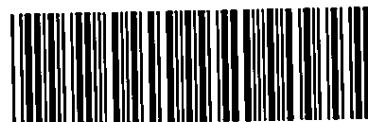


Glendale Liverpool Limited
Financial statements
For the period ended 31 March 2007

TUESDAY



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COMPANIES HOUSE

Company No. 05765738

Company information

Company registration number :	05765738
Registered office :	Parkwood House Cuerden Park Berkeley Drive Bamber Bridge Preston Lancashire PR5 6BY
Directors :	M H Brunskill N L Ng E L Oates N Temple-Heald C B Turner
Secretary :	N J Burns
Bankers :	National Westminster Bank Plc Corporate Banking 6th Floor 1 Spinningfields Square Manchester M60 2FT
Solicitors :	William Heath & Co 16 Sale Place Sussex Gardens London W2 1PX Parker Arrenberg 37 Rushey Green Catford London SE6 4AS
Auditors :	Grant Thornton UK LLP Registered Auditors Chartered Accountants 4 Hardman Square Spinningfields Manchester M3 3EB

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Report of the directors

The directors present their report together with the audited financial statements for the period ended 31 March 2007

Principal activity

The Company was incorporated on 3 April 2006. Its principal activity is the management of parks and open spaces for the local authority.

Results and dividends

The Company's loss after tax for the period amounted to £7,826. The directors do not recommend the payment of a dividend.

Financial risk management objectives and policies

The Company qualifies as a small Company and is therefore exempt from the requirement to disclose its financial risk management objectives and policies.

Directors

The directors of the Company are listed below. All served on the Board throughout the period unless otherwise stated.

M H Brunskill	(appointed 13 October 2006)
N L Ng	(appointed 3 April 2006)
E L Oates	(appointed 13 October 2006)
N Temple-Heald	(appointed 3 April 2006)
C B Turner	(appointed 20 October 2006)

C Bithell was appointed as a director of the Company on 3 April 2006 and resigned as a director of the Company on 22 December 2006.

Employees

The Company is committed to a policy of recruitment and promotion on the basis of aptitude and ability without discrimination of any kind. Management actively pursues both the employment of disabled persons whenever a suitable vacancy arises and the continued employment and retraining of employees who become disabled whilst employed by the Company. Particular attention is given to the training, career development and promotion of disabled employees with a view to encouraging them to play an active role in the development of the Company.

Employee involvement

The flow of information to staff has been maintained by our staff newspaper. Members of the management team regularly visit trading sites within the Company and discuss with members of staff matters of current interest and concern to the stakeholders.

Report of the directors

Environmental policy

The Company aims to be sensitive to the local communities cultural, social and economic needs, and seeks to ensure that its activities enhance the communities as places to work and live in. The Company seeks to ensure that its operations do not have a negative impact on the environment. Apart from compliance with all environmental regulations, the Company endeavours to promote the effective management of natural resources and encourages energy efficiency as well as waste minimisation and recycling where economically viable means of doing so are available.

Statement of directors' responsibilities

The directors are responsible for preparing the Financial Statements in accordance with applicable law and International Financial Reporting Standards as adopted by the European Union.

Company law in the United Kingdom requires the directors to prepare financial statements for each financial period, which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors confirm that they have

- selected appropriate accounting policies and then applied them consistently
- made judgements and estimates that are reasonable and prudent,
- followed applicable accounting standards, subject to any material departures disclosed and explained in the financial statements,
- prepared the financial statements on the going concern basis

The directors are responsible for maintaining proper accounting records, for safeguarding the assets of the Company and for taking reasonable steps for the prevention and detection of fraud and any other irregularities. The directors are also responsible for the preparation of the Directors' Report and other information in the financial statements.

In so far as the directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Change in share capital

Details of the changes in the Company's share capital are set out in note 9 to the financial statements.

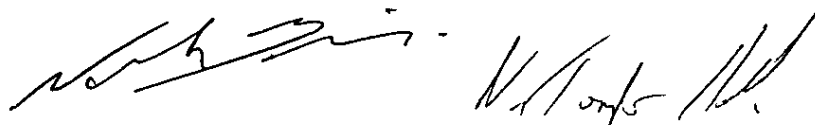
Report of the directors

Auditors

During the period Grant Thornton UK LLP were appointed to fill a casual vacancy

Grant Thornton UK LLP offer themselves for reappointment as auditors in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD



N J Burns
Company Secretary

20 November 2007

Report of the independent auditors to the members of Glendale Liverpool Limited

We have audited the financial statements of Glendale Liverpool Limited for the period ended 31 March 2007 which comprise the principal accounting policies, the income statement, the balance sheet, cash flow statement and notes 1 to 13. These financial statements have been prepared in accordance with the accounting policies set out therein.

This report is made solely to the Company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Directors' Report and the financial statements in accordance with applicable law and International Financial Reporting Standards (IFRSs) as adopted for use in the European Union are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards of Auditing (UK and Ireland). We report to you our opinion as to whether the financial statements give a true and fair view in accordance with the relevant financial reporting framework, and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the information given in the Directors' Report is consistent with the financial statements.

In addition, we report to you if, in our opinion, the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

Report of the independent auditors to the members of Glendale Liverpool Limited

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with those IFRSs as adopted for use in the European Union as applied in accordance with the provisions of the Companies Act 1985, of the state of the Company's affairs as at 31 March 2007 and of its loss for the period then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and article 4 of the IAS Regulation and,
- the information given in the Directors' Report is consistent with the financial statements for the period ended 31 March 2007

Separate opinion in relation to IFRS

In addition to complying with IFRSs as issued by the European Union, the Company has also complied with the IFRSs as issued by the International Accounting Standards Board. In our opinion the financial statements give a true and fair view in accordance with the IFRSs, of the statement of the Company's affairs as at 31 March 2007 and of its loss for the period then ended.

Grant Thornton UK LLP

GRANT THORNTON UK LLP
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS
MANCHESTER

24 January 2008

Principal accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

The principal accounting policies of the Company are set out below

Revenue

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes. Revenue is matched to the periods for which a service is being provided to a customer.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rates applicable. Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses. Finance costs related to the construction of property, plant and equipment are capitalised during the construction period. Depreciation is provided to write-off the cost, less estimated residual values, of all property, plant and equipment, over their expected useful lives. The annual rates generally applicable are:

Vehicles	- 25% straight line
Fixtures and fittings	- 10 - 33.3% straight line

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or where shorter, over the term of the relevant lease.

Long term contracts

The attributable profit on long-term contracts is recognised once their outcome can be assessed with reasonable certainty. The profit recognised reflects the proportion of work completed to date on the project.

The Company presents as an asset the gross amount due from customers for contract work for all contracts in progress for which costs incurred plus recognised profit (less recognised losses) exceeds progress billings.

Full provision is made for losses on all contracts in the period in which the loss is first foreseen.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits and other short term highly liquid investments that are readily convertible into a known amount of cash and are subject to an insignificant risk of changes in value.

Principal accounting policies

Financial instruments

Financial assets and financial liabilities are recognised on the Company's balance sheet when the Company becomes a party to the contractual provision of the instrument

Taxation

The tax expense represents the sum of the tax currently payable and deferred tax. Current tax, including UK corporation tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Employee benefits - retirement benefit costs

The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period. Details of the company's pension arrangements are set out in note 12 to the financial statements.

Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved.

Income statement

	Note	2007 £
Revenue - continuing operations	1	3,376,438
Cost of sales		<u>(2,507,594)</u>
Gross profit		868,844
Administrative expenses		<u>(875,081)</u>
Operating loss		(6,237)
Finance income	3	<u>5,030</u>
Loss on ordinary activities before taxation	2	(1,207)
Taxation	5	(6,619)
Loss for the period from continuing operations	10	<u><u>(7,826)</u></u>

There were no recognised gains or losses other than the loss for the financial period

The accompanying notes form part of these financial statements.

Balance sheet

	Note	2007 £
Non current assets		
Property, plant and equipment	6	1,999
Current assets		
Trade and other receivables	7	437,165
Cash and cash equivalents		114,234
		<u>551,399</u>
Total assets		553,398
Current liabilities		
Trade and other payables	8	(544,605)
Corporation tax liability		(6,619)
		<u>(551,224)</u>
Net current assets		175
Net assets		<u>2,174</u>
Equity		
Share capital	9	10,000
Retained deficit	10	(7,826)
Shareholders' funds	10	<u>2,174</u>

The financial statements were approved by the Board of Directors 20 November 2007 and signed on their behalf by



Director

The accompanying notes form part of these financial statements

Cash flow statement

	Note	2007 £
Net cash used in operating activities	11	101,203
Investing activities		
Interest received		5,030
Purchases of property, plant and equipment		<u>(1,999)</u>
Net cash generated from investing activities		3,031
Financing activities		
Issue of share capital		<u>10,000</u>
Net cash generated from financing activities		10,000
Net increase in cash and cash equivalents		114,234
Cash and cash equivalents at the beginning of the period		–
Cash and cash equivalents at the end of the period		<u><u>114,234</u></u>
Comprising.		
Cash		<u><u>114,234</u></u>

The accompanying notes form part of these financial statements.

Notes to the financial statements

1 Revenue

All revenue is derived from the rendering of services

2 Loss on ordinary activities before taxation

Loss on ordinary activities before taxation is stated after charging	2007 £
Staff costs (note 4)	1,858,299
Auditors' remuneration - statutory audit services	<u>5,000</u>

3 Finance income

Bank interest receivable	2007 £ <u>5,030</u>
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4 Directors and employees

Staff costs during the period were as follows	2007 £
Wages and salaries	1,552,090
Social security costs	116,474
Pension costs	<u>189,736</u>
	<u>1,858,299</u>

Directors and employees

The average monthly number of employees during the period was	2007 Number
Operations	180
Administration and management	<u>15</u>
	<u>195</u>

5 Tax on loss on ordinary activities

	2007
The taxation charge is based on the loss for the period and represents	£
UK corporation tax at 30%	6,619
Total current tax	<u>6,619</u>
Deferred taxation charge for the period	
- origination and reversal of timing differences	-
Total tax	<u><u>6,619</u></u>

Factors affecting the tax charge for the period

The tax assessed for the period differs from the standard rate of corporation tax in the United Kingdom of 30%. The differences are explained as follows

	2007
	£
Loss on ordinary activities before taxation	(1,207)
Tax on profit on ordinary activities at standard rate	(362)
Expenses not deductible for tax purposes	6,981
Total tax	<u><u>6,619</u></u>

None of the directors received any emoluments in respect of their services to the Company

6 Property, plant and equipment

	Fixtures and fittings £
Costs	
On incorporation	-
Additions	1,999
At 31 March 2007	<u><u>1,999</u></u>
Depreciation	
On incorporation and at 31 March 2007	<u><u>-</u></u>
Net book value	
At 31 March 2007	<u><u>1,999</u></u>

7 Trade and other receivables

	2007 £
Due within one period	
Trade receivables	165,057
Prepayments	142,379
VAT debtor	129,729
	<u>437,165</u>

All of the trade and other receivables above were receivable under normal commercial terms of 30 days. The directors consider that the carrying value of trade and other receivables approximates to their fair value.

8 Trade and other payables

	2007 £
Trade payables	112,819
Accruals	431,786
	<u>544,605</u>

Trade purchases are made under normal commercial terms, generally 30 days. The directors consider that the carrying value of trade and other payables approximates to their fair value.

9 Share capital

	2007 £
Authorised	
10,000 Ordinary shares of £1 each	<u>10,000</u>
Allotted, called up and fully paid	
10,000 Ordinary shares of £1	<u>10,000</u>

On incorporation, 10,000 ordinary shares were issued at par for a consideration of £10,000.

10 Statement of changes in equity

	Share capital £	Retained earnings £	Total £
On incorporation	—	—	—
Issue of share capital	10,000	—	10,000
Loss for the year	—	(7,826)	(7,826)
As at 31 March 2007	<u>10,000</u>	<u>(7,826)</u>	<u>2,174</u>

11 Note to the cash flow statement

	2007 £
Operating loss	(6,237)
Operating cash flows before movement in working capital	(6,237)
Increase in receivables	(437,165)
Increase in payables	544,605
Cash generated from operations	107,440
Net cash inflow from operating activities	101,203

12 Pensions

Defined contribution scheme

The Company operates a defined contribution pension scheme for the benefit of certain employees. The assets of the scheme are administered by trustees in a fund independent from those of the Company. The total cost charged to income of £7,117 represents contributions payable to the Company's schemes at rates specified in the rules of the plan.

Other

Certain employees participate in the Glendale defined benefit pension scheme for the benefit of employees who were members of the Local Government Pension Scheme prior to their employment by the Company. The total cost charged to income in respect of the defined benefit pension scheme is £55,854. The contributors are paid in accordance with the advice of the actuary and the company has no further liability to fund the scheme beyond its contributions in the year. Contributions are therefore charged to the income statement in the year in which they are incurred. The IAS 19 liability and disclosures in respect of the scheme are included in the financial statements of Glendale Managed Services Limited.

The company also has admitted body status and contributes on behalf of its employees to local government pension schemes. The total cost charged to income in the year in respect of these contributions is £126,764. The contributions are paid in accordance with the advice of the actuary but the company has no further liability to fund the scheme beyond its contributions paid in the year. Contributions are therefore charged to the income statement in the year in which they are incurred.

13 Related party transactions

The majority of the Company's costs are borne and subsequently recharged by a fellow subsidiary Company, Glendale Managed Services Limited. The total costs recharged during the year amounted to £3,382,675.

The creditor balance outstanding at 31 March 2007 amounted to £Nil.

The ultimate parent undertaking is Parkwood Holdings Plc, which is registered in England and Wales. The largest and smallest group in which the results of the Company are consolidated is that headed by Parkwood Holdings Plc. Copies of the parent undertaking's financial statements are available from Companies House.