# THE C. ALMA BAKER TRUST (COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT

and

FINANCIAL STATEMENTS

For the year ended 30 June 2016

WEDNESDAY



29/03/2017 COMPANIES HOUSE

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# TRUSTEES' REPORT AND FINANCIAL STATEMENTS

# For the year ended 30 June 2016

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#### **FOREWORD**

The Trust is an English Charitable Trust whose main object is the furtherance of the science of agriculture. The Trustees have additional powers to make grants for educational and general charitable purposes. This has given rise to a range of activities.

The Trust's main asset, Limestone Downs, is a large dairy, beef cattle and sheep property situated on the coast 15 kilometres south of Port Waikato, New Zealand. Some 3,219 hectares (7,954 acres) in area it is an extremely attractive property with enormous potential. It has a good balance of hills and flats, a wide range of soils varying from peat to volcanic in origin, and a favourable climate. The property includes an important area of native bush.

The property originally formed part of the estate of the late Charles Alma Baker CBE who died in 1941. With the approval of the Charity Commissioners for England and Wales the English Trustees of Mr. Baker's will have been able to retain Limestone Downs by setting up the C. Alma Baker Trust in 1981. The Trustees appoint a New Zealand Committee which administers the farm according to the terms of the Trust and the property has been developed into an intensive farming enterprise which provides the opportunity for new ideas and developments in agriculture to be fully explored and debated in a working farm environment. From its inception the Trust has benefited from a close relationship with Massey University, New Zealand's leading provider of agricultural research and education.

In addition to the activities on the property the Trust makes grants for agricultural research and supports overseas travel likely to benefit agriculture and provides scholarships for students of agriculture wishing to attend university. A scheme is in operation enabling four young farmers from England and Wales to visit Limestone Downs each year for three months' practical farming experience, followed by a month-long study tour of New Zealand.

#### LEGAL AND ADMINISTRATIVE DETAILS

Company registration number:

.05745215

Charity registration number:

1113864

Directors and Trustees:

Mr C R Boyes (Chair)

Mr R Moore (retired June 2016)

Mr S F B Taylor

Mr E F P Valletta (appointed June 2016)

Mr D H Wynne-Finch

Company Secretary:

Ms J E O'Beirne (retired January 2016) Mrs S Beeney (appointed January 2016)

The Registered Office:

20 Hartford Road Huntingdon Cambs. PE29 3QH

Directors of C Alma Baker

Trust (NZ) Limited

Professor B K Macdonald (until July 2016) Mr D J Frith (Chair) (retired February 2016)

Professor D M West

Professor H T Blair (appointed February 2016)

Mr K I Lowe Mr L Johnstone

Dame M M Millard (Chair from February 2016)

Mr T G Mandeno

Secretary of C Alma Baker Trust

(NZ) Limited

Ms J Olsen (from July 2016)

Bankers:

Barclays Bank plc

Huntingdon Area 1 Branches

Huntingdon Cambs. PE29 3AE

Bank of New Zealand (Pukekohe)

Investment advisors:

Canaccord Genuity Wealth Management (London)

Craigs Investment Partners (Auckland)

Solicitors:

Warrens Boyes & Archer

20 Hartford Road Huntingdon

Cambs. PE29 3QH.

Rennie Cox

Level 15, 126 Vincent St

PO Box 6647 DX CP28002

Auckland, 1141, New Zealand

Auditor:

Buzzacott LLP 130 Wood Street London, EC2V 6DL

# TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

The Trustees, who are the Directors of the Company for the purposes of the Companies Act, present their Annual Report of The C. Alma Baker Trust (the charitable company) for the year ended 30 June 2016 under the Companies Act 2006 and the Charities Act 2011, together with the audited financial statements for the year, and confirm that the latter comply with the requirements of the Companies Act 2006, the Company's Memorandum & Articles of Association and the Charities SORP 2015.

# Constitution

The C. Alma Baker Trust was created by a Trust Deed dated 6 July 1981, and shortly thereafter the Executors of the late Charles Alma Baker CBE transferred to the Trust the residuary estate from his Estate which included his freehold property known as Limestone Downs, R D 5, Tuakau, New Zealand.

With effect from the 1 July 2006 the Trust became an incorporated body and in its Memorandum & Articles of Association the Company utilised, with some amendments, the original objects of the charitable company as set out in the Trust Deed of the 6 July 1981.

# Structure, Governance and Management

Prior to incorporation the Trustees appointed a New Zealand Committee to administer the farming operation at Limestone Downs. Following incorporation the New Zealand Committee is now embodied in the form of a New Zealand subsidiary company called C. Alma Baker Trust (NZ) Limited.

The members of the New Zealand Committee are the Directors of the New Zealand subsidiary company ("the Directors"), and the terms of the original Trust Deed have been incorporated in the Memorandum & Articles of Association of the New Zealand subsidiary company, but in all other respects the governance and day to day running of the farming operation at Limestone Downs remains the same.

The Directors are required to report to the Trustees on their activities and the Trustees receive copies of all Board papers throughout the year. The Trustees visit New Zealand regularly on a rotational basis to meet with the Directors, agents, accountants, auditors, professional advisers, representatives of Massey University, recipients of awards and the management and staff of Limestone Downs.

#### Persons with Significant Control

The Company knows, or has reasonable cause to believe, that there is no registrable person or registrable legal entity in relation to the company with significant control.

# Recruitment and Training of Trustees

There are currently four Trustees in the UK, who appoint the Directors of the New Zealand subsidiary.

Further Trustees may be appointed by ordinary resolution, and in June 2016 the Trustees appointed Edward Valletta to be a Trustee in anticipation of the retirement on 30 June 2016 of Roger Moore who had served as a Trustee since the inception of the Trust in 1981.

## TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

The Board of Directors of the New Zealand subsidiary company consists of seven members, six of whom must be resident in New Zealand, three of whom are appointed following the recommendation of the Vice Chancellor of Massey University in New Zealand.

During the year the Trustees appointed Professor Hugh Blair to be a Director of the C. Alma Baker Trust (NZ) Limited. Dame Margaret Millard was appointed Chairman in place of David Frith who retired as Chairman and also as a Director following 35 years of service to the Trust.

The Directors are appointed for a period of five years and are not remunerated for their services.

Trustees and Directors are selected for their agricultural and financial knowledge and experience. Trustees' responsibilities are disseminated to the Trustees by their professional advisers and through their experience as trustees of other charitable bodies and they are encouraged to attend external training courses where this is considered appropriate.

The Trust also appoints Patrons who are chosen for dedicated services to the Trust and they are currently Sir Alan Frampton K.N.Z.M, and David Frith C.B.E. with Roger Moore also appointed on 20 June 2016.

# Key management personnel

The Trustees consider that they, together with the Directors of C. Alma Baker Trust (NZ) Limited comprise the key management personnel of the Trust in charge of directing and controlling, running and operating the Trust on a day-to-day basis.

Professor Barrie Macdonald and Kevin Lowe, who are Directors of C. Alma Baker Trust (NZ) Limited, enter into transactions with the Company and the Trust for the provision of their professional services. Transaction amounts are agreed by the Trustees.

# Objectives and Activities Objects

The objects of the Trust are:-

- (a) the furtherance of the science of agriculture;
- (b) the furtherance of the science of horticulture;
- (c) the advancement of education; and
- (d) such other purposes charitable in accordance with the Law of England as the Trustees shall from time to time think fit.

# **Public Benefit**

The Trustees have had regard to the Charity Commission guidance on public benefit. The activities of the Trust provide benefit for the public through increased food production via sustainable farming methods and through the recipients of the various research grants and awards. Further details can be found on page 8.

#### TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

#### **Activities**

The principal activity is the maintenance of the farming enterprise carried out at Limestone Downs which provides the opportunity through an intensive farm system for new ideas in agriculture to be fully explored by research and trial activities in a working farm environment.

The Trust makes grants for agricultural research and scholarships for students of agriculture wishing to attend a University or Technical Institute. The Trust also supports travel likely to benefit agriculture and, in particular, travel between the UK and New Zealand, together with grants for educational purposes and general charitable donations.

# Achievements, Performance and Future Plans

The Trust's agricultural activities continued to be centred at Limestone Downs with continued focus on the development of policies for Limestone Downs and monitoring its performance and the award of research and educational grants.

# **FARM REPORT 2015 - 2016**

This was a busy year at Limestone Downs, with better weather conditions than in recent years and the ongoing development of the dairy operation. Improved production was achieved despite animal health challenges. A major project funded by Beef + Lamb NZ involving the use of beef bulls in the dairy system was undertaken at Limestone Downs. Feed conditions meant that stock on the Sheep & Beef unit achieved higher weights than budgeted. For the second consecutive year, 140 per cent lambing was achieved.

In February 2016, Hugh Blair was appointed a Director. Hugh, who is a specialist in animal breeding and genetics, is Professor of Animal Science and Deputy Head of the Institute of Veterinary, Animal and Biomedical Sciences at Massey University.

Scientific research funded by the Trust, and on-farm research continued to attract industry interest, leading to an excellent turnout at the Open Day in February. As well as a farm tour and reports on farm activities, speakers covered a range of projects funded by the Trust or undertaken at Limestone Downs. These included studies on a major beef-breeding project, the causes of humeral fractures in dairy heifers, sheep mortality, and water quality and ecology of the Kaawa Stream.

The farm recovered well from the drought with a mild winter and few frosts. However, the early spring had wet and cold periods that slowed growth and the flats went under water in what records show was a one-in-ten year flood. Supplements on the feed-pad were needed to assist the dairy herd.

After mild weather going into summer, there were good rains over December and January -a welcome change from three droughts in a row.

# TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

# Sheep and Beef

Ample feed over summer allowed more lambs to be finished and cattle taken on to heavier weights before slaughter.

Lambing results from the ewes was pleasing as feed had been short over mating, and this was the second consecutive year that 140 per cent was achieved.

There was an abortion issue in the hoggets that no amount of veterinary investigation was able to resolve.

# **Dairy**

A wet and cold early spring with flooding on the flats proved a challenge. Supplements were fed on the pad and, with hindsight, more should have been. Falling cow conditions proved a challenge at mating time.

With ample summer feed, the herd gained weight. Facial eczema proved a real challenge with zinc injected into the water supply and added to supplements.

With the Beef Project in partnership with Beef + Lamb NZ and Massey University, no replacement calves were reared while cows and heifers were purchased. This allowed some culling of low producing and high cell-count cows.

# Occupational Health and Safety

Hazard Co was employed to independently audit systems and processes on-farm. Some minor issues with signage were identified and these have been acted on.

# Research and Extension

The farm had heavy usage for training, research and extension.

Schools, including Pukekohe High and Te Kohanga, visited to support their agricultural courses, and visitors were hosted from a range of institutions including the Taratahi Agricultural Training Centre. Soil Science students from Massey University also stayed for a week-long course. The farm also hosts bike treks, tramping clubs, Probus groups and Scouts who camped in the shearers quarters to experience country living.

# TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

On-farm research which was supported included:

- Ongoing work on hogget lambing with Veterinary Science staff from Massey University.
- Massey researchers have established a predator-free area in the bush to study regeneration.
- A major project funded by the Ministry of Primary Industries to develop techniques for precision application of fertiliser.
- Ecologists monitoring environmental issues associated with the dairy conversion.

# **Dairy Beef Project**

The Trust has joined with Beef + Lamb NZ and Massey University to undertake a major research project to explore the use of beef bulls in a dairy system. The whole herd will be mated to selected beef sires to assess aspects including ease of calving, gestation length and meat characteristics. This means that herd replacements will be purchased.

The work is now in its second season with some interesting results which will be discussed at the Open day in February 2017.

#### Open Day

The annual Open Day was held in February with about 120 people attending. They were invited to tour either the Dairy or Sheep & Beef farm and to discuss issues with the respective Managers.

Dr. Rebecca Hickson, Massey University, reported on the major project with the dairy herd mated to beef sires whose progeny will be finished on the Sheep & Beef farm so that carcass and other measurements can be taken.

Dr. Anne Ridler, Massey University, reported on the Trust-funded project at Limestone Downs looking to reduce sheep losses – an ongoing challenge to resolve.

Dr. Jennifer Price, an ecologist with Kessells & Associates, reported on a Trust-funded project to monitor stream water quality following the dairy conversion.

Professor David West reported on broken shoulders in dairy cattle which is an issue on some farms from time to time. Causes are not clear and it was agreed the Trust should sponsor further investigation.

# Starting the 2016-2017 Season

The 2015/16 drought ended early enough to provide a good feed position going into the winter. However, the spring arrived with continuous wet weather and little sunlight until mid-October, resulting in poor grass growth and quality as well as poor utilisation.

The dairy herd was particularly affected with falling production and cow condition, only assisted by feeding on the pad.

Although ewes docked 140 per cent, it had been hoped to achieve more as they had been mated in good condition and had good scanning figures.

# TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

# **Grants and Awards**

# SCIENCE OF AGRICULTURE

# List of research awards

(approved December 2015)

Researcher	Institution	Project	Approved
Heath,	Hopkirk Research	Ecology of Theileria in NZ cattle ticks	\$16,500
Dr A	Inst,		·
	Palmerston North		
Hickson,	IVABS,	Genetic susceptibility Theileria Ikeda	\$29,260
Dr. Rebecca	Massey University		
Kenyon,	IVABS,	Can examining udders really increase flock	\$20,000
Dr Paul	Massey University	performance	
Ridler,	IVABS,	Factors affecting the productive longevity	\$ 7,050
Dr. Anne	Massey University	of ewes: Year 5	
Ridler,	IVABS,	Identifying the magnitude and causes of	\$11,041
Dr. Anne	Massey University	ewe hogget and lamb deaths	
Dittmer,	IVABS,	Investigating the causes of humeral	
Dr Karen	Massey University	fractures in NZ dairy heifers	\$15,000
		TOTAL (\$)	\$98,851
		TOTAL (£)	£45,014

Two Fellowships totalling £15,710 (\$34,500) were awarded in 2015-2016:

Dr Jackie Benschop, Institute of Veterinary, Animal and Biomedical Sciences, Massey University; Dr Lucy Burkitt and Dr Ranvir Singh, Fertiliser & Lime Research Centre, Massey University.

# FOR THE ADVANCEMENT OF EDUCATION

As an investment in the future of agriculture-related research, the following awards were made in February 2016 to recent New Zealand graduates undertaking postgraduate study.

Post Graduate Scholarships - 3 Scholarships were awarded totalling \$39,000

Name and Address	Degree	Topic/Field of Study	
Gardner, Masterate Rachel R.	Determining the performance of carry- cows, their longevity and the feasibility carrying a non-lactating animal as an alternative to raising a replacement heir	of	
Mahoney-Kurpe, Samuel C	Masterate	Assessing the impact of Epichloe festual var.lolli infection on the rhizosphere microbiome of perennial ryegrass using high-throughput amplicon sequencing	
Thompson- Morrison, Hadee R	Masterate	Cadmium contamination of agricultural and mitigating associated risks to crops cultivation using organic (compost) soil amendments.	
	·		AL (\$) \$39,000
			AL (£) £17.760

#### TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

# Practical Farming Scholarship for English and Welsh Young Farmers

Practical farming scholarships for English and Welsh Young Farmers were awarded to the following:

- Alice Clews, Wetherby, West Yorkshire (July 2015 to November 2015)
- Adam Stockton, Skipton, North Yorkshire (October 2015 to February 2016)
- Kate Williams, Barnsley, South Yorkshire (January 2016 to May 2016)
- Dominic Bloxham, Bednall, Staffordshire (April 2016 to August 2016)

Travelling expenses and insurances totalling £7,233 were granted to the above.

Included in the above was £750 awarded separately as a travel grant to travel to NZ for farming experience.

# The Royal Smithfield Club at the East of England Agricultural Society

A grant of £1,000 was made for prizes at the annual East of England Smithfield Festival awarded to winners of the College Challenge.

# **General Charitable Donations**

Donations were granted totalling £2,217.

## **Financial Review**

# Results for the year

The consolidated statement of financial activities shows total income for the year of £1,384,222 (2015 - £1,246,236) and total expenditure of £2,484,278 (2015 - £2,442,101). Total expenditure includes an exchange rate loss of £711,335 (2015 - £586,571). This is due to unfavourable exchange rate movements in the year. Investment gains totalled £137,582 (2015 - £92,158 loss).

This gives a net deficit in the movement in funds of £962,474 (2015 - £604,176 after gains on revaluations of intangibles of £687,847), and total funds at 30 June 2016 of £7,973,069 (2015 - £8,935,543).

The land on which the farm is sited has been valued at NZ\$14.45m to reflect the rateable value as estimated by the Waikato District Council. There has been no change in valuation since the year ended 30 June 2015.

The future trading situation requires tight budgetary controls to accommodate the current low milk price. The sale of Transferrable Development rights generated substantial funds without affecting the capital value of the property.

The Trustees have set aside £6,153,363 as designated funds to reflect the investments and tangible fixed assets, which are required to generate income for carrying out the charitable activities, so are not readily available for use. General funds stand at £1,819,706.

#### TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

# **Investment Policy**

The current investment strategy of the Trust is to continue to maintain its investments for the long term.

The Trustees maintain investment portfolios in the United Kingdom and New Zealand. Canaccord Genuity Wealth Management are the Trustees' investment advisers in the UK and Craigs Investment Partners are the advisers in New Zealand. Both make recommendations within an agreed risk profile. The Trustees have closely monitored the difficult climate during the year. The Trustees review investment performances regularly and at each quarterly meeting.

## **Reserves Policy**

The Trustees are committed to ensuring the continuity of the working farm at Limestone Downs and otherwise to preserving the capital of the Trust in order to meet the Trust's objectives. The Trustees, therefore, adopt a reserves policy with a view to maintaining the viability of the farm and to provide for contingencies. All surpluses not required for the management of the Trust or retained for working capital are applied for the furtherance of the science of agriculture, the advancement of education and other charitable purposes as they arise.

The Trustees consider the level of general funds to be adequate, but not excessive, and they are in the process of considering the level of reserves required.

# Risk management

The Trustees, with the assistance of the New Zealand Board of Directors of C. Alma Baker Trust (NZ) Limited, have assessed the major risks to which the Trust is exposed. In particular, the Trustees are aware of the inherent risks within the farming industry, and are satisfied that systems have been established to mitigate those risks. HazardCo in New Zealand have produced a farm process and procedures review which was reported to the NZ Board and the recommendations have been implemented. For further information, please refer to discussion on going concern basis.

#### Going concern

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these accounts. They have made this assessment in respect to a period one year from the date of approval of these accounts.

The Trust is dependent on the performance of the farm which is in turn dependent on external factors such as livestock and milk prices. They have focussed on creating a new management structure which will help to increase efficiency within the farm. This, together which increasing milk and livestock prices will increase the profitability of the farm.

Limestone Downs is valued at £6,212,115 (NZ\$14,450,000). This was the value as at 30 June 2015 which has not materially changed in the year to 30 June 2016. The land is converted at the exchange rate on the date of valuation. The land is being rented out but within the group at a rate of \$180,000 per annum and this is to continue for the foreseeable future.

# TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

The Trustees have commissioned a valuation of the entire property in the year to 30 June 2017, which is expected to show a significant rise in the value of the property. The farm is also realising \$1m from the sale of development rights to a small proportion of the land subsequent to the year end. In addition to freehold buildings and farm equipment, the Trust owns forestry and other plant and equipment used by the farm. This results in total tangible fixed assets of £10.7m at 30 June 2016 which the Trust considers to be a substantial asset base.

At 30 June 2016, the Trust also has £2m of stock in the form of livestock and wool and cash balances of £292,477.

At 30 June 2016, the Trust has loans totalling £5.3m (\$10m) which have been used to assist with the diary conversion and continued development at Limestone Downs. The Trust is not required to pay the loan back until 2018 at which point \$7.5m of it will be due, with \$1.5 due in 2019 and \$1m due in 2020. The Trustees have been assured by the bank that the loans can be extended on similar terms and intend to start repaying the loans in the year to 30 June 2018. The loan is secured over the dairy stock and shares.

The Trustees have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. They are of the opinion that the Trust will have sufficient resources to meet its liabilities as they fall due.

# **Grant Making Policy**

The Trustees are responsible for setting the policy which is to invite applications via the Secretary of The New Zealand Company for agricultural and horticultural research awards, post graduate scholarships in agricultural and horticultural science and the CAB Fellowship. All applicants are considered by the Directors who advise the Trustees on respective merits and all papers are reviewed by the Trustees before grants are approved within an agreed budget. The Young Farmers Practical Farmers Awards are made by the Trustees with assistance and publicity from the England and Wales YFC movement. All grants are approved by the Trustees who also grant a few general charitable grants annually in accordance with the objects of the Trust.

# **Future Matters**

Following the creation of the Dairy Unit at Limestone Downs the Trust is continuing to integrate the new project with the existing sheep and beef enterprises and to harmonise all management issues.

With the retirement of the Farm Manager Alf Harwood due to take place in January 2017 the Trust is carrying out a major review of farm management structures and has appointed Paul Mahoney as General Manager with effect from 16 January 2017.

# Trustees' responsibilities statement

The Trustees (who are also directors of The C. Alma Baker Trust for the purposes of company law) are responsible for preparing the Trustees' report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the income and expenditure of the group for that period

#### TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2016

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the United Kingdom and Republic of Ireland (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- ♦ state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the Trustees confirms that:

- so far as the Trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustee has taken all the steps that he ought to have taken as a Trustee in order to make himself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

This Report was approved by the Board on:

8th March 2017 Dated

Trustee

MR C.R. BOYES

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF THE C. ALMA BAKER TRUST

We have audited the financial statements of The C. Alma Baker Trust for the year ended 30 June 2016 which comprise the consolidated and parent charitable company statement of financial activities, the consolidated and parent charitable company balance sheets, consolidated and parent charitable company statement of cash flows, principal accounting policies and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members and Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body, and the charitable company's Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of Trustees and auditor

The Trustees are also the directors of the charitable company for the purposes of company law. As explained more fully in the Trustees' Responsibilities Statement set out in the Trustees' report, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF THE C. ALMA BAKER TRUST

# Emphasis of matter - going concern

The financial statements have been prepared on a going concern basis. In forming our opinion we have considered the adequacy of the disclosures made in the financial statements concerning the future viability of the charitable company. Details of the circumstances related to the going concern position are described in note 1 to the financial statements and we consider that these disclosures need to be brought to the members' and Trustees' attention in view of their significance. Our opinion is not qualified in this respect.

# Opinion on financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 30 June 2016 and of group's and the parent charitable company's income and expenditure for the year then ended;
- ♦ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

# Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report.

Brack Lip

Katharine Patel, Senior Statutory Auditor for and on behalf of Buzzacott LLP, Statutory Auditor 130 Wood Street London EC2V 6DL

24 March 2017

# CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

# Year ended 30 June 2016

		UNRESTRICTED FUNDS				
•	•	GENERAL	DESIGNATED	TOTAL	TOTAL	
<u> </u>	Notes	FUNDS	FUNDS	2016	2015	
		£	£	£	£	
INCOME FROM:						
Farm income	2	1,300,619	-	1,300,619	1,210,913	
Investments income and interest	3	38,065		38,065	35,323	
Other income	4	45,538	-	45,538	-	
Total income	•	1,384,222		1,384,222	1,246,236	
EXPENDITURE ON:						
Raising funds						
Investment manager fees		7,959	-	7,959	8,399	
Charitable activities						
Charitable grants	5	99,655	-	99,655	109,248	
Charitable donations	6	2,217	-	2,217	5,314	
Costs relating to farming	7	1,663,112	711,335	2,374,447	2,319,140	
Total expenditure	•	1,772,943	711,335	2,484,278	2,442,101	
NET EXPENDITURE BEFORE GAINS (LOSSES)		(388,721)	(711,335)	(1,100,056)	(1,195,865)	
NET GAINS (LOSSES) ON INVESTMENTS						
Investment gains (losses) in the year	12	-	46,395	46,395	(37,861)	
Exchange gains (losses) in the year on investments	12	-	91,187	91,187	(58,297)	
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS	10	(388,721)	(573,753)	(962,474)	(1,292,023)	
INANOPERS				·		
TRANSFERS BETWEEN FUNDS	17	1,010,067	(1,010,067)	-		
NET INCOME/(EXPENDITURE) FOR THE YEAR	•	621,346	(1,583,820)	(962,474)	(1,292,023)	
OTHER RECOGNISED GAINS (LOSSES) Gains on revaluation of tangible fixed assets		-	-	-	687,847	
NET MOVEMENT IN FUNDS	•	621,346	(1,583,820)	(962,474)	(604,176)	
RECONCILIATION OF FUNDS: Fund balances brought forward at 1 July 2015		1,198,360	7,737,183	8,935,543	9,539,719	
Total funds carried forward at 30 June 2016	18	1,819,706	6,153,363	7,973,069	8,935,543	
					···-	

Notes 1 - 20 form part of the financial statements.
All income is from continuing operations.

# CONSOLIDATED BALANCE SHEET Year ended 30 June 2016

•	NOTE	2016 £	2016 £	2,015 £	2015 £
FIXED ASSETS					
Tangible fixed assets Investments TOTAL FIXED ASSETS	11 12		10,692,403 837,882 11,530,285	٠.	10,935,183 671,137 11,606,320
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	13 14	1,975,575 116,726 292,478 2,384,779		1,569,468 34,515 159,812 1,763,795	·
LIABILITIES Creditors: amounts falling due within one year	15	(565,073)		(565,435)	
NET CURRENT ASSETS			1,819,706		1,198,360
TOTAL ASSETS LESS CURRENT LIABILITIES			13,349,991		12,804,680
CREDITORS: amounts falling due after more than one	16		(5,376,922)		(3,869,137)
TOTAL NET ASSETS	,		7,973,069		8,935,543
FUNDS AND RESERVES Designated fund General fund	17		6,153,363 1,819,706		7,737,183 1,198,360
	18		<u>7,973,069</u>		8,935,543

Notes 1 - 20 form part of the financial statements.

The financial statements were approved and authorised by the Board on 8th March 2017

Trustee

Registered Company Number 05745215 (England and Wales)

# CONSOLIDATED STATEMENT OF CASH FLOWS

# Year ended 30 June 2016

		2016	2015
	Notes	£	£
Cash flows from operating activities:	is.		
Net cash (used in) provided by operating activities	A	(280,229)	510,018
Cash flows from investing activities:			
Investment income		38,065	<i>35,323</i>
Loan interest paid		(278,084)	(295,470)
Purchase of tangible fixed assets		(27,741)	(119,712)
Proceeds from the disposal of tangible fixed assets		5,939	7,694
Proceeds from the disposal of investments		368,011	101,064
Purchase of investments		(372,211)	(168,756)
Net cash used in investing activities		(266,021)	(439,857)
Cash flows from financing activities:		<i>(5</i> 0.720	
Loan advances		650,339	
Net cash provided by financing activities		650,339	-
Change in cash and cash equivalents in the year		104,089	70,161
Cash and cash equivalents as 1 July 2015	В	(289,344)	(77,193)
Exchange difference		110,879	(282,312)
Cash and cash equivalents as 30 June 2016	В	(74,376)	(289,344)
A Reconciliation of net movement in funds to net cash (used in) pr	ovided by operating	octivities	
A Acconcination of her movement in funds to her cash (used in) pr	ovided by operating i	iciivitics	
Net movement in funds (as per the statement of financial activity	ies)	(962,474)	(604,176)
Adjustments for:			
Depreciation charge		263,587	272,110
(Gains) losses on investments		(137,582)	96,158
Losses on foreign exchange		711,335	586,571
Losses on livestock		35,232	12,500
Losses on disposal of fixed assets		995	1,018
Gains on revaluation of tangible fixed assets		-	(687,847)
Investment income and interest receivable including rent receivable		(38,065)	(35,323)
Interest payable		278,084	295,470
(Increase) decrease in stocks		(406,107)	499,712
(Increase) decrease in debtors	•	(82,211)	110,695
Increase (decrease) in creditors		56,977	(36,870)
Net cash (used in) provided by operating activities		(280,229)	510,018
B Analysis of cash and cash equivalents			
Cash at bank and in hand		292,478	159,812
Cash held by investment managers		33,237	8,274
Bank overdraft		(400,091)	(457,430)
Total cash and cash equivalents		(74,376)	(289,344)
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#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### Year ended 30 June 2016

#### 1. ACCOUNTING POLICIES

#### BASIS OF PREPARATIO N OF THE FINANCIAL STATEMENTS

These financial statements have been prepared for the year ended 30 June 2016.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (Charities SORP FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The date of transition to Charities SORP FRS 102 was 1 July 2014. The end of the accounting reference date in respect to the charity's last annual financial statements determined in accordance with the previous financial reporting framework was 30 June 2015. This is the first set of financial statements prepared in accordance with the Charities SORP FRS 102.

The charity constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in sterling and are rounded to the nearest pound.

#### RECONCILIATION WITH PREVIOUS GENERALLY ACCEPTED ACCOUNTING PRACTICE

In preparing the financial statements, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 a restatement of comparative items was needed. Other than presentational adjustments to reanalyse expenditure for the year ended 30 June 2015 to accord with the format prescribed in the Charities SORP FRS 102, no further restatements were required. Specifically, governance costs which were previously reported as a separate line of expenditure within the statement of financial activities are now allocated to expenditure on charitable activities.

# CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Preparation of the financial statements requires the Trustees and management to make significant judgements and estimates.

The items in the financial statements where these judgements and estimates have been made include:

- Estimating the useful economic life of tangible fixed assets for the purposes of determining depreciation rate;
- Valuation of stock;
- Estimating the required provision for bad debts; and
- Determining the value of designated funds needed at the year end.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### Year ended 30 June 2016

# 1. ACCOUNTING POLICIES (CONTINUED)

#### GOING CONCERN

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these accounts. They have made this assessment in respect to a period one year from the date of approval of these accounts.

The Trust is dependent on the performance of the farm which is in turn dependent on external factors such as livestock and milk prices. They have focussed on creating a new management structure which will help to increase efficiency within the farm. This, together which increasing milk and livestock prices will increase the profitability of the farm.

Limestone Downs is valued at £6,212,115 (NZ\$14,450,000). This was the value as at 30 June 2015 which has not materially changed in the year to 30 June 2016. The land is converted at the exchange rate on the date of valuation. The land is being rented out but within the group at a rate of \$180,000 per annum and this is to continue for the foreseeable future.

The Trustees have commissioned a valuation of the entire property in the year to 30 June 2017, which is expected to show a significant rise in the value of the property. The farm is also realising \$1m from the sale of development rights to a small proportion of the land subsequent to the year end. In addition to freehold buildings and farm equipment, the Trust owns forestry and other plant and equipment used by the farm. This results in total tangible fixed assets of £10.7m at 30 June 2016 which the Trust considers to be a substantial asset base.

At 30 June 2016, the Trust also has £2m of stock in the form of livestock and wool and cash balances of £292,477.

At 30 June 2016, the Trust has loans totalling £5.3m (\$10m) which have been used to assist with the diary conversion and continued development at Limestone Downs. The Trust is not required to pay the loan back until 2018 at which point \$7.5m of it will be due, with \$1.5 due in 2019 and \$1m due in 2020. The Trustees have been assured by the bank that the loans can be extended on similar terms and intend to start repaying the loans in the year to 30 June 2018. The loan is secured over the dairy stock and shares.

The Trustees have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. They are of the opinion that the Trust will have sufficient resources to meet its liabilities as they fall due.

#### BASIS OF CONSOLIDATION

The financial statements of the parent and the subsidiary have been consolidated on a line by line basis.

The consolidated financial statements consolidate the financial statements of The C. Alma Baker Trust and of its subsidiary, C. Alma Baker Trust (NZ) Limited, for the year ended 30 June 2016.

The charitable company financial statements are the financial statements of the parent, The C. Alma Baker Trust.

# **FUND ACCOUNTING**

The general fund comprises those monies which may be used towards meeting the charitable objectives of the Trust and may be applied at the discretion of the Trustees.

The designated fund is monies set aside out of general funds to reflect the value of investments, which provide income for the Trust, and the net book value of tangible fixed assets net of any loans used for the development of the assets, which are used to carry out charitable activities.

#### Year ended 30 June 2016

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### **INCOME RECOGNITION**

Income is recognised in the period in which the charity has entitlement to the income, the amount of income can be measured reliably and it is probable that the income will be received. Income is deferred only when the charity has to fulfil conditions before becoming entitled to it or where the donor or funder has specified that the income is to be expended in a future accounting period.

Income from listed investments is recognised once the dividend has been declared and notification has been received of the dividend due. Income from all investments is accounted for only when the receipt of such income is probable and the amount can be measured reliably.

Farm income is included in the Statement of Financial Activities net of cost of sales. Farm income also includes realised gains/(losses) on the disposal of livestock.

The surplus on the sale of transferrable titles are recognised in other income. These consist of development rights held on the farm.

In accordance with the Charities SORP FRS 102, no value has been placed on services provided by volunteers.

#### **EXPENDITURE RECOGNITION**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. Expenditure comprises direct costs, support costs and grant making. Support costs, including governance costs, are allocated to farming activities. The classification between activities is as follows:

- a) The costs of raising funds comprising fees payable to the charity's professional investment managers.
- b) Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to farm activities and those costs of an indirect nature necessary to support them.

Grant payments are recognised when a legal or constructive obligation arises, which results in the payment being unavoidable. Grants are made for the furtherance of the science of agriculture, for the advancement of education, and for general charitable purposes.

Salaries are apportioned between direct costs, support costs and grant making. The apportionment is based on time spent by staff on each activity.

# Year ended 30 June 2016

# 1. ACCOUNTING POLICIES (CONTINUED)

#### INVESTMENTS

Listed investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price.

Realised gains (or losses) on investment assets are calculated as the difference between disposal proceeds and their opening carrying value or their purchase value is acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value at that date. Realised and unrealised investment gains (or losses) are combined in the statement of financial activities and are credited (or debited) in the year in which they arise.

#### TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets other than freehold land are stated at cost less depreciation. Freehold land is stated at existing use value. Existing use value is based on its value as assessed for rateable purposes. There has been no material change in rateable value in the year ended 30 June 2016.

Farm development consists of expenditure incurred in developing the dairy at the farm. The cost includes buildings and fixtures related to dairy and development of pastures and the quarry.

With the exception of freehold land, depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Freehold buildings - 1% straight line for concrete buildings

- 2% straight line for wooden buildings

- 4 - 13% straight line for other structures

Farm development -1 - 45% straight line

Vehicles, plant & equipment - 20% straight line

Forestry - 0%

#### **STOCK**

Stock comprises livestock, which is held only in the New Zealand subsidiary. Livestock is stated at its fair value less estimated point-of-sale costs. Fair value is based on New Zealand's "The National Average Market Values of Specified Livestock Denominations". Realised changes resulting from the disposal of livestock are reported as part of farm income.

#### **DEBTORS**

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

#### **CREDITORS AND PROVISIONS**

Creditors and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors and provisions are recognised at the amount the trust anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

# Year ended 30 June 2016

# 1. ACCOUNTING POLICIES (CONTINUED)

#### CASH AT BANK AND IN HAND

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year have been disclosed as short term deposits.

#### **TAXATION**

The company is a registered charity and accordingly is exempt from taxation on its income and gains where they are applied for charitable purposes.

The company is unable to recover the U.K. input VAT associated with the supply of goods and services. The irrecoverable VAT is included in the total cost applicable to each expense heading. Expenses incurred in New Zealand are exclusive of New Zealand Goods and Services Tax (GST) except where not recoverable.

#### FOREIGN CURRENCIES

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date, with the exception of tangible fixed assets with are translated into sterling at the acquisition or subsequent valuation date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the net movement in funds.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# Year ended 30 June 2016

	Year ended 30 June 2016		
	•		
2.	FARM INCOME	2016	2015
		£	£
	Sheep	433,563	477,317
	Cattle	313,808	173,366
	Dairy	474,526	471,380
	Wool	37,661	63,119
	Hives	6,831	-
	Rental	10,100	7,769
	Other	24,130	17,962
		1,300,619	1,210,913
3.	INVESTMENT INCOME	2016	2015
		£	£
	UK equities	14,398	13,993
	UK fixed interest stocks	211	236
	Overseas equities	9,510	12,657
	Overseas fixed interest stocks	11,884	5,802
	UK bank interest	24	24
	Overseas bank interest	2,038	. 2,611
		38,065	35,323
4	OTHER BICOME	2016	2015
4.	OTHER INCOME	2016 £	2015 £
	Sale of transferable titles	45,538	
	T - 1		1
	In the year ended 30 June 2016, \$100,000 (£45,538) was realised from consisted of development rights held on the farm and the sale does not		
5.	CHARITABLE GRANTS	2016	2015
		£	£
	For the furtherance of the science of agriculture		,
	C. Alma Baker Fellowship (two awarded)	15,710	7,295
	East of England Agricultural Society	1,000	1,000
	Research awards (six awarded)	45,014	43,628
		(1.724	51.022
		61,724	51,923
	For the advancement of education		
	Post graduate scholarships (three awarded)	17,760	31,610
	Maori language scholarships	-	6,808
	U.K. Students' travel to New Zealand	7,233	5,579
		24,993	43,997
	Support costs- Salaries and wages (note 9)	12,938	13,328
	Total	99,655	109,248

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# Year ended 30 June 2016

CHARTABLE DONATIONS				
Doubtons payable   ZANS - Zimbabwa National Emergency Appeal   Association   259   450	6.	CHARITABLE DONATIONS		
AND		Donations nevable	£	£
Malaysian Palm Oll Association   259   4.50   1.708   4.864   2.217   5.314		· ·	250	_
Continuatity welfare projects   1,768   4,864   2,217   5,314   7, COSTS RELATING TO FARMING   2016   2015   6				450
Salaries and wages (note 9)			1,708	4,864
Salaries and wages (note 9)			2.217	5.314
Salaries and wages (note 9)			<del></del>	
Salaries and wages (note 9)	7.	COSTS RELATING TO FARMING		
District Exempts   161,548   181,508   181,5		,	£	. £
District Exempts   161,548   181,508   181,5		Salaries and wages (note 9)	243,579	253,973
Farm operating costs   11,275   11,615   Repairs and maintenance   8,145   10,508   Vehicle running expenses   4,479   3,556   Standing charges   36,823   37,382   27,2170   1,1000   20,387   27,2170   1,1000   20,387   27,2170   1,1000   2,374,447   2,270,270   2,374,447   2,279,270   2,379,447   2,379,270   2,379,447   2,379,270   2,379,447   2,379,270   2,379,447   2,379,270   2,379,447   2,379,270   2,379,447   2,379,270   2,379		Livestock expenses	161,548	181,508
Repairs and maintenance         8,145         10,508           Verbicle running expenses         4,479         3,556           Standing charges         36,823         37,322           Depreciation         263,857         272,110           Livestock holding loss         35,232         12,500           Loss on disposal of fixed assets         995         1,018           Support costs (see note 8)         22,374,447         2,319,140           8. SUPPORT COSTS         2016         2015           \$         \$\$\frac{1}{2}\$         \$\$\frac{1}{2}\$           Management fees         110,123         130,388           Salarics and wages (note 9)         110,123         130,388           Trustees' expenses         15,173         13,532           New Zealand committee expenses         15,173         13,532           New Zealand committee expenses         29,521         9,155           Loan interest paid         22,618         24,893           Bank charges         599         449           Consultancy fees         20,317         -           Foreign exchange loss         51,33         56,573           Barrie Macdonald fees         5,738         6,128           Governance costs - audit		Dairy expenses	381,660	408,390
Vehicle running expenses         3,479         3,756           Standing charges         36,823         37,382           Depreciation         263,587         272,110           Livestock holding loss         1,078         1,078           Loss on disposal of fixed assets         995         1,078           Support costs (see note \$)         1,227,124         1,126,580           8. SUPPORT COSTS         2016         2015           Management fees         13,714         1,8000           Salaries and wages (note 9)         110,123         130,388           Trustees' expenses         15,173         13,512           New Zealand committee expenses         9,521         9,153           New Zealand committee expenses         9,521         9,153           New Zealand committee expenses         9,521         9,153           Loan interest paid         278,084         295,470           Administration fees and other costs         222,618         24,84           Barrie Macdonald fees         20,317         67           Foreign exchange loss         711,335         586,571           Barrie Macdonald fees         5,93         6,188           Wages and salaries         6,188         6,224			11,275	11,615
Standing charges   36,813   37,382   272,170     Livestock holding loss   35,232   12,500     Loss on disposal of fixed assets   127,124   1,26,580     Support costs (see note 8)   2,374,447   2,379,140     Support costs (see note 8)   2,374,447   2,379,140     Support costs (see note 8)   2,374,447   2,379,140     Support costs (see note 8)   2016   2015     £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £		Repairs and maintenance	8,145	10,508
Depreciation			•	
Livestock holding loss				
Loss on disposal of fixed assets   995   1,018   1,227,124   1,126,580   1,227,124   1,126,580   1,227,124   1,126,580   1,227,124   1,126,580   1,227,124   1,26,580   1,227,124   1,26,580   1,227,124   1,26,580   1,227,124   1,26,580   1,227,124   1,226,580   1,227,1		•	•	
Support costs (see note 8)   1,227,124   1,126,380   2,374,447   2,319,140   2,374,447   2,319,140   2,374,447   2,319,140		Livestock holding loss		
8. SUPPORT COSTS         2,374,447         2,319,140           Management fees         113,714         18,000           Salaries and wages (note 9)         110,123         130,388           Trustees' expenses         15,173         13,328           New Zealand committee expenses         9,521         9,575           Loan interest paid         278,084         295,470           Administration fees and other costs         20,317         24,693           Bank charges         50         49           Consultancy fees         20,317         27           Foreign exchange loss         711,335         586,571           Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         1,227,124         1,126,580           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNE         2016         2015           Year         Year         360,452         390,965           Pension costs         6,188         6,724           Total staff costs         366,649         397,689           Staff costs analysed by function:         243,579         253,973           Total staff cost         363,002         364,361           Grant-giving         12,938				
8. SUPPORT COSTS         2016 f         2015 f           Management fees         13,714 J,8,000         18,000           Salaries and wages (note 9)         110,123 J30,388           Tustees' expenses         15,173 13,532           New Zealand committee expenses         9,521 9,155           Loan interest paid         278,084 295,470           Administration fees and other costs         22,618 24,893           Bank charges         590 449           Consultancy fees         20,317 - Foreign exchange loss         590 449           Foreign exchange loss         5,738 5,738 6,128           Governance costs - auditors' fees (see note 10)         39,911 41,994           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016 215           £         £           Yeages and salaries         360,452 390,965           Pension costs         6,188 6,724           Total staff costs         366,640 397,689           Staff costs analysed by function:         243,579 253,973 130,388           Farming         353,702 384,361           Grant-giving         12,938 13,328           Total staff costs         366,640 397,689           Average number of employees:         Full time         14           Full time         1		Support costs (see note 8)	1,227,124	1,126,580
Management fees			2,374,447	2,319,140
Management fees	Q	SUPPORT COSTS	2016	2015
Salaries and wages (note 9)       110,123       130,388         Trustees' expenses       15,173       13,532         New Zealand committee expenses       9,521       9,155         Loan interest paid       278,084       295,470         Administration fees and other costs       590       449         Consultancy fees       590,317       -         Foreign exchange loss       711,335       586,57/         Barrie Macdonald fees       5,738       6,128         Governance costs - auditors' fees (see note 10)       39,911       41,994         9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL       2016       2015         £       £       £         Staff costs       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming       -         Farming       - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14 </td <th>0.</th> <td>Soli oki cosis</td> <td></td> <td></td>	0.	Soli oki cosis		
Salaries and wages (note 9)       110,123       130,388         Trustees' expenses       15,173       13,532         New Zealand committee expenses       9,521       9,155         Loan interest paid       278,084       295,470         Administration fees and other costs       590       449         Consultancy fees       590,317       -         Foreign exchange loss       711,335       586,57/         Barrie Macdonald fees       5,738       6,128         Governance costs - auditors' fees (see note 10)       39,911       41,994         9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL       2016       2015         £       £       £         Staff costs       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming       -         Farming       - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14 </td <th></th> <td>Management Gora</td> <td>12.714</td> <td>10.000</td>		Management Gora	12.714	10.000
Trustees' expenses			•	
New Zealand committee expenses         9,521         9,155           Loan interest paid         278,084         295,470           Administration fees and other costs         22,618         24,893           Bank charges         590         449           Consultancy fees         20,317         -           Foreign exchange loss         711,335         586,571           Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         39,911         41,994           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015           £         £         £         £           Staff costs:         360,452         390,965           Pension costs         6,188         6,724           Total staff costs analysed by function:         Farming         -           - Direct costs         243,579         253,973           - Support costs         110,123         130,388           Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         114         14           Full time         14         14			-	
Loan interest paid         278,084         295,470           Administration fees and other costs         22,618         24,833           Bank charges         590         449           Consultancy fees         20,317         -           Foreign exchange loss         711,335         586,571           Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         39,911         41,994           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015           £         £         £         £           f         £         £         £           Staff costs:         360,452         390,965           Pension costs         6,188         6,724           Total staff costs         366,640         397,689           Staff costs analysed by function:         Farming         Direct costs         243,579         253,973           - Support costs         110,123         130,388         133,38           Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         114         14           Full time			•	
Administration fees and other costs       22,618       24,893         Bank charges       590       449         Consultancy fees       20,317       -         Foreign exchange loss       711,335       586,571         Barrie Macdonald fees       5,738       6,128         Governance costs - auditors' fees (see note 10)       39,911       41,994         9       STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL       2016       2015         £       £       £       £         Staff costs       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       Full time       14       14         Full time       14       14				
Bank charges         590         449           Consultancy fees         20,317         -           Foreign exchange loss         711,335         586,571           Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         39,911         41,994           9         STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015           £         £         £         £           Staff costs:         360,452         390,965           Pension costs         6,188         6,724           Total staff costs         366,640         397,689           Staff costs analysed by function:         Farming         -           Farming         - Direct costs         243,579         253,973           - Support costs         110,123         130,388           Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         Full time         14         14				
Consultancy fees         20,317           Foreign exchange loss         711,335         \$86,571           Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         39,911         41,994           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015           \$ f         £         f           Staff costs:         360,452         390,965           Pension costs         6,188         6,724           Total staff costs         366,640         397,689           Staff costs analysed by function:         Farming         243,579         253,973           - Support costs         110,123         130,388           Total staff costs         243,579         253,973           - Support costs         110,123         130,388           Total staff costs         366,640         397,689           Average number of employees:         Full time         14         14				•
Foreign exchange loss   571,335   586,571     Barrie Macdonald fees   5,738   6,128     Governance costs - auditors' fees (see note 10)   39,911   41,994		<u> </u>		-
Barrie Macdonald fees         5,738         6,128           Governance costs - auditors' fees (see note 10)         39,911         41,994           1,227,124         1,126,580           9         STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015           £         £         £         £           Staff costs:         360,452         390,965           Pension costs         6,188         6,724           Total staff costs         366,640         397,689           Staff costs analysed by function:         Farming         253,973           - Direct costs         243,579         253,973           - Support costs         110,123         130,388           Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         Full time         14         14			•	586,571
1,227,124         1,126,580           9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016         2015         £         £         f           Staff costs:         360,452         390,965         £         £         f         724         <		Barrie Macdonald fees	•	6,128
9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL         2016 £         2015 £           Staff costs:         360,452 390,965 Pension costs         360,452 6,724         390,965 6,188 6,724           Total staff costs         366,640 397,689         397,689           Staff costs analysed by function:         Farming - Direct costs 243,579 253,973 110,123 130,388         253,973 130,388           - Support costs         110,123 130,388         353,702 384,361           Grant-giving         12,938 13,328           Total staff costs         366,640 397,689           Average number of employees:         Full time         14 14		Governance costs - auditors' fees (see note 10)	39,911	41,994
£ £         Wages and salaries       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming         - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14         Full time       14       14			1,227,124	1,126,580
£ £         Wages and salaries       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming         - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14         Full time       14       14	٥	CTABE COCTO TOVICTEROS DERATINIED ATIONI AND MEN MANIA CERATRIT DEDOCADITE	2016	2015
Staff costs:       360,452       390,965         Pension costs       6,188       6,724         Total staff costs       366,640       397,689         Staff costs analysed by function:       Farming         - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14         Full time       14       14	9	STARF COSTS, I RUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL		•
Pension costs         6,188         6,724           Total staff costs         366,640         397,689           Staff costs analysed by function:				300.065
Total staff costs       366,640       397,689         Staff costs analysed by function:		The state of the s		
Staff costs analysed by function:         Farming         - Direct costs       243,579       253,973         - Support costs       110,123       130,388         Grant-giving       353,702       384,361         Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:         Full time       14       14		rension costs	6,188	0,724
Farming - Direct costs - Support costs - Suppo		Total staff costs	366,640	397,689
Farming - Direct costs - Support costs - Suppo		Staff costs analysed by function:	•	
- Direct costs 243,579 253,973 110,123 130,388				
Grant-giving       12,938       13,328         Total staff costs       366,640       397,689         Average number of employees:       14       14         Full time       14       14			243,579	253,973
Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         14         14           Full time         14         14		- Support costs	110,123	130,388
Grant-giving         12,938         13,328           Total staff costs         366,640         397,689           Average number of employees:         14         14           Full time         14         14			353.702	384.361
Total staff costs 366,640 397,689  Average number of employees: Full time 14 14				
Average number of employees:  Full time 14 14		Grant-giving	12,938	13,328
Full time 14 14		Total staff costs	366,640	397,689
Full time 14 14		Average number of employees:		
			14	. 14
Employees paid above £60,000 Nil Nil Nil			=	
		Employees paid above £60,000	Nil	Nil

Year ended 30 June 2016

#### 9 STAFF COSTS, TRUSTEES' REMUNERATION, AND KEY MANAGEMENT PERSONNEL (CONTINUED)

None of the Trustees (who are also directors) nor any persons connected with them received any remuneration or benefits in kind during the year. Costs relating to travel and meetings amounting to £15,173 (2015 - £13,532) were reimbursed to four (2015 - four) Trustees.

#### Key management personnel

The Trustees consider that they together with the directors of the C. Alma Baker Trust (NZ) Limited are the key management personnel of the charity in charge of directing, controlling, running and operating the material charitable activities on a day to day basis. Professor Barrie Macdonald and Kevin Lowe enter into transactions with the company and charity for the provision of thier professional services. No other trustees or directors receive remuneration. The total amount of transactions for the year was £27,690 (NZ\$ 65,200) (2015 - £36,572 (NZ\$ 75,200)).

10. NET INCOME/(EXPENDITO	TRE) FOR THE YEAR	R			2016	2015
This is stated after charging:					£	£
Staff costs (note 9)					366,640	384,363
Auditor's remuneration						
UK Auditor's remuneration	- audit fees - current ye - non-audit services	ear			13,680 5,634	14,160 4,800
New Zealand Auditors	- audit fees				7,980	7,847
	<ul> <li>accountancy fees</li> </ul>				12,617	<u>15,187</u>
					39,911	41,994
Director's fees					27,690	36,572
Depreciation					263,587	272,110
11. TANGIBLE FIXED ASSETS	Freehold land	Freehold buildings	Farm development	Forestry	Vehicles, plant & equipment	Total
Cost or valuation	£	£	£	£	£	£
1 July 2015	6,212,115	2,613,454	2,449,768	42,729	488,517	11,806,583
Additions	0,212,113	2,013,434	2,747,700	72,72.7	27,741	27,741
Disposals		-	_	_	(31,996)	(31,996)
30 June 2016	6,212,115	2,613,454	2,449,768	42,729	484,262	11,802,328
Depreciation						
1 July 2015		354,962	249,320		267,118	871,400
Charge for the year	-	63,498	132,406		67,683	263,587
Eliminated on disposal	-	-	-	-	(25,062)	(25,062)
30 June 2016		418,460	381,726		309,739	1,109,925
Net Book Value 30 June 2016	6,212,115	2,194,994	2,068,042	42,729	174,523	10,692,403
Net Book Value 30 June 2015	6,212,115	2,258,492	2,200,448	42,729	221,399	10,935,183

All of the tangible fixed assets are held in New Zealand.

All tangible fixed assets are used for the direct furtherance of the Trust's objectives.

The freehold land has been included in the balance sheet at valuation, on the basis of existing use as assessed by the Trustees based on its value as assessed for rateable purposes. There has been no material change in the year ended 30 June 2016.

The historic cost of freehold land at 30 June 2016 is £1,439,603 (2015 - £1,439,603).

The land and buildings are subject to a formal charge as security for the bank overdraft and loan to finance the development work with regards to the dairy farm (see note 16).

The Trustees obtained a valuation of the property being utilised for the Dairy project which valued that part of the property at a significantly higher value than the carrying value included in the financial statements.

The Trustees have commissioned a valuation of the entire property in the year to 30 June 2017 which is expected to show a significant increase in the value of the property.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# Year ended 30 June 2016

	Tear character of the policy		
12.	INVESTMENTS	2016	2015
		£	£
	Market value at 1 July 2015	662,863	691,329
	Realised exchange variance	(1,715)	0,1,02,
	Additions	372,211	168,756
	Disposals	(368,011)	(101,064)
	Realised gains in the year	20,034	350
	Unrealised gains (losses) in the year	26,361	(38,211)
	Exchange gain (losses)	92,902	(58,297)
	Market value at 30 June 2016	804,645	662,863
	Cash held by investment managers	33,237	8,274
	Total value of investments at 30 June 2016	837,882	671,137
	Cost at 30 June 2016	740,768	611,069
	£219,059 of the total is represented by UK listed investments and £585,586 by overse	as investments.	
	The following investments exceed 5% of the total investment value:	£	%
	Fonterra Shareholders Fund	167,647	20.83%
	Ravensdown Fertiliser Co-operative	83,282	10.35%
	BNY Mellon	35,030	6.78%
	Fletcher Building Limited	27,680	5.35%
	M&G Strategic Corporate Bond	31,300	5.51%
	Shares held in Fonterra Co-operative Group Limited valued at NZ\$50,964 (£27,403) as security for a loan to finance development work with regards to the dairy farm (see		formal charge
12			2015
13.	STOCKS	2016 £	2015 £
	•	£	z.
	Beef/sheep livestock	1,254,835	913,371
	Dairy livestock	685,455	609,031
	Wool stock	35,285	47,066
	-	1,975,575	1,569,468
	The dairy cattle stock is subject to a formal charge as security for a loan to finance regards to the dairy farm (see note 16).	ce the developm	ent work with
	Tegates to the daily latin (see note 10).		
14.	DEBTORS	2016	2015
		£	£
	Farm trade debtors	106,411	9,703
	Prepayments	10,028	8,839
	Taxation recoverable	-	14,991
	Sundry debtors	287	982
		116,726	34,515

#### Year ended 30 June 2016

15. CREDITORS: amounts falling due within one year	2016 £	2015 £
Bank overdraft	400,091	457,430
Farm trade creditors	49,809	71,599
Accruals	32,505	27,380
GST payable	41,199	3,411
Sundry creditors	41,469	5,615
	565,073	565,435
16 CREDITORS: amounts falling due after more than one year	2016	2015
Bank of New Zealand - loan	£	£
At 1 July 2015	3,869,137	4,608,767
Advances in the year	650,339	-
Exchange differences	857,446	(739,630)
At 30 June 2016	5,376,922	3,869,137

The group has negotiated facilities with the Bank of New Zealand ('the bank') under which a maximum principal amount of NZ\$10,000,000 (£5,376,923) was made available to the group at any time to assist with the dairy conversion at Limestone Downs, Waikato, New Zealand. NZ\$7,500,000 (£4,032,693) of the total loan amount is repayable in full in 2018, NZ\$1,500,000 (£806,538) of the total loan amount is repayable in 2019, and the remaining NZ\$1,000,000 (£537,691) in 2020. The interest rate varies between 5.87% to 6.52% depending on the rate prevailing when the facilities were negotiated.

17. DESIGNATED FUNDS	At l July	New	Utilised/	Transfers	At 30 June
	2015	designations	released		2016
	£	£	£	£	£
Designated fund	7,737,183	<u> </u>	(573,753)	(1,010,067)	6,153,363

The designated fund represents the book value of the charitable company's fixed assets less the related loan obligations. This fund was separated from the general fund in recognition of the fact that the tangible fixed assets are required for the charitable company's operational activities and the investments are required to fund charitable activities and can not be realised with ease, in order to meet future contingencies.

# 18 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General funds Designated funds		2016 Total funds
	£	£	£
Tangible fixed assets	-	10,692,403	10,692,403
Investments	-	837,882	837,882
Stocks	1,975,575	-	1,975,575
Debtors	116,726	-	116,726
Cash at bank and in hand	292,478	-	292,478
Creditors: amounts falling due within one year	(565,073)	-	(565,073)
Creditors: amounts falling due after more than one year	-	(5,376,922)	(5,376,922)
	1,819,706	6,153,363	7,973,069
Unrealised gains included above			
On tangible fixed assets	_	4,772,512	4,772,512
On investments	-	63,877	63,877
Total unrealised gains at 30 June 2016		4,836,389	4,836,389

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# Year ended 30 June 2016

# 19. RELATED PARTY TRANSACTIONS

Professor Barrie Macdonald and Kevin Lowe are directors of C Alma Baker Trust (NZ) Limited, and that company enters into transactions with them for the provision of their professional services other than in their capacity as directors.

The value of those transactions in the year to 30 June 2016 was:

Professor Barrie Macdonald:

NZ\$25,200 (£11,475) (2015 - NZ\$25,500 (£12,256)).

Kevin Lowe:

NZ\$40,000 (£18,215) (2015 - NZ\$50,000 (£24,316)).

#### 20. ULTIMATE CONTROLLING PARTY

The Trustees, who are also directors, are the ultimate controlling party.

# CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES Year ended 30 June 2016

		UNRESTRICTED FUNDS			
		GENERAL	DESIGNATED	TOTAL	TOTAL
	Note	FUNDS	FUNDS	2016	2015
		£	£	£	£
INCOME FROM:					
Rental income	21	81,968	_	81,968	<i>87,536</i>
Investments income and interest	22	363,431	-	363,431	153,357
Other income	23	45,538	-	45,538	-
Total income		490,937		490,937	240,893
EXPENDITURE ON:					
Raising funds					
Investment management fees		7,958	-	7,958	· 8,399
Charitable activities					
Charitable grants	24	99,655	-	99,655	109,248
Charitable donations	25	2,217	-	2,217	5,314
Costs relating to farming	26	349,297	665,241	1,014,538	867,614
Total expenditure		459,127	665,241	1,124,368	990,575
NET EXPENDITURE BEFORE GAINS (LOSSES)		31,810	(665,241)	(633,431)	(749,682)
NET GAINS (LOSSES) ON INVESTMENTS					
Investment gains (losses) gains in the year	30	_	42,867	42,867	(38,851)
Exchange gains (losses) in the year on investments	30	-	41,649	41,649	(40,635)
NET INCOME (EXPENDITURE) BEFORE TRANSFERS		31,810	(580,725)	(548,915)	(829,168)
TRANSFERS BETWEEN FUNDS	39	(89,120)	89,120	-	-
NET INCOME (EXPENDITURE) FOR THE YEAR	28	(57,310)	(491,605)	(548,915)	(829,168)
OTHER RECOGNISED GAINS Gains on revaluation of tangible fixed assets		-		-	687,847
NET MOVEMENT IN FUNDS		(57,310)	(491,605)	(548,915)	(141,321)
RECONCILIATION OF FUNDS: Fund balances brought forward at 1 July 2015		(1,785,229)	10,172,835	8,387,606	8,528,927
Total funds carried forward at 30 June 2016	36	(1,842,539)	9,681,230	7,838,691	8,387,606

Notes 21 - 38 form part of the financial statements. All income is from continuing operations.

# CHARITABLE COMPANY BALANCE SHEET

# Year ended 30 June 2016

	Note	2016 £	2016 £	2015 £	2015 £
FIXED ASSETS					-
Tangible fixed assets Investments Investment in subsidiary undertaking TOTAL FIXED ASSETS	29 30 31		10,475,151 550,272 38 11,025,461		10,671,055 576,502 38 11,247,595
CURRENT ASSETS					
Debtors Cash at bank and in hand	32	2,994 292,419 295,413		3,771 159,764 163,535	
LIABILITIES Creditor: amounts falling due within one year	33	(2,137,952)		(1,948,764)	
NET CURRENT LIABILITIES			(1,842,539)		(1,785,229)
TOTAL ASSETS LESS CURRENT LIABILITIES			9,182,922	•	9,462,366
CREDITORS: amounts falling due after more than one year	34		(1,344,231)		(1,074,760)
TOTAL NET ASSETS			7,838,691		8,387,606
FUNDS AND RESERVES Designated fund General fund	35		9,681,230 (1,842,539)		10,172,835 (1,785,229)
	36		7,838,691		8,387,606

Notes 21 - 38 form part of the financial statements.

The financial statements were approved and authorised by the Board on 8th Harch 2017

Mr C. R. Boyes

# CHARITABLE COMPANY STATEMENT OF CASH FLOWS

# Year ended 30 June 2016

		2016	2015
	Notes	£	£
Cash flows from operating activities:			
Net cash (used in) provided by operating activities	A	124,931	(1,046,132)
Cash flows from investing activities:			
Investment income		363,431	<i>153,357</i>
Loan interest paid		(70,683)	<i>75,267</i>
Purchase of tangible fixed assets		-	(52,986)
Proceeds from the disposal of investments		368,011	101,064
Purchase of investments		(232,302)	(161,674)
Net cash provided by (used in) investing activities		428,457	115,028
Change in cash and cash equivalents in the year		553,388	(931,104)
	70	160.020	215 220
Cash and cash equivalents as 1 July 2015	В	168,038	215,329
Exchange difference	n	(395,770)	883,813
Cash and cash equivalents as 30 June 2016	В	325,656	168,038
A Reconciliation of net movement in funds to net cash (used	in) provided by operat	ting activities	
Net movement in funds (as per the statement of financial a	activities)	(548,915)	(141,321)
Adjustments for:			
Depreciation charge		195,904	208,495
(Gains) losses on investments		(84,516)	79,486
Losses on foreign exchange		665,241	522,077
Gains on revaluation of tangible fixed assets		-	(687,847)
Investment income and interest receivable including rent rece	ivable	(363,431)	(153,357)
Interest payable		70,683	75,267
Decrease in debtors		777	5,321
Increase (decrease) in creditors		189,188	(954,253)
Net cash (used in) provided by operating activities		124,931	(1,046,132)
B Analysis of cash and cash equivalents			
Cash at bank and in hand		292,419	159,764
Cash held by investment managers		33,237	8,274
Total cash and cash equivalents		325,656	168,038
Α			

# NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS

# Year ended 30 June 2016

Year ended 30 June 2010	b 	
21. RENTAL INCOME	2016 £	2015 £
	*	•
Limestone Downs	81,968	<u>87,536</u>
22. INVESTMENT INCOME	2016	2015
•	£	£
UK equities	14,398	13,99
UK fixed interest stocks	211	230
Dividends from C Alma Baker Trust (NZ) Ltd	327,335	124,01
Overseas equities	7,549	6,68.
Overseas fixed interest stocks	11,884	5,802
UK bank interest	24	· 24
Overseas bank interest	2,030	2,60
	363,431	153,357
23. OTHER INCOME	2016	2015
	£	£
Sale of transferable titles	45,538	
In the year ended 30. June 2016, \$100,000 (£45,538) was realise consisted of development rights held on the farm and the sale property.		
24. CHARITABLE GRANTS	2016	2015
	£	, <b>£</b>
For the furtherance of the science of agriculture		
C. Alma Baker Fellowship (two awarded)	15,710	
East of England Agricultural Society		
Research awards (six awarded)	1,000	1,000
	1,000 45,0 <u>1</u> 4	1,000
		1,000 43,628
For the advancement of education	45,014	1,000 43,628
	45,014	1,00 43,62 51,92
Post graduate scholarships (three awarded)	45,014	1,00 43,62 51,92
	45,014	1,00 43,62 51,92 31,61 6,80
Post graduate scholarships (three awarded) Maori language scholarships	45,014 61,724 17,760	31,61 6,80 5,57
Post graduate scholarships (three awarded) Maori language scholarships	45,014 61,724 17,760 7,233	31,610 6,800 5,572
Post graduate scholarships (three awarded) Maori language scholarships U.K. Students' travel to New Zealand	45,014 61,724 17,760 7,233 24,993	7,29. 1,000 43,628 51,92. 31,610 6,800 5,579 43,999 13,328

# NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS

#### Year ended 30 June 2016

•		
25. CHARITABLE DONATIONS	2016	2015
	£	£
· .		
Donations payable		
ZANE - Zimbabwe a National Emergency Appeal	250	-
Malaysian Palm Oil Association	259	450
Community welfare projects	1,708	4,864
	2,217	5,314
	<u></u>	<u> </u>
26. COSTS RELATING TO FARMING	2016	2015
	£	£
Depreciation on freehold buildings and farm development	195,904	208,495
Support costs (see below)	818,634	659,119
Support costs (see solow)	010,034	057,117
	1,014,538	867,614
SUPPORT COSTS	2016	2015
•	£	£
Management fees	13,714	18,000
Trustees' expenses	15,173	13,532
Loan interest paid	70,683	<i>75,267</i> .
Administration fees and other costs	7,304	5,573
Bank charges	197	175
Consultancy fees	20,317	-
Foreign exchange loss	665,241	522,077
Governance costs - auditors' fees (see note 28)	26,005	24,495
	818,634	659,119
·		

# 27. EMPLOYEE INFORMATION AND TRUSTEES' REMUNERATION

The charitable company does not employ any staff. Two directors of The C Alma Baker Trust (NZ) Limited, one of whom is a New Zealand representative of the charitable company, received professional fees of NZ\$12,600 (£5,738) (2015 - NZ\$12,600 (£6,128)).

None of the Trustees (who are also directors) nor any persons connected with them received any remuneration or benefits in kind during the year. Costs relating to travel and meetings amounting to £15,173 (2015 - £13,532) were reimbursed to four (2015 - four) Trustees.

28. NET INCOME (EXPENDITUTION This is stated after charging:	JRE) FOR THE YEAR	2016 £	2015 £
Auditor's remuneration	·		
UK Auditor's remuneration	- audit fees - current year - non-audit services	13,679 5,635	14,160 4,800
New Zealand Auditors	- audit fees - current year - accountancy fees	4,050 2,641	3,152 2,383
		26,005	24,495
Depreciation		195,904	208,495

# NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS Year ended 30 June 2016

29. TANGIBLE FIXED	ASSETS	Freehold land £	Freehold buildings £	Farm development £	Total £
Cost or valuation 1 July 2015 and 30 Jun	ne 2016	6,212,115	2,613,454	2,449,768	11,275,337
<b>Depreciation</b> 1 July 2015 and 30 Jun Charge for the year	ne 2016		354,962 63,498	249,320 132,406	604,282 195,904
30 June 2016			418,460	381,726	800,186
Net Book Value 30 Ju	ıne 2016	6,212,115	2,194,994	2,068,042	10,475,151
Net Book Value 30 Jur	ne 2015	6,212,115	2,258,492	2,200,448	10,671,055

All of the tangible fixed assets are held in New Zealand.

All tangible fixed assets are used for the direct furtherance of the Trust's objectives.

The freehold land has been included in the balance sheet at valuation, on the basis of existing use as assessed by the Trustees based on its value as assessed for rateable purposes. There has been no material change in the year ended 30 June 2016.

The historic cost of freehold land at 30 June 2016 is £1,439,603 (2015 - £1,439,603).

The land and buildings are subject to a formal charge as security for the bank overdraft and loan to finance the development work with regards to the dairy farm (see note 34).

The Trustees obtained a valuation of the property being utilised for the Dairy project which valued that part of the property at a significantly higher value than the carrying value included in the financial statements.

The Trustees have commissioned a valuation of the entire property in the year to 30 June 2017 which is expected to show a significant increase in the value of the property.

# NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS

#### Year ended 30 June 2016

30. INVESTMENTS	2016	2015
	£	£
Market value at 1 July 2015	568,228	587,104
Realised exchange variance	(1,715)	-
Additions	232,302	161,674
Disposals	(368,011)	(101,064)
Realised gains in the year	20,031	350
Unrealised gains (losses) in the year	22,836	(39,201)
Exchange gain (losses)	43,364	(40,635)
Market value at 30 June 2016	517,035	568,228
Cash held by investment managers	33,237	8,274
Total value of investments at 30 June 2016	550,272	576,502
Cost at 30 June 2016	469,000	306,648

All investments are held to provide an investment return.

£219,059 of the total is represented by UK listed investments and £297,976 by overseas investments

	2016	
	£	%
The following investments exceed 5% of the total investment value:		
BNY Mellon	35,030	6.78%
Fletcher Building Limited	27,680	5.35%
M&G Strategic Corporate Bond	31,300	6.05%

#### 31. INVESTMENT IN SUBSIDIARY UNDERTAKING

The subsidiary, C Alma Baker Trust (NZ) Limited, is wholly owned by the charitable company. The principal activity of the company is the maintenance of the farming enterprise carried out at Limestone Downs which provides opportunities, through intensive farming systems, for new ideas in agriculture to be fully explored by research and trial activities in a working farm environment.

The farming business is conducted with good farm management so as to remain viable and produce an income for charitable distribution purposes. Equally it is conducted to encompass the charitable company's agricultural research purposes.

The company's Memorandum of Association provides for the grant of periodic leases of Limestown Downs (farmland) to C. Alma Baker Trust (NZ) Limited. The current lease runs for a period of 5 years from 1 July 2016 with annual rental of £180,000.

The company has been valued in the accounts at the original nominal value of its share capital \$NZ 100 (£38). It had a net deficit of NZ\$198,049 (£96,313) for the year ended 30 June 2016 (2015 - NZ\$527,819 (£240,355)). The total funds at 30 June 2016 amounted to NZ\$274,243 (£147,458) (2015 - NZ\$1,191,119 (£505,483).

# NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS

#### Year ended 30 June 2016

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32. DEBTORS	2016	2015
	£	£
Prepayments	2,994	3,273
Sundry debtors	-	498
	2,994	3,771
•	<u> </u>	3,,,,
33. CREDITORS: amounts falling due within one year	2016	2015
	£	£
Taxation payable	8,234	3,411
Accruals	18,960	18,960
Sundry creditors	41,469	5,615
C. Alma Baker Trust (NZ) Limited	2,069,289	1,920,778
	2,137,952	1,948,764
34. CREDITORS: amounts falling due after more than one year	2016	2015
	£	£
Bank of New Zealand - loan		
At 1 July 2015	1,074,760	1,280,213
Exchange differences	269,471	(205,453)
At 30 June 2016	1,344,231	1,074,760

The charitable company has negotiated a loan facility with the Bank of New Zealand ('the bank') under which a maximum principal amount of NZ\$2,500,000 was made available to the charity at any time to assist with the dairy conversion at Limestone Downs, Waikato, New Zealand. The loan amount drawn is repayable in full in 2018. The current interest rate is 6.19%.

The charitable company has also provided an interlocking guarantee to the bank in terms of the bank's standard guarantee form for C Alma Baker Trust (NZ) Limited.

35. DESIGNATED FUNDS	At 1 July	New	Utilised/	Transfers	At 30 June
	2015	designations	released '	=	2016
	£	£	£	£	£
Designated fund	10,172,835		(580,725)	89,120	9,681,230

The designated fund represents the book value of the charitable company's fixed assets less the related loan obligations. This fund was separated from the general fund in recognition of the fact that the fixed assets could not be realised with ease, in order to meet future contingencies. The tangible fixed assets are required for the charitable company's operational activities and the investments are required to fund charitable activities.

## NOTES TO THE CHARITABLE COMPANY FINANCIAL STATEMENTS

#### Year ended 30 June 2016

#### 36 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General funds	Designated funds	2016 Total funds £
Tangible fixed assets	-	10,475,151	10,475,151
Investments	-	550,272	550,272
Investment in subsidiary undertaking	-	38	38
Debtors	2,994	-	2,994
Cash at bank and in hand	292,419	-	292,419
Creditors: amounts falling due within one year	(2,137,952)	-	(2,137,952)
Creditors: amounts falling due after more than one year	-	(1,344,231)	(1,344,231)
	(1,842,539)	9,681,230	7,838,691
Unrealised gains included above			
On tangible fixed assets	-	4,772,512	4,772,512
On investments	-	48,035	48,035
Total unrealised gains at year end	-	4,820,547	4,820,547

#### 37. RELATED PARTY TRANSACTIONS

The charitable company had granted a lease for the use of the farmland at Limestone Downs to its subsidiary C. Alma Baker Trust (NZ) Limited. Rent of NZ\$180,000 (£81,968) was received for the year (2015 - NZ\$180,000 (£87,536)). A dividend of NZ\$718,827 (£327,335) was received from C. Alma Baker Trust (NZ) Limited (2015 - NZ\$255,000 (£124,010).

During the year, some of the charitable company's expenses incurred in New Zealand were paid by C. Alma Baker Trust (NZ) Limited. Some reimbursements have been made, however at 30 June 2016 The C. Alma Baker Trust owed C Alma Baker Trust (NZ) Limited NZ\$3,848,463 (£2,069,289) (2015 - NZ\$4,467,922 (£1,920,778)) (note 36).

## **B.K.** Macdonald

B.K. Macdonald is a director of C Alma Baker Trust (NZ) Limited and an authorised New Zealand representative of the Trustees. The charitable company enters into transactions with him for the provision of professional services other than in his capacity as a director of C Alma Baker Trust (NZ) Limited.

#### K.I.Lowe

K.I.Lowe is a director of C Alma Baker Trust (NZ) Limited. The charity enters into transactions with him for the provision of professional services other than in his capacity as a director of the C Alma Baker Trust (NZ) Limited.

#### 38. ULTIMATE CONTROLLING PARTY

The Trustees, who are also directors, are the ultimate controlling party.