

**REGISTERED NUMBER: 05680095 (England and Wales)**

**Hilton HHC Limited**

**STRATEGIC REPORT, REPORT OF THE DIRECTORS AND  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021**



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for the year ended 31 December 2021**

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**Hilton HHC Limited**

**COMPANY INFORMATION**  
**for the year ended 31 December 2021**

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**DIRECTORS:**

Mr B Wilson  
Mr S Beasley  
Mr R Beeston  
Mrs M Momdjian  
Mr G C Ogle  
Ms K J Coari

**SECRETARY:**

HLT Secretary Limited

**REGISTERED OFFICE:**

Maple Court  
Central Park  
Reeds Crescent  
Watford  
Hertfordshire  
WD24 4QQ

**REGISTERED NUMBER:**

05680095 (England and Wales)

**AUDITORS:**

Ernst & Young LLP  
Senior Statutory Auditor  
1 More London Place  
London  
SE1 2AF

**STRATEGIC REPORT  
for the year ended 31 December 2021**

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The directors present their strategic report for the year ended 31 December 2021.

The principal activity of the company in the year under review was that of an investment holding company.

Hilton HHC Limited is an indirect subsidiary of Hilton Worldwide Holdings Inc. and is based in the United Kingdom (UK). Hilton Worldwide Holdings Inc. and its worldwide subsidiaries are collectively known as "the group" or "the Hilton group". Further details are contained in the note "Parent Undertaking, Controlling Party and Consolidating Entity".

**REVIEW OF BUSINESS**

The company has made a profit after taxation for the period ended 31 December 2021 of £7,436,809 (2020: loss of £(989,318)) which was transferred to reserves. The profit for the year relates largely to amounts recognised in profit or loss in relation to the funded pension plan. Further details of this can be found in the note "Employee Benefit Obligations".

**PRINCIPAL RISKS AND UNCERTAINTIES**

**Interest rate risk**

This company is subject to interest rate risk on intercompany loans where the interest rate is linked to applicable market index rates such as the Sterling Overnight Index Average (SONIA) or the Euro Short Term Rate (ESTR). The group's treasury department monitors interest rates.

**Impairment Risk**

One of the company's activities is that of an investment holding company. As such a risk and uncertainty facing the company relates to the recoverability of the value of its investments. The company monitors the fair value of all underlying assets to determine whether there are indicators that the carrying values of investments are not recoverable.

**COVID-19**

The COVID-19 pandemic has significantly affected the economy and strained the hospitality industry since the beginning of 2020 due to travel restrictions and stay-at-home directives that have resulted in cancellations and reduced travel around the world, as well as complete and partial suspensions of hotel operations. Distribution of approved vaccines for COVID-19 began in late 2020, and continued throughout 2021, with access to and acceptance of vaccines varying across regions and within individual countries. In addition, new strains of the virus have had increased transmissibility, complicating treatment and vaccination programs. As such, the COVID-19 pandemic had a material negative impact on the results of the businesses operated by the company's subsidiaries for the year ended 31 December 2021, and will continue to negatively affect future results. The current and uncertain future impact of the COVID-19 pandemic, including its effect on the ability or desire of people to travel and use our hotel properties for lodging, food and beverage and other services, is expected to continue to negatively affect the results of our subsidiaries which could have an impact on the carrying value of the investments held by the company.

**STRATEGIC REPORT**  
**for the year ended 31 December 2021**

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**SECTION 172(1) STATEMENT**

Information required under section 172(1) of the Companies Act 2006 which is not documented below is shown within the strategic report and under the headings "Review of Business" and "Principal Risks and Uncertainties".

Section 172 of the Companies Act 2006 requires a director of a company to act in the way he or she considers, in good faith, would most likely promote the success of the company for the benefit of its members as a whole. In doing this section 172 requires directors to have regard to, amongst other matters, the:

- a) likely consequences of any decisions in the long-term,
- b) interests of the company's employees;
- c) need to foster the company's business relationships with suppliers, customers and others,
- d) impact of the company's operations on the community and environment,
- e) desirability of the company maintaining a reputation for high standards of business conduct; and
- f) need to act fairly as between members of the company.

In discharging our section 172 duties we have regard to the matters set out above. In addition, we also have regard to other factors which we consider relevant to the decision being made.

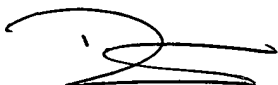
We set out below examples of how we have had regard to the matters set out in section 172(1)(a)-(f) when discharging our section 172 duties:

The directors act in a way that they consider to be most likely to promote the success of the company for the benefits of all stakeholders, fostering both high standards of business conduct, the need to act fairly for all members of the company as well as considering carefully the impact of their decisions on the medium and long term outlook for the business. The directors consider that as a holding company the key stakeholder is its parent company within the Hilton Worldwide Holdings Inc. group. The company does not have any external customers and all supplier arrangements are performed by other companies in the wider Hilton Worldwide Holdings Inc. group and therefore this company does not include customers or suppliers as a stakeholder.

**FUTURE DEVELOPMENTS**

The company will continue to operate as an investment holding company in the future.

**ON BEHALF OF THE BOARD:**



Mr R Beeston - Director

21 July 2022

**REPORT OF THE DIRECTORS  
for the year ended 31 December 2021**

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The directors present their report with the financial statements of the company for the year ended 31 December 2021.

**DIVIDENDS**

No dividends will be distributed for the year ended 31 December 2021.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 January 2021 to the date of this report.

Mr B Wilson  
Mr S Beasley  
Mr R Beeston  
Mrs M Momdjian  
Mr G C Ogle  
Ms K J Coari

**BUSINESS RELATIONSHIPS**

In accordance with the Companies (Miscellaneous Reporting) Regulations 2018 there is a requirement to disclose how the directors have had regard to the need to foster the company's business relationships with suppliers, customers and others. This disclosure is included within the strategic report under the heading Section 172(1) statement.

**GOING CONCERN**

The company's activities, together with the factors likely to affect its future development, its competitive, economic and interest rate risks are set out in the "Review of Business" and "Principal Risks and Uncertainties" sections in the Strategic Report.

As of 31 December 2021, the company has net assets and net current assets, all of which arise from transactions with affiliates of the group. A going concern basis of preparation has been adopted in the financial statements reflecting the support that has been pledged by the company's ultimate parent undertaking, Hilton Worldwide Holdings Inc.. The company obtained a letter of comfort from Hilton Worldwide Holdings Inc. that the group will provide both financial support to facilitate repayment of intercompany payable debt due on demand should this be called but only to the extent that money is not otherwise available to meet such liabilities and will provide financial support to enable the company to recover any intercompany receivable balances due to the company from other group companies but only to the extent that the counter party is not able to settle the balance without such financial support for a period from the date of approval of the financial statements to the 21 July 2023 ("the going concern assessment period"). The directors are satisfied, given the group's recovery from the impact of the COVID-19 pandemic and the proactive measures put in place during the height of the pandemic to withstand the impacts, that the ultimate parent company has sufficient cash and liquidity to provide this support should it be required. As disclosed in the Group's Form 10-Q for the quarter ended 31 March 2022 the group had total cash and cash equivalents of \$1.5 billion and undrawn facilities of \$1.7 billion and stress testing performed on the severe but plausible cash flow forecasts indicate that there is no material risk the group will not be able to provide financial support throughout the going concern assessment period.

**DIRECTORS' AND OFFICERS' LIABILITY**

During the year, Hilton Worldwide Holdings Inc. purchased and maintained on behalf of the company liability insurance for its directors and officers, in respect of proceedings brought by third parties, as permitted by section 236 of the Companies Act 2006.

**REPORT OF THE DIRECTORS**  
**for the year ended 31 December 2021**

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**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 101 'Reduced Disclosure Framework'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.


**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all the steps that he/she is obliged to take as a director to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information.

**AUDITORS**

In accordance with section 485 of the Companies Act 2006, a resolution is proposed at the Annual General Meeting for reappointment of Ernst & Young LLP as auditor of the company.

**ON BEHALF OF THE BOARD:**



Mr R Beeston - Director

21 July 2022

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HILTON HHC LIMITED**

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### **Opinion**

We have audited the financial statements of Hilton HHC Limited (the 'company') for the year ended 31 December 2021 which comprise the Statement of Profit or Loss and Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of 12 months to 21 July 2023.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.



**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
HILTON HHC LIMITED**

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**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HILTON HHC LIMITED**

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### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

### **Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and determined that the most significant, which are directly relevant to specific assertions in the financial statements, are those that relate to the reporting framework; FRS 101 "Reduced Disclosure Framework and the Companies Act 2006, the relevant tax compliance regulations in the jurisdictions in which Hilton HHC Limited operates, Health and Safety Regulations, Modern Slavery Act, Bribery Act, Proceeds of Crime Act 2002, Money Laundering Regulations 2003 and the General Data Protection Regulation (GDPR).
- We understood how Hilton HHC Limited is complying with those frameworks through enquiry with management, by identifying the company's policies and procedures regarding compliance with laws and regulations, and through the review of minutes of meetings held by those charged with governance for any instances of non-compliance with laws and regulations.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by enquiring with management to understand their interactions throughout the year with Internal Audit and the General Counsel's office to assess the risks of material misstatement due to fraud. As part of our procedures we reviewed the annual risk assessment process conducted by Internal Audit. This procedure evaluates the risk of material misstatement due to fraud by considering the nature and complexity of the company's reporting structure, and most notably considering the likelihood of material misstatements. Based on the results of the risk assessment process no material instances of frauds were identified.
- Based on this understanding we designed our audit procedures to identify noncompliance with such laws and regulations. Our procedures involved:
  - Enquiry of members of senior management, and when appropriate those charged with governance regarding their knowledge of any non-compliance or potential non-compliance with laws and regulations that could affect the financial statements.
  - Reading minutes of meetings of those charged with governance.
  - Obtaining and reading correspondence from legal and regulatory bodies including HMRC where applicable.
  - Journal entry testing, with a focus on manual journals and journals indicating large or unusual transactions based on our understanding the business.

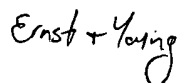
A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
HILTON HHC LIMITED**

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**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

The logo for Ernst & Young, featuring the company name in a stylized, handwritten-style script.

Peter McIver (Senior Statutory Auditor)  
for and on behalf of Ernst & Young LLP  
Senior Statutory Auditor  
1 More London Place  
London  
SE1 2AF

22 July 2022

**Hilton HHC Limited**

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
for the year ended 31 December 2021

	Notes	2021 £	2020 £
<b>TURNOVER</b>		-	-
Cost of sales		(1,533,299)	(1,981,557)
<b>GROSS LOSS</b>		(1,533,299)	(1,981,557)
<b>OPERATING LOSS</b>		(1,533,299)	(1,981,557)
Interest receivable	5	75,257	101,958
		(1,458,042)	(1,879,599)
Interest payable and similar expenses	6	(401,000)	(532,000)
<b>LOSS BEFORE TAXATION</b>	7	(1,859,042)	(2,411,599)
Tax on loss	8	9,295,851	1,422,281
<b>PROFIT/(LOSS) FOR THE FINANCIAL YEAR</b>		7,436,809	(989,318)
<b>OTHER COMPREHENSIVE INCOME/(LOSS)</b>			
<b>Item that may be reclassified subsequently to profit or loss:</b>			
Remeasure defined benefit pension plan		46,565,000	(15,325,000)
Income tax relating to item that may be reclassified subsequently to profit or loss		(11,641,324)	-
<b>OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR, NET OF INCOME TAX</b>		34,923,676	(15,325,000)
<b>TOTAL COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR</b>		42,360,485	(16,314,318)

The notes form part of these financial statements

**BALANCE SHEET**  
**31 December 2021**

	Notes	2021 £	2020 £
<b>FIXED ASSETS</b>			
Investments	9	1,547,873,572	1,547,873,572
<b>CURRENT ASSETS</b>			
Debtors	10	12,322,462	21,473,011
<b>CREDITORS</b>			
Amounts falling due within one year	11	(5,595,131)	(5,586,508)
<b>NET CURRENT ASSETS</b>		<u>6,727,331</u>	<u>15,886,503</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		1,554,600,903	1,563,760,075
<b>PROVISIONS FOR LIABILITIES</b>	12	(842,343)	-
<b>PENSION ASSET/(LIABILITY)</b>	15	11,288,000	(41,074,000)
<b>NET ASSETS</b>		<u>1,565,046,560</u>	<u>1,522,686,075</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	13	16,805,002	16,805,002
Share premium	14	46,197	46,197
Retained earnings	14	1,548,195,361	1,505,834,876
<b>SHAREHOLDER FUNDS</b>		<u>1,565,046,560</u>	<u>1,522,686,075</u>

The financial statements were approved by the Board of Directors and authorised for issue on 21 July 2022 and were signed on its behalf by:



Mr R Beeston - Director

The notes form part of these financial statements

**Hilton HHC Limited****STATEMENT OF CHANGES IN EQUITY  
for the year ended 31 December 2021**

	Called up share capital £	Retained earnings £	Share premium £	Total equity £
<b>Balance at 1 January 2020</b>	16,805,002	1,522,149,194	46,197	1,539,000,393
<b>Changes in equity</b>				
Total comprehensive loss	-	(16,314,318)	-	(16,314,318)
<b>Balance at 31 December 2020</b>	<u>16,805,002</u>	<u>1,505,834,876</u>	<u>46,197</u>	<u>1,522,686,075</u>
<b>Changes in equity</b>				
Total comprehensive income	-	42,360,485	-	42,360,485
<b>Balance at 31 December 2021</b>	<u><u>16,805,002</u></u>	<u><u>1,548,195,361</u></u>	<u><u>46,197</u></u>	<u><u>1,565,046,560</u></u>

The notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS**  
**for the year ended 31 December 2021**

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**1. FUNDAMENTAL ACCOUNTING CONCEPT**

As of 31 December 2021, the company has net assets and net current assets, all of which arise from transactions with affiliates of the group. A going concern basis of preparation has been adopted in the financial statements reflecting the support that has been pledged by the company's ultimate parent undertaking, Hilton Worldwide Holdings Inc.. The company obtained a letter of comfort from Hilton Worldwide Holdings Inc. that the group will provide both financial support to facilitate repayment of intercompany payable debt due on demand should this be called but only to the extent that money is not otherwise available to meet such liabilities and will provide financial support to enable the company to recover any intercompany receivable balances due to the company from other group companies but only to the extent that the counter party is not able to settle the balance without such financial support for a period from the date of approval of the financial statements to the 21 July 2023 ("the going concern assessment period"). The directors are satisfied, given the group's recovery from the impact of the COVID-19 pandemic and the proactive measures put in place during the height of the pandemic to withstand the impacts, that the ultimate parent company has sufficient cash and liquidity to provide this support should it be required. As disclosed in the Group's Form 10-Q for the quarter ended 31 March 2022 the group had total cash and cash equivalents of \$1.5 billion and undrawn facilities of \$1.7 billion and stress testing performed on the severe but plausible cash flow forecasts indicate that there is no material risk the group will not be able to provide financial support throughout the going concern assessment period.

**2. STATUTORY INFORMATION**

Hilton HHC Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

**3. ACCOUNTING POLICIES**

**Basis of preparation**

These financial statements have been prepared in accordance with Financial Reporting Standard 101 "Reduced Disclosure Framework" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The company's financial statements are presented in Sterling, which is the company's functional currency. Amounts have been rounded to the nearest £.

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 101 "Reduced Disclosure Framework":

- the requirements of IFRS 7 Financial Instruments: Disclosures;
- the requirements of paragraphs 91 to 99 of IFRS 13 Fair Value Measurement;
- the requirements of paragraph 52, the second sentence of paragraph 89 and paragraphs 90, 91 and 93 of IFRS 16 Leases;
- the requirements of paragraph 58 of IFRS 16;
- the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a to c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts with Customers;
- the requirements of paragraphs 10(d), 16 and 111 of IAS 1 Presentation of Financial Statements;
- the requirements of paragraphs 134 to 136 of IAS 1 Presentation of Financial Statements;
- the requirements of IAS 7 Statement of Cash Flows;
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- the requirements of paragraphs 17 of IAS 24 Related Party Disclosures;
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

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**3. ACCOUNTING POLICIES - continued**

**Critical accounting judgements and key sources of estimation uncertainty**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

**Critical judgements**

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements:

**Taxation**

Management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with an assessment of the effect of future tax planning strategies. Further details are disclosed in the note below "Taxation".

**Post employment benefits**

The cost of the defined benefit pensions plan is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plans, such estimates are subject to significant uncertainty. In determining the appropriate discount rate, management considers a "spot rate" method for calculating the interest cost for the year to be appropriate. The mortality rate is based on publicly available mortality tables for the specific country. Future salary increases and pension increases are based on expected future inflation rates for the respective country. Further details are given in the note "Retirement Benefits".

**Foreign currency**

An entity's functional currency is determined (not chosen). IAS 21 (The Effects of Changes in Foreign Exchange Rates) provide factors, often referred to as indicators, that are considered when identifying the functional currency. In some cases, the indicators will clearly identify a particular currency as the functional currency. In other cases they will not. When the factors provide a varied result and the functional currency is not obvious, management must use judgement based on the entity's individual facts and circumstances to determine its functional currency in a way that gives a fair presentation (ie faithfully represents the economic effects of transactions, events and conditions). Based on the operations and financing activities of Hilton HHC Limited, management has used their judgement in determining the functional currency to be GBP.

**Key sources of estimation uncertainty**

The following are the key assumptions concerning the future, and other sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of resulting in a material adjustment to the carrying amounts of assets within the next financial year.

**Impairment of investments**

Determining whether an investment is impaired requires an estimation of the value in use of the investment in its subsidiaries. The value in use calculation requires the directors to estimate the future cash flows expected to arise from the subsidiary and a suitable discount rate in order to calculate present value. Each subsidiary is an individual cash generating unit.



**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

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**3. ACCOUNTING POLICIES - continued**

**Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**Financial assets**

**Initial recognition and measurement**

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through the Statement of Profit or Loss and Other Comprehensive Income. The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the company has applied the practical expedient, the company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through the Statement of Profit or Loss and Other Comprehensive Income, transaction costs.

**Subsequent measurement**

The company measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in the Statement of Profit or Loss and Other Comprehensive Income when the asset is derecognised, modified or impaired.

**Derecognition**

A financial asset (or, where applicable, a part of a financial asset or part of a company of similar financial assets) is primarily derecognised (i.e., removed from the company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

When the company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the company continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the company could be required to repay.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

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**3. ACCOUNTING POLICIES - continued**

**Impairment of financial assets**

The company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through the Statement of Profit or Loss and Other Comprehensive Income. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the company expects to receive, discounted at an approximation of the original effective interest rate. For trade receivables and some intercompany loans, the company applies a simplified approach in calculating ECLs. Therefore, the company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The company has established a provision matrix, that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the company may also consider a financial asset to be in default when internal or external information indicates that the company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

**Financial liabilities**

**Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through the Statement of Profit or Loss and Other Comprehensive Income, loans and borrowings, or payables as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

**Subsequent measurement - Intercompany loans**

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in the Statement of Profit or Loss and Other Comprehensive Income when the liabilities are derecognised, as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit or Loss and Other Comprehensive Income.

**Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit or Loss and Other Comprehensive Income.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

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**3. ACCOUNTING POLICIES - continued**

**Taxation**

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted or substantively enacted by the balance sheet date.

Deferred tax assets and liabilities are recognised on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements, with the following exceptions:

- the initial recognition of goodwill;
- the initial recognition of an asset or liability in a transaction which:
  - (i) is not a business combination; and
  - (ii) at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss); and
- deferred income tax assets are recognised only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carried forward tax credits or tax losses can be utilised.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rates that are expected to apply when the related asset is realised or liability is settled, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date. Deferred income tax assets and liabilities are offset, only if a legally enforceable right exists to set off current tax assets against current tax liabilities, the deferred income taxes relate to the same taxation authority and that authority permits the company to make a single net payment.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are credited or charged directly to equity. Otherwise income tax is recognised in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

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**3. ACCOUNTING POLICIES - continued**

**Employee benefit costs**

The company operates two defined benefit pension plans, which were closed to new members in 2013 from which time membership of a defined contribution plan is available. The cost of providing benefits under the defined benefit plans is determined separately for each plan using the projected unit credit method, which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligation) and is based on actuarial advice. Past service costs are recognised in profit or loss.

The defined benefit pension asset or liability in the balance sheet comprises the total for each plan of the present value of the defined benefit obligation (using a discount rate based on high quality corporate bonds), less the fair value of plan assets out of which the obligations are to be settled directly. Fair value is based on market price information and in the case of quoted securities is the published bid price. The value of a net pension benefit asset is restricted to the present value of any amount the Company expects to recover by way of refunds from the plan or reductions in the future contributions.

The funding policy is for the plan to hold assets equal to the present value of the benefits due from the plan, based on the projected salaries and a set of assumptions used for funding the plan, which are agreed between the company and the trustee of the plan.

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset taking account of any changes in the net defined liability during the period as a result of contribution and benefits payments. The net interest is recognised in profit or loss.

Remeasurements, comprising actuarial gains and losses and the return on net assets (excluding amounts included in net interest), are recognised immediately in other comprehensive income in the period in which they occur.

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Profit or Loss and Other Comprehensive Income in the period to which they relate.

**Fixed asset investments**

Investments in subsidiary undertakings are stated at cost. The carrying value of investments is reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

**4. EMPLOYEES AND DIRECTORS**

All operations of the company during the year ended 31 December 2021 have been undertaken by employees of other companies within Hilton Worldwide Holdings Inc.. A charge of £1,533,299 has been included in cost of sales in respect of their services (2020: £ 1,981,557).

A total expense of £1,533,299 (2020: £1,981,557) has been recognised in the Statement of Profit or Loss and Other Comprehensive Income which relates to contributions to the defined benefit pension plans.

All the directors of the company are also directors of other group companies. The directors received total remuneration for the year of £1.3m (2020: £1.3m) all of which was paid by other companies within the group. The directors do not believe that it is practicable to apportion this amount between their services as directors of the company and their services as directors of the other group companies.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
for the year ended 31 December 2021

**5. INTEREST RECEIVABLE**

	2021 £	2020 £
Interest receivable from fellow group undertakings	75,257	101,958

**6. INTEREST PAYABLE AND SIMILAR EXPENSES**

	2021 £	2020 £
Interest payable on employee benefit obligations	401,000	532,000

**7. LOSS BEFORE TAXATION**

The remuneration of the auditors of £ 14,067 (2020: £ 12,498) is borne entirely by Hilton Worldwide Limited.

**8. TAXATION**

**Analysis of tax income**

	2021 £	2020 £
Deferred tax	(9,295,851)	(1,422,281)
Total tax income in statement of profit or loss and other comprehensive income	(9,295,851)	(1,422,281)

**Factors affecting the tax expense**

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	2021 £	2020 £
Loss before income tax	(1,859,042)	(2,411,599)
Loss multiplied by the standard rate of corporation tax in the UK of 19% (2020 - 19%)	(353,218)	(458,204)
Effects of:		
Expenses not deductible for tax purposes	48,404	107,808
Tax rate reduction	(475,118)	(9,512)
Utilisation of previously unrecognised deferred tax assets	(1,101,373)	(1,062,373)
Group relief surrendered (from)/to fellow subsidiaries free of charge	1,406,186	-
Movement on defined benefit pension scheme	(8,819,324)	-
Adjustment in respect of prior periods	(1,408)	-
Tax income	(9,295,851)	(1,422,281)

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**8. TAXATION - continued**

**Tax effects relating to effects of other comprehensive income**

	Gross £	2021 Tax £	Net £
Remeasure defined benefit pension plan	46,565,000	(11,641,324)	34,923,676
	Gross £	2020 Tax £	Net £
Remeasure defined benefit pension plan	(15,325,000)	-	(15,325,000)

The Finance Act 2021, which received Royal Assent on 10 June 2021, confirmed that the rate of corporation tax would rise to 25% from 1 April 2023. This change does not have a material effect on these financial statements.

The group's and therefore the company's future tax charge could be affected by numerous factors including, but not limited to, any future consequences of the UK leaving the European Union and any tax reforms adopted from the Organisation for Economic Co-operation and Development (OECD's) Base Erosion and Profit Shifting (BEPS) actions such as those in relation to the deductibility of interest, anti-avoidance or transfer pricing. No quantification of these changes is currently possible due to uncertainty around when any currently proposed rules will be enacted or effective.

**9. INVESTMENTS**

	Shares in group undertakings £
<b>COST</b>	
At 1 January 2021 and 31 December 2021	1,621,227,988
<b>PROVISIONS</b>	
At 1 January 2021 and 31 December 2021	73,354,416
<b>NET BOOK VALUE</b>	
At 31 December 2021	1,547,873,572
At 31 December 2020	1,547,873,572

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

Details of the principal investments in which the company holds nominal value of any class of share capital are as follows:

Investments in directly held subsidiary undertakings are denoted below with an asterisk; all other investments in subsidiary undertakings are indirectly held. Investments that represent a joint venture are documented with (JV).

	Country of registration and operation	Principal activities	Proportion of voting rights and shares held
Hilton International Master Holding Limited	United Kingdom	Investment holding company	100%
Hilton International Entities Holding Limited	United Kingdom	Investment holding company	100%
Hilton UK Pensions Trustee Limited*	United Kingdom	Pension scheme trustee	100%
HIC Group International Luxembourg SARL*	Luxembourg	Investment holding company	44.9%
HIC Hotels U.S.A. LLC	United States	Investment holding company	38.35%
HIC First LLC	United States	Investment holding company	38.35%
HIC Second LLC	United States	Investment holding company	38.35%
HIC Holdings LLC	United States	Investment holding company	38.35%
HIC Racing (Chiswick) Limited	United Kingdom	Dormant Investment holding company	38.35%
Hilton International Holding USA Corporation	United States	Investment holding company	38.35%
Hilton Worldwide International CRA Holding C.V.	Netherlands	Dormant Investment holding company	38.35%
Hilton International Holding LLC	United States	Investment holding company	38.35%
Hilton Worldwide International Holding 1 LLC	United States	Investment holding company	38.35%
Hilton International Hotels (U.K.) Limited	United Kingdom	Hotel operator	38.35%
Hilton Worldwide Holding LLP	United Kingdom	Investment holding company	38.35%
Hilton International IP Holding 2 Limited	United Kingdom	Investment holding company	38.35%
Hilton International IP Holding Limited	United Kingdom	Investment holding company	38.35%
Hilton Worldwide Manage Limited	United Kingdom	Investment holding company	38.35%
Mayaguez Hilton LLC	Puerto Rico	Dormant	38.35%
Hilton International Trinidad Limited	Trinidad and Tobago	Hotel operator	38.35%
Hilton Tobago Unlimited	Trinidad and Tobago	Hotel operator	38.35%
Hilton International Manage (Argentina) SRL	Argentina	Hotel manager	38.35%

## Hilton HHC Limited

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 December 2021

#### 9. INVESTMENTS - continued

Hilton International Barbados Limited	Barbados	Hotel manager	38.35%
		Investment holding	
Livingwell Australia Pty Limited	Australia	company	38.35%
Conrad International (Thailand) Limited	Thailand	Hotel manager	38.35%
Conrad International Hotels (HK) Limited	Hong Kong	Hotel manager	38.35%
Conrad International (Egypt) LLC	United States	Hotel manager	38.35%
Hilton Hotel Management Services Private Limited	India	Hotel manager	38.35%
Hilton International GAMMA	France	Dormant	38.35%
Hilton Argentina SRL	Argentina	Dormant	38.35%
HIRO Verwaltungs GmbH	Germany	Dormant	38.35%
HIRO Hotel GmbH & Co KG	Germany	Dormant	38.35%
Hiro Grundstücks GmbH & Co KG	Germany	Dormant	38.35%
Hilton Hotel Management (Shanghai) Co. Ltd.	China	Hotel manager	38.35%
		Investment holding	
HLT German Manage GmbH	Germany	company	38.35%
		Investment holding	
HLT German Services GmbH	Germany	company	38.35%
		Investment holding	
Hilton Service Center GmbH	Germany	company	38.35%
		Investment holding	
Grand Hotel Imperial DD (JV)	Croatia	company	6.73%
	United Kingdom	Investment holding	
Hilton Worldwide Services Limited	Kingdom	company	38.35%
Hilton of Panama Limited	Panama	Hotel operator	38.35%
Hilton International (Thailand) Limited	Thailand	Hotel operator	38.35%
Hilton Hotels of Australia Pty Limited	Australia	Hotel manager	38.35%
Hilton Hotels of Australia (Melbourne) Pty Ltd	Australia	Hotel manager	38.35%
Nagoya Hilton Co Limited (JV)	Japan	Hotel operator	9.20%
Osaka Hilton Co Limited (JV)	Japan	Hotel owner	26.98%
Tokyo Bay Hilton Co Limited (JV)	Japan	Hotel operator	9.20%
Sunrise Resources (Australia) Pty Limited	Australia	Hotel owner	38.35%
259 Pitt Street Pty Limited	Australia	Dormant	38.35%
Addis Ababa Hilton Private Limited Company	Ethiopia	Hotel operator	38.35%
African American Investment Corporation (PTY) Limited	South Africa	Dormant	38.35%
Madagascar Hilton SARL	Madagascar	Hotel operator	38.35%
International Hotels (Kenya) Limited (JV)	Kenya	Hotel owner	22.79%
Hilton Nairobi Limited	Nairobi	Hotel owner	38.35%
Hilton International South Africa (PTY) Limited	South Africa	Hotel operator	38.35%
Conrad Nagoya Goda Kaisha	Japan	Hotel manager	38.35%
Societe Tunis Hilton SARL	Tunisia	Dormant	38.35%
Hilton International (Nederland) BV	Netherlands	Hotel operator	38.35%
Hilton (Hellas) Monoprosopi EPE	Greece	Hotel operator	38.35%
Hilton International (Germany) GmbH	Germany	Hotel operator	38.35%
Hilton Cyprus Limited	Cyprus	Hotel manager	38.35%
Hilton Enternasyonal Otelcilik AS	Turkey	Hotel operator	38.35%
Societe d'Exploitation Hoteliere d'Orly EURL	France	Hotel operator	38.35%
		Investment holding	
Hilton International (France) SAS	France	company	38.35%
Hilton Italiana SRL	Italy	Hotel operator	38.35%
Tel Aviv Hilton Limited	Israel	Hotel operator	38.35%
Hilton International (Switzerland) GmbH	Switzerland	Hotel operator	38.35%
Hotelbetriebsgesellschaft Hochstrasse GmbH	Germany	Hotel operator	38.35%



**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

Grundstücksgesellschaft Belvederer Allee Weimar GmbH	Germany	Dormant	38.35%
Hilton Malta Limited	Malta	Hotel operator and manager	38.35%
Hilton International (Bulgaria) EAD	Bulgaria	Hotel operator	38.35%
Societe d'Exploitation Hoteliere La Defense SAS	France	Hotel operator	38.35%
Hilton of Spain SL	Spain	Hotel operator	38.35%
Hilton Israel Limited	Israel	Hotel manager	38.35%
Hilton International Holdings LLC	United States	Investment holding company	38.35%
Comfort Inns BV	Netherlands	Investment holding company	38.35%
HIC Roissy Netherlands BV	Netherlands	Investment holding company	38.35%
World Hotels BV	Netherlands	Investment holding company	38.35%
UK Leasing Leicester Limited	United Kingdom	Hotel operator	38.35%
Hilton Worldwide Franchising LP	United Kingdom	Franchisor entity	38.35%
Comfort Hotels International Limited	United Kingdom	Dormant	38.35%
Adda Properties Limited	United Kingdom	Hotel proprietor	38.35%
Hilton International Australia Holding Pty Limited	Australia	Investment holding company	38.35%
Hilton Worldwide Manage Branchco Limited	United Kingdom	Investment holding company	38.35%
Hilton International Malaysia Sdn Bhd	Malaysia	Hotel manager	38.35%
Hilton Worldwide Holding 1 Limited	United Kingdom	Investment holding company	38.35%
Comfort Hotels Limited	United Kingdom	Investment holding company	38.35%
Hotel Maatschappij Schiphol BV	Netherlands	Hotel operator	38.35%
Hilton Worldwide International Myanmar Company Limited	Myanmar	Hotel manager	38.35%
Adda Hotels	United Kingdom	Hotel operator	38.35%
International Brand Hospitality Austria GmbH	Austria	Hotel operator	38.35%
International Brand Hospitality GmbH (Germany)	Germany	Hotel operator	38.35%
Hilton Copenhagen ApS	Denmark	Hotel manager	38.35%
Maple Hotels Management Company Limited	United Kingdom	Hotel manager	38.35%
Puckrup Hall Hotel Limited	United Kingdom	Hotel operator	38.35%
Hilton Worldwide Limited	United Kingdom	Investment holding company	38.35%
HIC Holdings BV	Netherlands	Investment holding company	38.35%
HLT London Manage Limited	United Kingdom	Hotel manager	38.35%
HLT Aro Manage Limited	United Kingdom	Hotel manager	38.35%

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

Hilton UK Manage Limited	United Kingdom	Hotel manager	38.35%
HLT Stakis Operator Limited	United Kingdom	Hotel operator	38.35%
HLT Owned Mezz V-A Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-B Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-C Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-D Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-E Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-F Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-G Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-H Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-I Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-J Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz V-K Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-A Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-B Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-C Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-D Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-E Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-F Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-G Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-H Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-I Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-J Limited	United Kingdom	Investment holding company	38.35%
HLT Owned Mezz IX-K Limited	United Kingdom	Investment holding company	38.35%
HLT Managed Mezz XI-A GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-B GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-C GmbH	Germany	Investment holding company	38.35%

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

HLT Managed Mezz XI-D GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-E GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-F GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-G GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-H GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-I GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-J GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz XI-K GmbH	Germany	Investment holding company	38.35%
HLT Managed Mezz VI-A LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-B LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-C LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-D LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-E LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-F LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-G LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-H LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-I LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-J LLC	United States	Investment holding company	38.35%
HLT Managed Mezz VI-K LLC	United States	Investment holding company	38.35%
HLT Operating Mezz III-K Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz V-K Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-A Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-B Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-C Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-D Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-E Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-F Limited	United Kingdom	Investment holding company	38.35%

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

HLT Operating Mezz VII-G Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-H Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-I Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-J Limited	United Kingdom	Investment holding company	38.35%
HLT Operating Mezz VII-K Limited	United Kingdom	Investment holding company	38.35%
HLT Operating VII-A Borrower GmbH	Germany	Investment holding company	38.35%
HLT Owned IX Holding Limited	United Kingdom	Investment holding company	38.35%
HLT Owned IX-A Holding Limited	United Kingdom	Investment holding company	38.35%
HLT Stakis IP Limited	United Kingdom	IP owner	38.35%
Hilton UK Corporate Director Limited	United Kingdom	Dormant	38.35%
HLT Managed XI-A Borrower GmbH	Germany	Investment holding company	38.35%
HLT Owned V Holding Limited	United Kingdom	Investment holding company	38.35%
HLT Owned V-A Holding Limited	United Kingdom	Investment holding company	38.35%
HLT Brazil LLC	United States	Investment holding company	38.35%
HLT Secretary Limited	United Kingdom	Investment holding company	38.35%
HLT Managed VI Holding LLC	United States	Investment holding company	38.35%
Hotel Corporation of Europe LLC	United States	Hotel manager	38.35%
Hilton International Canada CRA ULC (HC ULC)	Canada	Dormant	38.35%
Hapeville Investors LLC	United States	Dormant	38.35%
Servicios y Recursos Administrativos Hoteleros S. de R.L. de C.V.	Mexico	Hotel manager	38.35%
Operadora de Hoteles Loreto, S. de R.L. de C.V.	Mexico	Hotel manager	38.35%
HLT Mexico LLC	United States	Investment holding company	38.35%
HLT Managed XII-A Holding LLC	United States	Investment holding company	38.35%
Hilton International Manage LLC	United States	Investment holding company	38.35%
HLT Waldorf Astoria International Manage LLC	United States	Investment holding company	38.35%
Hilton Internacional de Venezuela CA	Venezuela	Hotel manager	38.35%
Hilton Russia LLC	United States	Hotel manager	38.35%
HLT International Manage LLC	United States	Hotel manager	38.35%
PT Hilton International Manage Indonesia	Indonesia	Hotel manager	38.35%
Nippon Hilton Co Limited (JV)	Japan	Hotel operator	26.37%
Ankara Enternasyonel Otelcilik AS	Turkey	Hotel operator	3.85%
Izmir Hilton Enternasyonal Otelcilik AS	Turkey	Hotel operator	38.35%
Mersin Hilton Enternasyonal Otelcilik AS	Turkey	Hotel operator	38.35%

# Hilton HHC Limited

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 December 2021

### 9. INVESTMENTS - continued

Adana Hilton Enternasyonal Otelcilik Limited Sirketi	Turkey	Hotel operator	38.35%
Istanbul Park Hilton Enternasyonal Otelcilik Limited Sirketi	Turkey	Hotel operator	38.35%
Hilton International Wien GmbH	Austria	Hotel operator	38.35%
Hilton Hotel Service Co Limited	Japan	Hotel manager	26.85%
Hilton Munich Airport Hotel Manage GmbH	Germany	Catering operator	38.35%
Hilton International Vermögensverwaltung GmbH	Germany	Investment holding company	38.35%
Societe de Developpement Hotel Pointe des Blagueurs B.V. (JV)	Netherlands	Dormant	9.59%
ATM Hotels Pty Limited	Australia	Hotel business nameowner	38.35%
Morning Light Co Limited (JV)	Mauritius	Hotel manager	7.47%
HI Investment (Colombia) EU	Colombia	Hotel manager	38.35%
Vista Real Estate Management Company (JV)	Egypt	Dormant	21.09%
Hilton Egypt Trading Company	Egypt	Alcohol license holder	38.35%
Hilton International Jamaica Limited	Jamaica	Hotel operator	38.35%
Hilton International Holdings LLC	United States	Investment holding company	38.35%
Hilton International Management LLC	United States	Investment holding company	38.35%
Doubletree International Franchise LLC	United States	Franchisor entity	38.35%
HLT Managed VI-A Borrower LLC	United States	Investment holding company	38.35%
HLT Managed VI-A Holding LLC	United States	Investment holding company	38.35%
HLT Owned VI-A Holding LLC	United States	Investment holding company	38.35%
Hilton International LLC	United States	Investment holding company	38.35%
Hilton Worldwide Domestic FS Treasury LLC	United States	Finance company	38.35%
Hilton Brazil Opercoes E Participacoes Ltda	Brazil	Non trading	38.35%
Hilmex Holdings S.de.R.L. de CV	Mexico	Non trading	38.35%
Conrad International Management Services (Singapore) PTE	Singapore	Non trading	38.35%
Hilton International Asia Pacific Pte Ltd	Singapore	Non trading	38.35%
Hilton Worldwide International Puerto Rico LLC	Puerto Rico	Hotel operator	38.35%
Hilton International Manage (Maldives) PVT Ltd	Maldives	Hotel manager	38.35%
Hilton Hotels (Ireland) Ltd	Ireland	Hotel operator	38.35%
Conrad Osaka Godo Kaisha	Japan	Hotel operator	38.35%
Hilton Worldwide International do Brasil Ltda	Brazil	Hotel manager	38.35%
Hilton Worldwide International Japan Godo-Kaisha	Japan	Hotel operator	38.35%
Hilton Worldwide International Singapore Pte. Ltd	Singapore	Hotel manager	38.35%
HLT English Operator Ltd	England	Hotel operator	38.35%
PT. Conrad Management Indonesia	Indonesia	Hotel manager	38.35%
Hilton International Franchisor LLC	United States	Franchisor entity	38.35%
HLT International Existing Franchise Holding LLC	United States	Franchisor entity	38.35%
HIC Racing Corporation	United States	Dormant	38.35%
HIC Gaming California Inc	United States	Dormant	38.35%
HIC San Pablo Limited Inc	United States	Dormant	38.35%

# Hilton HHC Limited

## NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 December 2021

<b>9. INVESTMENTS - continued</b>			
HIC San Pablo L.P.	United States	Dormant	38.35%
	United		
Splendid Property Company Limited	Kingdom	Hotel operator	38.35%
Izmir Enternasyonel Otelcilik Anonim Sirketi	Turkey	Hotel operator	38.35%
	United		
Hilton Worldwide FS Treasury Limited	Kingdom	Finance company	38.35%
Hilton International Trocadero	France	Hotel operator	38.35%
Hilton Worldwide International Luxembourg Holding S.A.R.L	Luxembourg	Non trading	38.35%
		Investment holding	
Admiral Investments Pty Limited	Australia	company	38.35%
		Investment holding	
HLT Owned VII Holding LLC	United States	company	38.35%
		Investment holding	
HLT Owned Mezz VII-A-K LLC	United States	company	38.35%
		Investment holding	
HLT Owned VII-A Holding LLC	United States	company	38.35%
Admiral I PTY Limited	Australia	Hotel operator	38.35%
Admiral II PTY Limited	Australia	Hotel operator	38.35%
Admiral III PTY Limited	Australia	Hotel operator	38.35%
	United	Investment holding	
Hilton Worldwide Holding 2 Limited	Kingdom	company	38.35%
	United	Investment holding	
Hilton UK Hotels Limited	Kingdom	company	38.35%
	United		
Hilton Finance (UK) Limited	Kingdom	Finance company	38.35%
	United		
HIC Treasury Limited	Kingdom	Finance company	38.35%
	United		
MC Treasury Limited	Kingdom	Finance company	38.35%
Hilton International Co (Belgium) SPRL/BVBA	Belgium	Hotel manager	38.35%
Inhil Co. Inc.	United States	Dormant	38.35%
		Investment holding	
H Alliance Inc	United States	company	38.35%
		Administration of Hiltons	
Hilton Reservation Worldwide LLC	United States	reservation system	19.175%
		Administration of Hiltons	
Hilton Honors Worldwide LLC	United States	guest loyalty programme	19.271%
HI US Finance LLC	United States	Finance company	38.35%
		Investment holding	
Hilton International (Moscow) LLC	United States	company	38.35%
Hilton International New Zealand Limited	New Zealand	Non trading	38.35%
Hilton Hotels Management India Private Limited	India	Hotel manager	38.35%
Hilton International (Gaborone) (Proprietary) Limited	Botswana	Hotel Manager	38.35%
Hilton Worldwide Manage Ghana Limited	Ghana	Hotel operator	38.35%
		Investment holding	
Hilton International Australia Pty Limited	Australia	company	38.35%

Consolidated financial statements have not been prepared as the company is consolidated into the financial statements of a larger group, for which the consolidated financial statements are publicly available, as disclosed in the below note "Parent undertaking, controlling party and consolidating entity".

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**9. INVESTMENTS - continued**

In the opinion of the directors the aggregate value of the investment in subsidiary and joint venture undertakings is not less than the amounts at which they are stated in these financial statements.

**10. DEBTORS**

	2021 £	2020 £
Amounts falling due within one year:		
Amounts owed by group undertakings	<u>12,322,462</u>	<u>19,969,881</u>
Amounts falling due after more than one year:		
Deferred tax asset	<u>-</u>	<u>1,503,130</u>
Aggregate amounts	<u>12,322,462</u>	<u>21,473,011</u>

Amounts owed by group undertakings are included in amounts due within one year where there are no specified repayment terms. Amounts owed by group undertakings are technically repayable on demand and hence are included in amounts due within one year. The loans bear interest at SONIA, or another applicable market rate, plus a margin.

**11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021 £	2020 £
Amounts owed to group undertakings	5,595,131	5,579,359
Social security and other taxes	-	7,149
	<u>5,595,131</u>	<u>5,586,508</u>

Amounts owed to group undertakings are included in amounts due within one year where there are no specified repayment terms and there is no fixed repayment schedule in place. While amounts owed to group undertakings are technically repayable on demand, and hence are included in amounts due within one year, the directors are of the opinion (as a result of their group role in relation to the group undertakings amounts are owed to) that in the ordinary course of business, repayment within such a timescale would not be required. The loans bear interest at SONIA, or another applicable market rate, plus a margin.

**12. PROVISIONS FOR LIABILITIES**

	2021 £	
Deferred tax	<u>842,343</u>	
		Deferred tax £
Balance at 1 January 2021		(1,503,130)
Charge to Statement of Profit or Loss and Other Comprehensive Income during year		<u>2,345,473</u>
Balance at 31 December 2021		<u>842,343</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**12. PROVISIONS FOR LIABILITIES - continued**

Deferred tax assets and liabilities are netted down where they relate to income taxes receivable from and payable to the same taxation authority.

The net deferred tax liability of £842,343 is expected to be recovered and settled after more than one year and relates to the surplus on the defined benefit pension scheme less management expenses.

At 31 December 2021, the company had temporary differences amounting to nil (2020: assets of £41,074,000) in respect of which no deferred tax assets/liabilities were recognised.

**13. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2021 £	2020 £
1,680,500,001	Ordinary Shares	£0.01	16,805,002	16,805,002

**14. RESERVES**

	Retained earnings £	Share premium £	Totals £
At 1 January 2021	1,505,834,876	46,197	1,505,881,073
Profit for the year	7,436,809	-	7,436,809
Remeasurement of defined benefit pension plan	34,923,676	-	34,923,676
At 31 December 2021	1,548,195,361	46,197	1,548,241,558

**15. EMPLOYEE BENEFIT OBLIGATIONS**

The company operates a funded pension plan which was closed to new entrants on 1 March 2012 and closed to future accrual on 30 November 2013. The plan provides benefits based on the members' completed pensionable service up to closure and their final pensionable pay. The assets of the plan are held separately to the company in a trustee-administered fund.

The funding policy is for the plan to hold assets equal to the present value of the benefits due from the plan, based on projected salaries and a set of assumptions used for funding the plan, which are agreed between the company and the trustee of the plan. The funding assumptions differ from the assumptions used to calculate the figures for these accounts, and therefore produce different results. If there is a shortfall against this funding policy, then the company and trustee agree deficit contributions to meet this deficit over an agreed period. The 31 December 2015 valuation is ongoing, which may result in additional contributions being agreed. The next actuarial valuation of the plan is due with an effective date of 31 December 2018. In addition, the company pays an allowance for expenses to the plan.

The preliminary results of the formal actuarial valuation of the plan as at 31 December 2015 were updated to the accounting date by an independent qualified actuary in accordance with IAS19, allowing for contributions, benefit payments made, and changes in market conditions.



**NOTES TO THE FINANCIAL STATEMENTS - continued**  
for the year ended 31 December 2021

**15. EMPLOYEE BENEFIT OBLIGATIONS - continued**

The amounts recognised in the balance sheet are as follows:

	Defined benefit pension plans	
	2021	2020
	£	£
Present value of funded obligations	(363,079,000)	(397,696,000)
Fair value of plan assets	374,367,000	356,622,000
	<u>11,288,000</u>	<u>(41,074,000)</u>
Present value of unfunded obligations	-	-
	<u>11,288,000</u>	<u>(41,074,000)</u>
Surplus/(Deficit)	<u>11,288,000</u>	<u>(41,074,000)</u>
Net asset/(liability)	<u>11,288,000</u>	<u>(41,074,000)</u>

The amounts recognised in profit or loss are as follows:

	Defined benefit pension plans	
	2021	2020
	£	£
Current service cost	1,533,000	1,851,000
Net interest from net defined benefit asset/liability	401,000	532,000
Past service cost	-	130,000
	<u>1,934,000</u>	<u>2,513,000</u>
Actual return on plan assets	<u>3,497,000</u>	<u>5,473,000</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**15. EMPLOYEE BENEFIT OBLIGATIONS - continued**

Changes in the present value of the defined benefit obligation are as follows:

	Defined benefit pension plans	
	2021	2020
	£	£
Opening defined benefit obligation	397,696,000	339,924,000
Current service cost	1,533,000	1,851,000
Past service cost	-	130,000
Interest cost	3,898,000	6,005,000
Benefits paid	(16,050,000)	(11,148,000)
Remeasurements:		
Actuarial (gains)/losses from changes in demographic assumptions	(537,000)	1,389,000
Actuarial (gains)/losses from changes in financial assumptions	(23,576,000)	59,653,000
Actuarial (gains)/losses from experience on benefit obligation	115,000	(108,000)
	<u>363,079,000</u>	<u>397,696,000</u>

Changes in the fair value of scheme assets are as follows:

	Defined benefit pension plans	
	2021	2020
	£	£
Opening fair value of scheme assets	356,622,000	308,583,000
Contributions by employer	7,731,000	7,545,000
Assets actual return	3,497,000	5,473,000
Benefits paid	(16,050,000)	(11,148,000)
Return on plan assets (excluding interest income)	22,567,000	46,169,000
	<u>374,367,000</u>	<u>356,622,000</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**15. EMPLOYEE BENEFIT OBLIGATIONS - continued**

The amounts recognised in other comprehensive income are as follows:

	Defined benefit pension plans	
	2021 £	2020 £
Actuarial (gains)/losses from changes in demographic assumptions	537,000	(1,389,000)
Actuarial (gains)/losses from changes in financial assumptions	23,576,000	(59,653,000)
Actuarial (gains)/losses from experience on benefit obligation	(115,000)	108,000
Return on plan assets (excluding interest income)	22,567,000	46,169,000
	<u>46,565,000</u>	<u>(14,765,000)</u>

The major categories of scheme assets as a percentage of total scheme assets are as follows:

	Defined benefit pension plans	
	2021	2020
Bonds	31%	33%
Cash	2%	2%
Direct lending	11%	12%
Equities	17%	20%
Property	28%	21%
Corporate bonds	11%	12%
	<u>100%</u>	<u>100%</u>

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages):

	2021	2020
Discount rate (for DBO)	1.90%	1.30%
Future salary increases	2.60%	2.10%
Future pension increases	2.60%	2.10%
Discount rate (for interest)	1.70%	1.00%
Consumer price inflation	2.60%	2.10%
Retail price inflation	3.10%	2.70%

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**for the year ended 31 December 2021**

**15. EMPLOYEE BENEFIT OBLIGATIONS - continued**

Principal actuarial assumptions at the balance sheet date (expressed as years):

	2021	2020
Life expectancy of male/female aged 65 at accounting date	22/24	22/24
Life expectancy of male/female aged 65 in 20 years after the accounting date	23/25.2	23/25.1
Weighted average duration	17.2	17.2

Sensitivity of obligations to alternative assumptions:

	Increase 2021 £	Decrease 2021 £	Increase 2020 £	Decrease 2020 £
Discount rate:				
Effect on defined benefit obligation of a 0.5% change	(29,283,000)	32,018,000	(32,209,000)	35,236,000
Inflation:				
Effect on defined benefit obligation of a 0.5% change	14,494,000	(14,003,000)	15,915,000	(15,375,000)
Life expectancy				
Effect on defined benefit obligation of a 1 year change	14,507,000	(14,507,000)	15,866,000	(15,866,000)

**16. CAPITAL COMMITMENTS**

The company has not entered into any capital commitments contracted for but not provided in the financial statements at period end.

**17. PARENT UNDERTAKING, CONTROLLING PARTY AND CONSOLIDATING ENTITY**

The company's immediate parent undertaking is Hilton HIH Limited, an investment holding company registered in England.

The ultimate parent, the only undertaking for which group financial statements were prepared and into which the company is consolidated for 31 December 2021, was Hilton Worldwide Holdings Inc., a company incorporated in Delaware in the United States of America. These group financial statements are available from the company secretary, Hilton Worldwide Holdings Inc., 7930 Jones Branch Drive, McLean, Fairfax County, Virginia VA 22102-3302, United States of America.

**18. CONTINGENT LIABILITIES**

The company had jointly and severally guaranteed the value added tax liability of other companies within the same UK VAT group, which amounted to approximately £2.6m (2020: £2.7m) at 31 December 2021.