.1.2 the Company may purchase and maintain insurance for any such director or other officer against any liability which by virtue of any rule of law would otherwise attach to him in respect of any negligence, default, breach of duty or breach of trust of which he may be guilty in relation to the Company

25. NOTICES

- 25.1 Any notice, document or other information shall be deemed served on or delivered to the intended recipient
 - 25.1.1 if properly addressed and sent by prepaid United Kingdom first class post to an address in the United Kingdom, 48 hours after it was posted (or five business days after posting either to an address outside the United Kingdom or from outside the United Kingdom to an address within the United Kingdom, if (in each case) sent by reputable international overnight courier addressed to the intended recipient, provided that delivery in at least five business days was guaranteed at the time of sending and the sending party receives a confirmation of delivery from the courier service provider),
 - 25 1 2 If properly addressed and delivered by hand, when it was given or left at the appropriate address,
 - 25.1.3 If properly addressed and sent or supplied by electronic means, one hour after the document or information was sent or supplied; and
 - 25 1.4 If sent or supplied by means of a website, when the material is first made available on the website or (if later) when the recipient receives (or is deemed to have received) notice of the fact that the material is available on the website

For the purposes of this Article 25, no account shall be taken of any part of a day that is not a working day

25.2 In proving that any notice, document or other information was properly addressed, it shall suffice to show that the notice, document or other information was addressed to an address permitted for the purpose by the Act

"26 Notwithstanding anything contained in these Articles, whether expressly or impliedly contradictory to the provisions of this article 26 (to the effect that any provision contained in this article 26 shall override any other provision of these Articles):

- (a) the directors of the Company shall not decline to register any transfer of shares, nor may they suspend registration of any transfer of shares, where such transfer:
 - (i) is to a bank, institution or other person which has been granted a security interest over or in respect of such shares, or to any nominee of such a bank, institution or other person (or a person acting as agent or security trustee for such person) (a **Secured Institution**) and a certificate by any such person or an employee of any such person that a security interest over or in respect of such shares was so granted and the transfer was so executed shall be conclusive evidence of such facts;
 - (ii) is delivered to the Company for registration by a Secured Institution or its nominee in order to perfect its security over the shares; or
 - (iii) is executed by a Secured Institution or its nominee pursuant to a power of sale or other power existing under such security,

and the directors shall promptly register any such transfer of shares upon receipt;

- (b) the directors of the Company shall not issue any share certificates (whether by way of replacement or otherwise) without the prior written consent of (or on behalf of) all (if any) Secured Institutions (as defined in 26(a)(i) above);
- (c) any lien set out in these Articles shall not apply to shares held by a Secured Institution (as defined in article 26(a)(i) above);
- (d) any variation of this article 26 shall be deemed to be a variation of the rights of each class of share in the capital of the Company; and
- (e) any pre-emption rights contained in these Articles shall not apply in relation to any shares which are subject to a security interest in favour of a Secured Institution from time to time."