Registered number: 05664801 Charity number: 1114424

The Newcastle upon Tyne Royal Grammar School

(A company limited by guarantee)

Annual report

31 July 2020

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Reference and administrative details Year ended 31 July 2020

Governors

Mrs J Drummond, Co-opted Governor (Chairman from 2 December 2017)

Ms T Hartley, Co-opted Governor (Vice Chairman)

Dr J Berry, Co-opted Governor (appointed 15 October 2020) Mr P.A Campbell, Co-opted Governor (resigned 12 June 2020) Ms C D'Cruz, Co-opted Governor (resigned 12 June 2020) Mr I Evbuomwan, Co-opted Governor (resigned 12 June 2020)

Mr H Fell, Co-opted Governor Mr A Fletcher, Co-opted Governor Mrs S Green, Co-opted Governor Mrs A Gupta, Co-opted Governor

Prof S Hambleton, Nominated by the University of Newcastle Prof M Hannifa, Nominated by the University of Newcastle

Mr A Lamb, Co-opted Governor

Mr N McMinn, Co-opted Governor (appointed 24 April 2020)

Miss S Milligan, Co-opted Governor Mr A Murphy, Co-opted Governor

Mrs C Murphy, Co-opted Governor (resigned 12 June 2020)

Mr M Robinson, Co-opted Governer (appointed 15 October 2020)

Mr I Simpson, Co-opted Governor Ms C Stonehouse, Co-opted Governor

Cllr T Thorne, Nominated by Northumberland County Council Prof J Turner, Co-opted Governor (resigned 8 January 2020)

Mrs S Woodroffe, Co-opted Governor

Company registered

number

05664801

Charity registered

number

1114424

Registered office

Eskdale Terrace Newcastle upon Tyne

NE2 4DX

Company secretary

J Blott

Headmaster

Mr G Stanford

Independent auditor

UNW LLP

Chartered Accountants

Citygate

St. James' Boulevard Newcastle upon Tyne

NE1 4JE

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Reference and administrative details (continued) Year ended 31 July 2020

Bankers

Barclays Bank plc PO Box 379 71 Grey Street Newcastle upon Tyne

NE99 1JA

NatWest 2nd Floor

1 Trinity Gardens Broad Chare

Newcastle upon Tyne

NE1 2HF

Investment advisors

Brewin Dolphin Limited

Time Central Gallowgate

Newcastle upon Tyne

NE1 4SR

CCLA

Senator House

85 Queen Victoria Street

London EC4V 4ET

Insurance broker

Zurich Municipal Zurich House 2 Gladiator Way Farnborough GU14 6GB

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Trustees' report Year ended 31 July 2020

The Governors present their annual report together with the audited financial statements for the year 1st August 2019 to 31st July 2020. The annual report serves the purposes of both a trustees' report and a directors' report under company law. The trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Charitable objectives

The charitable objectives of the Newcastle Royal Grammar School (RGS) are set out in the School's Memorandum of Association as follows and state that we are established for public benefit to deliver:

- The education of children and young persons in the North East of England;
- To provide facilities in the interests of social welfare for the education, recreation or other leisure facilities (including but not limited to the arts) of the public at large with a view to improving the conditions of life in Newcastle upon Tyne and the North East of England.

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The School has a very clear vison as to what it wishes to achieve and the purposes for which it was established:-

- We believe that by inspiring and nurturing hearts and minds, we can give those around us the freedom to create and shape their own future.
- A future that is built on our sense of history and belonging in the city but is fueled by an ambition to succeed and evolve.
- A place where freedom of expression, ideas and beliefs can be shared, exchanged and grow openly in our happy environment.
- An environment where we look out for each other and treat everyone with care and respect, within and beyond our community.
- A spirit to challenge, inspire and stretch the minds of everyone here so we feel free to explore, free to think, free to try, free to dream of possibilities and free to be ourselves.
- With hard work, courage and belief in each other, together we have the freedom to make the future our own.

We do this through our purpose and our values which guide everything we do, giving those around us the freedom to create their future.

Much has been achieved in an exceptional year where every member of our community has been impacted by the Covid-19 pandemic. Our Vision has been pivotal in how we have approached these challenges with a strong focus on the well being of our students and staff and we have continued to ensure that the RGS is an "environment where we look out for each other and treat everyone with care and respect, within and beyond our community."

Using this Vision, the School has identified 4 key purposes and values which are applied practically on a daily basis:

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Trustees' report (continued) Year ended 31 July 2020

- 1. To provide a sense of belonging
- 2. To instil a love for learning
- 3. To encourage a belief in each other
- 4. To promote an ambition to succeed

Activities for achieving objectives

The Governors of the RGS review the performance of the school through the four key values as established in the School's Vision Statement. This better reflects the aims and priorities of the school to help nurture and develop each and every member of the community.

1. Sense of Belonging

Care and respect for each other lies at the heart of the Royal Grammar School, and therefore pastoral care support for each individual remains central to its work.

The School continues to invest in wellbeing and mental health, and this area is seen as an essential part of meeting our vision. The Deputy Head Pastoral has a team which includes dedicated counsellors along with a full-time Assistant Head Pastoral in the Junior School, a School Doctor and nurses. All staff and governors have received training in the safeguarding of children and the topic has also been a focus amongst the pupils. This is crucial in ensuring the school can support the individual needs of the members of the community as far as it can.

The School has strong links with the local and regional communities and is very aware of its role in providing public benefit above and beyond its significant bursary and accessibility provision. This year the new role of Director for Community Partnership and Outreach has been a focus for leading and co-ordinating the school's interactions with other maintained schools and businesses.

The school is blessed with very good facilities and the new building housing the library, assembly space, art block, maths classrooms and new pastoral suite was completed in time to open for the new academic year in September 2019. These facilities have provided a new impetus to the school's work both with our own students as increase our ability to host other groups and events. The refurbishment programme for the Sixth Form and old library to create an enlarged and enhanced Sixth Form Centre was opened in January 2020. It has provided the Sixth Form students with an enhanced space for both studying and social activity. The school continues to expand the use of its facilities by other community users including schools, clubs and societies with the Sports Centre and Performing Arts Centre particularly well used. Unfortunately, the Covid-19 lockdown in March halted all external use of the school facilities through to the end of August 2020 and this remains under review with the School acting in accordance with guidance set out by the Government. The RGS isstrongly committed to supporting the wider education community of the city and North East Region and is engaged in projects with other regional schools. We strive to help recruit and support new entrants to the profession by working closely with local GTP/SCITT providers.

Staff are involved in the community in many ways ranging from being governors and trustees at state schools in the region to teaching and lecturing at other institutions.

The Governing Board and the School take their place and sense of belonging in the community very seriously.

2. Love for Learning

The School prides itself on nurturing academic promise and doing its best to instil a real love for learning and not simply teaching 'to the test'. To that end, the school thinks carefully about its approaches to learning and teaching and encourages staff to develop original and innovative approaches.

The RGS culture is that if students can enjoy their lessons and learning, then it follows that they will do better. Although examination results are certainly not the only measure, they remain an important benchmark and the school is rightly proud of the academic results achieved by its students this year in spite of the significant changes in the assessment of both GSCEs and A Levels by the examination boards.

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Trustees' report (continued) Year ended 31 July 2020

Love of learning goes beyond examinations and encompasses a wide variety of, and mass participation in, extracurricular societies and competitions, and the school encourages and supports student involvement in regional and national competitions.

3. Belief in Each Other

The RGS culture seeks to actively appreciate and celebrate each other's skills and talents.

The opportunities the school provides are extremely wide-ranging and this hopefully allows everyone to try new things and find their passion. It is also an opportunity for us to appreciate and celebrate each other's skills and talents. Having a range of outlets for interests is also an important part of the school's approach to well-being and helping students and staff develop a healthy balance of activities.

The Junior School provides a very wide range of activities to help students explore new things and find themselves, including camps, expeditions and musicals, which has allowed so many students an opportunity to perform, work together and develop new and life-long skills.

The Senior School's dance, drama and music all provide many chances for students to perform and participate at all levels including producing a major production each year with a large cast and crew.

The school has an excellent reputation as a debating school and the teamwork involved is a real demonstration of what we strive to achieve.___

The range and breadth of sporting opportunity is an important feature of the school, not just for the excellence of its first teams and sports, but crucially for opportunities for wider participation. The school continues to broaden the provision it has to encourage everyone to be active, to have a healthier lifestyle and find things that they can continue with for life.

Fostering a strong sense of teamwork, mutual trust and reliance are central to the Combined Cadet Force (CCF) and Duke of Edinburgh (D of E) Award which operate in the Senior School. The CCF has expanded this year to include an RAF section to complement the existing Army and Royal Navy sections.

Everyone has their own particular interests and skills and the House System is very good at allowing these to be used and acknowledged in a community setting.

4. Ambition to Succeed

The RGS seeks to foster, throughout its student and staff community, an ambition to succeed and discover new ways to move forward.

This longer term vision for RGS that came from the strategic review instigated by Governing Board in 2017/18 has been reinforced and is being built into the culture of the School.

The Governing Board has seen significant change over the year. Towards the end of the year, five long serving Governors stood down and two new Governors were appointed to strengthen the board's expertise in primary education and finance. The Governing Board regularly reviews the mix of skills, experience and diversity in the Governors that are essential to deliver the School's vision.

Success is not just about numbers and grades and the School is very aware of the pressures that an obsession with grades can create for its students

In order to encourage the whole community to strive to succeed the school completed a review of its curriculum and reporting systems. More emphasis has been placed upon the importance and power of the conversations around reporting, rather than simpler number and letter grading systems. The aim is to encourage and nurture our students into being ambitious for themselves but in a sensible and controlled way. The School curriculum is designed to not only produce academic excellence but also to have the breadth to create confident, independent

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Trustees' report (continued) Year ended 31 July 2020

and resilient learners who are ready the face the world outside school.

Main activities undertaken to further the charity's purposes for the public benefit

The School is dedicated to providing education to children in the North East of England. The School was founded in the Sixteenth Century in order to provide education in Newcastle and continuing our role in the community of the city and the North East is a key aspect of what we do. In particular we are committed to providing a first-class education to boys and girls in the city and wish to be as inclusive as possible. To this end the Governors are fully committed to funding bursaries from voluntary income as much as possible. The RGS is committed to increasing access to the opportunities it provides for bright boys and girls from those families whose means would not allow them to afford school fees.

The aim is to increase the number of bursaries in a sustainable manner. In the school year 2019/20, 76 students were in receipt of bursaries, to a value of £968,947 all funded through voluntary donations. The average level of fee help during the year was 93% of fees, indicating that the majority came from homes with low family incomes. Sixty students received bursaries of between 90% to 100% of school fees. RGS bursaries are strictly meanstested and parents of bursary holders contribute on a sliding scale according to their family income. The school's Bursary Outreach Officer makes home visits before recommending the award of bursaries. The school saw a significant increase in bursary applications, which is encouraging, and shows that more and more people are aware of the opportunity. Looking ahead, the School is committed to extending this further. The role of the Bursary Outreach Officer is being extended to provide not just a link with bursary applicants but to also support them throughout their time in the school which will be in addition to the normal pastoral support provided to all students.

The voluntary funding to support bursaries is generated by the Development Office and interest on charitable funds held in the RGS Educational Trust; income will always fluctuate year on year. In the FY19/20 the climate for fundraising has been severely impacted by Covid-19 and although the funds raised this year have not been as high as expected there have been notable successes and overall the Bursary Campaign has raised a total income of £353k. Looking ahead, the School continues to be committed to sustainably increasing the number of bursaries, allowing greater access for boys and girls from those families whose means would not allow them to afford school fees, This will both transform the lives of the families in receipt of a bursary, and adds value to the diverse social mix of the school. The Old Novocastrians Association produces a magazine that reaches a large number of former students who provide a significant contribution to bursaries and this year the two editions focused on sport and the creative arts at the RGS.

The School has strong links with the local and regional communities and is very aware of its role in providing public benefit above and beyond its significant bursary and accessibility provision. One of the most important ways in which the school community reaches far and wide is through its charitable work.

Every year the students and staff vote to support local charities which this year were The People's Kitchen and St Oswald's Hospice. We also supported the Lord Mayor's nominated charity, Mental Health Concern. In addition, the School supported Children in Need and Sports Relief. In total, over £15,000 was raised.

A significant number of our Sixth Formers volunteered on a weekly basis to work in eight primary schools in our local community. In particular, they listened to children read and over time they were able to build good relationships and act as positive role models. Many other RGS students volunteered and worked with a range of other charities in the city and region and a further 128 students performed voluntary work as part of their D of E Silver or Gold Awards.

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Trustees' report (continued) Year ended 31 July 2020

STRATEGIC REPORT

Achievements and performance

Review of activities

Sense of belonging

"Proud of our heritage, we have a deep sense of belonging. Our school community reaches far and wide. With an open mind and with care and respect for those around us, we inspire collaboration, forging connections that last a lifetime."

The role of the school in the community of the city and the North East continues to be a key priority for the school. The Governors are very conscious of the position the school has in the life of the local community and the region and other stakeholders including the school's staff, parents, and suppliers. The school strives to ensure that the decisions it makes are consistent with the charitable objectives of the school and are to the benefit of the students and all stakeholders. We seek to use local suppliers where possible and to maintain the school's reputation as a fair and supportive customer.

The School has strong links with the local and regional communities and is very aware of its role in providing public benefit above and beyond its significant bursary and accessibility provision. We are very proud to be part of that community and the work of the Development Team and the Director of Community Partnerships & Outreach have been pursuing opportunities to extend the projects that we run with other schools and businesses locally, and to enhance the quality of the work that we do in those areas. The school secured funding from the Reece Foundation to enable the school to send maths and physics teachers into local schools to support their learning programmes. The school is committed to making a very positive impact to the region.

Examples of the work that we have done over the last year include provision of educational opportunities like: Author Visits, which local primary schools enjoy attending with our Junior School, and Ancient History Education Days, allowing students from around the region access to exciting new learning that is not normally available to them. The school has embarked upon two partnerships with Digital Schoolhouse and

LEGO Education. Our work with Digital Schoolhouse has seen us offer primary computing workshops to schools in the region with over 300 students visiting the school to participate in cryptography and game-creation workshops that were extremely well received. We are also able to support local schools by offering robotics loan kits that were very kindly funded by the Reece Foundation.

During the Covid-19 pandemic the school provided care for children of key workers in school when their parents would not have been able to provide this at home, including throughout the Easter holidays and summer half term, with staff giving their time voluntarily to supervise and support. In addition, during lockdown a number of students and staff from the Engineering, Design and Technology Department helped produce PPE for the NHS using their own, or the schools, 3D-printers and equipment. The school was very pleased to see the efforts of one of our students recognised with an award of the British Empire Medal in the recent honours list for his work.

The School is committed to providing first-class well-being and mental health support for its staff and students, and is also committed to sharing the resources and expertise widely, and we have been proud to continue to work closely with Schools North East in the delivery and development of region wide initiatives over the last year.

We are indebted to a broad range of donors for their support and are especially grateful to the parents of existing and former RGS students, and Old Novocastrians, who have seen first-hand how the bursary programme changes lives, who have personally supported this important element of RGS's work. During the Covid-19 crisis parents and former students have donated over £50k to a hardship fund that has been able to support many parents, particularly those of bursary students, who were in difficult circumstances due to the lockdown.

RGS has the benefit of outstanding facilities and the most recent phase of our modernisation programme (XL3), that consisted of a new library, an additional assembly space, a new art block, a new pastoral suite, a new Sixth Form centre and new Maths, Science, Design Technology and Computer Science classrooms has been completed with the new building open for the new academic year in September and the enhanced Sixth Form

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Trustees' report (continued) Year ended 31 July 2020

Centre opening in January 2020.

Until the Covid-19 lockdown was imposed in March 2020, the Miller Theatre was used by many external organisations, which this year this have included Newcastle University Gilbert & Sullivan Society, Newcastle and Northumbria Society, ABCD Conducting course, various auditions, the Dental Hygiene & Therapy UK conference and the Salvation Army Creative Arts Day.

The School also hosts teacher training programmes, academic events, sporting competitions, performing arts shows and other inter-school competitions like public speaking / debating. These are all open to visitors from around the region and nationally. The excellent sports facilities are also regularly used by local Rugby, Hockey, Cricket and Swimming clubs and this year it was also used by the England Rugby team ahead of the Autumn International Series.

2. Love for learning

"In a happy environment where people can be themselves, we teach and learn in diverse and surprisingly different ways. By exploring our passions, we have the freedom to bring specialist knowledge to life, supporting creativity, encouraging self-expression and truly nurturing academic promise."

The RGS firmly believes that happy students will do their best in all areas, not least in their enjoyment of their lessons and learning. Although examination results are certainly not the only measure, they remain an important benchmark and although the assessment and awarding of examination results this year was severely affected by the Covid-19 lockdown, which meant that examination grades were award on Centre Assessed Grades rather than public examinations, the school is rightly proud of the academic results achieved by its students this year. At GCSE, we have seen, once again, a really impressive set of results from Year 11 students. In total, the students achieved 44% of grades at grade 9, 26.1% at grade 8 and 18.2% at grade 7. In total, 88.3% of grades were at grade 7 or better. There were 16 students who achieved straight 9s across their subjects, with 11 of these securing 11 GCSEs at grade 9.

Finally, at A-Level, our students also produced a superb set of results with over 35.3% of all grades coming out at A*, 69.1% at A*or A and over 90% at A* to B. A staggering 39% (65) students achieved all A* and As. 14 of these students gained a full set of A*s. In particular, we are immensely proud of the 15 means-tested bursary holders, who this year collectively secured 49 A Levels across 17 different subjects. Five of these students secured all A*-As, with one securing four A*s. There were 13 students who achieved all A* grades in their A-Levels with a further 52 achieving all A* or A grades. Twenty students obtained places at either Oxford or Cambridge.

Learning at the school extends beyond examinations and normal lessons; the usual participation in visits and trips was severely curtailed this year due to the Covid-19 travel restrictions however trips were possible to China to explore the culture, Gandia in Spain for rock climbing, and history trips to Berlin and the Flanders battlefields. Students also regularly take part, and are hugely successful, in national competitions, e.g. a finalist in the British Brain Bee, a British Neuroscience Olympiad for teenagers; in the University Challenge – Classics Quiz, the junior category was won by a team of Year 9 students, the intermediate category was won by Year 10 students and, in the senior category, RGS teams were placed first and second; and a significant number of Gold certificates achieved in the very challenging Biology, Chemistry, Physics, Linguistics and Mathematics Olympiad competitions.

Students' passion and commitment to their wider learning has also led to considerable other successes at national level. For example, one student was on the U18 shortlist of the 10th annual Scottish Nature Photography Awards and the Royal Horticultural Society (RHS) Photographic Competition. In the F1 in Schools Competition one the two RGS teams won the Nissan Team Spirit Award and were also awarded a Bronze CREST award and the Young Enterprise Competition. Music examinations this year were able to take place with special measures introduced and students did exceptionally well with half achieving Distinctions (10) or Merits (20) in the Associated Board of Royal Schools of Music (ABRSM) examinations.

"There are no limits to what we can achieve when we work hard, support and look out for each other. Through a

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Trustees' report (continued) Year ended 31 July 2020

shared belief, we appreciate and celebrate everyone's achievements. With well-being at the heart of everything we do, our warm and caring culture helps nurture confidence and develop all of the skills needed for a successful and happy life."

Supporting each other and working closely together is a major factor in the success of the school and its students, and the residential trip run for Year 5 children to Robinwood was able to go ahead in November as was the Year 4 trip to Patterdale demonstrate the wonderful spirit of togetherness that the students and staff enjoy and celebrate. It was unfortunate that the Year 7 trip to Lakeside had to be cancelled.

This is also very much evident through the regular performing arts events that the school runs e.g. productions of Chicago and A Christmas Carol. The school continued its excellent reputation in debating competitions across the country with two teams each reaching the finals of the British Parliamentary school-level debate Competition and the Oxford Schools Debating Competition. Team spirit and support is also evident, of course, through the vast array of sporting events that the students participate in and notable successes this year include: the Junior School swimming team were crowned HMC Champions winning six out of the available eight categories; U13s won the Birkdale 9-a-side Football Festival; the girls hockey team reached the final of the U18 Investec England Hockey Tier 2 National Schools Championship and the U19 Smile Independent Schools Hockey Cup; U18 and U16 girls' hockey teams both reached the national indoor finals; meanwhile, the senior netball squad reached the National Netball Finals, . In rugby one student represented England U18, one at U17 and one was a Scotland U18 trialist whilst another played for Durham Jets in ladies cricket.

Health and well-being are also a regular feature in our curriculum provision, but this is also backed by a determination to support this in practical terms by encouraging the students to be healthy and active. This is also a major factor for instilling the confidence and self-belief in the children to allow them to be so successful.

The school has a very active House system which encourages the vast majority of students to play their part in supporting the many inter-House events. Until the Covid-19 restrictions a wide range of activities and competitions were held including House Music, the Miller Cup for cross country running and House Drama. A new event, the House JAM, was a massive hit with our students and the wider community. There was also plenty of House sport with events in rugby, football, hockey, netball and duathlon. Even during lockdown a house art competition was held remotely. We believe that wider participation is as important as inspiring our elite performers, and the House system is a fantastic way of encouraging this: the range and breadth of opportunity is an important feature of the school.

Finally, activities and participation in the CCF, which has been expanded this year to include an RAF contingent, the D of E awards and the National Citizens Service give the students amazing opportunities to play their part in the wider community, but also to foster in them a strong sense of teamwork, mutual trust and reliance. The activities were curtailed after March due to the lockdown but the CCF still managed to undertake virtual training sessions.

3. Ambition to succeed

"Excellence and success are built on our freedom to explore, courage to innovate and spirit to push boundaries both in and outside the classroom. We don't stand still, challenging, provoking and stretching minds to help our students evolve new ways of thinking and discover future opportunities."

Teachers at RGS are ambitious in their teaching practice, encouraging the students to develop the higher order thinking skills, initiative and independence that leads to positive success. We pride ourselves in challenging the students to think, as well as to learn, something that encourages in them the resilience to manage the difficulties that they regularly face in and out of the classroom.

Supporting and promoting their longer-term ambitions, we put significant time in to giving students access and information about careers / university opportunities via presentations, visiting speakers and trips; something which very much encourages them to aim high for the future.

Individuals also pursue their own interests alongside commitments to school, and notable successes include

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Trustees' report (continued) Year ended 31 July 2020

national honours in Photography, Public Speaking, Music, Chess, and, of course, in Sport, e.g. Gymnastics, Fencing, Biathlon, and Trampolining (as well as in the traditional school sports).

Within the organisation, the School Governing Board seeks to encourage the very highest standards for the school, and the ambitious Development Plan (detailed later in this report) demonstrates the school's commitment to this aim. The Board has continued to be strengthened with the appointment of two Governors with experience in primary education and business and finance. Most importantly, however, this focus is not just inwards on the needs of our students and staff, but also sets out our commitment to playing a leading role in supporting the local and regional community.

Statement by the governors in performance of their statutory duties in accordance with s172(1) of the Companies Act 2006

The board of governors consider, both individually and collectively, that they have acted in the way they consider, in good faith, would be most likely to promote the success of the charitable company for the benefit of its members as a whole, having regard to the stakeholders and members set out in s172(1) (a-f) of the Act in the decisions taken during the year ended 31 July 2020.

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Trustees' report (continued) Year ended 31 July 2020

FINANCIAL REVIEW

Student numbers were above budget for the year and are anticipated to maintain a high level in 2020-21. Careful management of expenditure and cashflow led to an operating surplus of £226k. Full details of the school's financial performance are set out in other sections of these Accounts.

The School generated a surplus before gains on investment assets of £340,899 (2019: £521,156). Investment losses amounted to £115,105 (2019: gain of £40,328) resulting in a net surplus of £225,794 (2019: £561,484).

The School's subsidiary trading company, RGS Trading Limited, generated a deficit of £1,175 (2019: surplus of £8,139) which is included in the above figures.

The net current assets of the School excluding long-term liabilities total £2.1 million (2019: £3.5 million).

Principal risks and uncertainties

The main risk areas for the School are risks associated with the protection of the School's pupils, staff and assets. Procedures and systems to minimise these risks are regularly reviewed and updated. Within financial risks, liquidity risk is managed by a combination of loans to finance long term projects and overdraft facilities to deal with month on month fluctuations in cash flow. External financial pressures that are out of the control of the school such as major impacts on the national economy such as the current Covid-19 pandemic, increases to contribution rates for the Teacher's Pension Scheme, the removal of charitable relief and the possibility of VAT on school fees are carefully monitored and contingency plans drawn up to manage the risks.

The second half of this year has seen the school impacted by the Covid-19 pandemic which resulted in the school being closed on Government instruction and learning undertaken remotely. In addition, the pandemic has had a major impact on parents with increased concern around jobs and livelihoods which in turn caused uncertainty regarding future fee income. The school has engaged proactively with parents who have been affected and provided support where possible. Another major risk is the income from the Educational Trust for the support of existing bursaries due to the economic slowdown and resulting impact on donations, and income from investments and rental properties. In light of this uncertainty the school partook in the only government support scheme available to it, the Coronavirus Job Retention Scheme (CJRS). This support protected employees by underpinning the income that supports the bursary students as a result of the anticipated significant reduction in the Educational Trust investment returns and rental incomes.

Going concern

As set out above, the pandemic had an impact on the operations of the school in the latter part of the year. Pupil numbers at the start of the 2020/21 academic year are encouraging and are ahead of those originally forecast. Governors have carried out a detailed re-budgeting exercise, looking at the potential for a fall in pupil numbers or bad debts as the full economic impact of the pandemic takes effect. Action taken included participation in the CJRS scheme, taking out additional short term loan finance and the renegotiation of existing bank covenants during 2020, including a loan repayment holiday to April 2021. The School has considered a range of scenarios to help the ongoing assessment of risks and opportunities. The modelling considered the liquidity and positive cash position of the School. Given the above, after making appropriate enquiries, the Governors have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future.

Having due regard to these matters and after making appropriate enquiries, the Board have therefore continued to adopt the Going Concern basis in preparing these financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

Investment policy and performance

The trustees' investment powers are governed by the Trust Deed. The Governors have delegated the management of the investment portfolios to Brewin Dolphin Limited but appraise their performance at regular

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Trustees' report (continued) Year ended 31 July 2020

intervals; the Governors' policy is to maintain income to fund bursaries, while preserving the market value of the investments. During the year the Governors undertook a detailed review of the performance of Brewin Dolphin and decided to run a tender exercise for the management of the investment portfolio. After a rigorous selection process it was decided to appoint CCLA as the new managers of the investment portfolios. The process of transferring the investments from Brewin Dolphin was not completed until after the year end.

The total returns (capital growth with income received), for the year to 31 July 2020 were -8.3% (2019: 1.1%) on the Peter Taylor Fund, -11.4% (2019: -3.0%) on the J R Howarth Bequest Fund and 2.5% (2019: 9.4%) on the Storrow Scott Trust.

These compare with a total return for the Brewin Dolphin's Risk Category 6 of -2.9%.

Reserves policy and performance

The governors continue to take steps to review their reserves policy. Their intention is to continue to develop the School facilities whilst at the same time containing increases in tuition fees to a reasonable level.

Note 19 to the financial statements shows the assets and liabilities attributable to the various funds by type, describes the various funds and summarises the movements on each fund.

Unrestricted funds in total amounted to £35.1 million. Of this, designated bursary funds totalling £3.7 million have been set aside; the purpose of which is to provide fee assistance for pupils from lower income families who would not otherwise be able to attend the School. The fund is available for use to supplement the funds generated for bursaries by the activities of the bursary campaign as and when the school's cash availability allows. This year none of this fund has been used to support bursary students as fundraising activities have been sufficient to cover bursary requirements not directly funded by the Educational Trust.

Also within unrestricted funds are fixed assets totalling £47.1 million. Free reserves (i.e. those not tied up in fixed assets or designated by Governors) are in deficit at the year end by £15.8 million (2019: deficit of £14.4 million) due to loans of £18.9 million (2019: £14.3 million) which were taken out to fund building projects. Excluding the loans, available reserves amount to £3.1 million which the Governors consider to be adequate to meet the ongoing needs of the school at this time.

The Governors are satisfied with the reserves position of the School.

Principal funding

The School's day to day charitable activities are self-funding.

(A company limited by guarantee)

Trustees' report (continued) Year ended 31 July 2020

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The School was founded and endowed at the beginning of the sixteenth century by Thomas Horsley who was, more than once, the Lord Mayor of Newcastle upon Tyne. By virtue of a Charter granted in 1600 by Queen Elizabeth it became "The Free Grammar School of Queen Elizabeth in Newcastle upon Tyne". It subsequently assumed the title "The Newcastle upon Tyne Royal Grammar School". Prior to the 2006/07 year, the School was regulated by a 1909 Scheme made by the Board of Education under the Charitable Trust Acts 1853 to 1894 and a 1975 Scheme made by the Charity Commissioners with subsequent amendments. The membership of the Governing Body was subsequently amended by resolutions of the Governors dated 1 January 1997, 15 June 2012 and 28 February 2020.

On 1 August 2006, the assets, liabilities and undertaking of the School were transferred to a charitable company (company number 5664801) and its associated Property Trust pursuant to a Charity Commission scheme sealed on 12 July 2006. At the same time the Company was appointed sole corporate trustee of the Property Trust (The Newcastle Upon Tyne Royal Grammar School Property Trust) within which the permanent endowment is held.

By a linking direction made by the Charity Commission on 12 July 2006 the Company and Property Trust are linked for registration and accounting purposes. The Company's charity registration number is 1114424 and the Property Trust's charity registration number is 1114424 1.

Method of appointment or election of Governors

The Governing Body consists of up to twenty Co-opted Governors serving for a term of up to three years. They can be re-elected and a Governor may be reappointed for a maximum of three consecutive terms of office. The Governors are Trustees of the Charitable Body.

The Co-opted Governors are co-opted by the existing Governors.

Pay policy for senior staff

The Nominations and Remuneration Committee review the pay of the Headmaster, Deputy Head and Bursar on an annual basis. The pay of senior staff is guided by the current pay scales and for the few staff who are beyond the highest point due consideration is taken of benchmarked information for schools of a similar size and location.

Organisational structure and decision making

Governors meet six times a year, at least once every term, to review the activities of the school and its subsidiary. Financial control is exercised over the activities of the School by means of an agreed Annual Budget.

More detailed issues are dealt with in advance of Governors' meetings by the Finance and General Purposes Committee. Governors who served on the Finance and General Purposes Committee during the period were:

Mr A Lamb (Chairman) Mr P A Campbell Mrs J Drummond Mr I Evbuomwan Mr H Fell Mrs T Hartley Mrs C Murphy Mr I Simpson

The Nominations and Remuneration Committee is responsible for identifying and nominating for the approval of the Governing body candidates to fill Governing body vacancies as and when they arise; to manage the process

(A company limited by guarantee)

Trustees' report (continued) Year ended 31 July 2020

for the appointment of the Chair and Vice-Chair and consider the remuneration of the Head, Deputy Head, Head of the Junior School and Bursar annually.

Governors who served on the Nominations and Remuneration Committee during the period were:

Mr H Fell (Chairman) Mr P Campbell Mrs J Drummond Professor S Hambleton Mr I Simpson

The day to day running of the School is vested in the Headmaster and Bursar:

The Headmaster:

Mr G Stanford

The Bursar & Clerk to Governors:

Dr M J Pitkethly

Engagement with staff

The Governors are very conscious of the need to engage fully with staff, to inform and consult on matters of importance to staff. During the year there have been a number of significant issues to staff including the Teachers' Pension Scheme, the Covid-19 pandemic and the financial position of the school. With regards to the pandemic, a working party of governors was formed and has met regularly with relevant members of the Senior Leadership Team.

The school has an Information and Consultation Committee that meets regularly at which staff may raise issues of concern and where feedback from Governors meetings is provided. There are also designated Governors who have oversight of, and liaise closely with staff on a range of specific matters including: safeguarding, SEND, health and safety, development of bursary provision and finance, regularly attending meetings both in school and remotely. In addition there have been a number specific meetings with staff and Governors and communications from Governors to staff on the issues above which have provided a direct line of communication between Governors and staff that have been very productive. Governors are also invited to and regularly attend events such as concerts, plays and the carol service, which provide opportunities to meet staff more informally.

Related party relationships

The School shares some trustees with the RGS Educational Trust, a charity, the main purpose of which is to provide income towards bursaries for some pupils of the school. The School maintains a bank account on behalf of the Trust in respect of donations towards the Trust's campaign appeal and the School meets the Trust's campaign appeal costs.

Risk management

The Governors examine the major risks that the School faces each year, in the course of reviewing their strategic planning for the development of the School. The charitable company has developed systems to monitor and control these risks in order to mitigate any impact which they may have on the School in the future.

(A company limited by guarantee)

Trustees' report (continued) Year ended 31 July 2020

Greenhouse gas emissions, energy consumption and energy efficiency action

UK Greenhouse gas emissions and energy use data for the period 1 August 2019 to 31 July 2020

Energy Consumption used to calculate emissions (kWh) 4,314,067

Scope 1 emissions in metric tonnes CO2e

Gas consumption540.20Transport fuel14.43Total Scope 1554.63

Scope 2 emissions in metric tonnes CO2e

Purchased electricity 305.15

Scope 3 emissions in metric tonnes CO2e

Business travel in employee owned vehicles 1.38

Total gross emissions in metric tonnes CO2e 861.16

Intensity ratio tonnes CO2e per pupil 0.66

Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol - Corporate Standard and have used the 2020 UK Government Conversion Factors for Company Reporting.

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2e per pupil, the recommended ratio for this sector.

Measures taken to improve energy efficiency

We have installed smart meters across the site to monitor electricity consumption.

(A company limited by guarantee)

Trustees' report (continued) Year ended 31 July 2020

Plans for future periods

At the end of each academic year the School reviews the progress it has made on its five-year School Development Plan and then sets targets for the next five-year period ahead. This is done in consultation with all stakeholders. For the next period (2021-2024), the following key areas for regular review are as follows:

- Facilities, including IT
- Financial and Regulatory Management
- Governance
- Leadership
- Pastoral Care and Emotional Wellbeing
- Teaching and Learning in particular remote learning

They are, of course, central to the effective running of the school and will be continuously reviewed. These all fall within specific areas of management oversight for members of the Senior Leadership Team (both Senior and Junior) and will be appraised and reviewed within SLT meetings.

A fundamental part of the process for the School Development Plan is to consider a longer timeframe and how we will strive to fully realise our Vision. To this end, a range of key areas continue to emerge from consultations and these form the main focus points for additional specific developments:

- Vision, ethos and values ensuring a coherent sense of purpose including championing equality and diversity.
- 2. Teaching and learning to recognise the position of the RGS as a high performing academic institution and driving the evolution of digital learning.
- Pastoral care and wellbeing supporting the welfare and happiness of children as they learn and in the short term/medium term it includes helping pupils and staff come to terms with the impact of Covid-19.
- 4. Co-curricular provision to build upon it being central to the pupil experience at the RGS and develop a more coherent strategy and management of co-curricular activities
- 5. Continuity of pupil experience with a focus on appropriate support at transition points, from recruiting pupils to the school at different entry points, moving up through key stages and to the next stage beyond the RGS.
- Staff recruitment, retention and development continuing professional development, the evolution of the staff appraisal system and leadership training at all levels.
- 7. Development, marketing and communications to improve the areas of parental engagement, fundraising and bursaries, and engagement with the ONA in a more integrated manner.
- 8. Wider community impact to continue to development of outreach activities including: partnership activity, voluntary service, charity activity and environmental impact.
- 9. Finance and operations to ensure the school continues with a sound financial position following Covid-19, overseeing the evolution of the HR function and the continuing the ongoing development of facilities.

(A company limited by guarantee)

Trustees' report (continued) Year ended 31 July 2020

Statement of Governors' responsibilities

The Governors (who are also directors of The Newcastle upon Tyne Royal Grammar School for the purposes of company law) are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year. Under company law the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Governors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each of the persons who are Governors at the time when this Governors' Report is approved has confirmed that:

- so far as that Governor is aware, there is no relevant audit information of which the charitable company and the group's auditors are unaware, and
- each Governor has taken all the steps that ought to have been taken as a Governor in order to be aware
 of any information needed by the charitable company and the group's auditor in connection with preparing
 their report and to establish that the charitable company and the group's auditor are aware of that
 information.

This report was approved by the Governors on 27 November 2020 and signed on their behalf by:

Mrs J Drummond, Chair



Independent Auditor's Report to the Members of The Newcastle upon Tyne Royal Grammar School

Opinion

We have audited the financial statements of The Newcastle upon Tyne Royal Grammar School (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 July 2020 which comprise the consolidated statement of financial activities, the consolidated income and expenditure account, the consolidated balance sheet, the company balance sheet, the consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31
 July 2020 and of the Group's incoming resources and application of resources, including its income and
 expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Group's or the parent charitable company's ability to continue to adopt the
 going concern basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.



Independent Auditor's Report to the Members of The Newcastle upon Tyne Royal Grammar School (continued)

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the trustees' report and the strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Independent Auditor's Report to the Members of The Newcastle upon Tyne Royal Grammar School (continued)

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

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Anne Hallowell BSc DChA FCA (Senior Statutory Auditor) for and on behalf of UNW LLP, Statutory Auditor Chartered Accountants
Newcastle upon Tyne

27 November 2020

(A company limited by guarantee)

Consolidated Statement of financial activities Year ended 31 July 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Endowment funds 2020 £	Total funds 2020 £	Total funds 2019 £
I	Note	L	L	Z.	L	L
Income from:	3	1 054 075			1 710 CE2	927 756
Donations and legacies Charitable activities	4	1,054,075 16,986,875	665,578	-	1,719,653 16,986,875	837,756 17,054,826
Other trading activities	5	109,615	-	-	10,986,675	165,499
Investments	6	13,785	- 46,117	-	59,902	65,085
Other income	Ü	39,609	40,117	-	39,609	22,060
Total income		18,203,959	711,695		18,915,654	18,145,226
Expenditure on:						
Raising funds	7	125,588	-	-	125,588	145,204
Charitable activities	8	17,784,019	665,148	•	18,449,167	17,478,866
Total expenditure		17,909,607	665,148		18,574,755	17,624,070-
Net (losses)/gains on investments		<u>-</u>	-	(115,105)	(115,105)	40,328
Net income / (expenditure)		294,352	46,547	(115,105)	225,794	561,484
Net movement in funds before other recognised gains		294,352	46,547	(115,105)	225,794	561,484
Other recognised gains:						
Gains on revaluation of fixed assets		1,740,775	-	-	1,740,775	-
Net movement in funds		2,035,127	46,547	(115,105)	1,966,569	561,484
Reconciliation of funds:						
Total funds brought		22 020 042		4 220 620	24 400 004	22.004.727
forward		33,032,613	63,988	1,329,620	34,426,221	33,864,737
Net movement in funds		2,035,127	46,547	(115,105)	1,966,569	561,484
Total funds carried forward		35,067,740	110,535	1,214,515	36,392,790	34,426,221

The notes on pages 28 to 60 form part of these financial statements.

(A company limited by guarantee)

Summary income and expenditure account Year ended 31 July 2020

	Total funds 2020	Total funds 2019
	£	ţ.
Income	18,915,654	18,145,226
Gains on revaluation of fixed assets	1,740,775	-
Gross income in the reporting period	20,656,429	18,145,226
Less: Total expenditure	(18,574,755)	(17,624,070)
Net income for the reporting period	2,081,674	521,156
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The notes on pages 28 to 60 form part of these financial statements.

(A company limited by guarantee)

Consolidated balance sheet At 31 July 2020

	Note		2020 £		2019 £
Fixed assets					
Tangible assets	12		47,143,906	•	43,470,334
Investment property	13		365,000		440,000
Investments	14		849,515		889,620
			48,358,421		44,799,954
Current assets					
Stocks	15	24,533		13,114	
Debtors	16	248,413		341,004	
Cash at bank and in hand		9,024,424		6,460,247	
		9,297,370		6,814,365	
Creditors: amounts falling due within one year	17	(7,247,112)		(3,327,045)	
Net current assets			2,050,258		3,487,320
Fotal assets less current liabilities			50,408,679		48,287,274
Creditors: amounts falling due after more than one year	18		(14,015,889)		(13,861,053)
Total net assets			36,392,790		34,426,221
Charity funds				·	
Endowment funds	19		1,214,515		1,329,620
Restricted funds Jnrestricted funds	19		110,535		63,988
Designated funds	19	3,725,332		4,000,000	
Revaluation reserve `	19	12,941,804		11,201,029	
General funds	19	18,400,604		17,831,584	
Total unrestricted funds	19		35,067,740		33,032,613
			36,392,790		34,426,221

(A company limited by guarantee)

Consolidated balance sheet (continued) At 31 July 2020

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees on 27 November 2020 and signed on their behalf by:

Mrs J Drummond

The notes on pages 28 to 60 form part of these financial statements.

(A company limited by guarantee)

Company balance sheet At 31 July 2020

	Note		2020 £		2019 £
Fixed assets					
Tangible assets	12		47,137,441		43,470,334
Investments	14		849,516		889,621
Investment property	13		365,000		440,000
•			48,351,957		44,799,955
Current assets				•	
Stocks	15	21,243		9,928	
Debtors	16	256,985		358,061	
Cash at bank and in hand		9,014,246		6,433,889	
		9,292,474		6,801,878	
Creditors: amounts falling due within one year	17	(7,245,811)		(3,325,793)	
Net current assets			2,046,663		3,476,085
Total assets less current liabilities			50,398,620		48,276,040
Creditors: amounts falling due after more than one year	18		(14,015,889)		(13,861,053)
Total net assets			36,382,731		34,414,987
Charity funds					
Endowment funds	19		1,214,515		1,329,620
Restricted funds	19		110,535		63,988
Jnrestricted funds					
Designated funds	19	4,000,000		4,000,000	
Revaluation reserve	19	12,941,804		11,201,029	
General funds	19	18,115,877		17,820,350	
Total unrestricted funds	19		35,057,681		33,021,379
			36,382,731		34,414,987

(A company limited by guarantee)

Company balance sheet (continued) At 31 July 2020

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the trustees on 27 November 2020 and signed on their behalf by:

Mrs J Drummond

Company registered number: 05664801

The notes on pages 28 to 60 form part of these financial statements.

(A company limited by guarantee)

Consolidated statement of cash flows Year ended 31 July 2020

	Note	2020 £	2019 £
Cash flows from operating activities			
Net cash used in operating activities	21	1,875,903	2,955,559
Cash flows from investing activities			
Dividends, interests and rents from investments		59,902	65,085
Proceeds from the sale of tangible fixed assets		-	223,823
Purchase of tangible fixed assets		(3,432,186)	(6,461,742)
Proceeds from sale of investments		511,322	190,669
Purchase of investments		(511,322)	(190,669)
Net cash used in investing activities		(3,372,284)	(6,172,834)
Cash flows from financing activities			
Repayments of borrowing		(420,000)	(9,193,003)
Interest paid		(519,442)	(399,144)
New bank borrowings		5,000,000	15,000,000
Net cash provided by financing activities		4,060,558	5,407,853
Change in cash and cash equivalents in the year		2,564,177	2,190,578
Cash and cash equivalents at the beginning of the year		6,460,247	4,269,669
Cash and cash equivalents at the end of the year	22	9,024,424	6,460,247

The notes on pages 28 to 60 form part of these financial statements

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

1. General information

The Newcastle upon Tyne Royal Grammar School is a charitable company incorporated and domiciled in England and Wales. The address of the registered office and principal place of business is Eskdale Terrace, Newcastle upon Tyne, NE2 4DX.

The principal activity of the charitable company is the education of children and young persons in the North of England.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Newcastle upon Tyne Royal Grammar School meets the definition of a public benefit entity under FRS 102.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in pounds sterling which is the functional currency of the company and are rounded to the nearest £1.

2.2 Company status

The company is a company limited by guarantee. The members of the company are the governors named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

2.3 Basis of consolidation

The financial statements consolidate the accounts of The Newcastle upon Tyne Royal Grammar School and its wholly owned subsidiary RGS Trading Limited, on a line by line basis. RGS Trading Limited covenants taxable profits to The Newcastle upon Tyne Royal Grammar School.

The accounts of The Newcastle upon Tyne Royal Grammar School include the results of the School's Property Trust, charity reference number 1114424-1, the Newcastle upon Tyne Royal Grammar School Prize Funds Charity and the Storrow Scott Charitable Will Trust reference 1114424-2 which are linked to the School for reporting purposes.

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own statement of financial activities in these financial statements.

The income and expenditure account for the year dealt with in the accounts of the company was £226,969 (2019 - £539,259).

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.4 Going concern

Although the Covid-19 pandemic impacted the operations of the school in the latter part of the year, necessitating a temporary move to online teaching, pupil numbers going forward are ahead of those originally forecast. The group recorded a net surplus of income over expenditure in 2020 and has net assets at the year end of £36.5 million with a positive cash position. Working capital is funded through long term loan finance secured on the school buildings, and during the pandemic both loan repayments and covenant requirements were waived. The school is not reliant on short term loans or overdraft facilities, although as a precaution it utilised an existing a short term loan facility to mitigate against any immediate fall in income in May. This loan has been repaid, although the facility remains available for 5 years. Forecasts have been prepared based upon current pupil numbers, and consideration been given to the risks of falling pupil numbers or the likelihood of default on fees as the economic situation worsens, and the potential impact of further enforced school closures on fee income. In all cases the trustees are satisfied that the school has sufficient resources to withstand any predicted fall in revenue, and would be able to reduce costs in line with a fall in pupil numbers were this to be required.

The trustees have a reasonable expectation that the charitable group has adequate resources to continue to meet its liabilities as they fall due for the foreseeable future. Consequently, they continue to believe the going concern basis of accounting is appropriate in preparing these financial statements.

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.5 Income

All income is recognised when the School has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Fees and similar income

Fees receivable and charges for services and use of premises are accounted for in the period in which the service is provided. Fees receivable are stated after deducting allowances and other remissions granted by the School from its unrestricted funds, but before deducting grants of bursaries.

Voluntary income and fund accounting

Voluntary income is received by way of grants and donations and is included in full in the statement of financial activities when receivable.

The School receives a grant from the Hospital of St Mary the Virgin charity and recognises all grants receivable from that charity including amounts not yet paid by the year end but which under the terms of that charity's trust deed it must pay over in due course to the School.

Grants and donations received for the general purposes of the charitable company are included as unrestricted funds. Grants and donations for activities restricted by the wishes of the donor are taken to restricted funds if these wishes are legally binding on the Governors. Donations required to be retained as capital in accordance with the donor's wishes are accounted for as endowments - permanent or not, according to the nature of the restriction. Government grants awarded under the Coronavirus Job Retention Scheme are recognised when receivable.

Investment income

Investment income is accounted for in the period in which the charity is entitled to receipt. Incoming resources from endowment funds are restricted.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the bank.

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.6 Expenditure

Expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity, including those incurred in connection with the administration of the charity and compliance with constitutional and statutory requirements. They are apportioned against the activities of the charity in line with the estimated usage of those costs.

Grants and bursaries are included as expenditure in the period for which the award is given.

Costs of raising funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

2.7 Interest receivable

Interest-on-funds-held-on-deposit-is-included-when-receivable-and-the-amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.8 Investment properties

Investment properties are included in the balance sheet at their open market value. Revaluation gains are recognised in the income and expenditure account.

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.9 Tangible fixed assets and depreciation

Tangible fixed assets costing £3,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

All freehold land and buildings are included in the financial statements based on the latest independent valuation of their value to the School plus the cost of subsequent major additions. Replacements and minor improvements to the fabric of the School are written off in the statement of financial activities as they are incurred.

Expenditure incurred during design and construction phases is capitalised and included in assets under construction. The assets are transferred to freehold land and buildings on the earlier of the completion of the project or occupancy by the School.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value.

Depreciation is provided on the following bases:

Freehold property - 50 years

Leasehold land and buildings - over the life of the lease

All weather pitch - 20 years
Motor vehicles - 4 years
Fixtures and fittings - 3 - 10 years
Trading subsidiary equipment - 4 years

Revaluation of fixed assets

The charitable company has adopted the revaluation model to revalue items of property whose fair value can be measured reliably. The revaluations shall be made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

The fair value of land and buildings is usually determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the statement of financial activities.

2.10 Investments

Listed investments are stated at their fair value at the balance sheet date. Any gain or loss on revaluation is taken to the statement of financial activities.

In the company balance sheet, investments in subsidiary undertakings are measured at cost less accumulated impairment losses.

2.11 Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

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Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.12 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.13 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.14 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the consolidated statement of financial activities as a finance cost.

2.15 Financial instruments

The group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade, intercompany and other accounts receivable and payable, cash and bank balances and loans with related parties.

All such instruments are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, in which case the transaction is measured at the present value of the future receipts discounted at a market rate of interest. All financial instruments are subsequently carried at amortised cost using the effective interest method.

2.16 Operating leases

Rentals under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.17 Pension costs

The School operates two main schemes:

The School participates in the Teachers' Pension Scheme, which is a defined benefit scheme for teaching staff only. The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the School in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The School also operates a defined contribution scheme for non-teaching staff. The assets of the scheme are held separately from those of the School in an independently administered fund. The charge to the statement of financial activities is the amount payable in the period.

2.18 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds are funds which are held for the permanent benefit of the charity. There is no power to convert capital into income.

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Notes to the financial statements Year ended 31 July 2020

2. Accounting policies (continued)

2.19 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant judgments in applying the entity's accounting policies

In preparing these financial statements, the trustees do not consider there to have been any other significant judgments that were required in the process of applying the company's accounting policies.

Key sources of estimation and uncertainty

Estimates included within these financial statements include the valuation of land and buildings owed by the school, depreciation rates, accruals for employment costs (holiday pay), and asset impairments (for example provisions against stock and debtors). None of the estimates made in the preparation of these financial statements are considered to carry significant estimation uncertainty, nor to bear a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

3. Income from donations and legacies

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Hospital of St Mary the Virgin	192,480	-	192,480
The Royal Grammar School Educational Trust	-	665,148	665,148
Other income for bursaries	-	430	430
Government grants	861,595	-	861,595
	1,054,075	665,578	1,719,653
	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
Hospital of St Mary the Virgin	238,500	-	238,500
The Royal Grammar School Educational Trust		597,106	597,106
Other income for bursaries	•	2,150	2,150
	238,500	599,256	837,756

(A company limited by guarantee)

4.	Income from charitable activities			
		Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Provision of school services	16,986,875	16,986,875	17,054,826
	School fees			
			2020 £	2019 £
	Gross fees Less: Grants and allowances		16,841,972 (408,379)	16,719,094 (376,904)
	Catering income		553,282 ———————————————————————————————————	712,636
		·		
5.	Income from other trading activities			
	Fundraising income			
		Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Facilities lettings income	70,845	70,845	100,623
	Income from non charitable trading activities			
		Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
	Subsidiary trading	38,770	38,770	64,876

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

6. Investment income

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Property rental income	-	34,350	34,350
Dividend income	-	5,181	5,181
Prize fund dividend income	-	3,560	3,560
Bank interest	13,785	3,026	16,811
	13,785	46,117	59,902
	Unrestricted	Restricted	Total
	funds 2019	funds 2019	funds 2019-
	£	£	£
Property rental income	-	39,184	39,184
Dividend income	-	3,935	3,935
Prize fund dividend income	-	3,346	3,346
Bank interest	10,409	8,211	18,620
	10,409	54,676	65,085

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

7. Cost of raising funds

	Unrestricted funds 2020 £	Total funds 2020 £
Fundraising costs	9,196	9,196
Marketing costs	53,205	53,205
Costs of letting facilities	23,241	23,241
Subsidiary trading costs	39,945	39,945
	125,587	125,587
	Unrestricted funds 2019 £	Total funds 2019 £
Fundraising costs	19,449	19,449
Marketing costs	67,022	67,022
Costs of letting facilities	1,996	1,996
Subsidiary trading costs	56,737	56,737
	145,204	145,204

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

8. Analysis of expenditure on charitable activities

Summary by fund type

Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
17,091,042	-	17,091,042
692,977	665,148	1,358,125
17,784,019	665,148	18,449,167
Unrestricted funds	Restricted funds	Total funds
2019 £	2019 £	2019 £
16,424,756	_	16,424,756
440,234	613,876	1,054,110
16,864,990	613,876	17,478,866
	funds 2020 £ 17,091,042 692,977 17,784,019 Unrestricted funds 2019 £ 16,424,756 440,234	funds 2020 2020 £ £ 17,091,042 - 692,977 665,148 17,784,019 665,148 Unrestricted funds 2019 £ £ 16,424,756 440,234 613,876

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

9. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Grant funding of activities 2020 £	Support costs 2020 £	Total funds 2020 £
Provision of school services	15,170,358	37,567	1,883,118	17,091,043
Bursaries provided	896,699	284,259	177,167	1,358,125
	16,067,057	321,826	2,060,285	18,449,167
	Activities undertaken directly 2019	Grant funding of activities 2019 £	Support costs 2019 £	Total funds 2019 £
Provision of school services	14,829,303	37,517	1,557,936	16,424,756
Bursaries provided	836,911	57,409	159,790	1,054,110
	15,666,214	94,926	1,717,726	17,478,866

Grant funding relates to a grant paid from the School's linked charity, The Storrow Scott Trust, to the Royal Grammar School Educational Trust of £37,567, and by the School to the same charity of £284,259.

(A company limited by guarantee)

Other central costs

Governance

Notes to the financial statements Year ended 31 July 2020

9.	Analysis of expenditure by activities (continued)			
	Analysis of direct costs			
			Total funds 2020 £	Total funds 2019 £
	Depreciation		1,499,389	1,223,352
	Teachers' salaries		9,143,521	8,569,329
	Teaching resources		579,381	746,893
	Other educational costs		184,269	219,087
	Other teaching staff costs		239,650	148,740
	Premises costs - salary		727,571	653,592
	Premises costs - maintenance		472,337	588,589
	Premises costs - occupancy		654,889	770,678
	Premises costs - insurance		123,823_	129,981
	Catering costs - staff salaries		252,792	245,933
	Catering costs - food		276,958	400,384
	Catering costs - kitchen overheads		73,287	99,074
	Academic support expenditure - educational support salaries		689,721	750,005
	Academic support expenditure - PE and sport		211,758	232,329
	Academic support expenditure - clubs, school magazines and miscell costs	aneous	30,357	41,833
	Bursaries provided		896,699	836,911
	Prizes and awards		10,656	9,504
			16,067,057	15,666,214
	Analysis of support costs			
	Provis			
		rvices 2020	Fundraising costs 2020	Total funds 2020
		£	£	£
	Administration costs 90	06,003	177,167	1,083,170
	Financial costs 87	75,929	_	875,929

79,767

21,419

177,167

1,883,118

79,767

21,419

2,060,285

(A company limited by guarantee)

9.	Analysis of expenditure by activities (continued)			
	Analysis of support costs (continued)			
		ision of school ervices 2019 £	Fundraising costs 2019 £	Total funds 2019 £
	Administration costs 9	45,248	159,790	1,105,038
	Financial costs 4	83,686	-	483,686
	Other central costs 1	04,729	-	104,729
	Governance	24,273	-	24,273
	1,5	57,936	159,790	1,717,726
10.	Auditor's remuneration			
			2020 £	2019 £
	Fees payable to the company's auditor for the audit of the charitable company's annual accounts		7,500	7,500
	Fees payable to the company's auditor in respect of:			
	The auditing of accounts of associates of the company		4,500	4,500
	All assurance services not included above		1,750	1,750
	All non-audit services not included above		1,250	1,250
11.	Pupils and employees details			
			2020 £	2019 £
	Staff costs			
	Wages and salaries		8,926,335	8,730,182
	Social security costs		938,551	899,665
	Pension contributions		1,708,497	1,225,327
			11,573,383	10,855,174

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Notes to the financial statements Year ended 31 July 2020

The number of employees receiving remuneration of more the £60,000 per annum is as follows:	2020 No. aan	2019 No.
£60,001 - £70,000	11	9
£70,001 - £80,000	3	5
£80,001 - £90,000	3	
, £90,001 - £100,000		1
£100,001 - £110,000	1	1
£120,001 - £130,000	1	-
£130,001 - £140,000	-	1
	19	17
		

Key management personnel has been determined to be the governors and the 9 (2019: 9) members of the senior management team. The total remuneration of the senior management team excluding employers national insurance costs was £932,867-(2019: £901,900).

During the year, no governors received any remuneration (2019: £nil). Expenses of £1,062 were reimbursed to 2 governors (2019: £533).

	Headcount 2020 No.	Headcount 2019 No.	FTE 2020 No.	FTE 2019 No.
Staff numbers				
Senior school teachers	118	118	111	111
Junior school teachers	22	18	20	17
Academic support	38	39	28	29
Property management	33	33	26	24
Clerical and administrative	24	26	21	2,3
Catering	20	19	14	12
	255	253	220	216

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Pupil numbers at 31 July 2020		
	2020	2019
	No.	No.
Senior School		
Full fees	981	981
Receiving bursaries	71	66
	1,052	1,047
	2020	2019
	No.	No.
Junior School		
Full fees	256	260
Receiving bursaries	6	· 6
	262	266

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

12. Tangible fixed assets

Group

	Land and buildings £	Motor vehicles £	Fixtures and fittings £	Trading subsidiary equipment £	Assets under construction £	Total £
Cost or valuation						
At 1 August 2019	40,015,160	121,290	2,869,717	3,447	7,190,450	50,200,064
Additions	-	-	295,668	8,620	3,127,898	3,432,186
Transfers between classes	9,902,246	-	416,102	-	(10,318,348)	-
Revaluations	1,740,775	-	-	-	-	1,740,775
At 31 July 2020	51,658,181	121,290	3,581,487	12,067		55,373,025
Depreciation						
At 1 August 2019	4,478,048	77,576	2,170,659	3,447	-	6,729,730
Charge for the year	904,796	20,530	571,908	2,155	-	1,499,389
At 31 July 2020	5,382,844	98,106	2,742,567	5,602	•	8,229,119
Net book value					•	
At 31 July 2020	46,275,337	23,184	838,920	6,465		47,143,906
At 31 July 2019	35,537,112	43,714	699,058	<u>.</u>	7,190,450	43,470,334

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

12. Tangible fixed assets (continued)

Company

Cost or valuation	Land and buildings £	Motor vehicles £	Fixtures and fittings	Assets under construction £	Total £
At 1 August 2019	40,015,160	121,290	2,869,717	7,190,450	50,196,617
Additions	•	•	295,668	3,127,898	3,423,566
Transfers between classes	9,902,246	-	416,102	(10,318,348)	-
Revaluations	1,740,775	-	-		1,740,775
At 31 July 2020	51,658,181	121,290	3,581,487	-	55,360,958
Depreciation					
At 1 August 2019	4,478,048	77,576	2,170,659	-	6,726,283
Charge for the year	904,796	20,530	571,908	-	1,497,234
At 31 July 2020	5,382,844	98,106	2,742,567	-	8,223,517
Net book value			-		
At 31 July 2020	46,275,337	23,184	838,920		47,137,441
At 31 July 2019	35,537,112	43,714	. 699,058	7,190,450	43,470,334

Included in land and buildings is freehold land at valuation of £6,700,000 (2019: £6,700,000), cost unknown, which is not depreciated.

The freehold land and buildings were revalued by Lambert Smith Hampton, external Chartered Surveyors, as at 25 June 2020 on a depreciated replacement cost basis of £46,250,000. Subsequent additions are included at cost.

At 31 July 2020, included within the net book value of land and buildings is £46,254,424 (2019: £35,514,837) relating to freehold land and buildings and £20,913 (2019: £22,275) relating to long term leasehold land and buildings.

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Notes to the financial statements Year ended 31 July 2020

13.	Investment property	
	Group	
·		Freehold investment property £
	Valuation	
	At 1 August 2019	440,000
	Impairment	(75,000)
	At 31 July 2020	365,000
	Company	
		Freehold
		investment
		property £
	Valuation	-
	At 1 August 2019	440,000
	Impairment	(75,000)
	At 31 July 2020	365,000

The Storrow Scott Charitable Will Trust owns the freehold property situated at 3 St Mary's Place, Newcastle upon Tyne. The property is valued at open market value of £365,000 with a formal valuation performed in 2020 by Lambert Smith Hampton, external Chartered Surveyors.

(A company limited by guarantee)

14.	Fixed asset investments		- '		
			Listed	Unlisted	
	Group		investments	investments	Total £
	Group		£	£	L
	Cost or valuation				
	At 1 August 2019		786,461	103,158	889,619
	Additions		28,530	476,500	505,030
	Disposals		(522,096)	-	(522,096)
	Revaluations		(17,700)	(5,338)	(23,038)
	At 31 July 2020		275,195	574,320	849,515
	Net book value				
	At 31 July 2020		275,195	574,320	849,515
	At 31 July 2019		786,461	103,158	889,619
		Investments			
		in		11.15.4	
		subsidiary companies	Listed investments	Unlisted investments	Total
	Company	3	£	£	£
	Cost or valuation				•
	At 1 August 2019	1	786,461	103,158	889,620
	Additions	-	28,530	476,500	505,030
	Disposals	-	(522,096)	-	(522,096)
	Revaluations	-	(17,700)	(5,338)	(23,038)
	At 31 July 2020	1	275,195	574,320	849,516
	Net book value				
	At 31 July 2020	1	275,195	574,320	849,516
	At 31 July 2019	1	786,461	103,158	889,620

(A company limited by guarantee)

	Stocks				
		Group 2020	Group 2019	Company 2020	Company 2019
		£	£	£	£
	Teaching and other stock	7,613	4,096	7,613	4,096
	Kitchen	13,630	5,832	13,630	5,832
	Goods for resale	3,290	3,186	-	-
		24,533	13,114	21,243	9,928
16.	Debtors				
		Group ·	Group	Company	Company
		2020	2019	2020	2019
		£	£	£	£
	- Due within one year				
	Trade debtors	80,831	138,942	80,831	138,942
	Amounts owed by group undertakings	-	-	9,695	17,083
	Amounts owed by participating interests	-	2,847	-	2,847
	Other debtors	6,278	5,918	5,155	5,892
	Prepayments and accrued income	161,304	193,297	161,304	193,297
		248,413	341,004	256,985	358,061
17.	Creditors: Amounts falling due within one	year			
17.	Creditors: Amounts falling due within one	Group 2020	Group 2019 £	Company 2020 £	Company 2019 £
17.		Group 2020 £	2019 £	2020 £	201§
1 7.	Bank loans	Group 2020 £ 5,210,000	2019 £ 840,000	2020 £ 5,210,000	2019 £ 840,000
1 7.	Bank loans Trade creditors	Group 2020 £ 5,210,000 146,142	2019 £ 840,000 850,242	2020 £ 5,210,000 146,142	2019 8 840,000 850,242
	Bank loans Trade creditors School field trip creditors	Group 2020 £ 5,210,000 146,142 107,600	2019 £ 840,000 850,242 151,564	2020 £ 5,210,000 146,142 107,600	2019 840,000 850,242 151,564
	Bank loans Trade creditors School field trip creditors Pension creditor	Group 2020 £ 5,210,000 146,142 107,600 224,739	2019 £ 840,000 850,242 151,564 178,890	2020 £ 5,210,000 146,142 107,600 224,739	840,000 850,242 151,564 178,890
	Bank loans Trade creditors School field trip creditors Pension creditor Other taxation and social security	Group 2020 £ 5,210,000 146,142 107,600 224,739 236,446	2019 £ 840,000 850,242 151,564 178,890 230,353	2020 £ 5,210,000 146,142 107,600 224,739 236,446	840,000 850,242 151,564 178,890 230,353
	Bank loans Trade creditors School field trip creditors Pension creditor Other taxation and social security Other creditors	Group 2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713	2019 £ 840,000 850,242 151,564 178,890 230,353 104,670	2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713	2019 840,000 850,242 151,564 178,890 230,353 104,670
	Bank loans Trade creditors School field trip creditors Pension creditor Other taxation and social security Other creditors Accruals and deferred income	Group 2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713 711,446	2019 £ 840,000 850,242 151,564 178,890 230,353 104,670 823,198	2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713 710,145	201; 840,000 850,242 151,564 178,890 230,353 104,670 821,946
	Bank loans Trade creditors School field trip creditors Pension creditor Other taxation and social security Other creditors	Group 2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713	2019 £ 840,000 850,242 151,564 178,890 230,353 104,670	2020 £ 5,210,000 146,142 107,600 224,739 236,446 443,713	2019

(A company limited by guarantee)

Notes to the financial statements Year ended 31 July 2020

1Ω	Creditors: Amounts falling due after more than one year
10.	Creditors: Amounts failing due after more than one year

	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £		
Bank loans	13,677,000	13,467,000	13,677,000	13,467,000		
Other creditors	191,200	193,800	191,200	193,800		
Fees received in advance	147,689	200,253	147,689	200,253		
	14,015,889	13,861,053	14,015,889	13,861,053		
Included within the above are amounts falling due as follows:						
•	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £		
Between one and two years						
Bank loans	840,000	840,000	840,000	840,000		
Between two and five years			1			
Bank loans	2,520,000	2,520,000	2,520,000	2,520,000		
Over five years						
Bank loans	10,317,000	10,107,000	10,317,000	10,107,000		
Dank loans		10,107,000	10,517,000	10, 107,000		

The aggregate amount of liabilities payable or repayable wholly or in part more than five years after the reporting date is:

	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £
Payable or repayable by instalments	10,317,000	10,107,000	10,317,000	10,107,000
	10,317,000	10,107,000	10,317,000	10,107,000

The bank loans and overdrafts are secured by a first legal charge over the freehold land and buildings of the School and a debenture. At 31 July 2020, bank loans, including amounts falling due within 1 year, comprise the following loans:

- £11.5 million term loan, secured on the school freehold land and buildings, repayable by instalments over a 15 year term and bearing interest at market rates;
- £3.5 million facility, secured on the school freehold land and buildings and repayable by instalments over 15 years and bearing interest at market rates;
- £5 million revolving credit facility, secured on the school freehold land and buildings and bearing interest at market rates. £3.7 million was repaid in September 2020 with the remaining £1.3 million due in December 2020.

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Total of funds

Notes to the financial statements Year ended 31 July 2020

19.	Statement of funds					
	Statement of funds - curren	t year		·		
		Balance at 1 August 2019 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 July 2020 £
	Designated funds					
	Bursary Fund	4,000,000	•	(274,668)	-	3,725,332
	Revaluation reserve	11,201,029			1,740,775	12,941,804
	General funds					
	School general fund	17,820,350	18,165,189	(17,594,994)	-	18,390,545
	RGS Trading	11,234	38,770	(39,945)	-	10,059
		17,831,584	18,203,959	(17,634,939)	-	18,400,604
	Total Unrestricted funds	33,032,613	18,203,959	(17,909,607)	1,740,775	35,067,740
	Endowment funds					
	Prize Funds Charity	103,158	-	-	3,687	106,845
	J R Howarth Bursary Fund	152,623	•	-	(19,749)	132,874
	Peter Taylor Bursary Fund	94,570	-	-	(11,671)	
	The Storrow Scott Trust	979,269	-	•	(87,372)	891,897
		1,329,620	-	-	(115,105)	1,214,515
	Restricted funds			,		
	J R Howarth Bursary Fund	(599)	2,399	-	-	1,800
	Peter Taylor Bursary Fund	12,647	2,781	-	-	15,428
	School Bursary Fund	48,063	665,578	(624,021)	-	89,620
	Cricket Fund	432	-	-	-	432
	The Storrow Scott Trust	3,445	37,377	(37,567)	-	3,255
	Prize Fund	-	3,560	(3,560)	-	-
		63,988	711,695	(665,148)	-	110,535
		24 426 224	10 01E 6EA	(40 E74 7EE)	1 625 670	26 202 700

18,915,654 (18,574,755)

1,625,670

36,392,790

34,426,221

(A company limited by guarantee)

. Statement of fun	ds (continued)				
Statement of fun	ds - prior year					
	Balance at 1 August 2018 • £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 July 2019 £
Designated funds						
Bursary Fund	4,000,000	-	(57,409)	57,409	-	4,000,000
Revaluation reserve	11,201,029	-	-	-	-	11,201,029
	15,201,029	-	(57,409)	57,409	-	15,201,029
General funds				•		
School general fund	17,338,030	17,426,418	(16,896,048)	(48,050)	_	17,820,350
RGS Trading	3,095	64,876	(56,737)	-	-	11,234
	17,341,125	17,491,294	(16,952,785)	(48,050)	-	17,831,584
Total Unrestricted funds	32,542,154	17,491,294	(17,010,194)	9,359	-	33,032,613
Endowment funds						
Prize Funds Charity	94,752	-	-	- -	8,406	103,158
J R Howarth Bursary Fund	172,538	-	-	(9,359)	(10,556)	152,623
Peter Taylor Bursary Fund	96,434	-	-	-	(1,864)	94,570
The Storrow Scott Trust	934,927	-	<u>.</u> ·	-	44,342	979,269
	1,298,651	•		(9,359)	40,328	1,329,620
Restricted funds						
J R Howarth Bursary Fund	7,412	5,153	(13,164)	-		(599

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Notes to the financial statements Year ended 31 July 2020

19. Statement of funds (continued)

Statement of funds - prior year (continued)

	Balance at 1 August 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 July 2019 £
Peter Taylor Bursary Fund	9,589	3,058	-	-		12,647
School Bursary Fund	8,656	599,256	(559,849)	-	-	48,063
Cricket Fund	432	-	-	-	-	432
The Storrow Scott Trust	(2,157)	43,119	(37,517)	-	-	3,445
Prize Fund		3,346	(3,346)		- :	-
	23,932	653,932	(613,876)	-	-	63,988
				^		
Total of funds	33,864,737	18,145,226	(17,624,070)		40,328	34,426,221

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Notes to the financial statements Year ended 31 July 2020

Donations are credited to the appropriate fund and the impact of market valuation and investment transactions are also included.

Unrestricted designated funds - Bursary fund

The bursary fund is to be used to provide fee assistance for pupils from lower income families who would not otherwise be able to attend the school.

Unrestricted general funds

Unrestricted general funds may be used for any of the charitable objects of the charitable company. The transfer from the revaluation reserve to the school general fund is in respect of the additional depreciation charged against revalued assets, compared to the charge that would arise had the assets not been revalued.

ENDOWMENT FUNDS

Endowment funds are all permanent.

J R Howarth Bursary Fund - The original bequest of £121,132 from James Ronald Howarth was provided to give assistance to able boys attending the Royal Grammar School, for scholarships and bursaries. If, at any time, the Royal Grammar School loses it independence, as defined by the Governors of the school, the whole sum shall be paid to the Rector and Fellows of Exeter College, Oxford, to be used at their discretion for the benefit of the college.

The Peter Taylor Bursary Fund - In 1998, the family of the late Lord Taylor of Gosforth set up a bursary fund to assist with the tuition fees of pupils entering the 6th form of the RGS, who, for financial reasons, might not otherwise be able to attend the school.

The Prize Funds Charity - This is a separate charitable trust formed in 2008. It comprises many small donations made for various reasons to provide a variety of school prizes. The funds have been managed by COIF Charities Investment Fund. The fund is under control of the school.

The Storrow Scott Trust - This is described below within the information on linked charities.

RESTRICTED FUNDS

Income from endowment funds is credited to restricted funds to be applied for the purposes specified by the fund.

Restricted funds also include:

- Funds provided by the Royal Grammar School Educational Trust and other donors for the provision of school bursaries;
- A donation to be expended on the cricket equipment and facilities.

LINKED CHARITIES

The charitable company is the trustee of, or is required to manage, the following two charities which have been linked by the Charity Commission for administration and reporting purposes:

The Newcastle upon Tyne Royal Grammar School Property Trust

The Newcastle upon Tyne Royal Grammar School Property Trust is the charity under which the school operated prior to the incorporation of the school under a charity commission scheme in 2006. The object of the charity is to advance education by the provision of a school in or near the city of Newcastle upon Tyne and by ancillary or incidental educational activities and other associated activities for the benefit of the community.

Under the 2006 Scheme of the Property Trust retains the school's permanent endowments. Land and

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Notes to the financial statements Year ended 31 July 2020

buildings must be managed by the charitable company in accordance with the objects of this charity and various prize funds held by the charity must be managed by the charitable company in accordance with their trusts

The Storrow Scott Charitable Will Trust

The Storrow Scott Charitable Will Trust represents the capital and unapplied income of The Storrow Scott Charitable Will Trust which was established by the Will of W J S Scott who died on 10 May 1989. The school became the sole Trustee of the Trust under a Charity Commission Order dated 18 August 2014 at the request of the retiring Trustees. The Charity Commission has linked The Storrow Scott Charitable Will Trust to the school for administration and reporting purposes. Accordingly, the Charitable Will Trust's capital is reported as an endowment fund of the school and the income is restricted income of the school to be applied as stated below.

Under the terms of the Will of W J S Scott ("the Will") the Trust Fund as defined in the Will was held for the benefit of Northumberland County Cricket Club in the event of various conditions being satisfied.

By a Deed of Variation dated 1 October 2007 and confirmed by the Charity Commission with effect from 29 October 2007 the Central Register of Charities was amended to reflect the terms of the Deed of Variation. Following the 2014 Charity Commission Order the Will and Deed of Variation now determine the Objects of The Storrow Scott Charitable Will Trust Endowment and Restricted Funds.

The Endowment Fund

The principal object of The Storrow Scott Charitable Will Trust Endowment Fund is for the fund to be used either to enlarge the existing cricket ground at Osborne Avenue, Jesmond, Newcastle upon Tyne by acquiring part of the adjoining cemetery land or to create an entirely new playing field on the adjoining cemetery land and for cricket and if possible hockey to be placed there on grass.

The capital of The Endowment Fund is now to be held at the discretion of the Trustees subject to various conditions being satisfied for the benefit of one of a number of possible beneficiaries each of which must be a charity as defined by the Charities Act 2006. The beneficiaries include The Newcastle upon Tyne Royal Grammar School, The National Playing Friends Association and the Northumberland Playing Fields Association.

However if residential, commercial or other buildings are built on the adjoining cemetery land making it impossible for the condition of the Trust Deed to be satisfied and for the principal object of the Charity to be achieved the capital of the Endowment Fund is to be held for the benefit of the Northumberland Playing Fields Association, failing them the National Playing Fields Association, failing them then for such a similar Charity or Charities as the Trustees in its discretion shall select in the hope that it will be used for the development and promotion of hockey in Northumberland.

The Restricted Fund

Until such time as the conditions are satisfied the income from the Endowment Fund is restricted to be payable to such registered charities as the Trustee shall in its absolute discretion from time to time determine with preference being given to those based in the North of England. Such income is received int the Storrow Scott Charitable Will Trust Restricted Fund in order that it will be separately identified from the school's other funds. In the Deed of Retirement and indemnity it was acknowledged that the school may indirectly benefit from the application of the income of the Endowment to be applied to The Royal Grammar School Educational Trust for the benefit of the Newcastle upon Tyne Royal Grammar School bursary fund (payments to benefit such bursary fund being a preference expressed by the retiring trustees, Mr Scott having been a pupil at the school).

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Notes to the financial statements Year ended 31 July 2020

20. Analysis of	f net assets	between funds
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Analysis of net assets between funds - current period

•	•			
	Unrestricted funds 2020 £	Restricted funds 2020	Endowment funds 2020	Total funds 2020 £
Tangible fixed assets	47,143,906	-	-	47,143,906
Fixed asset investments	-	-	849,515	849,515
Investment property	-	-	365,000	365,000
Current assets	9,186,834	110,535	-	9,297,369
Creditors due within one year	(7,247,111)	-	-	(7,247,111)
Creditors due in more than one year	(14,015,889)	-	-	(14,015,889)
Total	35,067,740	110,535	1,214,515	36,392,790
Analysis of net assets between funds -	prior period			
	Unrestricted funds	Restricted funds	Endowment funds	Total funds

	Unrestricted funds	Restricted funds	Endowment funds	Total funds
	2019	2019	2019	2019
•	£	£	£	£
Tangible fixed assets	43,470,334	-	-	43,470,334
Fixed asset investments	-	-	889,620	889,620
Investment property	-	-	440,000	440,000
Current assets	6,750,377	63,988	. -	6,814,365
Creditors due within one year	(3,327,045)	-	-	(3,327,045)
Creditors due in more than one year	(13,861,053)	-	-	(13,861,053)
Total	33,032,613	63,988	1,329,620	34,426,221

(A company limited by guarantee)

ncial Activit	ies)	Group 2020 £ 225,794 	(65,085) (2,500)
ncial Activit	ies)	£ 225,794 1,499,389 519,442 115,105 (59,902) - (11,419) 92,591 (505,097)	£ 561,484 1,229,705 399,144 (40,328) (65,085) (2,500) (1,420) 240,363 634,196
ncial Activit	ies)	1,499,389 519,442 115,105 (59,902) - (11,419) 92,591 (505,097)	1,229,705 399,144 (40,328) (65,085) (2,500) (1,420) 240,363 634,196
		519,442 115,105 (59,902) - (11,419) 92,591 (505,097)	399,144 (40,328) (65,085) (2,500) (1,420) 240,363 634,196
		519,442 115,105 (59,902) - (11,419) 92,591 (505,097)	399,144 (40,328) (65,085) (2,500) (1,420) 240,363 634,196
		115,105 (59,902) - (11,419) 92,591 (505,097)	(40,328) (65,085) (2,500) (1,420) 240,363 634,196
		(59,902) - (11,419) 92,591 (505,097)	(65,085) (2,500) (1,420) 240,363 634,196
		(11,419) 92,591 (505,097)	(2,500) (1,420) 240,363 634,196
		92,591 (505,097)	(1,420) 240,363 634,196
		92,591 (505,097)	240,363 634,196
		(505,097)	634,196
		1,875,903	2, <u>955,</u> 559
		Group 2020 £ 9,024,424	Group 2019 £ 6,460,247
		5,024,424	
		9,024,424	6,460,247
1 August 2019	Cash flows £	Other non- cash changes £	At 31 July 2020 £
,460,247	2,564,177	-	9,024,424
(840,000)	(4,580,000)	210,000	(5,210,000
3,467,000)	•	(210,000)	(13,677,000
	£ 5,460,247 (840,000)	2019 Cash flows £ 5,460,247 2,564,177 (840,000) (4,580,000)	9,024,424 9,024,424 Other non- cash changes £ 6,460,247

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Notes to the financial statements Year ended 31 July 2020

24. Capital commitments

	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £
Contracted for but not provided in these financial statements				
Construction of tangible fixed assets	-	4,125,191	-	4,125,191

25. Pension commitments

The school's employees belong to two principal pension schemes, The Teachers' Pension Scheme for teaching staff and a fully insured money purchase scheme for support staff known as the RGS Support Staff Pension Plan.

The pension costs included in these financial statements comprise £1,521,833 (2019: £1,046,515) in respect of the teachers' Pension Scheme and £186,664 (2019: £178,812) in respect of the RGS Support Staff Pension Plan. Pensions payable to the pension schemes included within creditors at the year end (including employees' contributions) is £224,739 (2019: £178,890).

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards.

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Notes to the financial statements Year ended 31 July 2020

25. Pension commitments (continued)

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until a remedy to the discrimination conclusion has been determined by the Employment Tribunal it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

The RGS Support Staff Pension

The RGS Support Staff Pension Plan is a fully insured money purchase scheme for all permanent RGS staff who are not entitled to join the TPS. The assets of the scheme are held separately from those of the company in an independently administered fund.

26. Operating lease commitments

At 31 July 2020 the Group and the company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £
Not later than 1 year	55,854	17,292	55,854	17,292
Later than 1 year and not later than 5 years	96,323	66,660	96,323	66,660
Later than 5 years	275,595	252,467	275,595	252,467
	427,772	336,419	427,772	336,419

27. Custodian funds

At the year end the charity held cash balances of £293,173 on behalf of the RGS Educational Trust charity. For further details regarding the relationship between both charities see note 28.

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Notes to the financial statements Year ended 31 July 2020

28. Related party transactions

Some Governors are also trustees of the RGS Educational Trust, a charity, the main purpose of which is to provide income towards bursaries for some pupils of the school. The school maintains a bank account on behalf of the Trust in respect of donations towards the Trust's campaign appeal and the school has met the Trust's campaign costs totalling £116,405 (2019: £109,692). The contribution towards bursaries by the Trust this year amounted to £665,575 (2019: £587,886). The school made a donation to the Trust during the year of £284,259 (2019: £57,409), to be invested to provide future bursaries.

The Storrow Scott Charitable Will Trust, a charity controlled by the School, applies its income to the RGS Educational Trust. Grants paid or payable from the charity to the Educational Trust in the year amount to £37,567 (2019: £37,517).

As at the balance sheet date £3,300 (2019: £nil) is included within debtors in respect of accountancy and audit fees and prizes paid by the school on behalf of the Trust.

Company

Class of

Holding

Included in

29. Principal subsidiaries

Name

The following was a subsidiary undertaking of the company:

	number	shares	co	nsolidation
RGS Trading Limited	04063794	Ordinary	100% Yes	
The financial results of the subsidiary for the y	ear were:			
Name	Income £	Expenditure £	Profit/(Loss) / Surplus/ (Deficit) for the year £	Net assets £
RGS Trading Limited	38,770	(39,945)	(1,175)	10,061