



Wittington  
INVESTMENTS

# Financial Statements

16 September 2023



**Wittington Investments Limited**  
Registered number 00366054

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# Strategic report

## Group Business Model and Strategy

The business of Wittington Investments Limited and its subsidiaries (the 'Group') is the management of investments in a wide range of assets.

The Group's investments are managed in five businesses, being Luxury Retail, Real Estate, Hotels, Private Markets & Other Investments and Associated British Foods plc ('ABF'). The latter refers to the Group's 56.2% shareholding in ABF (2022: 54.5%), which is quoted on The London Stock Exchange.

The Group takes a long-term approach to investment and is committed to increasing shareholder value through sound business decisions which will deliver sustainable growth in earnings and dividends.

Given the materiality of the ABF business and for ease of cross-reference to the published financial statements of ABF, the directors have elected to provide additional information in the notes which follow setting out the contribution of the ABF business to the consolidated financial statements of the Group. **For clarity, all references to the ABF business are shown in italics in the notes to these statements and are consistent with the published financial statements of ABF.**

The Garfield Weston Foundation ('The Foundation') is an English charitable trust, established in 1958 by the late W Garfield Weston. As at 16 September 2023, the Foundation holds 683,073 shares (2022 - 683,073) in Wittington Investments Limited representing 79.2% (2022 - 79.2%) of the Group's issued share capital and is, therefore, the Group's ultimate controlling party.

The Trustees of the Foundation made total grants of £91.1 million (year to 5 April 2023) in support of 2,147 appeals (2022: £89.9 million in support of 1,988 appeals). The Foundation accepts appeals from UK registered charities. No applications from individuals are considered and the Trustees do not typically fund projects outside the UK.

## Business Strategies

### Luxury Retail

Luxury Retail comprises Fortnum & Mason plc and Heal & Sons Ltd, two long-established retailers. The aim for each of these businesses is to build a sustainable and profitable business over the long term by providing an outstanding customer experience through all channels and by developing the product offer. They also aim to develop their respective digital businesses and, where appropriate, international activities.

### Real Estate

The Group invests in high-quality investment properties in the retail, office and distribution sectors across the UK. It also takes strategic positions in selected development opportunities, alongside local partners or sector specialists, where it can use its patient capital to unlock the potential in those sites.

### Hotels

As an extension of its Real Estate strategy, the Group invests in hotels with high-quality real estate backing and with a broad mix of customers from corporate, event and leisure markets.

### Private Markets & Other Investments

The Group invests both directly and via externally managed funds in private equity and private debt

markets. This is a long-term asset class and exposures are managed to provide a diverse portfolio by sector, geography and age of company. It also invests selectively in special situations.

Other investments are principally composed of liquid investments in short-dated investment grade bonds as well as listed equities, which provides portfolio diversification and enables liquidity and portfolio needs to be met.

### Associated British Foods plc

ABF is a diversified international food, ingredients and retail Group with revenue of £19.8bn, 133,000 employees and operations in 55 countries across Europe, southern Africa, the Americas, Asia and Australia. Further details can be found in ABF's Annual Report 2023 which can be found at [www.abf.co.uk](http://www.abf.co.uk).

## Business Review

### Luxury Retail

#### Fortnum & Mason

Fortnum & Mason's financial year saw a continued recovery in sales with UK store revenue returning to pre-Covid levels at the start of 2023 and growing 34% on FY22, driven by a resilient domestic market and increased international customer footfall. Online sales saw an 11% reduction on FY22, not dissimilar to the wider market as consumers rebalanced their behaviour post-Covid. Fortnum & Mason faced challenging operating conditions as inflation grew rapidly, particularly in food and labour. Total Revenue grew 12% to £208.6m (2022: £186.5m); Profit before taxation grew to £7.5m (2022: £5.8m) and EBITDA grew to £16.0m (2022: £14.2m). Capital investment in the year amounted to £8.2m (2022: £4.9m) centred on the refurbishment of the 3rd floor of the Piccadilly flagship store. Closing cash was £21m (2022: £17m), with no debt.

#### Heal's

Heal's has experienced a difficult period for profitability as inflationary pressure squeezed margin and increased the cost base (with the exception of its new Tottenham Court Road lease). Revenue remained materially flat at £37.4m (2022: £37.0m), however the dual challenges of supply chain and wage inflation drove a 50% reduction in operating profit to £0.8m (2022: £1.6m). Perhaps the biggest challenge was in dealing with old (returned and cancelled) stock, which led to a very significant write down which suppressed profit. Heal's continues to generate a positive operating profit and EBITDA and the underlying performance remains sound. Excluding the write-down of stock, profit would have increased from the prior period. The strategic focus of the company going forward is to capitalise on its new store layout on Tottenham Court Road and to grow its online presence, which now accounts for half of sales revenue.

### Real Estate

Three properties were acquired during the year with an aggregate consideration of £33m; one property was sold for £3m. Income grew to £12.3m (2022: £11.5m) while the operating loss in the year of £8.3m (2022: profit of £16.3m) included an aggregate impairment charge of £13.6m (2022: £5.6m) in respect of the carrying value of some of the office and retail properties and a residential development. Over the year, 99.9% of rents demanded were collected (2022: 99%) comparing very favourably with the sector as a whole.

# Strategic report

## Hotels

### Grand Hotel, Brighton

The Grand Hotel, Brighton was sold to the Fattal Group in May 2023 for £61m.

### Richmond Hill Hotel

Richmond Hill Hotel continued to benefit from strong demand in the leisure market. Revenue for the period was the highest in the hotel's history at £10.1m (2022: £9.2m), whilst current and future bookings remain strong. Changes to the market value of the property resulted in an operating loss of £2.7m (2022: profit of £13.4m, including a one-off impairment reversal).

### Private Markets & Other Investments

Over the year the Group invested £200m in investment grade credit and c.\$130m into a global public equities index fund. A further €40m was committed to private equity. The public and private equity funds held broadly flat in GBP terms over the year, whilst the leveraged loan portfolio, in which the underlying investments are floating-rate, benefitted from rising interest rates globally. The remaining direct portfolio companies posted modest gains. There was an unrealised FX impact in the year which suppressed profitability. Profit after tax for the year for Private Markets & Other Investments was £36.0m (2022: £28.3m).

### Associated British Foods plc

ABF performed extremely well despite facing very significant economic challenges caused in part by major geo-political events at the start of the financial year. It is now well positioned for the financial year ahead.

Trading at Primark was excellent under the circumstances. At the beginning of the year selective price increases were implemented partially to protect profitability, on the grounds that the significant input cost inflation was temporary. That careful pricing delivered as intended, with customers continuing to shop enthusiastically. Profitability in ABF's food businesses moved ahead as a result of the appeal of their products and the strength of its brands, both of which supported the recovery of high levels of input cost inflation without disrupting customer relationships.

Although consumer demand remains uncertain, Primark is as well placed as it has ever been and that its offer is very attractive not just to existing customers but also to new customers engaged by its digital platform, new store openings, and word of mouth which remains as powerful as ever. With Primark margin now moving back to its historic levels, the future for this business is viewed with confidence. ABF's food businesses are also in very good shape, and its Sugar business especially should see much better profitability in the year ahead.

ABF posted statutory operating profit for the year of £1,383m (2022: £1,178m) after exceptional charges of £109m (2022: £206m). Given the strength of ABF's balance sheet and its confidence in the future, ABF announced a special dividend of 12.7 pence per share and a second share buyback programme of up to £500m on November 7th 2023.

## Directors' duties

The directors are required to act in a way which they consider, in good faith, is most likely to promote the success of the Company for the benefit of its members as a whole and, in doing so, have regard to the matters set out in section 172(1) (a) to (f) of the Companies Act 2006.

### Stakeholder engagement

The Company engages regularly with stakeholders at Group and/or business unit level, depending on the particular issue. Regardless of the legal duties, the directors consider regular engagement with stakeholders to be part and parcel of our value of progressing through collaboration and to be fundamental to the success of the Group.

The Board has identified the following stakeholder groups with whom engagement is fundamental to the Group's ongoing success:

- 1. The Garfield Weston Foundation:** The largest single shareholder of the Group is the Garfield Weston Foundation, a charitable grant-making body which supports a wide range of causes across the UK. The Group engages regularly with the Foundation to understand its grant pipeline and to ensure that it is in a position to pay dividends to a level commensurate with the Foundation's objectives. An additional key concern for the Foundation is that the Group operate with high ethical standards so as not to undermine the Foundation's charitable aims and objectives.
- 2. Governments:** The Group is impacted by changes in laws and public policy. The key issues of concern in relation to the government are regulatory changes (including tax legislation), climate and environmental related matters and support of businesses and workers. The directors of the Group engage with this stakeholder group in various ways including meetings, responding to requests for inputs (e.g. on sustainability reporting guidelines) and applications to participate in government schemes.
- 3. Communities and the environment:** As the Group's controlling shareholder, the Foundation is heavily engaged in national efforts to mitigate climate change. This is primarily achieved through the award of grants to relevant bodies. Through the ABF business segment, the Group is also engaged in community relations at a national and international level and with the design and implementation of strategies to promote climate change mitigation and a circular economy. ABF engages with these stakeholder groups in various ways including coaching and training programmes and community programmes and schemes.
- 4. Customers / consumers:** The Group depends heavily on its reputation with customers, in the UK and globally, across its grocery, retail and hotel operations. The key issues of concern to customers are health and safety, products and services, value for money, availability of products and services, impact on the environment, store and hotel environments and customer relations. The business engages with this stakeholder group in various ways including customer surveys, labelling, social media and customer/consumer information lines.

## Strategic report

5. **Employees:** Our people are central to our success. The Group employs 134,881 people of which 133,000 are employed by ABF. Given this, responsibility for engagement with employees lies principally with the ABF business segment. ABF engages with its employees in various ways including email, health and safety programmes, intranet, newsletters, surveys, town halls, training, virtual meetings and notice boards. The key issues of concern to employees are health and safety, engagement & development and diversity & inclusion.

The Group is committed to an active equal opportunities policy from recruitment and selection, through training and development, performance reviews and promotions to retirement. It is our policy to promote an environment free from discrimination, harassment and victimisation, where everyone receives equal treatment regardless of gender, colour, ethnic or national origin, disability, age, marital status, sexual orientation or religion. All decisions relating to employment practices are objective, free from bias and based solely upon work criteria and individual merit. It is our policy that people with disabilities who fulfil the minimum criteria should have full and fair consideration for all vacancies. We endeavour to retain employees in the workforce if they become disabled during employment. It is the Group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

6. **Suppliers:** Through the ABF business segment, the Group is indirectly dependent on many complex supply chains operating at an international level. The key issues of concern with regards to supply chains are payment practices, responsible sourcing and supply chain sustainability & responsibility. The Group engages with this stakeholder group in various ways including conversations (face-to-face or virtual), training, communications fora, correspondence, press releases and audits.

### Principal decisions

An example of a principal decision taken during the year that took stakeholder views into account is the decision to pay a first interim dividend in January 2023 and a second interim dividend in July 2023, with the primary beneficiary of the decision being the Garfield Weston Foundation and – indirectly – the recipients of the grants awarded by the Foundation.

The Directors agreed a first interim dividend of £78.50 per share, paid in January 2023 which, together with the second interim dividend paid in July 2023 of £69.50 per share, made a total of £148.00 per share for the year, representing 42% of distributable profit.

The decision to pay both dividends factored in the net cash position before lease liabilities for the Group of £2.8 bn at the 2022 year end.

## Non-Financial and Sustainability Information Statement

The Group Board recognises that climate change represents a material risk throughout its supply chains and poses challenges to some of its businesses worldwide. The Board wholly support policies that are aligned with the goals of the 2015 Paris Climate Agreement to limit the rise in global temperatures to well below 2°C above pre-industrial levels, and to pursue efforts to limit the temperature increase even further to 1.5°C.

This year the Wittington Group has included climate-related financial disclosures in accordance with the Companies (Strategic Report) (Climate-related Financial Disclosure) Regulations 2022 (SI 2022/31).

### Governance

The Board is responsible for overseeing climate-related issues across the Group. The Board reviews each business segment in depth every year, which will include a review of material ESG issues.

### Risk management

The Board is accountable for effective risk management, for agreeing the principal, including emerging, risks facing the Group and ensuring they are successfully managed.

The process for identifying, assessing and managing climate-related risks is the same as for other risks within the Group and sits with the business where the risk resides.

These risks, including climate risks, are collated and reviewed at both a business and divisional level, and then reported to the Chief Financial Officer who reviews the key risks with the Board.

### Strategy and action, metrics and targets

Wittington operates a decentralised business model because the Group Board believes in giving the leaders of its businesses the scope and accountability to create and run the best businesses they can. They are therefore responsible for identifying and implementing strategies that both create value and ensure value is protected by taking action to mitigate or adapt to the impacts of climate change. Enabling decision-making by the people closest to these issues, with the closest relationships with the stakeholders affected, provides resilience, agility and flexibility in planning, allowing for quick action on impacts and opportunities.

### Climate risks and opportunities

The ABF division accounts for the most material climate risks and opportunities in the Wittington Group.

ABF comprises businesses that provide safe, nutritious and affordable food, and clothing that is great value for money. There will be many value creation opportunities which ABF's businesses will be well positioned to take advantage of as the world transitions to a low carbon economy. There will also be physical and transitional climate risks which they may be susceptible to. Many of ABF's businesses rely on agricultural crops with complex supply chains which are spread across the world. Long-term climate change will impact agricultural crops and workers while extreme weather events have the potential to cause disruption across value chains.

Cross-functional teams within the ABF business worked with third-party experts to understand climate-related, physical and transition risks and opportunities. These were included in the Group's scenario analysis.

# Strategic report

## Non-Financial and Sustainability Information Statement continued

The scenario analysis included the following scenarios:

Warming trajectory by 2100	Transitional scenarios <sup>1</sup>	Physical scenarios <sup>2</sup>
< 2° C	CNet Zero Emissions by 2050 Scenario ('NZE') [1.5° C] Sustainable Development Scenario ('SDS')	RCP2.6
2-3° C	Stated Policies Scenario ('STEPS')	RCP4.5
~4° C		RCP8.5

1. The International Energy Agency's scenarios have been used to assess transition impacts with each scenario built on a set of assumptions on how the energy system might evolve. Each scenario has a different temperature outcome. ABF used scenarios covering 1.5° C, <2° C and <3° C.
2. ABF used the Intergovernmental Panel on Climate Change's Representative Concentration Pathways (RCP) to assess physical climate risk. RCPs are commonly used by climate scientists to assess physical climate risk, with each pathway representing a different greenhouse gas concentration trajectory which can then be translated into global warming impacts. ABF used climate data from the World Climate Research Programmes Coupled Model Intercomparison Project – Phase 5 (CMIP 5 adjusted for spatial resolution and bias corrected) to do this translation. RCPs feed into climate, crop and flood models. There are four RCP pathways with RCP8.5 representing the worst case scenario.

The impact of compounding means that even small changes in assumptions can lead to a significant range of outcomes from climate models and scenarios. ABF therefore placed more emphasis on projections to 2030, using them for action planning, and used projections to 2050, where there is more uncertainty, to check our sense of direction and consider the resilience of our businesses should certain hypothetical scenarios take place.

Risks and opportunities have been considered over the following time horizons:

	Years	Rationale
Short-term	2025	Mid-decade
Medium-term	2030	Our most financially material businesses, ABF Sugar, Primark and Twinings have set 2030 emission targets, which are supported by emission reduction plans
Long-term	2050	2050 is consistent with many national and industry targets. Primark is aligned with the UNFCCC Fashion Industry Charter goal of net zero emissions across all three Scopes by 2050

ABF's risk assessment process identified the following climate risks and opportunities that may have a significant impact on ABF: these are denoted in *italics* below. Additional risks and opportunities affecting Fortnum & Mason (as the only other business materially affected by climate change in the Wittington Group) are included below.

Determining the potential impact of climate risks and the size of climate opportunities is challenging. Climate models include several fixed assumptions and there is significant uncertainty around the impacts of climate change and how governments will respond to its threats.

Impact assessment	Description
<b>Low</b>	Projected impacts from scenario analysis are positive or not significant
<b>Medium</b>	Impacts not judged to be significant once mitigating actions are considered
<b>High</b>	Impacts judged to be significant even after mitigating actions have been considered

Note: "Significance" refers here to the considered impact of climate risks and opportunities on the Group's financial performance and position

### 1. Climate impact on cotton yields (Primark)

#### 2023 assessment

Short term: **Low** Long-term: **Medium**

Metrics for mitigating actions & targets:

- Proportion of cotton clothing sales (units) that contains cotton that is organic, recycled or sourced from Primark's Sustainable Cotton Programme (%): 100% by 2027.
- Number of farmers trained in Primark's Sustainable Cotton Programme: 275,000 by end of 2023.

### 2. Climate impact on Illovo's sugar yields (Eswatini, Malawi, Mozambique, South Africa, Tanzania, Zambia)

#### 2023 assessment

Short term: **Low** Long-term: **Medium**

Metrics for mitigating actions & targets:

- Sugar production (tonnes).
- Volume of water abstracted.  
AB Sugar has a target to reduce its end-to-end supply chain water usage by 30% vs 2017/2018

### 3. Impact of carbon pricing mechanisms (AB Sugar and Primark)

#### 2023 assessment

Medium term: **Medium**

Metrics for mitigating actions & targets:

- Primark: GHG emissions: Scope 1, 2 and 3 emissions vs target of 50% absolute reduction in emissions by 2030 vs 2018/19 baseline.
- AB Sugar: GHG emissions: Scope 1 and 2 emissions vs target of 30% absolute reduction in Scope 1 and 2 emissions by 2030 vs 2017/18 baseline

### 4. Impact of carbon pricing mechanisms on Fortnum & Mason

#### 2023 assessment

Medium term: **Medium**

Metrics for mitigating actions & targets:

- GHG emissions: Scope 1, 2 emissions vs target of 25% absolute reduction in emissions by 2025 vs 2018/19 baseline

We consider that the scenario analysis performed in conjunction with the mitigating actions undertaken by our businesses demonstrate that our business models and strategy are resilient to climate change in each of the transition and physical scenarios outlined above.

# Strategic report

## Principal Risks and Uncertainties

The Group's board reviews annually the material risks facing the business together with the internal control procedures and resources devoted to them.

The principal risks currently identified are:

**External Risks:** the conflicts in Ukraine and the Middle East their impact on the UK and Global economy; events impacting consumer confidence leading to reduced consumer spending; movement in exchange rates; wage and materials inflation; fluctuations in commodity and energy prices; operating in global markets; health and nutrition concerns.

**Operational Risks:** supply chain interruptions and labour shortages; workplace health and safety; product safety and quality; use of natural resources and managing environmental impact; ethical business practices; and breaches of IT and information security.

### Energy and Global Greenhouse Gas Emissions

The Group is committed to making year-on-year improvements in operational energy efficiency.

The Group calculates and discloses GHG emissions based on the WRI/WBCSD GHG Protocol Corporate Accounting and Reporting Standard Revised Edition, except for alignment with the GHG Protocol's approach for determining organisational boundary and limitations for Scope 3 disclosures. The Group use carbon conversion factors published by the UK's Department for Business, Energy and Industrial Strategy (BEIS) in June 2022, other internationally recognised sources, and bespoke factors based on laboratory calculations at selected locations. Scope 2 market-based emissions have been calculated in accordance with the GHG Protocol Scope 2 Guidance on procured renewable energy.

ABF's emissions (Scopes 1 and 2) reduced by 6% to 2.91 million tonnes CO<sub>2</sub>e (2022: 3.11 million tonnes CO<sub>2</sub>e). ABF's energy consumption increased by 1% to 21.183 GWh (2022: 21.046 GWh). The principal energy efficiency measures to reduce ABF's carbon emissions include the introduction of energy monitoring systems; conversions to LED lighting; and upgrades to production machinery such as compressors and boilers to improve efficiencies.

Fortnum & Mason's emissions (Scopes 1 and 2) were 1,859 tonnes CO<sub>2</sub>e (2022: 1,617 tonnes CO<sub>2</sub>e) and its energy consumption was 8,489 GWh (2022: 7,922 MWh).

Fortnum & Mason is also committed to decreasing its reliance on the planet's resources and is working hard to ensure that all packaging is either reusable, home compostable or fully recyclable by 2024.

## Corporate Responsibility

The Group's corporate responsibility activities centre on those of ABF. As a diversified international food, ingredients and retail Group with 133,000 employees and operations in 55 countries across Europe, southern Africa, the Americas, Asia and Australia, ABF takes its responsibilities to wider society seriously. ABF publishes a full corporate responsibility report every three years, most recently in 2022. Corporate responsibility is a central part of how the business is run and is incorporated into the day to day decision making processes. In the Corporate Responsibility Report, ABF shares information on its anti-bribery and corruption policy, whistleblowing policy, approach to human rights, social matters, environment policy, employees and diversity. Further information and a copy of the 2022 ABF Corporate Responsibility Report are available at [www.abf.co.uk/responsibility/cr\\_downloads](http://www.abf.co.uk/responsibility/cr_downloads).

ABF is committed to gender diversity and, across the business overall, the gender split is close to equal with 54% of the workforce last year being female. The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 were introduced in April 2017, and ABF has collected the required data for all of its relevant employees. Further details for each of the UK legal entities that are required to report data is published online and submitted to the Government's Gender Pay Reporting website in accordance with the legislation. Further information can be found in the ABF 2023 Annual Report at [www.abf.co.uk/investorrelations/reports](http://www.abf.co.uk/investorrelations/reports).

Being a responsible company means respecting the human rights of all the people who interact with the business, whether they are direct employees, temporary workers or those in the supply chain. ABF's approach to human rights and the steps it takes to try to ensure that modern slavery, in any of its forms, is not present within its operations or supply chains is set out in the 2023 Modern Slavery and Human Trafficking Statement. Many of the businesses have compiled their own statements, and all published statements can be found at [http://www.abf.co.uk/responsibility/responsibility\\_policies](http://www.abf.co.uk/responsibility/responsibility_policies).

ABF is committed to maintaining the highest standard of ethics and compliance with all relevant laws wherever it does business. Compliance with anti-bribery and anti-corruption laws is an essential part of this and ABF maintains a robust compliance system which is designed to respect both the spirit and letter of the relevant laws. A copy of the Group's Anti-Bribery and Corruption Policy is available at [http://www.abf.co.uk/responsibility/responsibility\\_policies](http://www.abf.co.uk/responsibility/responsibility_policies).

## Strategic report

Effective and honest communication is essential if malpractice and wrongdoing are to be dealt with effectively. ABF's Whistleblowing Policy provides guidelines for people who feel they need to raise certain issues in confidence. A copy of the Whistleblowing Policy is available at [http://www.abf.co.uk/responsibility/responsibility\\_policies](http://www.abf.co.uk/responsibility/responsibility_policies).

Fortnum & Mason, as a business that has been around for over 300 years, sees its primary responsibility as conducting business today in a way that truly considers the next 300 years. Fortnum & Mason's strategy is called Future Matters within which are four sustainability and social responsibility pillars: People, Product, Packaging and Planet. These drive a commitment to doing more things more often to create long-lasting change, with the help of suppliers, employees and customers. More information is available in the Fortnum & Mason PLC Annual Directors Report and Consolidated Financial Statements which can be found at the Companies House website (<https://find-and-update.company-information.service.gov.uk/>).

### **Geopolitical uncertainty and Russia's war in Ukraine**

The global inflationary pressures triggered initially by COVID-19 have been exacerbated by the geopolitical uncertainty caused by Russia's war in Ukraine. For the avoidance of doubt, the Group does not have any operations or investments in Russia. Nevertheless, the war has resulted in economic uncertainty in almost all the markets in which the Group operates and has adversely impacted commodity costs and supply chains as well as wage costs. Our management teams in all business segments continue to monitor cost inflation closely. Whilst there are early signs of cost inflation decreasing in many parts of the global economy, the emergence of conflict in the Middle East has added further risk to an already fragile geopolitical and economic environment. Its impacts on the Group's trading and investing activities will depend on the duration of the current crises in Ukraine and the Middle East, on geopolitical repercussions and on central bank responses to inflation.



**Sir Guy Weston**  
Chairman

15 December 2023

Wittington Investments Limited  
Registered office:  
Weston Centre  
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London  
W1K 4QY  
Company Number 00366054

## Directors' report

The directors present their annual report and audited financial statements for the 52 weeks ended 16 September 2023, in accordance with section 415 of the Companies Act 2006. The Board considers that the Group's Report and Accounts 2023, taken as a whole, is fair, balanced and understandable and provides information necessary for shareholders to assess the Group's performance, business model and strategy.

Given the materiality of the ABF (Associated British Foods plc) business segment and for ease of cross-reference to the published financial statements of ABF, the directors have elected to provide additional information in the notes which follow setting out the contribution of the ABF business segment to the consolidated financial statements of the Group. For clarity, all references to the ABF business segment are shown in *italics* in the notes to these statements and are consistent with the published financial statements of ABF.

### Results and Dividends

The consolidated income statement is on page 13. Profit for the period amounted to £1,099m (2022: £783m). Dividends paid amounted to £128m (2022: £104m). Dividends are detailed in note 8. Profit for the financial period attributable to equity shareholders amounted to £618m (2022: £445m).

### Future business developments

Future business developments are outlined in the Strategic Report in the sections concerned with Business Strategies and Business Review.

### Directors

The Directors who held office throughout the year were as follows:

Sir Guy Weston (Chairman)  
Emma Adamo  
Sir Harry Djanogly  
Martin Hattrell  
Anna Catrina Hobhouse  
Charles Mason  
Lindsay Pearson  
Alannah Weston (resigned 12 December 2023)  
Garth Weston  
George Weston  
Graham Weston

The Company Secretary was Jennifer Dooley.

### Directors' Indemnities

The Group has in place appropriate directors' and officers' liability insurance cover in respect of legal action against its executive and non-executive directors amongst others. The directors of a subsidiary company that acts as trustee of a pension scheme benefited from a qualifying pension scheme indemnity provision during the financial year and at the date of the ABF 2023 Annual Report. Other than these, there were no qualifying third-party indemnity provisions provided by the Group or its subsidiaries during the financial year and as at the date of the ABF 2023 Report.

### Controlling Shareholder Relationship Agreement

Any person who exercises or controls, on their own or together with any person with whom they are acting in concert, 30% or more of the votes able to be cast at general meetings of a company are known as a 'controlling shareholder' under the Listing Rules. The Listing Rules require companies with controlling shareholders to enter into an agreement which is intended to ensure that the controlling shareholders comply with certain independence provisions in the Listing Rules. The Group and, through their control of the Group, the trustees of the Garfield Weston Foundation are controlling shareholders of ABF. On 14 November 2014 the Group entered into a relationship agreement with ABF and the trustees of the Garfield Weston Foundation containing the required undertakings. The Relationship Agreement was amended and restated on 25 June 2020.

### Controlling Interest

Details of a controlling interest in the shares of the Group are given in note 32. Other than as noted, so far as is known, no other person holds or is beneficially interested in a disclosable holding in the Group.

### Branches

The Group, through various subsidiaries, has established branches in a number of different countries in which the Group operates.

### Engagement with suppliers, employees, customers and others in a business relationship with the company

The way the Group engages with stakeholders is outlined in the Strategic Report in the section concerned with directors' duties.

### Political donations

During the year, the Group did not make any political donations or incur any political expenditure (within the ordinary meaning of those words) in the UK. However, under the wider definition of those terms in Part 14 of the Companies Act 2006, ABF paid costs totalling approximately £3,150 during the year for attendance of employees at the Conservative and Labour Party Conferences which could potentially fall within that wider definition. The Group did not make any contributions to non-UK political parties during the year.

# Directors' report

## Research and development

Innovative use of existing and emerging technologies will continue to be crucial to the successful development of new products and processes for the Group.

ABF has a technical centre in the UK at the Allied Technical Centre. R&D facilities also exist across ABF, including at: ACH Food Companies in the USA; AB Mauri in Australia and the Netherlands (including the Global Technology Centre); AB Enzymes in Germany; and the Roal joint venture pilot plant in Rajamäki, Finland. These centres support the technical resources of the ABF operating divisions in the search for new technology and in monitoring and maintaining high standards of quality and food safety. ABF also acquired National Milk Records plc (see further details on page 48) which invests in an innovative range of milk quality, herd health and genomic testing services, generating data and building robust insights that empower farmers to make informed decisions on cow productivity.

## Financial risk management

Details of the Group's use of financial instruments, together with information on our risk objectives and policies and our exposure to price, credit, liquidity, cash flow and interest rate risks, can be found in note 28.

## Disclosure of information to auditors

The Directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the auditor is unaware, and each director has taken all the reasonable steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information. For these purposes, relevant audit information means information needed by the auditor in connection with the preparation of its report on pages 10-12.

## Auditors

In accordance with section 485(4) of the Companies Act 2006, a resolution for the re-appointment of Ernst & Young LLP as auditors of the Group will be proposed at the forthcoming annual general meeting.

## Corporate Governance

Maintaining effective corporate governance is fundamental to the Board's ability to discharge its duties to shareholders.

The Board acknowledges its responsibilities for the system of internal control to facilitate the identification, assessment and management of risk. Effective controls ensure that the Group's exposure to avoidable risk is minimised, that proper accounting records are maintained, that the financial information used within the business is reliable and that the consolidated accounts preparation and financial reporting processes comply with all relevant regulatory reporting requirements. The directors confirm that there is a process for identifying, evaluating and managing the risks faced by the Group and the operational effectiveness of the related controls. They also confirm that they have regularly reviewed the system of internal controls.

## Going concern

The global inflationary pressures triggered initially by COVID-19 have been exacerbated by the geopolitical uncertainty caused by Russia's war in Ukraine. For the avoidance of doubt, the Group does not have any operations or investments in Russia. Nevertheless, the war has resulted in economic uncertainty in almost all of the markets in which the Group operates, and has adversely impacted commodity costs and supply chains as well as wage costs. Our management teams in all business segments continue to monitor cost inflation closely. Whilst there are early signs of cost inflation decreasing in many parts of the global economy, the emergence of conflict in the Middle East has added further risk to an already fragile geopolitical and economic environment. Its impacts on the Group's trading and investing activities will depend on the duration of the current crises in Ukraine and the Middle East, on geopolitical repercussions and on central bank responses to inflation.

However, the directors believe the Group's resilience has been evidenced by the year-on-year growth in operating cash flows in excess of £1bn set out in these statements and believe that the Group is well placed to trade through the uncertain times with adequate resources to continue to meet its commitments when called. As such these financial statements are prepared on a going concern basis (see note 1).



**Sir Guy Weston**  
Chairman

15 December 2023

Wittington Investments Limited  
Registered office:  
Weston Centre  
10 Grosvenor Street  
London  
W1K 4QY  
Company Number 00366054

# Statement of directors' responsibilities

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## Statement of directors' responsibilities in respect of the annual report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the Group and parent company financial statements in accordance with applicable UK law and regulations.

Company law requires the directors to prepare Group and parent company financial statements for each financial year. The financial reporting framework that has been applied in the preparation of the Group financial statements is applicable law and UK Adopted International Accounting Standards ('UK Adopted IFRS'). The directors have elected to prepare the parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework' ('FRS 101').

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and parent company and of their profit or loss for that period.

In preparing each of the Group and parent company financial statements, the directors are required to:

- select suitable accounting policies in accordance with IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors* and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in UK Adopted IFRS, and in respect of the parent company financial statements, FRS 101, is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group and company financial position and financial performance;
- for the Group financial statements, state whether UK Adopted IFRS have been followed, subject to any material departures disclosed and explained in the financial statements;
- for the parent company financial statements, state whether applicable UK Accounting Standards including FRS 101 have been followed, subject to any material departures disclosed and explained in the parent company financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's and Group's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and the Group and enable them to ensure that the parent company and the Group financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the parent company and the Group and to prevent and detect fraud and other irregularities.

Under applicable law and regulations, the directors are also responsible for preparing a Strategic Report and Directors' Report which comply with that law and those regulations. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.


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## Responsibility statement of the directors in respect of the annual report

We confirm that to the best of our knowledge:

- the financial statements, prepared in accordance with the applicable set of accounting standards, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company and the undertakings included in the consolidation taken as a whole; and
- the Strategic report includes a fair review of the development and performance of the business and the position of the Company and the undertakings included in the consolidation taken as whole, together with a description of the principal risks and uncertainties that they face.

### On behalf of the Board



**Sir Guy Weston**  
Chairman  
15 December 2023

Wittington Investments  
Limited  
Registered office:  
Weston Centre  
10 Grosvenor Street  
London  
W1K 4QY  
Company Number 00366054

# Independent Auditor's Report

to the Members of Wittington Investments Limited

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## Opinion

We have audited the financial statements of Wittington Investments Limited ('the parent company') and its subsidiaries (the 'group') for the 52 weeks ended 16 September 2023 which comprise the Consolidated Income Statement, the Consolidated Statement of Comprehensive Income, the Consolidated and Company Balance Sheet, Consolidated Cash Flow Statement, the Consolidated and Company Statement of Changes in Equity and the related notes 1 to 32, including a summary of significant accounting policies. The financial reporting framework that has been applied in the preparation of the group financial statements is applicable law and UK adopted international accounting standards. The financial reporting framework that has been applied in the preparation of the parent company financial statements is applicable law and United Kingdom Accounting Standards, including FRS 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

In our opinion:

the financial statements give a true and fair view of the group's and of the parent company's affairs as at 16 September 2023 and of the group's profit for the year then ended;

the group financial statements have been properly prepared in accordance with UK adopted international accounting standards;

the parent company financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and

the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

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## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

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## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the directors' assessment of the group and parent company's ability to continue to adopt the going concern basis of accounting included:

- Understanding the process taken by management to evaluate the operational and economic impacts of macroeconomic factors on the Group and to reflect these in the group's forecasts;
- Challenging the assumptions underpinning the Group's forecasts and going concern period until June 2025;
- Confirming the opening cash and cash equivalents to the financial statements;
- Testing the clerical accuracy of the model used to prepare the Group's going concern assessment;
- Performing a reverse stress test to establish the reduction in cash flows that could lead to a loss of liquidity; and
- Assessing the appropriateness of the Group's disclosure concerning the going concern basis of preparation.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent company's ability to continue as a going concern until June 2025.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the group's ability to continue as a going concern.

# Independent Auditor's Report

to the Members of Wittington Investments Limited

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## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

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## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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## Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 9, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

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## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

# Independent Auditor's Report

to the Members of Wittington Investments Limited

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## Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Group and determined that the most significant frameworks which are directly relevant to specific assertions in the financial statements are those that relate to the reporting framework (FRS 101 "Reduced Disclosure Framework", United Kingdom Generally Accepted Accounting Practice and the Companies Act 2006) and the relevant tax laws and regulations in the jurisdictions in which the Group operates. In addition, we concluded that there are certain significant laws and regulations which may have an effect on the determination of the amounts and disclosures in the financial statements being those laws and regulations relating to health and safety, employee matters, food standards and food safety.

We understood how Wittington Investments Limited is complying with those frameworks by making enquiries of management and observing the oversight of those charged with governance, the culture of honesty and ethical behaviour and whether a strong emphasis is placed on fraud prevention, which may reduce opportunities for fraud to take place, and fraud deterrence, which could persuade individuals not to commit fraud because of the likelihood of detection and punishment.

We assessed the susceptibility of the Group's financial statements to material misstatement, including how fraud might occur by meeting with management from various parts of the business to understand where it considered there was susceptibility to fraud. We also considered performance targets and their influence on efforts made by management to manage earnings. We considered the programmes and controls that the Group has established to address risks identified, or that otherwise prevent, deter and detect fraud; and how management monitors those programmes and controls. Where the risk was considered to be higher, we performed audit procedures to address each identified fraud risk. These procedures included testing manual journals and were designed to provide reasonable assurance that the financial statements were free from material fraud or error.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved a focus on journal entry testing and journals indicating large or unusual transactions or meeting our defined risk criteria based on our understanding of the business and enquiries of management.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

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## Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Simon O'Neill (Senior statutory auditor)**  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
Birmingham

15 December 2023

# Consolidated income statement

for the 52 weeks ended 16 September 2023

	Note	2023 £m	2022 £m
<b>Continuing operations</b>			
Revenue	3	20,028	17,258
Operating costs before exceptional items	4	(18,698)	(15,969)
Exceptional items	4	(109)	(206)
		<b>1,221</b>	<b>1,083</b>
Share of profit after tax from joint ventures and associates	13	124	109
Profits less losses on disposal of non-current assets		27	16
<b>Operating profit</b>		<b>1,372</b>	<b>1,208</b>
Adjusted operating profit	3	1,503	1,456
Profits less losses on disposal of non-current assets		27	16
Amortisation of non-operating intangibles	9	(41)	(47)
Acquired inventory fair value adjustments	4	(3)	(5)
Transaction costs	4	(5)	(6)
Exceptional items	4	(109)	(206)
Profits less losses on sale and closure of businesses	25	1	(23)
<b>Profit before interest</b>		<b>1,373</b>	<b>1,185</b>
Finance income	6	116	44
Finance expense	6	(131)	(116)
Other financial income	6	26	40
<b>Profit before taxation</b>		<b>1,384</b>	<b>1,153</b>
Adjusted profit before taxation		1,514	1,424
Profits less losses on disposal of non-current assets		27	16
Amortisation of non-operating intangibles	9	(41)	(47)
Acquired inventory fair value adjustments	4	(3)	(5)
Transaction costs	4	(5)	(6)
Exceptional items	4	(109)	(206)
Profits less losses on sale and closure of businesses	25	1	(23)
Taxation – UK (excluding tax on exceptional items)		(56)	(64)
UK (on exceptional items)		3	3
Overseas (excluding tax on exceptional items)		(166)	(243)
Overseas (on exceptional items)		(66)	(66)
	7	(285)	(370)
<b>Profit for the period</b>		<b>1,099</b>	<b>783</b>
<b>Attributable to</b>			
Equity shareholders		618	445
Non-controlling interests		481	338
<b>Profit for the period</b>		<b>1,099</b>	<b>783</b>

# Consolidated statement of comprehensive income

for the 52 weeks ended 16 September 2023

	Note	2023 £m	2022 £m
<b>Profit for the period recognised in the income statement</b>		<b>1,099</b>	<b>783</b>
<b>Other comprehensive income</b>			
Remeasurements of defined benefit schemes	14	(6)	825
Deferred tax associated with defined benefit schemes	15	4	(199)
Items that will not be reclassified to profit or loss		(2)	626
Effect of movements in foreign exchange		(473)	445
Net gain/(loss) on hedge of net investment in foreign subsidiaries		1	(1)
Net gain on other investments held at fair value through other comprehensive income		–	4
Deferred tax associated with movements in foreign exchange		(5)	–
Current tax associated with movements in foreign exchange		6	–
Movement in cash flow hedging position	28c	(260)	419
Deferred tax associated with movement in cash flow hedging position	7, 28c	40	(28)
Deferred tax associated with movement in other investments		–	(1)
Share of other comprehensive (loss)/income of joint ventures and associates		(18)	28
Effect of hyperinflationary economies		40	46
Items that are or may be subsequently reclassified to profit or loss		(669)	912
<b>Other comprehensive (loss)/income for the period</b>		<b>(671)</b>	<b>1,538</b>
<b>Total comprehensive income for the period</b>		<b>428</b>	<b>2,321</b>
<b>Attributable to</b>			
Equity shareholders		<b>251</b>	<b>1,281</b>
Non-controlling interests		<b>177</b>	<b>1,040</b>
<b>Total comprehensive income for the period</b>		<b>428</b>	<b>2,321</b>

# Consolidated balance sheet

at 16 September 2023

	Note	2023 £m	2022 £m
<b>Non-current assets</b>			
Intangible assets	9	1,880	1,879
Property, plant and equipment	10	5,834	5,727
Right-of-use assets	11	2,377	2,477
Investment property	12	274	246
Investments in joint ventures	13	305	303
Investments in associates	13	93	89
Employee benefits assets	14	1,446	1,393
Investments	28	149	142
Income tax	7	23	23
Deferred tax assets	15	195	160
Other receivables	16	63	58
<b>Total non-current assets</b>		<b>12,639</b>	<b>12,497</b>
<b>Current assets</b>			
Assets classified as held for sale	17	–	45
Inventories	18	3,246	3,296
Biological assets	19	99	105
Trade and other receivables	16	1,807	1,789
Derivative assets	28	96	475
Investments	28	1,329	1,243
Income tax		103	76
Cash and cash equivalents	20	1,596	2,226
<b>Total current assets</b>		<b>8,276</b>	<b>9,255</b>
<b>Total assets</b>		<b>20,915</b>	<b>21,752</b>
<b>Current liabilities</b>			
Liabilities classified as held for sale	17	–	(14)
Lease liabilities	11	(338)	(320)
Loans and overdrafts	21	(149)	(157)
Trade and other payables	22	(3,000)	(3,165)
Derivative liabilities	28	(69)	(205)
Income tax		(117)	(170)
Provisions	23	(55)	(87)
<b>Total current liabilities</b>		<b>(3,748)</b>	<b>(4,118)</b>
<b>Non-current liabilities</b>			
Lease liabilities	11	(2,852)	(2,955)
Loans	21	(394)	(481)
Provisions	23	(48)	(26)
Deferred tax liabilities	15	(642)	(664)
Employee benefits liabilities	14	(75)	(86)
<b>Total non-current liabilities</b>		<b>(4,011)</b>	<b>(4,212)</b>
<b>Total liabilities</b>		<b>(7,759)</b>	<b>(8,330)</b>
<b>Net assets</b>		<b>13,156</b>	<b>13,422</b>
<b>Equity</b>			
Issued capital	24	–	–
Share premium		382	382
Other reserves		101	97
Translation reserve	24	(22)	235
Hedging reserve	24	1	84
Retained earnings		7,733	7,308
<b>Total equity attributable to equity shareholders</b>		<b>8,195</b>	<b>8,106</b>
Non-controlling interests		4,961	5,316
<b>Total equity</b>		<b>13,156</b>	<b>13,422</b>

The financial statements on pages 13 to 77 were approved by the Board of Directors on 15 December 2023 and were signed on its behalf by:



Sir Guy Weston  
Chairman

# Consolidated cash flow statement

for the 52 weeks ended 16 September 2023

	Note	2023 £m	2022 £m
<b>Cash flow from operating activities</b>			
Profit before taxation		1,384	1,153
Profits less losses on disposal of non-current assets		(27)	(16)
Profits less losses on sale and closure of businesses		(1)	23
Transaction costs	4	5	6
Finance income	6	(116)	(44)
Finance expense	6	131	116
Other financial income	6	(26)	(40)
Share of profit after tax from joint ventures and associates	13	(124)	(109)
Amortisation		86	71
Depreciation (including depreciation of right-of-use assets)		815	816
Impairment/(Reversal of impairment) of property, plant & equipment and right-of-use assets		5	(13)
Impairment of investment properties		14	6
Exceptional items	4	109	206
Acquired inventory fair value adjustments		3	5
Effect of hyperinflationary economies		14	16
Net change in the fair value of current biological assets		(11)	(8)
Share-based payment expense	26	18	19
Pension costs less contributions		(8)	7
Increase in inventories		(99)	(964)
Increase in receivables		(104)	(288)
(Decrease)/increase in payables		(18)	514
Purchases less sales of current biological assets		(9)	(4)
(Decrease)/increase in provisions		(27)	7
Cash generated from operations		2,014	1,479
Income taxes paid		(349)	(313)
<b>Net cash generated from operating activities</b>		<b>1,665</b>	<b>1,166</b>
<b>Cash flow from investing activities</b>			
Dividends received from joint ventures and associates	13	109	96
Purchase of property, plant and equipment		(1,004)	(683)
Purchase of intangibles		(79)	(92)
Sale of property, plant and equipment		48	30
Purchase of investment properties		(45)	(63)
Sale of investment properties		3	34
Purchase of subsidiaries, joint ventures and associates	25	(94)	(154)
Sale of subsidiaries, joint ventures and associates		66	2
Purchase of non-current investments		(26)	(55)
Redemption of non-current investments		19	24
Purchase of current investments	27	(1,689)	(1,201)
Redemption of/decrease in current investments	27	1,640	1,079
Interest and dividends received		54	26
<b>Net cash used in investing activities</b>		<b>(998)</b>	<b>(957)</b>
<b>Cash flow from financing activities</b>			
Dividends paid to non-controlling interests		(163)	(180)
Dividends paid to equity shareholders	8	(128)	(104)
Interest paid		(119)	(114)
Lease incentives received		62	46
Repayment of lease liabilities	27	(312)	(325)
Decrease in short-term loans	27	(13)	(58)
Increase in long-term loans	27	—	179
Purchase of shares in subsidiary undertaking from non-controlling interests	32	(448)	—
Movement from changes in own shares held		(46)	(50)
<b>Net cash used in financing activities</b>		<b>(1,167)</b>	<b>(606)</b>
<b>Net decrease in cash and cash equivalents</b>	27	<b>(500)</b>	<b>(397)</b>
Cash and cash equivalents at the beginning of the period		2,100	2,423
Effect of movements in foreign exchange		(73)	74
<b>Cash and cash equivalents at the end of the period</b>	27	<b>1,527</b>	<b>2,100</b>

## Consolidated statement of changes in equity

for the 52 weeks ended 16 September 2023

		Issued capital £m	Share premium £m	Other reserves £m	Translation reserve £m	Hedging reserve £m	Retained earnings £m	Total £m	Non- controlling interests £m	Total equity £m
	Note									
Balance as at 18 September 2021		-	382	95	(19)	24	6,617	7,099	4,598	11,697
<b>Total comprehensive income</b>										
Profit for the period recognised in the income statement		-	-	-	-	-	445	445	338	783
Remeasurements of defined benefit schemes	14	-	-	-	-	-	451	451	374	825
Deferred tax associated with defined benefit schemes		-	-	-	-	-	(109)	(109)	(90)	(199)
Items that will not be reclassified to profit or loss		-	-	-	-	-	342	342	284	626
Effect of movements in foreign exchange		-	-	-	240	-	-	240	205	445
Net loss on hedge of net investment in foreign subsidiaries		-	-	-	(1)	-	-	(1)	-	(1)
Net gain on other investments held at fair value through other comprehensive income		-	-	3	-	-	-	3	1	4
Movement in cash flow hedging position		-	-	-	-	228	-	228	191	419
Deferred tax associated with movements in cash flow hedging position		-	-	-	-	(15)	-	(15)	(13)	(28)
Deferred tax associated with movements in other investments		-	-	(1)	-	-	-	(1)	-	(1)
Share of other comprehensive income of joint ventures and associates		-	-	-	15	-	-	15	13	28
Effect of hyperinflationary economies		-	-	-	-	-	25	25	21	46
Items that are or may be subsequently reclassified to profit or loss		-	-	2	254	213	25	494	418	912
Other comprehensive income		-	-	2	254	213	367	836	702	1,538
Total comprehensive income		-	-	2	254	213	812	1,281	1,040	2,321
<b>Inventory cash flow hedge movements</b>										
Losses transferred to cost of inventory		-	-	-	-	(153)	-	(153)	(127)	(280)
Total inventory cash flow hedge movements		-	-	-	-	(153)	-	(153)	(127)	(280)
<b>Transactions with owners</b>										
Dividends paid to equity shareholders	8	-	-	-	-	-	(104)	(104)	-	(104)
Net movement in own shares held		-	-	-	-	-	(16)	(16)	(15)	(31)
Deferred tax associated with share-based payments		-	-	-	-	-	(1)	(1)	-	(1)
Dividends paid to non-controlling interests		-	-	-	-	-	-	-	(180)	(180)
Total transactions with owners		-	-	-	-	-	(121)	(121)	(195)	(316)
Balance as at 17 September 2022		-	382	97	235	84	7,308	8,106	5,316	13,422
<b>Total comprehensive income</b>										
Profit for the period recognised in the income statement		-	-	-	-	-	618	618	481	1,099
Remeasurements of defined benefit schemes	14	-	-	-	-	-	(3)	(3)	(3)	(6)
Deferred tax associated with defined benefit schemes		-	-	-	-	-	2	2	2	4
Items that will not be reclassified to profit or loss		-	-	-	-	-	(1)	(1)	(1)	(2)
Effect of movements in foreign exchange		-	-	-	(255)	-	-	(255)	(218)	(473)
Net loss on hedge of net investment in foreign subsidiaries		-	-	-	1	-	-	1	-	1
Deferred tax associated with movements in foreign exchange		-	-	-	(3)	-	-	(3)	(2)	(5)
Current tax associated with movements in foreign exchange		-	-	-	3	-	-	3	3	6
Movement in cash flow hedging position		-	-	-	-	(146)	-	(146)	(114)	(260)
Deferred tax associated with movements in cash flow hedging position		-	-	-	-	22	-	22	18	40
Share of other comprehensive income of joint ventures and associates		-	-	-	(10)	-	-	(10)	(8)	(18)
Effect of hyperinflationary economies		-	-	-	-	-	22	22	18	40
Items that are or may be subsequently reclassified to profit or loss		-	-	-	(264)	(124)	22	(366)	(303)	(669)
Other comprehensive income		-	-	-	(264)	(124)	21	(367)	(304)	(671)
Total comprehensive income		-	-	-	(264)	(124)	639	251	177	428
<b>Inventory cash flow hedge movements</b>										
Losses transferred to cost of inventory		-	-	-	-	38	-	38	30	68
Total inventory cash flow hedge movements		-	-	-	-	38	-	38	30	68
<b>Transactions with owners</b>										
Dividends paid to equity shareholders	8	-	-	-	-	-	(128)	(128)	-	(128)
Net movement in own shares held		-	-	-	-	-	(16)	(16)	(12)	(28)
Acquisition of non-controlling interests		-	-	4	7	3	(71)	(57)	(387)	(444)
Deferred tax associated with share-based payments		-	-	-	-	-	1	1	-	1
Dividends paid to non-controlling interests		-	-	-	-	-	-	-	(163)	(163)
Total transactions with owners		-	-	4	7	3	(214)	(200)	(562)	(762)
Balance as at 16 September 2023		-	382	101	(22)	1	7,733	8,195	4,961	13,156

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies

Wittington Investments Limited is a private company limited by shares incorporated and registered in England, United Kingdom.

The Company's consolidated financial statements for the 52 weeks ended 16 September 2023 comprise those of the Company and its subsidiaries (the 'Group') and its interests in joint ventures and associates.

The directors authorised the consolidated financial statements for issue on 15 December 2023.

### Statement of compliance

The consolidated financial statements have been prepared and approved by the directors in accordance with UK-adopted International Accounting Standards ('UK Adopted IFRS').

Given the materiality of the ABF (Associated British Foods plc) business segment and for ease of cross-reference to the published financial statements of ABF, the directors have elected to provide additional information in the notes which follow setting out the contribution of the ABF business segment to the consolidated financial statements of the Group. For clarity, all references to the ABF business segment are shown in *italics* in the notes to these statements and are consistent with the published financial statements of ABF.

The directors have elected to prepare the parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework'. These are presented on pages 74 to 79.

### Basis of preparation

The Company presents its consolidated financial statements in sterling, rounded to the nearest million (except where otherwise indicated), prepared on the historical cost basis except that current biological assets held by ABF (Associated British Foods plc) and certain financial instruments are stated at fair value. Assets classified as held for sale are stated at the lower of carrying amount and fair value less costs to sell.

The preparation of financial statements under UK-Adopted IFRS requires management to make judgements, estimates and assumptions about the reported amounts of assets and liabilities, income and expenses and the disclosure of contingent assets and liabilities. The estimates and associated assumptions are based on experience. Actual results may differ from these estimates.

Judgements made by management in the application of UK-Adopted IFRS that have a significant effect on the financial statements and estimates with a significant risk of material adjustment next year, are discussed in Accounting estimates and judgements detailed in note 2.

The estimates and underlying assumptions are reviewed on a regular basis. Revisions to accounting estimates are recognised from the period in which the estimates are revised.

The accounting policies set out below have been applied to all periods presented, except where stated otherwise.

Details of new accounting standards which came into force in the year are set out at the end of this note.

The Group's consolidated financial statements are prepared to the Saturday nearest to 15 September. Accordingly, these financial statements have been prepared for the 52 weeks ended 16 September 2023 (2022 - 52 weeks ended 17 September 2022).

To avoid delay in the preparation of the consolidated financial statements, the results of certain subsidiaries, joint ventures and associates are included up to 31 August each year and Fortnum and Mason plc is included up to 9 July 2023. Adjustments are made as appropriate for significant transactions or events occurring between 16 September and these other balance sheet dates.

The Group's business activities, together with factors likely to affect its future development, performance and position are set out in the Strategic report on pages 1 to 6. The Principal risks and uncertainties on page 5 and note 28 on pages 51 to 62 provide details of the Group's policy on managing its financial and commodity risks. The Group has considerable financial resources, good access to debt markets, a diverse range of businesses and a wide geographic spread. It is therefore well placed to manage business risks successfully.

### Climate change

In preparing the consolidated financial statements, management has considered the impact of climate change, particularly in the context of the Non-Financial and Sustainability Information Statement set out on pages 3 to 4 and our sustainability targets. These considerations did not have a material impact on the financial reporting judgements and estimates, consistent with the assessment that climate change is not expected to have a significant impact on the Group's going concern assessment to June 2025 nor the viability of the Group over the next three years.

Management has considered the impact of climate change on a number of key estimates within the financial statements, including the estimates of future cash flows used in impairment assessments of the carrying value of goodwill and other non-current assets. The assessment with respect to the impact of climate change will be kept under review by management, as the future impacts depend on factors outside of the Group's control, which are not all currently known.

### Going concern

The global inflationary pressures triggered initially by COVID-19 have been exacerbated by the geopolitical uncertainty caused by Russia's war in Ukraine. For the avoidance of doubt, the Group does not have any operations or investments in Russia. Nevertheless, the war has resulted in economic uncertainty in almost all of the markets in which the Group operates, and has adversely impacted commodity costs and supply chains as well as wage costs. Our management teams in all business segments continue to monitor cost inflation closely. Whilst there are early signs of cost inflation decreasing in many parts of the global economy, the emergence of conflict in the Middle East has added further risk to an already fragile geopolitical and economic environment. Its impacts on the Group's trading and investing activities will depend on the duration of the current crises in Ukraine and the Middle East, on geopolitical repercussions and on central bank responses to inflation.

However, the directors believe the Group's resilience has been evidenced by the year-on-year growth in operating

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

cash flows in excess of £1bn set out in these statements. After making enquiries, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the consolidated financial statements.

Having reviewed the Board's best estimate of future cash flow to June 2025, and having applied reverse stress tests, the possibility that the financial headroom could be exhausted is considered to be extremely remote. The directors understand the risks, sensitivities and judgements included in the cash flow forecast and have a high degree of confidence in these cash flows. There is substantial financial headroom between this cash flow forecast and the cash on hand and funding available to the Group over the period. This is evidenced by the net cash position before lease liabilities for the Group of £2.36bn at 16<sup>th</sup> September 2023 (2022: £2.83 bn).

### Basis of consolidation

The consolidated financial statements include the results of the Company and its subsidiaries from the date that control commences to the date that control ceases.

They also include the Group's share of the after-tax results, other comprehensive income and net assets of its joint ventures and associates on an equity-accounted basis from the point at which joint control or significant influence respectively commences, to the date that it ceases.

Subsidiaries are entities controlled by the Company. Control exists when the Company has the power, directly or indirectly, to direct the relevant activities of an entity so as to affect significantly the returns of that entity.

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control are accounted for within equity.

All the Group's joint arrangements are joint ventures, which are entities over whose activities the Group has joint control, typically established by contractual agreement and requiring the venturers' unanimous consent for strategic financial and operating decisions.

Associates are those entities in which the Group has significant influence, being the power to participate in the financial and operating policy decisions of the entity, but which does not amount to control or joint control.

Where the Group's share of losses exceeds its interest in a joint venture or associate, the carrying amount is reduced to zero and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of an investee.

Control, joint control and significant influence are generally assessed by reference to equity shareholdings and voting rights.

### Business acquisitions

On acquisition of a business, the Group attributes fair values to the identifiable assets, liabilities and contingent liabilities acquired, reflecting conditions at the date of acquisition. These include aligning accounting policies with those of the Group.

The Group finalises provisional fair values within 12 months of the date of acquisition and, where significant, reflects them by restatement of the comparative period in which the acquisition occurred. The Group measures non-controlling interests at the proportionate share of the net identifiable assets acquired.

The Group remeasures existing equity interests in the acquiree to fair value at the date of acquisition, with any resulting gain or loss taken to the income statement.

Goodwill arising on acquisition of a business is the excess of the remeasured carrying amount of any existing equity interest plus the fair value of consideration payable for the additional stake over the fair value of the share of net identifiable assets and liabilities acquired (including separately identified intangible assets), net of non-controlling interests. Total consideration does not include transaction costs, which the Group expenses as incurred.

The Group measures contingent consideration at fair value at the date of acquisition, classified as a liability or equity (usually as a liability).

Other than for the finalisation of provisional fair values, the Group accounts for changes in contingent consideration classified as a liability in the income statement.

### Exceptional items

Exceptional items are those items that, in the judgement of the Directors, need to be disclosed separately by virtue of their nature, size or incidence. Items that may be considered exceptional in nature include disposals of businesses or significant assets, business restructurings, significant onerous contract charges/releases, debt repurchase costs, certain pension past service credits/costs, asset impairments/write-backs and the tax effects of these items.

The Group distinguishes between exceptional and non-exceptional impairments/write-backs on the basis of the underlying driver of the impairment, as well as the magnitude of the impairment. Drivers that are deemed to be outside of the control of the Group give rise to exceptional impairments. Additionally, impairment charges that are of a one-off nature and significant enough value to distort the underlying results of the business are considered to be exceptional.

### Revenue

Revenue represents the value of sales made to customers after deduction of discounts, sales taxes and a provision for returns. Discounts include sales rebates, price discounts, customer incentives, certain promotional activities and similar items. Revenue does not include sales between Group companies.

The Group recognises revenue when performance obligations are satisfied, goods are delivered to customers and control of goods is transferred to the buyer.

In the Food businesses of ABF, the Group generally recognises revenue from the sale of goods on dispatch or delivery to customers, dependent on shipping terms, and provides for discounts and returns as a reduction to revenue when sales are recorded, based on management's best estimate of the amount required to meet claims by customers, taking into account contractual and legal obligations, historical trends and past experience.

In the Retail business of ABF, the Group generally recognises revenue from the sale of goods when a

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

customer purchases goods, and provides for returns as a reduction to revenue when sales are recorded, based on management's best estimate of the amount required to meet claims by customers, taking into account historical trends and past experience.

### Borrowing costs

The Group accounts for borrowing costs using the effective interest method. The Group capitalises borrowing costs directly attributable to the acquisition, construction or production of qualifying items of property, plant and equipment as part of their cost.

### Foreign currencies

Individual Group companies record transactions in foreign currencies at the exchange rate at the date of the transaction, and translate monetary assets and liabilities in foreign currencies at the exchange rate at the balance sheet date, with any resulting differences taken to the income statement, unless designated in a hedging relationship, in which case hedge accounting applies.

On consolidation, the Group translates the assets and liabilities of operations denominated in foreign currencies into sterling at the exchange rate at the balance sheet date. The Group translates the income statements of those operations into sterling at average exchange rates.

The Group records differences arising from the retranslation of opening net assets of Group companies, together with differences arising from the restatement of the net results of Group companies from average exchange rates to those at the balance sheet date, in the translation reserve in equity.

### Pensions and other post-employment benefits

The Group's pension and other post-employment benefit arrangements comprise defined benefit plans, defined contribution plans and other unfunded post-employment plans.

For defined benefit plans, the income statement charge comprises the cost of benefits earned by members and benefit improvements granted to members during the year, as well as net interest income/(expense) calculated by applying the liability discount rate to the opening net pension asset or liability.

The Group records the difference between the market value of scheme assets and the present value of scheme liabilities on a scheme-by-scheme basis as net pension assets (to the extent recoverable) or liabilities.

The Group recognises remeasurements and movements in irrecoverable surpluses in other comprehensive income.

The Group charges contributions payable in respect of defined contribution plans to operating profit as incurred.

The Group accounts for other unfunded post-employment plans in the same way as defined benefit plans.

### Income tax

Income tax on profit or loss for the period comprises current and deferred tax. The Group recognises income tax in the income statement except to the extent that it relates to items taken directly to equity.

Current tax is the tax expected to be payable on taxable income for the year, using tax rates enacted or substantively enacted for the period, together with any adjustment to tax payable in respect of prior periods.

The Group provides for deferred tax using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes.

The Group does not provide for the following temporary differences: initial recognition of goodwill; initial recognition of assets or liabilities affecting neither accounting nor taxable profit other than those acquired in a business combination; and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future.

The Group bases the amount of deferred tax provided on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

The Group recognises deferred tax assets only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

The Group offsets deferred tax assets and liabilities if, and only if, it has a legally enforceable right to set off current tax assets and liabilities and the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

As required by IAS 12, we have applied the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes.

The Group recognises income tax arising from dividend distributions at the same time as the liability to pay the related dividend.

### Financial assets and liabilities

The Group recognises financial assets and liabilities when it becomes a party to the contractual provision of the relevant financial instrument.

### Trade and other receivables

The Group records trade and other receivables initially at fair value and subsequently at amortised cost. This generally results in recognition at nominal value less an expected credit loss provision, which is recognised based on management's expectation of losses without regard to whether or not a specific impairment trigger has occurred.

### Other non-current receivables

Other non-current receivables comprise finance lease receivables due from a joint venture and minority shareholdings in private companies. The Group accounts for finance lease receivables in the same way as for trade and other receivables.

The Group records minority shareholdings in designated private companies initially at fair value, including directly attributable transaction costs, and subsequently at fair value through other comprehensive income (FVOCI).

On disposal of a minority shareholding, the cumulative gain or loss previously recognised in other comprehensive income is included directly in retained earnings, without recycling it to the income statement.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

### Bank and other borrowings

The Group records bank and other borrowings initially at fair value, which equals the proceeds received, net of direct issue costs, and subsequently at amortised cost. The Group accounts for finance charges, including premiums payable on settlement or redemption and direct issue costs, using the effective interest rate method.

### Trade payables

The Group records trade payables initially at fair value and subsequently at amortised cost. This generally results in recognition at nominal value.

### Other financial assets

Other financial assets are classified, at initial recognition, as valued at amortised cost or fair value through profit and loss (FVTPL). The classification of financial assets depends on the financial asset's cash flow characteristics and the business model for managing them. Financial assets at amortised costs are subject to impairments with gains and losses being recognised in the profit and loss when the assets are derecognised or impaired. Financial assets at fair value through profit and loss are typically held for trading and are carried in the statement of financial position at fair value with net changes in fair value recognised in profit and loss. Equity investments where the Company does not have significant influence, control or joint control are measured at FVTPL.

### Cash and cash equivalents

Cash and cash equivalents comprise bank and cash balances, call deposits and short-term investments with original maturities of three months or less.

For the purposes of the cash flow statement, the Group includes bank overdrafts that are repayable on demand and form an integral part of the Group's cash management as a component of cash and cash equivalents.

### Intangible assets other than goodwill

Non-operating intangible assets are intangible assets that arise on business combinations and typically include technology, brands, customer relationships and grower agreements. The Group acquires operating intangible assets in the ordinary course of business, typically including computer software, land use rights and emissions trading licences.

The Group records intangible assets other than goodwill at cost less accumulated amortisation and impairment charges.

Amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of intangible assets from the date they are available for use. The estimated useful lives are generally deemed to be no longer than:

Technology and brands	– up to 15 years
Customer relationships	– up to 10 years
Grower agreements	– up to 10 years
Operating intangibles	up to 10 years

### Goodwill

Goodwill is defined under 'Business acquisitions' on page 19. Certain commercial assets associated with the acquisition of a business are not capable of being recognised in the acquisition balance sheet. In such circumstances, goodwill is recognised, which may include,

but is not necessarily limited to, workforce assets and the benefits of expected future synergies.

Goodwill is subject to an annual impairment review.

### Impairment

The Group reviews the carrying amounts of its intangible assets and property, plant and equipment at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the Group estimates the indicated asset's recoverable amount. For goodwill and intangibles without a finite life, the Group does this at least annually.

The Group recognises an impairment charge in the income statement whenever the carrying amount of an asset or its CGU exceeds its recoverable amount.

The Group allocates impairment charges recognised in respect of CGUs first to reduce the carrying amount of any goodwill relating to that CGU and then to reduce the carrying amount of the other assets in the CGU on a pro rata basis.

### Calculation of recoverable amount

The recoverable amount of assets is the greater of their fair value less costs to sell and their value in use. In assessing value in use, the Group discounts estimated future cash flows to present value using a pre-tax discount rate reflective of current market assessments of the time value of money and the risks specific to the asset.

For an asset that does not generate largely independent cash inflows, the Group determines recoverable amount for the CGU to which the asset belongs.

### Reversals of impairment

The Group does not subsequently reverse impairments of goodwill. For other assets, the Group does reverse an impairment charge if there has been a change in the estimates used to determine the recoverable amount, but only to the extent that the new carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment charge had previously been recognised.

### Property, plant & equipment

The Group records property, plant and equipment at cost less accumulated depreciation and impairment charges.

The Group charges depreciation to the income statement on a straight-line basis over the estimated useful economic lives of each item sufficient to reduce it to its estimated residual value. Land is not depreciated. Estimated useful economic lives are generally deemed to be no longer than:

Freehold buildings	up to 66 years
Plant and equipment, fixtures and fittings	
sugar factories, yeast plants, mills and bakeries	up to 20 years
other operations	up to 12 years
Vehicles	up to 10 years
Sugar cane roots	up to 10 years

### Leases

A lease is an agreement whereby the lessor conveys to the lessee, in return for a payment or a series of payments, the right to use a specific asset for an agreed period.

Where the Group is a lessee, the following accounting policy is applied.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

### Right-of-use assets

The Group records right-of-use assets at cost at the commencement date of the lease, which is the date the underlying asset is available for use, less any accumulated depreciation and impairment losses, and adjusted for subsequent remeasurement of lease liabilities.

Cost includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.

The Group charges depreciation to the income statement on a straight-line basis over the shorter of the estimated useful life and the lease term.

### Lease liabilities

The Group records lease liabilities at the commencement date of the lease at the present value of lease payments to be made over the lease term, discounted using the incremental borrowing rate at the commencement date of the lease if the interest rate implicit in the lease is not readily determinable.

Lease payments include fixed payments, including in-substance fixed payments, and variable lease payments that depend on an index or a rate, less any lease incentives receivable.

Variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

The Group subsequently measures lease liabilities at amortised cost using the effective interest rate method. The Group records the accretion and settlement of interest through accruals and reduces the carrying amount of lease liabilities for the capital element of lease payments made.

The carrying amount of lease liabilities is also remeasured when there is a change in future lease payments due to a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment of whether to purchase the underlying asset.

### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the low-value asset recognition exemption to groups of underlying leases considered uniformly low-value.

The Group expenses lease payments on short-term leases and leases of low-value assets in the income statement as incurred.

### Lessor accounting

When subleasing assets, the Group assesses the sublease classification with reference to the head lease right-of-use asset, which considers, among other factors, whether the sublease represents a majority of the remaining life of the head lease.

The ratio of rental income to head lease rental payments is used to determine how much of the right-of-use asset should be derecognised, taking into account whether the sublease/head lease are above or below market rate.

The Group records amounts due from lessees under finance leases as a receivable at an amount equal to the net investment in the lease, calculated using the incremental borrowing rate at the date of recognition. The Group recognises any difference between the derecognised right-of-use asset and the newly recognised amounts due from lessees under finance leases in the income statement.

The Group recognises finance income over the lease term, reflecting a constant periodic rate of return on the net investment in the lease.

The Group recognises operating lease income as earned on a straight-line basis over the lease term.

### Inventories

The Group records inventories at the lower of cost and net realisable value. Cost includes raw materials, direct labour and expenses and an appropriate proportion of production and other overheads, calculated on a first-in first-out basis.

The Group records retail inventories at the lower of cost and net realisable value using the retail method, calculated on the basis of selling price less appropriate trading margin. All retail inventories are finished goods.

On acquisition of a business, the Group records inventories at fair value. Subsequently, the Group charges the book value of the inventories to adjusted operating profit as they are sold or used. Any fair value uplift, if significant, is charged below adjusted operating profit as the inventories are sold or used.

### Investment property

Investment properties are held at cost less provision for impairment. Impairment is determined by reference to the fair value of property estimated either by independent valuers or by the directors. Depreciation is provided where the directors consider that the residual value of major components of the property is less than current book value.

**The following accounting policies relate exclusively to the income, expenditure, assets and liabilities of the Associated British Foods plc ("ABF") segment within the consolidated Group financial statements of Wittington Investments Limited.**

### Share-based payments

The Group recognises the fair value of share awards at grant date as an employee expense with a corresponding increase in equity, spread over the period during which the employees become unconditionally entitled to the shares.

The Group adjusts the amount recognised to reflect expected and actual levels of vesting except where the failure to vest is as a result of not meeting a market condition.

### Derivative financial instruments and hedging

The Group primarily uses derivatives to manage economic exposure to financial and commodity risks. The principal instruments used are foreign exchange and commodity contracts, futures, swaps or options. The Group does not use derivatives for speculative purposes.

The Group recognises derivatives at fair value based on market prices or rates, or calculated using discounted cash flow or option pricing models.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

The Group recognises changes in the fair value of derivatives in the income statement unless the derivative is designated in a hedging relationship, when recognition of the change in fair value depends on the nature of the item being hedged.

The purpose of hedge accounting is to mitigate the impact on the Group of changes in foreign exchange or interest rates and commodity prices.

At the inception of each hedging relationship, the Group documents the hedging instrument, the hedged item, the risk management objectives and strategy for undertaking the hedge and assesses hedge effectiveness.

During the life of each hedging relationship, the Group performs testing to demonstrate that the hedge remains effective.

For derivatives used as hedges of future cash flows, the Group recognises the change in fair value through other comprehensive income in either the cost of hedging reserve (for the element of the change in fair value relating to the currency spread) or in the hedging reserve (for the remaining change in fair value). Any ineffective portion is recognised immediately in the income statement.

When the future cash flow results in the recognition of a non-financial asset or liability, then at the time that asset or liability is recognised, the Group includes the associated gains and losses previously recognised in the hedging reserve in the initial measurement of that asset or liability.

When the future cash flow does not result in the recognition of a non-financial asset or liability, the Group includes the associated gains and losses previously recognised in the hedging reserve in the income statement in the same period in which the hedged item affects profit or loss.

Hedges of the Group's net investment in foreign operations principally comprise borrowings in the currency of the investment's net assets.

For derivative or non-derivative financial instruments used as hedges of the Group's net investment in foreign operations, the Group recognises the change in fair value through other comprehensive income in the net investment hedging reserve. Any ineffective portion is recognised immediately in the income statement.

The Group discontinues hedge accounting when a hedging instrument expires or is sold, terminated, exercised, or no longer qualifies for hedge accounting.

At that time, the Group retains the cumulative associated gain or loss recognised in the hedging reserve until the forecast transaction occurs. Gains or losses on hedging instruments relating to an underlying exposure that no longer exists are taken to the income statement.

The Group economically hedges foreign currency exposure on recognised monetary assets and liabilities but does not normally seek hedge accounting. The Group records any derivatives held to hedge this exposure at fair value through profit and loss.

### Research and development

The Group expenses research and development expenditure as incurred, unless development expenditure

relates to products or processes which are technically and commercially feasible, in which case it is capitalised. The Group records capitalised development expenditure at cost less accumulated amortisation and impairment charges.

### Current Biological Assets

The Group records current biological assets at fair value less costs to sell.

The basis of valuation for growing cane is estimated sucrose content valued at estimated sucrose price for the following season, less the estimated costs for harvesting and transport.

When harvested, growing cane is transferred to inventory at fair value less costs to sell.

### Grants

The Group recognises grants only when there is reasonable assurance that the Group will comply with the conditions attached and that the grants will be received. Grants receivable as compensation for expenses already incurred are recognised in profit or loss in the period in which they become receivable.

### Hyperinflation

The Argentinian economy was designated hyperinflationary from 1 July 2018. The Turkish economy was designated hyperinflationary from 1 July 2022.

The Group has applied IAS 29 Financial Reporting in Hyperinflationary Economies to the Group's Argentinian operations from the beginning of the 2019 financial year and for its Turkish operations from the beginning of the 2022 financial year. IAS 29 requires that hyperinflationary adjustments are reflected from the start of the reporting period in which it is applied. For the Group's Argentinian operations this was 1 September 2018, and for the Group's Turkish operations this was 1 September 2021.

The adjustments required by IAS 29 are set out below:

- adjustment of historical cost non-monetary assets and liabilities from their date of initial recognition to the balance sheet date to reflect the changes in purchasing power of the currency caused by inflation, according to the official indices for Argentina published by the Federación Argentina de Consejos Profesionales de Ciencias Económicas (FACPCE) and for Turkey published by Turkish Statistical Institute ('TUIK');
- adjustment of the components of the income statement and cash flow statement for the inflation index since their generation, with a balancing entry in the income statement and a reconciling item in the cash flow statement, respectively;
- adjustment of the income statement to reflect the impact of inflation on holding monetary assets and liabilities in local currency;
- the financial statements of the Group's Argentinian and Turkish operations have been translated into sterling at the closing exchange rate at 16 September 2023 (ARS 433.88:£1; TRY 33.45:£1); and
- the cumulative impact corresponding to previous years has been reflected in other comprehensive income in the year.

In Argentina, the FACPCE index was 911.1316 at 31 August 2022 and 2044.2832 at 31 August 2023. The inflation index for the year is therefore 2.244.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 1. Significant Accounting policies continued

In Turkey, the TUIK index was 80.21 at 31 August 2022 and 58.94 at 31 August 2023. The inflation index for the year is therefore 0.735.

The Venezuelan economy has been designated hyperinflationary for a number of years, but the impact on the Group's results remains immaterial.

### New accounting policies

The following accounting standards and amendments were adopted during the year and had no significant impact on the Group:

- Reference to the Conceptual Framework (Amendments to IFRS 3)
- Property, Plant and Equipment: Proceeds before Intended Use (Amendments to IAS 16)
- Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37)
- Annual Improvements to IFRS 2018–2020

The Group is assessing the impact of the following standards, interpretations and amendments that are not yet effective. Where already endorsed by the UKEB, these changes will be adopted on the effective dates noted. Where not yet endorsed by the UKEB, the adoption date is less certain:

- IFRS 17 Insurance Contracts, Amendments to IFRS 17, Initial Application of IFRS 17 and IFRS 9 – Comparative Information, effective 2024 financial year
- Disclosure of Accounting policies (Amendments to IAS 1 and IFRS Practice Statement 2), effective 2024 financial year
- Definition of Accounting Estimates (Amendments to IAS 8), effective 2024 financial year
- Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12), effective 2024 financial year
- Lease Liability in a Sale and Leaseback (Amendments to IFRS 16), effective 2025 financial year
- International Tax Reform – Pillar Two Model Rules (Amendments to IAS 12), effective 2024 financial year
- 'Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants (Amendments to IAS 1)', effective 2025 financial year
- Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7), effective 2025 financial year
- Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability, effective 2026 financial year (not yet endorsed by the UKEB)

## 2. Accounting estimates and judgements

In applying the accounting policies detailed on pages 18 to 24, the directors have made estimates in a number of areas. The actual outcome may differ from those estimates. Key sources of estimation uncertainty at the balance sheet date, with the potential for material adjustment to the carrying value of assets and liabilities within the next financial year, are set out below.

### Forecasts and discount rates

The carrying values of a number of items on the balance sheet are dependent on estimates of future cash flows arising from the Group's operations and investments which, in some circumstances, are discounted to arrive at a net present value.

Assessment for impairment involves comparing the book value of an asset with its recoverable amount (being the higher of value in use and fair value less costs to sell). Value in use is determined with reference to projected future cash flows discounted at an appropriate rate. Both the cash flows and the discount rate involve a significant degree of estimation uncertainty.

Further details are included in note 9 for intangible assets, note 10 for property, plant and equipment and note 12 for investment property.

The recovery of deferred tax assets is dependent on the generation of sufficient future taxable profits. The Group recognises deferred tax assets to the extent that it is considered probable that sufficient taxable profits will be available in the future. This involves a significant degree of estimation uncertainty.

When considering sources of future taxable profit, the Group firstly considers existing deferred tax liabilities. However, the majority of deferred tax assets are recognised based on future profit forecasts, including the deferred tax assets in ABF's most material jurisdictions of the United Kingdom, the United States, Australia, Germany and Spain.

When relying on profit forecasts, the assessment of whether to recognise deferred tax assets is based on the following year's budget and expectations of the future performance of individual businesses (or groups of businesses in the case of national tax groups). Where possible, this is consistent with forecasts used for impairment assessments. Forecasts for impairment assessments are discounted, but this is not permitted for recognition of deferred tax assets.

Deferred tax assets are reduced when it is no longer considered probable that the related tax benefit will be realised.

The widespread nature of the ABF's activities across multiple jurisdictions means that it is not practical to provide detailed sensitivities in respect of individual deferred tax assets.

Further details of deferred tax assets are included in note 15.

### Post-retirement benefits

The Group's defined benefit pension schemes and similar arrangements are assessed annually in accordance with IAS 19 Employee Benefits. The accounting valuations, assessed using assumptions determined with independent actuarial advice, resulted in a significant net surplus as at 16 September 2023, principally relating to the UK defined benefit scheme, which is separately disclosed.

The net surplus is highly sensitive to the market value of scheme assets, to discount rates used in assessing liabilities, to actuarial assumptions (including price inflation, rates of pension and salary increases, mortality and other demographic assumptions) and to the level of contributions.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 2. Accounting estimates and judgements continued

Further details are included in note 14, including associated sensitivities.

**The following other areas of accounting estimates and judgements relate exclusively to the income, expenditure, assets and liabilities of the Associated British Foods plc ("ABF") segment within the consolidated Group financial statements of Wittington Investments Limited.**

### Biological assets

In valuing growing cane, estimating sucrose content requires the Group to assess expected cane and sucrose yields for the following season considering weather conditions and harvesting programmes. Estimating sucrose price requires the Group to assess into which markets the forthcoming crop will be sold and assess domestic and export prices as well as related foreign currency exchange rates. The carrying value of growing cane and associated sensitivities is disclosed in note 19.

### Income tax

The Group is exposed to a range of uncertain tax positions. It provides for open tax matters, where it believes it is probable that payments will be required, including those for routine tax audits, which are by nature complex and may take a number of years to resolve. Uncertainty is driven by the resolution of the issue and estimation process in arriving at the amount. The Group has recognised potential current corporate tax liabilities for a number of uncertain tax positions, none of which are individually material. The provision for these uncertain tax positions was 2023 - £55m (2022 - £102m). The reduction in the provision is due to the conclusion of UK tax audits covering several businesses and years. The majority of the remaining provisions relate to transfer pricing risks across a number of jurisdictions in which the Group has operations. Transfer pricing is a complex area with resolution of matters taking many years. Given the underlying nature of these risks, the timing of when they will resolve is uncertain.

The Group applies IFRIC 23 Uncertainty over Income Tax Treatments to measure uncertain tax positions. The Group calculates each provision using management's best estimate of the liability based on interpretation of tax law in each jurisdiction and ongoing monitoring of tax cases and rulings. The Group believes it has adequate provision for these matters. Final conclusion of each matter may result in an outcome different to any amounts provided, but the Group has concluded that this is unlikely to have a material impact.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 3. Our businesses

ABF has five operating divisions, as described below, plus Central ABF. These are ABF's operating divisions, based on the management and internal reporting structure, which combine businesses with common characteristics, primarily in respect of the type of products offered by each business, but also the production processes involved and the manner of the distribution and sale of goods.

Inter-division pricing is determined on an arm's length basis. Division result is adjusted operating profit, as shown on the face of the consolidated income statement. Division results include items directly attributable to a division as well as those that can be allocated on a reasonable basis. ABF is comprised of the following operating divisions:

### Grocery

The manufacture of grocery products, including hot beverages, sugar and sweeteners, vegetable oils, balsamic vinegars, bread and baked goods, cereals, ethnic foods, and meat products, which are sold to retail, wholesale and foodservice businesses.

### Sugar

The growing and processing of sugar beet and sugar cane for sale to industrial users and to Silver Spoon, which is included in the Grocery operating division.

### Agriculture

The manufacture of animal feeds and the provision of other products and services for the agriculture sector.

### Ingredients

The manufacture of bakers' yeast, bakery ingredients, enzymes, lipids, yeast extracts and cereal specialities.

### Retail

Buying and merchandising value clothing and accessories through the Primark and Penneys retail chains.

In addition to ABF, the Group presents the revenue and adjusted operating profit of 'Luxury retail' and 'Other'. The latter includes the Group's 'Real Estate', 'Hotels' and 'Private Markets & Other Investments' businesses, none of which are individually material for separate disclosure. For more information see pages 1-2.

### Adjusted operating profit

Adjusted operating profit is a key alternative performance measure used in the ABF performance framework as outlined in the Remuneration Report in the annual report and accounts of ABF on pages 100 to 115. Adjusted operating profit is stated before amortisation of non-operating intangibles, transaction costs, amortisation of fair value adjustments made to acquired inventory, profits less losses on disposal of non-current assets and exceptional items.

Items defined above which arise in the Group's joint ventures and associates are also treated as adjusting items for the purposes of adjusted operating profit.

A reconciliation of this measure is provided on the face of the consolidated income statement.

	Revenue		Adjusted operating profit	
	2023	2022	2023	2022
	£m	£m	£m	£m
Grocery	4,198	3,735	448	399
Ingredients	2,157	1,827	214	159
Agriculture	1,840	1,722	41	47
Sugar	2,547	2,016	169	162
Retail	9,008	7,697	735	756
Central ABF	—	—	(94)	(88)
<b>ABF Total</b>	<b>19,750</b>	<b>16,997</b>	<b>1,513</b>	<b>1,435</b>
Luxury retail	246	224	9	7
Other	32	37	(19)	14
<b>Group Total</b>	<b>20,028</b>	<b>17,258</b>	<b>1,503</b>	<b>1,456</b>

	Revenue	
	2023	2022
	£m	£m
<b>Geographical information</b>		
United Kingdom	7,537	6,628
Europe, Middle East & Africa	7,553	6,292
The Americas	2,421	2,029
Asia Pacific	2,517	2,309
<b>Group Total</b>	<b>20,028</b>	<b>17,258</b>

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 4. Operating costs

	Note	ABF 2023 £m	2022 £m	Consolidated Group 2023 £m	2022 £m
<b>Operating costs</b>					
Costs of sales (including amortisation of intangibles)		15,587	13,219	15,725	13,349
Distribution costs		1,603	1,465	1,623	1,481
Administration expenses		1,220	1,045	1,350	1,139
Exceptional items		109	206	109	206
		18,519	15,935	18,807	16,175

### Operating costs are stated after charging/(crediting):

Employee benefits expense	5	3,158	2,812	3,222	2,876
Amortisation of non-operating intangibles	9	38	44	38	44
Amortisation of operating intangibles	9	44	24	48	27
Acquired inventory fair value adjustments		3	5	3	5
Depreciation of owned property, plant & equipment	10	531	521	538	530
Depreciation of right-of-use assets and non-cash lease adjustments	11	273	281	277	286
Impairment of property, plant & equipment and right-of-use assets		–	–	5	(13)
Impairment of investment property	12	–	–	14	6
Transaction costs		5	6	5	6
Effect of hyperinflationary economies		14	16	14	16
Other operating income		(35)	(25)	(36)	(31)
Research and development expenditure		42	37	42	37
Fair value gains on financial assets and liabilities held for trading		(19)	(23)	(19)	(23)
Fair value losses on financial assets and liabilities held for trading		22	17	23	17
Foreign exchange gains on operating activities		(48)	(36)	(48)	(37)
Foreign exchange losses on operating activities		62	37	62	37

Amortisation of non-operating intangibles of £41m (2022 – £47m) shown as an adjusting item in the income statement, includes £3m (2022 – £3m) incurred by joint ventures, in addition to the amounts shown above.

Auditor's remuneration	ABF 2023 £m	2022 £m	Consolidated Group 2023 £m	2022 £m
<b>Fees payable to the Company's auditor and its associates in respect of the audit</b>				
Group audit of these financial statements	–	–	0.2	0.2
Audit of Company's subsidiaries pursuant to legislation	10.2	9.2	10.4	9.8
Total audit remuneration	10.2	9.2	10.6	10.0

### Fees payable to the Company's auditor and its associates in respect of non-audit related services

Audit-related assurance services	0.4	0.4	0.4	0.4
All other services	0.6	0.5	0.6	0.5
Total non-audit related remuneration	1.0	0.9	1.0	0.9

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 4. Operating costs continued

### Exceptional items

#### 2023

The income statement this year included a non-cash exceptional impairment charge of £109m. In the ABF Grocery division, the Don business has been adversely affected by inflationary pressures, a surplus supply of fresh pork in the market, labour constraints and equipment reliability causing production shortfalls and additional transportation costs following the unforeseen liquidation of its distribution partner. As a result, the Group has recognised impairment write-downs of £39m against property, plant and equipment, £1m against right-of-use assets and £1m against intangible assets.

In the ABF Sugar division, north China recognised a £15m impairment write down against property, plant and equipment. This business was classified as held for sale in the previous year, but the potential buyer withdrew their offer in the second half of the year. Due to the severe flooding in Mozambique, the related damage to the sugar crop fields and the inability to plant for the foreseeable future, Illovo Mozambique recognised a £25m impairment write-down against property, plant and equipment, £7m against current biological assets, provided £2m for personnel costs and wrote down inventory by £1m.

In the ABF Retail division, the Group recognised £13m of exceptional impairment charges relating to the German store portfolio. This primarily related to stores impaired in the previous year after additional right-of-use assets were recognised due to rent indexation adjustments. The Group also recognised a £4m charge including a £3m exceptional impairment for the write-down of property, plant and equipment for the right-sizing of four further ABF German stores and £1m to write down a freehold store.

#### 2022

The income statement included an exceptional impairment charge of £206m comprising non-cash writedowns of £72m against property, plant and equipment and a write-down of £134m of right-of-use assets relating to the capitalisation of store leases for Primark. Also £49m of the £63m exceptional charge included in the Group's total tax charge for this financial year was the de-recognition of the ABF deferred tax assets relating to Germany.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 5. Employees and directors

	ABF		Consolidated Group	
	2023 £m	2022 £m	2023 £m	2022 £m
<b>Average number of employees</b>				
United Kingdom	42,071	41,526	43,407	43,086
Europe & Africa	73,411	73,155	73,411	73,155
The Americas	6,769	6,102	6,769	6,102
Asia Pacific	11,236	11,490	11,294	11,552
	133,487	132,273	134,881	133,895

	Note	ABF		Consolidated Group	
		2023 £m	2022 £m	2023 £m	2022 £m
<b>Employee benefits expense</b>					
Wages and salaries		2,657	2,350	2,714	2,406
Social security contributions		355	311	360	316
Contributions to defined contribution schemes	14	95	87	97	89
Charge for defined benefit schemes	14	33	45	33	46
Equity-settled share-based payment schemes	26	18	19	18	19
		3,158	2,812	3,222	2,876

	2023 £'000	2022 £'000
<b>Directors' remuneration</b>		
Aggregate directors' emoluments	6,374	6,095

The aggregate emoluments of the highest paid director were £4,100,000 (2022: £2,286,000). He is a member of a Group pension scheme and his annual accrued pension at the period end was £754,991 (2022: £719,918).

	Number of directors	
	2023	2022
Retirement benefits are accruing to the following number of directors under:		
Defined benefit schemes	4	4

## 6. Interest and other financial and expense

	Note	ABF		Consolidated Group	
		2023 £m	2022 £m	2023 £m	2022 £m
<b>Finance income</b>					
Cash and cash equivalents		48	19	58	24
Fair value gains on investments		–	–	57	18
Dividends receivable		–	–	1	2
		48	19	116	44
<b>Finance expense</b>					
Bank loans and overdrafts		(23)	(20)	(23)	(20)
All other borrowings		(11)	(8)	(11)	(8)
Fair value losses on investments		–	–	(2)	(4)
Lease liabilities		(91)	(81)	(92)	(82)
Other payables		(3)	(2)	(3)	(2)
		(128)	(111)	(131)	(116)
<b>Other financial (expense)/income</b>					
Interest income on employee benefit scheme assets	14	185	84	185	84
Interest charge on employee benefit scheme liabilities	14	(123)	(74)	(123)	(74)
Interest charge on irrecoverable surplus	14	(2)	(1)	(2)	(1)
Net financial income in respect of employee benefit schemes		60	9	60	9
Net foreign exchange (losses)/gains on financing activities		(20)	4	(34)	31
Total other financial income		40	13	26	40

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 7. Income tax expense

	AB*		Consolidated Group	
	2023	2022	2023	2022
	£m	£m	£m	£m
<b>Current tax expense</b>				
UK – corporation tax at 21.8% (2022 – 19%)	26	44	40	55
Overseas – corporation tax	249	244	249	244
UK – (over)/under provided in prior periods	(14)	(12)	(15)	(13)
Overseas – under/(over) provided in prior periods	18	1	18	1
	279	277	292	287
<b>Deferred tax expense</b>				
UK deferred tax	54	18	51	22
Overseas deferred tax	28	72	28	72
UK – over provided in prior periods	(26)	(3)	(23)	(3)
Overseas – over provided in prior periods	(63)	(8)	(63)	(8)
	(7)	79	(7)	83
<b>Total income tax expense in income statement</b>	<b>272</b>	<b>356</b>	<b>285</b>	<b>370</b>
<b>Reconciliation of effective tax rate</b>				
Profit before taxation	1,340	1,076	1,384	1,153
Less share of profit after tax from joint ventures and associates	(124)	(109)	(124)	(109)
<b>Profit before taxation excluding share of profit after tax from joint ventures and associates</b>	<b>1,216</b>	<b>967</b>	<b>1,260</b>	<b>1,044</b>
Nominal tax charge at UK corporation tax rate of 21.8% (2022 – 19%)	265	184	274	198
Effect of higher and lower tax rates on overseas earnings	(16)	4	(16)	4
Effect of changes in tax rates on the income statement	5	2	5	3
Expenses not deductible for tax purposes	66	63	66	60
Disposal of assets covered by tax exemptions or unrecognised capital losses	(2)	6	(2)	6
Deferred tax not recognised	39	120	40	119
Adjustments in respect of prior periods	(85)	(23)	(83)	(23)
Other tax adjustments	–	–	1	3
	272	356	285	370
<b>Income tax recognised directly in equity</b>				
Deferred tax associated with defined benefit schemes	(4)	198	(4)	199
Deferred tax associated with share-based payments	(1)	1	(1)	1
Deferred tax associated with movements in cash flow hedging position	(40)	28	(40)	28
Deferred tax associated with movement in foreign exchange	5	–	5	–
Current tax associated with movement in foreign exchange	(6)	–	(6)	–
Deferred tax associated with movements in other investments	–	1	–	1
	(46)	228	(46)	229

The UK corporation tax rate of 19% increased to 25% from 1 April 2023. The legislation to effect these changes was enacted before the balance sheet date and UK deferred tax has been calculated accordingly.

In April 2019 the European Commission published its decision on the Group Financing Exemption in the UK's controlled foreign company legislation. The Commission found that the UK law did not comply with EU State Aid rules in certain circumstances. The Group has arrangements that may be impacted by this decision as might other UK-based multinational groups that had financing arrangements in line with the UK's legislation in force at the time. The UK Government, the Group and a number of other UK companies appealed against this decision to the General Court of the European Union ('GCEU'). On 8 June 2022, the GCEU found in favour of the Commission's original decision. As a result of this, in August 2022, the UK Government, the Group and various other UK companies appealed GCEU's decision to the Court of Justice of the European Union. We have calculated our maximum potential liability to be £26m (2022 – £26m), however we do not consider that any provision is required in respect of this amount based on our current assessment of the issue. Following receipt of charging notices from HM Revenue & Customs ('HMRC'), we made payments to HMRC in 2021. Our assessment remains that no provision is required in respect of this amount. We will continue to consider the impact of the Commission's decision on the Group and the potential requirement to record a provision.

In the second half of last year a deferred tax asset arose mainly in relation to the charge taken for the impairment of property, plant and equipment and store leases in Primark Germany. A significant proportion of this asset was deemed not to be recoverable and was written off as an exceptional tax charge. Since then, further work has been undertaken to assess the amount of the deferred tax asset that is expected to be recoverable. This work determined that the deferred tax asset at last year end was understated in error.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 7. Income tax expense continued

The directors believe that this understatement of the deferred tax asset was not material to the prior period financial statements. Accordingly, an exceptional tax credit of £58m has been recognised in this year.

We recognise the importance of complying fully with all applicable tax laws as well as paying and collecting the right amount of tax in every country in which the Group operates. Our tax strategy, approved by the Board, is based on seven tax principles that are embedded in the financial and non financial processes and controls of the Group. This tax strategy is available in the Policies section of the Group's website.

Deferred taxation balances are analysed in note 15.

## 8. Dividends

	2023 pence per share	2022 pence per share	2023 £m	2022 £m
First interim	78.50	71.25	68	62
Second interim	69.50	49.00	60	42
	148.00	120.25	128	104

## 9. Intangible assets

	Consolidated Group						Operating		
	Goodwill £m	Technology £m	Brands £m	Non-operating Customer relationships £m	Grower agreements £m	Other £m	Other £m	Total £m	
<b>Cost</b>									
At 18 September 2021	1,236	214	429	271	109	5	606	2,870	
Acquisitions - externally purchased	-	-	-	-	-	-	141	141	
Acquired through business combinations	85	49	33	6	-	-	-	173	
Other disposals	-	-	-	-	-	-	(49)	(49)	
Transfer to assets classified as held for sale	-	-	-	-	-	-	(16)	(16)	
Effect of hyperinflationary economies	9	-	-	-	-	-	-	9	
Effect of movements in foreign exchange	84	22	26	13	1	-	33	179	
At 17 September 2022	1,414	285	488	290	110	5	715	3,307	
Acquisitions - externally purchased	-	-	4	-	-	-	146	150	
Acquired through business combinations	39	2	9	21	-	-	3	74	
Other disposals	-	-	-	(15)	-	(5)	(69)	(89)	
Transfer from assets classified as held for sale	-	-	-	-	-	-	15	15	
Effect of hyperinflationary economies	2	-	-	-	-	-	-	2	
Effect of movements in foreign exchange	(79)	(15)	(15)	(11)	(16)	-	(25)	(161)	
<b>At 16 September 2023</b>	<b>1,376</b>	<b>272</b>	<b>486</b>	<b>285</b>	<b>94</b>	<b>-</b>	<b>785</b>	<b>3,298</b>	
<b>Amortisation and impairment</b>									
At 18 September 2021	112	195	372	200	109	5	286	1,279	
Amortisation for the year	-	7	22	15	-	-	27	71	
Other disposals	-	-	-	-	-	-	(2)	(2)	
Transfer to assets classified as held for sale	-	-	-	-	-	-	(4)	(4)	
Effect of movements in foreign exchange	10	19	21	11	1	-	22	84	
At 17 September 2022	122	221	415	226	110	5	329	1,428	
Amortisation for the year	-	9	15	14	-	-	48	86	
Other disposals	-	-	-	(15)	-	(5)	-	(20)	
Transfer from assets classified as held for sale	-	-	-	-	-	-	4	4	
Impairment	-	-	-	-	-	-	1	1	
Effect of movements in foreign exchange	(12)	(13)	(11)	(8)	(16)	-	(21)	(81)	
<b>At 16 September 2023</b>	<b>110</b>	<b>217</b>	<b>419</b>	<b>217</b>	<b>94</b>	<b>-</b>	<b>361</b>	<b>1,418</b>	
<b>Net book value</b>									
At 17 September 2022	1,292	64	73	64	-	-	386	1,879	
<b>At 16 September 2023</b>	<b>1,266</b>	<b>55</b>	<b>67</b>	<b>68</b>	<b>-</b>	<b>-</b>	<b>424</b>	<b>1,880</b>	

i. All Goodwill and Non operating Intangible assets are ABF assets. Of the total Operating Intangible assets of £424m (2022: £386m), £414m (2022: £375m) are ABF assets.

In addition to the amounts disclosed above, there are no intangible assets (2022 - £12m) classified as assets held for sale (see note 17). Amortisation of non-operating intangibles of £41m (2022 - £47m) shown as an adjusting item in the income statement includes £3m (2022 - £3m) incurred by joint ventures, in addition to the amounts shown above.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 9. Intangible assets continued

### Impairment

As at 16 September 2023, the consolidated balance sheet included goodwill of £1,266m (2022 – £1,292m). Goodwill is allocated to the Group's cash-generating units (CGUs), or groups of CGUs, that are expected to benefit from the synergies of the business combination that gave rise to the goodwill, as follows:

CGU or Group of CGUs	Primary reporting segment within ABF business segment	Discount rate	2023 £m	2022 £m
Acetum	Grocery	13.5%	91	93
ACH	Grocery	13.4%	193	208
AB Mauri	Ingredients	12.8%	267	289
Twinnings Ovaltine	Grocery	13.6%	119	119
Illovo	Sugar	23.7%	89	105
AB World Foods	Grocery	12.5%	78	79
Other (not individually significant)	Various	Various	429	399
			<b>1,266</b>	<b>1,292</b>

A CGU, or group of CGUs, to which goodwill has been allocated must be assessed for impairment annually, or more frequently if events or circumstances indicate that the carrying amount may not be recoverable. There has been no change in CGUs or group of CGUs from the prior year.

The carrying value of goodwill is assessed by reference to its value in use reflecting the projected cash flows of each of the CGUs or group of CGUs. These projections are based on the most recent budget and reflects management's expectations of sales growth, operating costs and margin, based on past experience and external sources of information. Long-term growth rates for periods not covered by the annual budget reflect the products, industries and countries in which the relevant CGU, or group of CGUs, operate.

Management expects to achieve growth over the next three to five years in excess of the long-term growth rates for the applicable country or region. In these circumstances, budgeted cash flows are extended, generally to between three and five years, using specific growth assumptions and taking into account the specific business risks.

The key assumptions in the most recent annual budget on which the cash flow projections are based relate to discount rates, growth rates and expected changes in volumes, selling prices and direct costs.

The cash flow projections have been discounted using a pre-tax weighted average cost of capital for each business, adjusted for country, industry and market risk. Inflation assumptions used to calculate discount rates are aligned with those used in the cash flow projections. The rates used were between 10.2% and 23.7% (2022 – between 9.8% and 23.4%).

The long-term growth rates beyond the initial budgeted cash flows, applied in the value in use calculations for goodwill allocated to each of the CGUs or groups of CGUs that are significant to the total carrying amount of goodwill, were in a range between 0% and 6.0%, consistent with the inflation factors included in the discount rates applied (2022 – between 0% and 6.7%).

Changes in volumes, selling prices and direct costs are based on past results and expectations of future changes in the market.

### Sensitivity to changes in key assumptions

Impairment testing is dependent on management's estimates and judgements, particularly as they relate to the forecasting of future cash flows, the discount rates selected and expected long-term growth rates. Each of the Group's CGUs had headroom under the annual impairment review.

In light of the supply side inflationary pressures combined with the cost of living pressures faced by our UK Grocery business, management performed a detailed impairment review of Jordans Dorset Ryvita, and concluded that no impairment was required. Key drivers of the forecast improvement in performance include annualisation of price increases, completion of a number of margin improvement initiatives, implementation of planned strategic initiatives and the completion of ongoing new product development. Headroom was £59m on a CGU carrying value of £137m (2022 – headroom of £26m on a CGU carrying value of £147m). The discount rate used was 12.2% and would have to increase to more than 15.7% before value in use fell below the CGU carrying value. The long-term growth rate applied into perpetuity was 2.8%, based on forecast industry growth of 2.5% for breakfast cereals and 3.3% for biscuits.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 10. Property, plant and equipment

	Consolidated Group					
	Land and buildings £m	Plant and machinery £m	Fixtures and fittings £m	Assets under construction £m	Sugar cane roots £m	Total £m
<b>Cost</b>						
At 18 September 2021	2,828	4,018	4,080	441	92	11,459
Acquisitions – externally purchased	40	78	204	421	11	754
Acquired through business combinations	1	4	1	–	–	6
Other disposals	(14)	(3)	(20)	–	(4)	(41)
Transfers from assets under construction	33	164	96	(293)	–	–
Transfer to assets classified as held for sale	(32)	(53)	(2)	–	–	(87)
Effect of movements in foreign exchange	98	223	119	37	6	483
At 17 September 2022	2,954	4,431	4,478	606	105	12,574
Acquisitions – externally purchased	21	86	434	454	16	1,011
Acquired through business combinations	–	4	–	–	–	4
Businesses disposed of	(52)	(11)	(4)	–	–	(67)
Other disposals	(46)	(57)	(9)	–	(1)	(113)
Transfers from assets under construction	35	191	89	(315)	–	–
Transfer from assets classified as held for sale	37	75	2	–	–	114
Effect of movements in hyperinflation	–	78	19	–	–	97
Effect of movements in foreign exchange	(99)	(257)	(84)	(34)	(19)	(493)
<b>At 16 September 2023</b>	<b>2,850</b>	<b>4,540</b>	<b>4,925</b>	<b>711</b>	<b>101</b>	<b>13,127</b>
<b>Depreciation and impairment</b>						
At 18 September 2021	792	2,834	2,376	–	51	6,053
Depreciation for the year	48	176	296	–	10	530
Impairment	(6)	–	72	–	–	66
Impairment on sale and closure of business	11	19	–	–	–	30
Other disposals	(1)	–	(19)	–	(4)	(24)
Transfer to assets classified as held for sale	(17)	(60)	(2)	–	–	(79)
Effect of movements in foreign exchange	35	160	73	–	3	271
At 17 September 2022	862	3,129	2,796	–	60	6,847
Depreciation for the year	52	184	293	–	9	538
Impairment	27	56	3	–	2	88
Businesses disposed of	(1)	(8)	(3)	–	–	(12)
Other disposals	(34)	(47)	(9)	–	(1)	(91)
Transfer from assets classified as held for sale	20	75	2	–	–	97
Effect of movements in hyperinflation	–	64	17	–	–	81
Effect of movements in foreign exchange	(37)	(158)	(50)	–	(10)	(255)
<b>At 16 September 2023</b>	<b>889</b>	<b>3,295</b>	<b>3,049</b>	<b>–</b>	<b>60</b>	<b>7,293</b>
<b>Net book value</b>						
At 17 September 2022	2,092	1,302	1,682	606	45	5,727
<b>At 16 September 2023</b>	<b>1,961</b>	<b>1,245</b>	<b>1,876</b>	<b>711</b>	<b>41</b>	<b>5,834</b>
					2023 £m	2022 £m
Capital expenditure commitments - contracted but not provided for					493	364

In addition to the amounts disclosed above, no property, plant and equipment (2022 – £18m of which £18m is freehold land and buildings) is classified as assets held for sale (see note 17).

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 10. Property, plant and equipment continued

	Land and buildings £m	Plant and machinery £m	ABF Fixtures and fittings £m	Assets under construction £m	Sugar cane roots £m	Total £m
<b>Cost</b>						
At 18 September 2021	2,707	4,008	4,019	440	92	11,266
Acquisitions – externally purchased	32	76	203	421	11	743
Acquired through business combinations	1	4	1	–	–	6
Other disposals	(14)	(3)	(17)	–	(4)	(38)
Transfers from assets under construction	33	164	96	(293)	–	–
Transfer to assets classified as held for sale	(32)	(53)	(2)	–	–	(87)
Effect of movements in foreign exchange	98	223	119	37	6	483
At 17 September 2022	2,825	4,419	4,419	605	105	12,373
Acquisitions – externally purchased	20	86	431	452	16	1,005
Acquired through business combinations	–	4	–	–	–	4
Other disposals	(34)	(57)	(3)	–	(1)	(95)
Transfers from assets under construction	35	191	87	(313)	–	–
Transfer from assets classified as held for sale	37	75	2	–	–	114
Effect of movements in hyperinflation	–	78	19	–	–	97
Effect of movements in foreign exchange	(99)	(257)	(84)	(34)	(19)	(493)
<b>At 16 September 2023</b>	<b>2,784</b>	<b>4,539</b>	<b>4,871</b>	<b>710</b>	<b>101</b>	<b>13,005</b>
<b>Depreciation and impairment</b>						
At 18 September 2021	759	2,827	2,343	–	51	5,980
Depreciation for the year	47	174	290	–	10	521
Impairment	–	–	72	–	–	72
Impairment on sale and closure of business	11	19	–	–	–	30
Other disposals	(1)	–	(17)	–	(4)	(22)
Transfer (to)/from assets classified as held for sale	(17)	(60)	(2)	–	–	(79)
Effect of movements in foreign exchange	35	160	74	–	3	272
At 17 September 2022	834	3,120	2,760	–	60	6,774
Depreciation for the year	52	183	287	–	9	531
Impairment	22	56	3	–	2	83
Other disposals	(22)	(46)	(3)	–	(1)	(72)
Transfer from assets classified as held for sale	20	75	2	–	–	97
Effect of movements in hyperinflation	–	64	17	–	–	81
Effect of movements in foreign exchange	(37)	(158)	(50)	–	(10)	(255)
<b>At 16 September 2023</b>	<b>869</b>	<b>3,294</b>	<b>3,016</b>	<b>–</b>	<b>60</b>	<b>7,239</b>
<b>Net book value</b>						
At 17 September 2022	1,991	1,299	1,659	605	45	5,599
<b>At 16 September 2023</b>	<b>1,915</b>	<b>1,245</b>	<b>1,855</b>	<b>710</b>	<b>41</b>	<b>5,766</b>

### Impairment

The methodology used to assess property, plant and equipment for impairment is the same as that described for impairment assessments of goodwill. See note 9 for further details. In addition where the fair value less costs of disposal is higher than value in use, this methodology has been used to determine the recoverable amount. This method uses inputs that are unobservable, using the best information available in the circumstances for valuing the CGU, and therefore falls into the Level 3 category of fair value measurement.

In Grocery, the Australian Don business has been adversely affected by inflationary pressures, a surplus supply of fresh pork in the market, labour constraints and equipment reliability causing production shortfalls and additional transportation costs following the unforeseen liquidation of its distribution partner. Management therefore performed a detailed impairment review and concluded that an impairment of A\$72m (£39m) should be recognised. A\$62m (£34m) against plant and equipment and A\$10m (£5m) against buildings. The impairment model assumed long-term growth rates beyond the forecast period of 2.0% (2022 – 2.0%) and a discount rate of 12.6% (2022 – 11.9%).

The sugar business in north China recognised a £15m write down against property, plant and equipment. This business was classified as held for sale in the previous year, but the potential buyer withdrew their offer in the second half of the year.

Due to severe flooding in Mozambique, the related damage to the sugar crop fields and the inability to plant for the foreseeable future, Illovo Mozambique recognised a £25m write-down against property, plant and equipment. Primark recognised a £3m write down against fixtures and fittings for the right-sizing of four German stores and £1m to write down a freehold store.

## Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

### 11. Leases

Most of the Group's right-of-use assets are associated with ABF's leased property portfolio in its Retail segment.

#### Right-of-use assets

	Land and buildings £m	Consolidated Group Plant and machinery £m	Fixtures and fittings £m	Total £m
<b>Cost</b>				
At 18 September 2021	3,294	63	2	3,359
Additions	161	10	–	171
Lease incentives	(46)	–	–	(46)
Acquired through business combinations	8	–	–	8
Other disposals	(1)	(1)	(1)	(3)
Other movements	12	2	–	14
Effect of movements in foreign exchange	108	2	–	110
At 17 September 2022	3,536	76	1	3,613
Additions	193	17	–	210
Lease incentives	(53)	–	–	(53)
Acquired through business combinations	1	–	–	1
Other disposals	(2)	(4)	–	(6)
Other movements	80	5	–	85
Effect of movements in foreign exchange	(72)	(6)	–	(78)
<b>At 16 September 2023</b>	<b>3,683</b>	<b>88</b>	<b>1</b>	<b>3,772</b>
<b>Depreciation and impairment</b>				
At 18 September 2021	652	32	1	685
Depreciation for the year	268	18	–	286
Impairment	134	–	–	134
Other disposals	(1)	(1)	(1)	(3)
Effect of movements in foreign exchange	33	1	–	34
At 17 September 2022	1,086	50	–	1,136
Depreciation for the year	261	16	–	277
Impairment	13	1	–	14
Other disposals	(1)	(4)	–	(5)
Effect of movements in foreign exchange	(23)	(4)	–	(27)
<b>At 16 September 2023</b>	<b>1,336</b>	<b>59</b>	<b>–</b>	<b>1,395</b>
<b>Net book value</b>				
At 17 September 2022	2,450	26	1	2,477
<b>At 16 September 2023</b>	<b>2,347</b>	<b>29</b>	<b>1</b>	<b>2,377</b>

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 11. Leases continued

### Right-of-use assets continued

	Land and buildings £m	Plant and machinery £m	Fixtures and fittings £m	Total £m
<b>Cost</b>				
At 18 September 2021	3,261	63	2	3,326
Additions	161	10	–	171
Lease incentives	(46)	–	–	(46)
Acquired through business combinations	8	–	–	8
Other disposals	(1)	(1)	(1)	(3)
Other movements	12	2	–	14
Effect of movements in foreign exchange	107	2	–	109
At 17 September 2022	3,502	76	1	3,579
Additions	183	17	–	200
Lease incentives	(53)	–	–	(53)
Acquired through business combinations	1	–	–	1
Other disposals	(2)	(4)	–	(6)
Other movements	80	5	–	85
Effect of movements in foreign exchange	(72)	(6)	–	(78)
<b>At 16 September 2023</b>	<b>3,639</b>	<b>88</b>	<b>1</b>	<b>3,728</b>
<b>Depreciation and impairment</b>				
At 18 September 2021	644	32	1	677
Depreciation for the year	263	18	–	281
Impairment	134	–	–	134
Other disposals	(1)	(1)	(1)	(3)
Effect of movements in foreign exchange	33	1	–	34
At 17 September 2022	1,073	50	–	1,123
Depreciation for the year	257	16	–	273
Impairment	13	1	–	14
Other disposals	(1)	(4)	–	(5)
Effect of movements in foreign exchange	(23)	(4)	–	(27)
<b>At 16 September 2023</b>	<b>1,319</b>	<b>59</b>	<b>–</b>	<b>1,378</b>
<b>Net book value</b>				
At 17 September 2022	2,429	26	1	2,456
<b>At 16 September 2023</b>	<b>2,320</b>	<b>29</b>	<b>1</b>	<b>2,350</b>

### Impairment

The methodology used to assess right-of-use assets for impairment is the same as that described for impairment assessments of goodwill. See note 9 for further details.

In the year there was a £14m (2022 - £134m) impairment of right-of-use assets related to Primark and the Don business (included within exceptional items).

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 11. Leases continued

### Lease liability

	Consolidated Group			
	Land and buildings £m	Plant and machinery £m	Fixtures and fittings £m	Total £m
<b>Cost</b>				
At 18 September 2021	3,289	34	–	3,323
Additions	161	9	–	170
Interest expense relating to lease liabilities	81	1	–	82
Repayment of lease liabilities	(390)	(18)	–	(408)
Acquisition of businesses	8	–	–	8
Other movements	14	2	–	16
Effect of movements in foreign exchange	97	1	–	98
At 17 September 2022	3,260	29	–	3,289
Additions	191	18	–	209
Interest expense relating to lease liabilities	90	2	–	92
Repayment of lease liabilities	(378)	(18)	–	(396)
Other movements	80	5	–	85
Other disposals	(5)	–	–	(5)
Effect of movements in foreign exchange	(60)	(3)	–	(63)
<b>At 16 September 2023</b>	<b>3,178</b>	<b>33</b>	<b>–</b>	<b>3,211</b>

	Consolidated Group	
	2023 £m	2022 £m
Current	359	334
Non-current	2,852	2,955
	<b>3,211</b>	<b>3,289</b>

Lease liabilities comprise £3,190m (2022 – £3,275m) capital payable and £21m (2022 – £14m) interest payable. The interest payable is all current and disclosed within trade and other payables. Repayments comprise £312m (2022 – £325m) capital and £84m (2022 – £83m) interest.

	ABF			
	Land and buildings £m	Plant and machinery £m	Fixtures and fittings £m	Total £m
<b>Cost</b>				
At 18 September 2021	3,262	34	–	3,296
Additions	161	9	–	170
Interest expense relating to lease liabilities	80	1	–	81
Repayment of lease liabilities	(385)	(18)	–	(403)
Acquisition of businesses	8	–	–	8
Other movements	14	2	–	16
Effect of movements in foreign exchange	97	1	–	98
At 17 September 2022	3,237	29	–	3,266
Additions	180	18	–	198
Interest expense relating to lease liabilities	89	2	–	91
Repayment of lease liabilities	(373)	(18)	–	(391)
Other movements	80	5	–	85
Other disposals	(5)	–	–	(5)
Effect of movements in foreign exchange	(60)	(3)	–	(63)
<b>At 16 September 2023</b>	<b>3,148</b>	<b>33</b>	<b>–</b>	<b>3,181</b>

	ABF	
	2023 £m	2022 £m
Current	356	330
Non-current	2,825	2,936
	<b>3,181</b>	<b>3,266</b>

## Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

### 11. Leases continued

#### Other information relating to leases

The Group had the following expense relating to short-term leases and low-value leases:

	ABF		Consolidated Group	
	2023	2022	2023	2022
	£m	£m	£m	£m
Land and buildings	2	–	2	–
Plant and machinery	1	2	1	2
Fixtures and fittings	–	1	–	1
	3	3	3	3

The Group expensed £1m (2022 – £1m) of variable lease payments that do not form part of the lease liability. Cash outflows of £2m (2022 – £4m) that do not form part of the lease liability are expected to be made in the next 12 months.

Rental receipts of £3m (2022 – £4m) were recognised relating to operating leases. The total of future minimum rental receipts expected to be received is £43m (2022 – £36m). £10m (2022 – £11m) is due to be received in respect of sub-leasing right-of-use assets.

### 12. Investment property

	Consolidated Group
	£m
At 18 September 2021	214
Additions	63
Disposals	(25)
Impairment losses	(6)
At 17 September 2022	246
Additions	45
Disposals	(3)
Impairment losses	(14)
At 16 September 2023	274

Impairment losses were recorded in both 2022 and 2023 to reflect where the fair value of investment properties was below cost as determined by an independent valuer. The impairments reflect prevailing market conditions.

### 13. Investments in joint ventures and associates

	ABF		Consolidated Group	
	Joint ventures	Associates	Joint ventures	Associates
	£m	£m	£m	£m
At 18 September 2021	278	60	278	67
Acquisitions	4	–	6	–
Profit for the period	90	19	90	19
Dividends received	(88)	(5)	(88)	(8)
Effect of movements in foreign exchange	17	11	17	11
At 17 September 2022	301	85	303	89
Acquisitions	9	–	9	–
Profit for the period	106	18	106	18
Dividends received	(102)	(5)	(102)	(7)
Effect of movements in foreign exchange	(11)	(7)	(11)	(7)
At 16 September 2023	303	91	305	93

Details of joint ventures and associates are listed in note 32.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 13. Investments in joint ventures and associates continued

Included in the consolidated financial statements are the following items that represent the Group's share of the assets, liabilities and profit of joint ventures and associates:

	ABF				Consolidated Group			
	Joint ventures		Associates		Joint ventures		Associates	
	2023 £m	2022 £m	2023 £m	2022 £m	2023 £m	2022 £m	2023 £m	2022 £m
Non-current assets	222	202	47	46	222	202	47	48
Current assets	541	641	500	427	555	643	505	432
Current liabilities	(414)	(475)	(454)	(386)	(426)	(475)	(456)	(389)
Non-current liabilities	(67)	(87)	(3)	(3)	(67)	(87)	(4)	(3)
Goodwill	25	20	1	1	25	20	1	1
Non-controlling interest	(4)	–	–	–	(4)	–	–	–
Net assets	303	301	91	85	305	303	93	89
Revenue	2,539	2,165	1,605	1,313	2,540	2,165	1,614	1,343
Profit for the period	106	90	18	19	106	90	18	19

## 14. Employee entitlements

The Group operates a number of defined benefit and defined contribution retirement benefit schemes in the UK and overseas.

The defined benefit schemes expose the Group to a variety of actuarial risks including demographic assumptions such as mortality and financial assumptions such as discount rate, inflation risk and market (investment) risk. The Group is not exposed to any unusual, entity-specific or scheme-specific risks. All schemes comply with local legislative requirements.

### UK defined benefit scheme

The Group's principal UK defined benefit scheme is the Associated British Foods Pension Scheme (the 'Scheme'), which is a funded final salary scheme that is closed to new members. Defined contribution arrangements are in place for other employees. The UK defined benefit scheme represents 90% (2022 – 90%) of the Group's defined benefit scheme assets and 85% (2022 – 86%) of defined benefit scheme liabilities. The Scheme is governed by a trustee board which is independent of the Group and which agrees a schedule of contributions with the Company each time a formal funding valuation is performed.

The most recent triennial funding valuation of the Scheme was carried out as at 5 April 2023, using the current unit method, and revealed a surplus of £1.013m. The market value of the Scheme assets was £3.648m, representing 138% of members' accrued benefits after allowing for expected future salary increases.

The Scheme's assets are managed using a risk-controlled investment strategy, which includes a liability-driven investment policy that seeks to match, where appropriate, the profile of the liabilities. This includes the use of derivative instruments to hedge inflation, interest and foreign exchange risks. The Scheme utilises both market and solvency triggers to develop the level of hedges in place. To date, the Scheme is fully hedged for 75% of inflation sensitivity and 76% of interest rate risk. It is intended to hedge 80% of total exposure.

The Scheme is forbidden by the trust deed from holding direct investments in the equity of ABF, although it is possible that the Scheme may hold indirect interests through investments in some equity funds.

### Overseas defined benefit schemes

The Group also operates defined benefit retirement schemes in a number of overseas businesses, which are primarily funded final salary schemes, as well as a small number of unfunded post-retirement medical benefit schemes, which are accounted for in the same way as defined benefit retirement schemes.

### Defined contribution schemes

The Group operates a number of defined contribution schemes for which the charge was £49m in the UK and £48m overseas, totalling £97m (2022 – UK £44m, overseas £45m, totalling £89m).

### Actuarial assumptions

The principal actuarial assumptions for the Group's defined benefit schemes at the year end were:

	2023 UK %	2023 Overseas %	2022 UK %	2022 Overseas %
Discount rate	5.5	1-15.8	4.6	0.9-13.5
Inflation	2.7-3.4	0-17.4	2.6-3.4	0-55.0
Rate of increase in salaries	3.7-4.3	0-150.0	3.7-4.3	0-40.0
Rate of increase for pensions in payment	1.9-3.1	0-49.0	1.9-3.2	0-40.0
Rate of increase for pensions in deferment (where provided)	2.5-2.8	0-3.9	2.5-2.8	0-2.3

Discount rates are determined by reference to market yields at the balance sheet date on high-quality corporate bonds consistent with the estimated term of the obligations. This has been done in conjunction with independent actuaries in each jurisdiction.

## Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

### 14. Employee entitlements continued

The UK inflation assumption includes assumptions on both the Retail Price Index and Consumer Price Index measures of inflation on the basis that the gap between the two measures is expected to remain stable in the long term.

The mortality assumptions used to value the UK defined benefit schemes in 2023 are derived from the S3 mortality tables with improvements in line with the 2022 projection model prepared by the Continuous Mortality Investigation of the UK actuarial profession (2022 – S3 mortality tables with improvements in line with the 2020 projection model), with a 0-year rating movement for males and females (2022 – 0-year rating movement for males and females), both with a long-term trend of 1.75% (2022 – 1.5%). These mortality assumptions take account of experience to date, and assumptions for further improvements in life expectancy of scheme members. Examples of the resulting life expectancies in the UK defined benefit schemes are as follows:

Life expectancy from age 65 (in years)	2023		2022	
	Male	Female	Male	Female
Member aged 65 in 2023 (2022)	21.8	24.2	22.1	24.3
Member aged 65 in 2043 (2042)	23.7	26.2	23.7	26.1

An allowance has been made for cash commutation in line with emerging scheme experience. Other demographic assumptions for the UK defined benefit schemes are set having regard to the latest trends in scheme experience and other relevant data.

The assumptions are reviewed and updated as necessary as part of the periodic funding valuation of the schemes.

For the overseas schemes, regionally appropriate assumptions for mortality, financial and demographic factors have been used.

A sensitivity analysis on the principal assumptions used to measure UK defined benefit scheme liabilities at 16 September 2023 is:

	Change in assumption	Impact on scheme liabilities
Discount rate	decrease/increase by 0.1%	Increase/decrease by 1.2%
Inflation	increase/decrease by 0.1%	increase by 0.6%/decrease by 0.9%
Rate of real increase in salaries	increase/decrease by 0.1%	increase/decrease by 0.9%
Rate of mortality	members assumed to be one year younger/older	increase/decrease by 2.9%

A sensitivity to the rate of increase in pensions in payment and pensions in deferment is represented by the inflation sensitivity, as all pensions increases and deferred revaluations are linked to inflation.

The sensitivity analysis above has been determined based on reasonably possible changes in the respective assumptions occurring at the end of the period and may not be representative of the actual change. It is based on a change in the specific assumption while holding all other assumptions constant. When calculating the sensitivities, the same method used to calculate scheme liabilities recognised in the balance sheet has been applied. The method and assumptions used in preparing the sensitivity analysis have not changed since the prior year.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 14. Employee entitlements continued

### Balance sheet

	2023			2022		
	UK £m	Overseas £m	Total £m	UK £m	Overseas £m	Total £m
Equities	1,020	172	1,192	1,135	188	1,323
Government bonds	455	89	544	308	92	400
Corporate and other bonds	619	55	674	767	47	814
Property	314	36	350	398	37	435
Cash and other assets	1,145	57	1,202	1,126	53	1,179
Scheme assets	3,553	409	3,962	3,734	417	4,151
Scheme liabilities	(2,182)	(373)	(2,555)	(2,397)	(405)	(2,802)
Aggregate net surplus	1,371	36	1,407	1,337	12	1,349
Irrecoverable surplus*	-	(36)	(36)	-	(42)	(42)
Net pension asset/(liability)	1,371	-	1,371	1,337	(30)	1,307
Analysed as						
Schemes in surplus	1,397	49	1,446	1,366	27	1,393
Schemes in deficit	(26)	(49)	(75)	(29)	(57)	(86)
	1,371	-	1,371	1,337	(30)	1,307
Unfunded liability included in the present value of scheme liabilities above	(26)	(32)	(58)	(29)	(52)	(81)

\* The surpluses in the plans are only recoverable to the extent that the Group can benefit from either refunds formally agreed or from future contribution reductions.

### UK Scheme

Scheme assets include £64m (2022 – £50m) of derivative instruments, £409m (2022 – £441m) of corporate debt instruments and £1,119m (2022 – £861m) of government debt.

Corporate and other bonds assets of £619m (2022 – £767m) include £235m (2022 – £248m) of assets whose valuation is not derived from quoted market prices. The valuation for all other equity assets, government bonds, and corporate and other bonds is derived from quoted market prices. The carrying value of UK property assets is based on a 30 June market valuation, adjusted for purchases, disposals and price indexation between the valuation and the balance sheet date. Cash and other assets includes £888m (2022 – £820m) of assets whose valuation is not derived from quoted market prices.

For financial reporting in the Group's financial statements, liabilities are assessed by actuaries using the projected unit method.

The accounting value is different from the result obtained using the funding basis, mainly due to different assumptions used to project scheme liabilities.

The defined benefit scheme liabilities comprise 18% (2022 – 24%) in respect of active participants, 21% (2022 – 20%) for deferred participants and 61% (2022 – 56%) for pensioners.

The weighted average duration of the defined benefit scheme liabilities at the end of the year is 12 years for both UK and overseas schemes (2022 – 15 years for both UK and overseas schemes).

The Group recognises the accounting surplus as it has the ability to use the surplus to meet employer contributions to the UK Scheme, covering both the defined benefit and defined contribution sections. This has been agreed with the independent Trustee Board for the new financial year. See the Cash flow section below for further details.

### Income statement

The charge to the income statement for employee benefit schemes comprises:

	Consolidated Group	
	2023 £m	2022 £m
Charged to operating profit:		
Defined benefit schemes		
Current service cost	(31)	(46)
Past service cost	(2)	-
Defined contribution schemes	(97)	(89)
Total operating cost	(130)	(135)
Reported in other financial (expense)/income:		
Net interest income on the net pension asset	62	10
Interest charge on irrecoverable surplus	(2)	(1)
Net impact on profit before tax	(70)	(126)

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 14. Employee entitlements continued

### Cash flow

Group cash flow in respect of employee benefits schemes comprises contributions paid to funded schemes of £36m (2022 – £36m) and benefits paid in respect of unfunded schemes of £5m (2022 – £2m). Contributions to funded defined benefit schemes are subject to periodic review. Contributions to defined contribution schemes amounted to £97m (2022 – £89m).

Total contributions to funded schemes and benefit payments by the Group in respect of unfunded schemes in 2024 are currently expected to be approximately £3m in the UK and £10m overseas, totalling £13m (2022 – UK £29m, overseas £10m, totalling £39m).

As part of the triennial funding valuation of the UK Scheme as at 5 April 2023, which was finalised with the independent trustee board in September 2023, the Company has agreed an abatement of all UK employer contributions to the UK Scheme, covering both the defined benefit and defined contribution sections from the start of the new financial year. The employer contributions will instead be met from the surplus in the UK Scheme. This is subject to a solvency check, assessed annually by the Scheme Actuary. This is expected to result in approximately £70m cash flow benefit for the Group in the new financial year.

### Other comprehensive income

Remeasurements of the net pension asset recognised in other comprehensive income are as follows:

	Consolidated Group	
	2023 £m	2022 £m
Return on scheme assets excluding amounts included in net interest in the income statement	(238)	(582)
Actuarial gains arising from changes in financial assumptions	265	1,444
Actuarial gains arising from changes in demographic assumptions	18	11
Experience losses on scheme liabilities	(57)	(38)
Change in unrecognised surplus	6	(10)
Remeasurements of the net pension (liability)/asset	(6)	825

### Reconciliation of change in assets and liabilities

	Consolidated Group					
	2023 assets £m	2022 assets £m	2023 liabilities £m	2022 liabilities £m	2023 net £m	2022 net £m
At beginning of year	4,151	4,728	(2,802)	(4,219)	1,349	509
Current service cost	–	–	(31)	(46)	(31)	(46)
Employee contributions	7	8	(7)	(8)	–	–
Employer contributions	36	36	–	–	36	36
Benefit payments	(161)	(154)	166	156	5	2
Past service cost	–	–	(2)	–	(2)	–
Interest income/(expense)	185	84	(123)	(74)	62	10
Loss on scheme assets less interest income	(238)	(582)	–	–	(238)	(582)
Actuarial gains arising from changes in financial assumptions	–	–	265	1,444	265	1,444
Actuarial gains arising from changes in demographic assumptions	–	–	18	11	18	11
Experience losses on scheme liabilities	–	–	(57)	(38)	(57)	(38)
Effect of movements in foreign exchange	(18)	31	18	(28)	–	3
At end of year	3,962	4,151	(2,555)	(2,802)	1,407	1,349

### Reconciliation of change in irrecoverable surplus

	Consolidated Group	
	2023 £m	2022 £m
At beginning of year	(42)	(26)
Change recognised in other comprehensive income	6	(10)
Interest charge on irrecoverable surplus	(2)	(1)
Effect of movements in foreign exchange	2	(5)
At end of year	(36)	(42)

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 15. Deferred tax assets and liabilities

	Consolidated Group							
	Property plant and equipment £m	Intangible assets £m	Leases £m	Employee benefits £m	Financial assets and liabilities £m	Provisions and other temporary differences £m	Tax value of carry forward losses £m	Total £m
At 18 September 2021	140	90	(101)	125	18	(81)	(36)	155
Amount credited to the income statement	34	(5)	27	1	—	13	8	78
Amount credited to equity	—	—	—	155	28	2	—	185
Acquired through business combinations	—	22	—	—	—	2	—	24
Effect of changes in tax rates on the income statement	2	—	—	—	—	—	—	2
Effect of changes in tax rates on equity	—	—	—	44	—	—	—	44
Effect of hyperinflationary economies taken to operating profit	3	—	—	—	—	—	—	3
Transfer to assets/liabilities held for sale	5	—	—	—	—	—	—	5
Effect of movements in foreign exchange	6	10	(4)	—	—	(4)	—	8
At 17 September 2022	190	117	(78)	325	46	(68)	(28)	504
Amount credited to the income statement	76	(3)	(30)	10	(6)	(8)	(51)	(12)
Amount credited to equity	—	—	—	(5)	(40)	5	—	(40)
Acquired through business combinations	—	7	—	1	—	(1)	(1)	6
Effect of changes in tax rates on the income statement	3	—	—	2	—	—	—	5
Effect of hyperinflationary economies taken to operating profit	4	—	—	—	—	—	—	4
Transfer from assets/liabilities held for sale	(5)	—	—	—	—	—	—	(5)
Effect of movements in foreign exchange	(19)	(3)	3	—	—	2	2	(15)
At 16 September 2023	249	118	(105)	333	—	(70)	(78)	447

Provisions and other temporary differences include provisions of £(103)m (2022 - £(93)m), biological assets of £33m (2022 - £32m), tax credits of £(9)m (2022 - £(16)m) and other temporary differences of £9m (2022 - £9m).

	ABF							
	Property plant and equipment £m	Intangible assets £m	Leases £m	Employee benefits £m	Financial assets and liabilities £m	Provisions and other temporary differences £m	Tax value of carry forward losses £m	Total £m
At 18 September 2021	137	90	(101)	125	12	(84)	(34)	145
Amount credited to the income statement	34	(5)	27	1	—	13	8	78
Amount credited to equity	—	—	—	154	28	2	—	184
Acquired through business combinations	—	22	—	—	—	2	—	24
Effect of changes in tax rates on the income statement	2	—	—	—	—	—	—	2
Effect of changes in tax rates on equity	—	—	—	44	—	—	—	44
Effect of hyperinflationary economies taken to operating profit	3	—	—	—	—	—	—	3
Transfer to assets/liabilities held for sale	5	—	—	—	—	—	—	5
Effect of movements in foreign exchange	6	10	(4)	—	—	(8)	—	4
At 17 September 2022	187	117	(78)	324	40	(75)	(26)	489
Amount credited to the income statement	73	(3)	(30)	12	—	(11)	(53)	(12)
Amount credited to equity	—	—	—	(5)	(40)	5	—	(40)
Acquired through business combinations	—	7	—	1	—	(1)	(1)	6
Effect of changes in tax rates on the income statement	3	—	—	2	—	—	—	5
Effect of hyperinflationary economies taken to operating profit	4	—	—	—	—	—	—	4
Transfer from assets/liabilities held for sale	(5)	—	—	—	—	—	—	(5)
Effect of movements in foreign exchange	(19)	(3)	3	—	—	3	2	(14)
At 16 September 2023	243	118	(105)	334	—	(79)	(78)	433

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 15. Deferred tax assets and liabilities continued

Certain deferred tax assets and liabilities have been offset in the table above. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	ABF		Consolidated Group	
	2023 £m	2022 £m	2023 £m	2022 £m
Deferred tax assets	193	158	195	160
Deferred tax liabilities	(626)	(647)	(642)	(664)
	(433)	(489)	(447)	(504)

In addition to the amounts disclosed above, there are no deferred tax assets (2022 – £5m) classified as assets held for sale (see note 17).

Deferred tax assets have not been recognised in respect of tax losses of £360m (2022 – £348m). Of these tax losses, £186m (2022 – £188m) will expire at various dates between 2023 and 2028 (2022 – 2023 and 2027). Deferred tax assets have also not been recognised in respect of other temporary differences of £368m (2022 – £520m). This includes £160m (2022 – £378m) relating to property, plant and equipment and leases in Germany which were derecognised following the impairment in 2022 (see notes 10 and 11 for further details). These deferred tax assets have not been recognised on the basis that their future economic benefit is uncertain.

In addition, the Group's overseas subsidiaries have net unremitted earnings of £2,527m (2022 – £2,029m), resulting in temporary differences of £1,426m (2022 – £1,495m). No deferred tax has been provided in respect of these differences since the timing of the reversals can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

## 16. Trade and other receivables

	ABF		Consolidated Group	
	2023 £m	2022 £m	2023 £m	2022 £m
<b>Non-current – other receivables</b>				
Loans and receivables	31	29	31	29
Investments designated FVOCI	32	29	32	29
	63	58	63	58
<b>Current – trade and other receivables</b>				
Trade receivables	1,319	1,311	1,330	1,321
Other receivables	223	218	234	232
Accrued income	26	35	29	38
	1,568	1,564	1,593	1,591
Prepayments and other non-financial receivables	210	194	214	198
	1,778	1,758	1,807	1,789

In addition to the amounts disclosed above, there are no trade and other receivables (2022 – £3m) classified as assets held for sale (see note 17).

The directors consider that the carrying amount of receivables approximates fair value.

For details of credit risk exposure on trade and other receivables, see note 28.

Trade and other receivables include £32m (2022 – £29m) in respect of finance lease receivables, with £28m in non-current loans and receivables and £4m in current other receivables (2022 – £25m in non-current loans and receivables and £4m in current other receivables). Minimum lease payments receivable are £4m within one year, £11m between one and five years and £17m in more than five years (2022 – £4m within one year, £16m between one and five years and £9m in more than five years).

The finance lease receivables relate to property, plant and equipment leased to a joint venture of the Group (see note 30).

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 17. Assets and liabilities classified as held for sale

The Group has no assets and liabilities classified as held for sale at year end. In the prior year, the Group's north China sugar business was classified as held for sale. The proposed buyer withdrew their offer in the second half of this year and the Group has since recognised a £15m non-cash exceptional impairment charge to write down the property, plant and equipment in that business.

## 18. Inventories

	ABF		Consolidated Group	
	2023	2022	2023	2022
	£m	£m	£m	£m
Raw materials and consumables	599	607	605	607
Work in progress	78	70	78	70
Finished goods and goods held for resale	2,530	2,582	2,563	2,619
	3,207	3,259	3,246	3,296
Write down of inventories	(123)	(115)	(124)	(115)

In addition to the amounts disclosed above, there are no inventories (2022 – £7m) classified as assets held for sale (see note 17).

## 19. Biological assets

	Consolidated Group		
	Growing cane £m	Other £m	Total £m
At 18 September 2021	79	6	85
Transferred to inventory	(113)	(13)	(126)
Purchases	-	5	5
Other disposals	-	(1)	(1)
Changes in fair value	124	10	134
Effect of movements in foreign exchange	7	1	8
At 17 September 2022	97	8	105
Transferred to inventory	(121)	(14)	(135)
Purchases	3	6	9
Impairment	(7)	-	(7)
Changes in fair value	135	11	146
Effect of movements in foreign exchange	(19)	-	(19)
At 16 September 2023	88	11	99

### Impairment

The methodology used to assess current biological assets for impairment is the same as that described for impairment assessments of goodwill. See note 9 for further details.

In the year there was a £7m (2022 – £nil) impairment of current biological assets in Illovo Mozambique due to the severe flooding and damage to the sugar crop fields (included within exceptional items).

### Growing cane

The fair value of growing cane is determined using inputs that are unobservable, using the best information available in the circumstances for valuing the growing cane, and therefore falls into the Level 3 category of fair value measurement. The following assumptions were used in the determination of the estimated sucrose tonnage at 16 September 2023:

	South Africa	Malawi	Zambia	Eswatini	Tanzania	Mozambique
Expected area to harvest (hectares)	5,729	18,819	15,700	10,580	9,578	-
Estimated yield (tonnes cane/hectare)	67.9	100.1	114.0	92.0	80.2	-
Average maturity of growing cane	46.4%	67.4%	65.7%	67.7%	46.2%	-

The following assumptions were used in the determination of the estimated sucrose tonnage at 17 September 2022:

	South Africa	Malawi	Zambia	Eswatini	Tanzania	Mozambique
Expected area to harvest (hectares)	6,028	19,207	16,163	8,419	9,612	5,802
Estimated yield (tonnes cane/hectare)	67.9	103.7	115.9	99.5	72.6	71.0
Average maturity of growing cane	47.6%	67.4%	65.7%	67.7%	46.2%	72.4%

A 1% change in the unobservable inputs could increase or decrease the fair value of growing cane as follows:

	2023		2022	
	+1%	-1%	+1%	-1%
	£m	£m	£m	£m
Estimated sucrose content	1.6	(1.6)	1.2	(1.2)
Estimated sucrose price	1.9	(1.9)	1.4	(1.4)

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## 20. Cash and cash equivalents

	Note	ABF		Consolidated Group	
		2023 £m	2022 £m	2023 £m	2022 £m
<b>Cash</b>					
Cash at bank and in hand		481	674	532	779
Cash equivalents		976	1,447	1,064	1,447
Cash and cash equivalents	28	1,457	2,121	1,596	2,226
<b>Reconciliation to the cash flow statement</b>					
Bank overdrafts	21	(69)	(126)	(69)	(126)
Cash and cash equivalents in the cash flow statement		1,388	1,995	1,527	2,100
Cash and cash equivalents on the face of the balance sheet		1,457	2,121	1,596	2,226
		1,457	2,121	1,596	2,226

Cash at bank and in hand generally earns interest at rates based on the daily bank deposit rate.

Cash equivalents generally comprise deposits placed on money markets for periods of up to three months which earn interest at a short-term deposit rate; and funds invested with fund managers that have a maturity of less than or equal to three months and are at fixed rates.

The carrying amount of cash and cash equivalents approximates fair value.

## 21. Loans and overdrafts

	Note	ABF		Consolidated Group	
		2023 £m	2022 £m	2023 £m	2022 £m
<b>Current loans and overdrafts</b>					
Secured loans		–	1	1	1
Unsecured loans and overdrafts		168	156	168	156
		168	157	169	157
<b>Non-current loans</b>					
Secured loans		–	–	–	1
Unsecured loans		394	480	394	480
		394	480	394	481
	28	562	637	563	638

	Note	ABF		Consolidated Group	
		2023 £m	2022 £m	2023 £m	2022 £m
<b>Secured loans</b>					
- GBP floating rate		–	–	1	1
- Other floating rate		–	1	–	1
Unsecured bank loans and overdrafts					
- Bank overdrafts	20	69	126	69	126
- GBP fixed rate		392	390	392	390
- USD floating rate		8	8	8	8
- USD fixed rate		81	87	81	87
- EUR floating rate		1	2	1	2
- Other floating rate		9	13	9	13
- Other fixed rate		2	10	2	10
	28	562	637	563	638

Secured loans comprise amounts borrowed from commercial banks and are secured by floating charges over the assets of subsidiaries. Bank overdrafts generally bear interest at floating rates.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 22. Trade and other payables

	ABF		Consolidated Group	
	2023 £m	2022 £m	2023 £m	2022 £m
Trade payables	1,177	1,362	1,191	1,377
Accruals	1,271	1,275	1,286	1,296
	2,448	2,637	2,477	2,673
Deferred income and other non-financial payables	505	477	523	492
	2,953	3,114	3,000	3,165

In addition to the amounts disclosed above, there are no trade and other payables (2022 – £14m) classified as liabilities held for sale (see note 17).

For payables with a remaining life of less than one year, carrying amount is deemed to reflect fair value.

In a small number of businesses, the Group utilises supplier financing arrangements to enable participating suppliers, at each supplier's sole discretion, to sell any or all amounts due from the Group to a third-party bank earlier than the invoice due date, at better financing rates than the supplier alone could achieve. Payment terms for suppliers are identical, irrespective of whether they choose to participate. The Group receives no benefit from these arrangements. Contractual terms and invoice due dates are unchanged and the Group considers amounts owed to the third-party bank as akin to amounts owed to the supplier. Such amounts are therefore included within trade payables and associated cash flows are included within operating cash flows, as they continue to be part of the Group's normal operating cycle.

At year end, the value of invoices sold by suppliers under supply chain financing arrangements was £75m (2022 – £45m).

## 23. Provisions

	Consolidated Group			Total £m
	Restructuring £m	Deferred consideration £m	Other £m	
At 17 September 2022	55	20	38	113
Created	21	2	67	90
Utilised	(39)	(16)	(9)	(64)
Released	(18)	-	(13)	(31)
Effect of movements in foreign exchange	(1)	-	(4)	(5)
<b>At 16 September 2023</b>	<b>18</b>	<b>6</b>	<b>79</b>	<b>103</b>
Current	18	3	34	55
Non-current	-	3	45	48
	<b>18</b>	<b>6</b>	<b>79</b>	<b>103</b>

Financial liabilities within provisions comprised deferred consideration in both years (see note 28).

### Restructuring

Restructuring provisions include business restructure costs, including redundancy, associated with the Group's announced reorganisation plans. These restructuring provisions are largely expected to be utilised in the next financial year.

### Deferred consideration

Deferred consideration comprises estimates of amounts due to the previous owners of businesses acquired by the Group which are often linked to performance or other conditions.

### Other

Other provisions mainly comprise litigation claims and warranty claims arising from the sale and closure of businesses. The extent and timing of the utilisation of these provisions is more uncertain given the nature of the claims and the period of the warranties.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 24. Share capital and reserves

### Share capital

At 17 September 2022 and 16 September 2023, the Group's issued and fully paid share capital comprised 862,022 ordinary shares of 50p. each carrying one vote per share. Total nominal value was £431,011.

### Other reserves

Other reserves are non-distributable and materially arose from the cancellation of share premium account by ABF in 1993.

### Translation reserve

The translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations, as well as from the translation of liabilities that hedge the Group's net investment in foreign subsidiaries.

### Hedging reserve

The hedging reserve comprises all changes in the value of derivatives to the extent that they are effective cash flow hedges, net of amounts recycled from the hedging reserve on occurrence of the hedged transaction or when the hedged transaction is no longer expected to occur.

## 25. Acquisitions and disposals

### Acquisitions

#### 2023

In the first half, the ABF Agriculture division acquired Kite Consulting, Advance Sourcing and Progres. Kite Consulting is a specialist dairy consultant and Advance Sourcing provides specialist products to create value by improving herd performance and supports dairy farmers to improve herd efficiency and build resilience across the agri-food supply chain. Progres in Finland uses a patented additive to support good health, reduce inflammation and stimulate recovery, which improves gut integrity and the performance of animals.

In April, the Ingredients ABF division acquired Vital Solutions, a German company specialising in natural science-based ingredients for application in dietary supplements and functional foods.

The ABF Agriculture division acquired IFCN AG, a dairy research and consulting company in June and in August acquired National Milk Records plc (NMR) for £48m. NMR is the leading agri-tech supplier of management information and testing services to the UK dairy supply chain, developing technology used to inform farming efficiency and animal welfare, and quantify food provenance.

The acquisitions had the following effect on the Group's assets and liabilities:

	Pre acquisition carrying values £m	Recognised values on acquisition		
		National Milk Records £m	Other £m	Total £m
<b>Net assets</b>				
Intangible assets	3	23	12	35
Property, plant and equipment and right-of-use assets	5	4	1	5
Investment in joint ventures	3	9	–	9
Cash and overdrafts	1	–	1	1
Working capital	(1)	–	(1)	(1)
Loans	(2)	(2)	–	(2)
Taxation	1	(4)	(2)	(6)
Net identifiable assets and liabilities	10	30	11	41
Goodwill		18	21	39
<b>Total consideration</b>		<b>48</b>	<b>32</b>	<b>80</b>

	Recognised values on acquisition £m
Satisfied by:	
Cash consideration	78
Deferred consideration	2
	<b>80</b>
Net cash:	
Cash consideration	78
Cash and cash equivalents acquired	(1)
	<b>77</b>

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 25. Acquisitions and disposals continued

Pre-acquisition carrying amounts were the same as recognised values on acquisition apart from £32m of non-operating intangibles in respect of brands, technology and customer relationships, a £7m related deferred tax liability, a £6m uplift to the investment in joint ventures and goodwill of £39m. Cash flow on acquisition of subsidiaries, joint ventures and associates of £94m comprised £78m cash consideration less £1m cash and overdrafts acquired, £16m of deferred consideration relating to previous acquisitions and a £1m contribution to an existing ABF joint venture in China.

### 2022

In January, the Group acquired 100% of Fytexia, a B2B specialty ingredients business in France and Italy producing and formulating polyphenols-based active ingredients for the dietary supplements industry. In July, the Group acquired Greencoat, a UK-based animal supplement and care business. During the year, the Group also acquired a small grocery company in New Zealand, a small agriculture business in Finland and a small ingredients business in Australia.

Pre-acquisition carrying amounts were the same as recognised values on acquisition apart from £88m of non-operating intangibles in respect of brands, technology and customer relationships, an £8m uplift to inventory, a £16m related deferred tax liability and goodwill of £85m. Cash flow on acquisition of subsidiaries, joint ventures and associates of £154m comprised £153m cash consideration less £10m cash and overdrafts acquired, £7m of deferred consideration relating to previous acquisitions and a £4m contribution to an existing joint venture in China.

### Disposals

#### 2023

The Group agreed to sell property, plant and equipment to its Chinese joint venture partner. Profit on sale was £3m. In March Gledhow, the Group's 30% equity-accounted associate in Illovo South Africa, formally went into business rescue. A non-cash provision of £6m was booked on the financial guarantee held on this business' liabilities.

The Grand Hotel, Brighton was sold to the Fattal Group in May 2023 for £61m.

#### 2022

The proposed sale of an ABF yeast company to the joint venture with Wilmar International in China (classified as held for sale at the 2021 year end) is not going ahead. The £10m non-cash impairment reversed in 2021 through profit/(loss) on sale and closure of business has been reinstated at a cost of £11m.

The Group's investment in north China Sugar is classified as held-for-sale at year end and an associated £19m non-cash write-down has been charged to loss on sale and closure of business

The Group also released £3m of closure provisions in Viverra in the UK and £4m of warranty provisions no longer required for a disposed ingredients business in the United States.

## 26. Share-based payments

The annual charge in the income statement for equity-settled share-based payments schemes was £18m (2022 – £19m). The Group had the following principal equity-settled share-based payment plans in operation during the period:

### Associated British Foods 2016 Long-term Incentive Plan ('the 2016 LTIP')

The 2016 LTIP was approved and adopted by the Group at the ABF AGM held on 9 December 2016. It takes the form of conditional allocations of shares which are released if, and to the extent that, performance targets are satisfied, typically over a three-year vesting period.

### Associated British Foods 2016 Short-term Incentive Plan ('the 2016 STIP')

The 2016 STIP was approved and adopted by the ABF Board on behalf of the Group on 2 November 2016. It takes the form of conditional allocations of shares which are released at the end of a three-year vesting period if, and to the extent that, performance targets are satisfied, over a one-year performance period.

Further information regarding the operation of the above plans can be found in the Remuneration Report in the annual report and accounts of ABF on pages 100 to 115.

Total conditional allocations under the Group's equity-settled share-based payment plans are as follows:

	Balance outstanding at the beginning of the period	Granted/ awarded	Vested	Expired/ lapsed	Balance outstanding at the end of the period
2023	6,090,005	3,113,056	(607,140)	(1,618,739)	6,977,182
2022	5,419,237	2,445,814	(718,185)	(1,056,861)	6,090,005

### Employee Share Ownership Plan Trust

Shares subject to allocation under the Group's equity-settled share-based payment plans are held in a separate Employee Share Ownership Plan Trust funded by the Group. Voting rights attached to shares held by the Trust are exercisable by the trustee, who is entitled to consider any recommendation made by a committee of ABF. At 16 September 2023 the Trust held 4,734,992 (2022 – 3,042,132) ordinary shares of ABF. The market value of these shares at the year-end was £99m (2022 – £40m). The Trust has waived its right to dividends. Movements in the year were a release of 607,140 shares and the purchase of 2,300,000 shares (2022 – release of 718,185 shares and the purchase of 2,413,228 shares).

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 26. Share-based payments continued

### Fair values

The weighted average fair value of conditional grants made was determined by taking the market price of the shares at the time of grant and discounting for the fact that dividends are not paid during the vesting period. The weighted average fair value of the conditional shares allocated during the year was 1,544p (2022 – 1,660p) and the weighted average share price was 1,925p (2022 – 1,975p). The dividend yield used was 2.5% (2022 – 2.5%).

## 27. Analysis of net debt

	At 17 September 2022 £m	Cash flow £m	Acquisitions and disposals £m	New leases and non cash items £m	Exchange adjustments £m	At 16 September 2023 £m
Short-term loans	(31)	13	(1)	(88)	7	(100)
Long-term loans	(481)	–	(1)	88	–	(394)
Lease liabilities	(3,275)	312	–	(290)	63	(3,190)
Total liabilities from financing activities	(3,787)	325	(2)	(290)	70	(3,684)
Cash at bank and in hand, cash equivalents and overdrafts	2,100	(500)	–	–	(73)	1,527
Current investments designated FVTPL	1,243	49	–	51	(14)	1,329
	(444)	(126)	(2)	(239)	(17)	(828)

	At 18 September 2021 £m	Cash flow £m	Acquisitions and disposals £m	New leases and non cash items £m	Exchange adjustments £m	At 17 September 2022 £m
Short-term loans	(290)	58	(23)	224	–	(31)
Long-term loans	(76)	(179)	–	(224)	(2)	(481)
Lease liabilities	(3,308)	325	(8)	(186)	(98)	(3,275)
Total liabilities from financing activities	(3,674)	204	(31)	(186)	(100)	(3,787)
Cash at bank and in hand, cash equivalents and overdrafts	2,423	(397)	–	–	74	2,100
Current investments designated FVTPL	1,093	122	–	(3)	31	1,243
	(158)	(71)	(31)	(189)	5	(444)

Cash and cash equivalents comprise bank and cash balances, call deposits and short-term investments with original maturities of three months or less. £69m (2022 – £126m) of bank overdrafts that are repayable on demand form an integral part of the Group's cash management and are included as a component of cash and cash equivalents for the purpose of the cash flow statement (see note 20 for a reconciliation).

Net cash excluding lease liabilities is £2,362m (2022 – £2,831m) comprising cash at bank and in hand, cash equivalents and overdrafts of £1,527m, short-term loans of £100m, long-term loans of £394m and current investments designated FVTPL of £1,329m (2022 – £2,100m, £31m, £481m and £1,243m respectively).

£69m (2022 – £126m) of bank overdrafts plus the £100m (2022 – £31m) of short-term loans shown above comprise the £169m (2022 – £157m) of current loans and overdrafts shown on the face of the balance sheet.

Current and non-current lease liabilities shown on the face of the balance sheet of £338m and £2,852m respectively (2022 – £320m and £2,955m respectively) comprise the £3,190m (2022 – £3,275m) of lease liabilities shown above.

Current investments designated FVTPL comprise term deposits and short-term investments with original maturities of greater than three months but less than one year.

Interest paid is included within financing activities. The roll-forward of the liabilities associated with interest paid is an opening balance of £(18)m, expense of £(129)m, payments of £119m, effect of hyperinflationary economies of £3m and a closing balance of £(25)m (2022 – opening balance of £(20)m, expense of £(112)m, payments of £114m and a closing balance of £(18)m). Outstanding balances of interest payables are included in accruals in note 22.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments

Financial instruments include £nil (2022 – £3m) of trade and other receivables and £nil (2022 – £14m) of trade and other payables which are classified as held for sale (see note 17). All disclosures in this note are given gross, before the held-for-sale reclassification is made.

### a) Carrying amount and fair values of financial assets and liabilities

	ABF		Consolidated Group	
	2023	2022	2023	2022
	£m	£m	£m	£m
<b>Financial assets</b>				
<b>Financial assets at amortised cost</b>				
Cash and cash equivalents	1,457	2,121	1,596	2,226
Investments	–	4	–	4
Trade and other receivables	1,568	1,567	1,593	1,594
Other non-current receivables	31	29	31	29
<b>At fair value through other comprehensive income</b>				
Investments	32	29	32	29
<b>At fair value through profit and loss</b>				
Investments	–	–	1,478	1,381
Derivative assets not designated in a cash flow hedging relationship:				
- currency derivatives	11	50	11	50
- commodity derivatives	–	3	–	3
<b>Designated cash flow hedging relationships</b>				
Derivative assets designated and effective as cash flow hedging instruments:				
- currency derivatives (excluding cross-currency swaps)	40	70	40	70
- cross-currency swaps	24	29	24	29
- interest rate derivatives	4	–	4	–
- commodity derivatives	17	323	17	323
<b>Total financial assets</b>	<b>3,184</b>	<b>4,225</b>	<b>4,826</b>	<b>5,738</b>
<b>Financial liabilities</b>				
<b>Financial liabilities at amortised cost</b>				
Trade and other payables	(2,448)	(2,651)	(2,477)	(2,687)
Secured loans	–	(1)	(1)	(2)
Unsecured loans and overdrafts (fair value 2023 – £470m; 2022 – £571m)	(562)	(636)	(562)	(636)
Lease liabilities (fair value 2023 – £3,208m; 2022 – £3,494m)	(3,160)	(3,252)	(3,190)	(3,275)
Deferred consideration	(6)	(20)	(6)	(20)
<b>At fair value through profit and loss</b>				
Derivative liabilities not designated in a cash flow hedging relationship:				
- currency derivatives (excluding cross-currency swaps)	(6)	(5)	(6)	(5)
- commodity derivatives	–	(3)	–	(3)
<b>Designated net investment hedging relationships</b>				
Derivative liabilities designated as net investment hedging instruments:				
- cross-currency swaps	(7)	(7)	(7)	(7)
<b>Designated cash flow hedging relationships</b>				
Derivative liabilities designated and effective as cash flow hedging instruments:				
- currency derivatives (excluding cross-currency swaps)	(4)	(17)	(4)	(17)
- interest derivatives	–	(3)	–	(3)
- commodity derivatives	(52)	(170)	(52)	(170)
<b>Total financial liabilities</b>	<b>(6,245)</b>	<b>(6,765)</b>	<b>(6,305)</b>	<b>(6,825)</b>
<b>Net financial liabilities</b>	<b>(3,061)</b>	<b>(2,540)</b>	<b>(1,479)</b>	<b>(1,087)</b>

Except where stated, carrying amount is equal to fair value.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### Valuation of financial instruments carried at fair value

Financial instruments carried at fair value on the balance sheet comprise derivatives and investments. The Group classifies these financial instruments using a fair value hierarchy that reflects the relative significance of both objective evidence and subjective judgements on the inputs used in making the fair value measurements:

Level 1: financial instruments are valued using observable inputs that reflect unadjusted quoted market prices in an active market for identical instruments. An example of an item in this category is a widely traded equity instrument with a normal quoted market price.

Level 2: financial instruments are valued using techniques based on observable inputs, either directly (i.e. market prices and rates) or indirectly (i.e. derived from market prices and rates). An example of an item in this category is a currency derivative, where forward exchange rates and yield curve data, which are observable in the market, are used to derive fair value.

Level 3: financial instruments are valued using techniques involving significant unobservable inputs.

The table below analyses the level in the fair value hierarchy into which their fair value measurement method is categorised for investments held at fair value through profit and loss:

	2023				2022			
	Level 1 £m	Level 2 £m	Level 3 £m	Total £m	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Investments designated FVTPL	1,175	299	4	1,478	695	682	4	1,381

Included within the level 2 investments is the Group's aggregate £145m interest (2022: £138m) in 40 (2022: 46) separate Partnerships, each of which held investments in unquoted investments. Such investments represent the Group's allocable share of Partnership investments and include interests in non-redeemable, closed-end private investment funds that do not trade in an active market and represent illiquid long-term investments that generally require future capital commitments.

The fair value of such investments are determined by the General Partners of the funds invested in. Unquoted investments are valued in accordance with the International Private Equity and Venture Capital Valuations Guidelines as endorsed by the British Venture Capital Association. The basis of valuation in these guidelines include valuing investments at the price of recent comparative industry price earnings ratios discounted for marketability and performance of the investment, by review of comparable M&A deals in appropriate sectors, and net asset valuations for asset based investments.

Because of the inherent uncertainties of valuing unquoted investments, the eventual realisation proceeds may differ from the estimated fair value and the difference could be significant. Appropriate provisions are made against all individual values where necessary to reflect unsatisfactory financial performance or a fall in comparable ratings, leading to impairment in value.

### b) Derivatives

All derivatives are classified as current on the face of the balance sheet. The table below analyses the carrying amount of derivatives and their contractual/notional amounts, together with an analysis of derivatives by the level in the fair value hierarchy into which their fair value measurement method is categorised.

	2023				2022			
	Contractual/ notional amounts £m	Level 1 £m	Level 2 £m	Total £m	Contractual/ notional amounts £m	Level 1 £m	Level 2 £m	Total £m
<b>Financial assets</b>								
Currency derivatives (excluding cross-currency swaps)	2,402	–	51	51	2,193	–	120	120
Cross-currency swaps	84	–	24	24	94	–	29	29
Interest rate derivatives	400	–	4	4	–	–	–	–
Commodity derivatives	163	5	12	17	439	3	323	326
	3,049	5	91	96	2,726	3	472	475
<b>Financial liabilities</b>								
Currency derivatives (excluding cross-currency swaps)	626	–	(10)	(10)	921	–	(22)	(22)
Cross-currency swaps	65	–	(7)	(7)	68	–	(7)	(7)
Interest rate derivatives	–	–	–	–	400	–	(3)	(3)
Commodity derivatives	275	(2)	(50)	(52)	366	–	(173)	(173)
	966	(2)	(67)	(69)	1,755	–	(205)	(205)

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### c) Cash flow hedging reserve

The following table identifies the movements in the cash flow hedging reserve during the year, and the periods in which the cash flows are expected to occur. The periods in which the cash flows are expected to impact profit or loss are materially the same.

	2023					Consolidated Group				
	Currency derivatives (excluding cross-currency) £m	Cross-currency swaps £m	Interest Derivatives £m	Commodity derivatives £m	Total £m	Currency derivatives (excluding cross-currency) £m	Cross-currency swaps £m	Interest Derivatives £m	Commodity derivatives £m	Total £m
Opening balance	(41)	-	2	(115)	(154)	(14)	(1)	-	(28)	(43)
Losses/(gains) recognised in the hedging reserve	73	5	(5)	339	412	(295)	(20)	3	(234)	(546)
Amount removed from the hedging reserve and included in the income statement:										
- revenue	(6)	-	-	(7)	(13)	5	-	-	(4)	1
- cost of sales	-	-	-	(132)	(132)	-	-	-	105	105
- other financial (income)/expense	-	(7)	-	-	(7)	-	21	-	-	21
Amount removed from the hedging reserve and included in a non-financial asset:										
- inventory	(52)	-	-	(16)	(68)	258	-	-	22	280
Deferred tax	(2)	-	-	(39)	(40)	5	-	(1)	24	28
Closing balance	(28)	(2)	(2)	30	(2)	(41)	-	2	(115)	(154)
Cash flows are expected to occur:										
- within six months	(15)	-	-	25	10	(36)	-	2	(105)	(139)
- between six months and one year	(13)	(2)	(2)	4	(13)	(6)	-	-	(10)	(16)
- between one and two years	-	-	-	1	1	1	-	-	-	1
	(28)	(2)	(2)	30	(2)	(41)	-	2	(115)	(154)

Of the closing balance of £(2)m, £(1)m is attributable to equity shareholders and £(1)m to non-controlling interests (2022 - £(154)m, £(84)m attributable to equity shareholders and £(70)m to non-controlling interests). Of the net movement in the year of £152m, £83m is attributable to equity shareholders and £69m to non-controlling interests (2022 - £(111)m, £(60)m attributable to equity shareholders and £(51)m to non-controlling interests).

The balance remaining in the commodity cash flow hedge reserve from hedging relationships for which hedge accounting is no longer applied is £3m (2022 - £1m).

The balance in the cost of hedging reserve was not significant at 17 September 2022 or 16 September 2023.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### d) Financial risk identification and management

The Group is exposed to the following financial risks from the use of financial instruments:

- liquidity risk,
- market risk; and
- credit risk.

The Group's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Risk management policies and systems have been established and are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group sources and sells products and manufactures goods in many locations around the world. These operations expose the Group to potentially significant price volatility in the financial and commodity markets. Risk management teams have been established in the Group's major businesses to manage this exposure by entering into a range of products, including physical and financial forward contracts, futures, swaps, and, where appropriate, options. These teams work closely with Group Treasury and report regularly to executive management.

Treasury operations and commodity procurement and hedging are conducted within a clearly defined framework of Board-approved policies and guidelines to manage the Group's financial and commodity risks. Group Treasury works closely with the Group's procurement teams to manage commodity risks. Group Treasury policy seeks to ensure that adequate financial resources are available at all times for the management and development of the Group's businesses, whilst effectively managing its market risk and credit risk. The Group's risk management policy explicitly forbids the use of financial or commodity derivatives (outside its risk management framework of mitigating financial and commodity risks) for speculative purposes.

### e) Foreign currency translation

The Group presents its financial statements in sterling. As a result of its worldwide operations, the Group is exposed to foreign currency translation risk where overseas operations have a functional currency other than sterling. Changes in foreign currency exchange rates impact the translation into sterling of both the income statement and net assets of these foreign operations.

The Group typically finances its operations using own funds generated in the functional currency of its operations and where appropriate, by borrowing locally in the same functional currency. This reduces net asset values reported in functional currencies other than sterling, thereby reducing the economic exposure to fluctuations in foreign currency exchange rates on translation.

The Group also finances its operations by obtaining funding at Group level through external borrowings and, where they are not in sterling, these borrowings may be designated as net investment hedges. This enables gains and losses arising on retranslation of these foreign currency borrowings to be charged to other comprehensive income, providing a partial offset in equity against the gains and losses arising on translation of the net assets of foreign operations.

The Group also holds cross-currency interest rate swaps to hedge its fixed rate non-sterling debt. These are reported as cash flow hedges and net investment hedges. The change in fair value of the hedging instrument, to the degree effective, is retained in other comprehensive income. Under IFRS 9, the currency basis on the cross-currency swaps is excluded from the hedge designation and recognised in other comprehensive income – cost of hedging. The value of the currency basis is not significant. Effectiveness is measured using the hypothetical derivative approach. The hypothetical derivative is based on the critical terms of the debt and therefore the only ineffectiveness that might arise is in relation to credit risk. Credit risk is monitored regularly and is not a significant factor in the hedge relationship.

The Group does not actively hedge the translation impact of foreign exchange rate movements on the income statement (other than via the partial economic hedge arising from the servicing costs on non-sterling borrowings).

The Group designates certain of its intercompany loan arrangements as quasi-equity for the purposes of IAS 21. The effect of the designation is that any foreign exchange volatility arising within the borrowing entity and/or the lending entity is accounted for directly within other comprehensive income.

A net foreign exchange loss of £2m (2022 – £nil) on retranslation of these loans has been taken to the translation reserve on consolidation, all of which was attributable to equity shareholders. The Group also held cross-currency swaps that have been designated as hedges of its net investments in euros, whose change in fair value of £nil to the translation reserve, all of which was attributable to equity shareholders (2022 – £1m has been debited to the translation reserve).

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### f) Market risk

Market risk is the risk of movements in the fair value of future cash flows of a financial instrument or forecast transaction as underlying market prices change. The Group is exposed to changes in the market price of commodities, interest rates and foreign exchange rates. These risks are known as 'transaction' (or recognised) exposures and 'economic' (or forecast) exposures.

### (i) Commodity price risk

Commodity price risk arises from the procurement of raw materials, the sale of finished goods linked to market indices and the consequent exposure to changes in market prices.

The Group purchases a wide range of commodities in the ordinary course of business and has some sales contracts which are linked to financial market indices. Exposure to changes in the market price of certain of these commodities including sugar raws, energy, wheat, edible oils, soya beans, tea, lean hog, cocoa and rice is managed through the use of forward physical contracts and hedging instruments, including futures, swaps and options primarily to convert floating prices to fixed prices. The use of such contracts to hedge commodity exposures is governed by the Group's risk management policies and is continually monitored by Group Treasury. Commodity derivatives also provide a way to meet customers' pricing requirements whilst achieving a price structure consistent with the Group's overall pricing strategy.

Some of the Group's commodity forward contracts are classified as 'own use' contracts, since they are entered into, and continue to be held, for the purposes of the Group's ordinary operations. In this instance the Group takes physical delivery of the commodity concerned. Own use contracts do not require accounting entries until the commodity purchase actually crystallises. Where possible, other commodity derivatives are accounted for as cash flow hedges (typically with a one-to-one hedge ratio), but there are some commodity derivatives for which the strict requirements of hedge accounting cannot be satisfied. Such commodity derivatives are used only where the business believes they provide an economic hedge of an underlying exposure. These instruments are classified as held for trading and are marked to market through the income statement.

The majority of the Group's forward physical contracts and commodity derivatives have maturities of less than one year.

The Group's sensitivities in respect of commodity derivatives for a +/- 20% movement in underlying commodity prices are £16m (2022 - £62m) and £(13)m (2022 - £(57)m), respectively.

### (ii) Interest rate risk

Interest rate risk comprises two primary elements:

- interest price risk results from financial instruments bearing fixed interest rates. Changes in floating interest rates therefore affect the fair value of these fixed rate financial instruments; and

- interest cash flow risk results from financial instruments bearing floating rates. Changes in floating interest rates affect cash flows on interest receivable or payable.

The Group's policy is to manage its mix of fixed and floating rate debt, cash and investments so that a significant change in interest rates does not have a material negative impact on the Group's cash flows.

At 16 September 2023, £475m (85%) (2022 - £487m and 76%) of total debt was subject to fixed rates of interest, the majority of which is the 2034 public bond (fixed rate of 2.5%). Floating rate debt comprises other bank borrowings bearing interest rates for various time periods up to 12 months, by reference to the relevant market rate for the currency and location of the borrowing.

The Group's cash and cash equivalents and current asset investments are subject to floating rates of interest, typically fixed for periods up to 3 months by reference to the relevant market rate for the currency of the cash placing or investment.

£400m of 12-month sterling interest rate swaps have been entered into so that the floating interest rate received on an equivalent balance of the Group's cash and cash equivalents is fixed for the 12-month period to September 2024.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

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## 28. Financial instruments continued

### (iii) Foreign currency risk

The Group conducts business worldwide and consequently in many foreign currencies. As a result, it is exposed to movements in foreign currency exchange rates which affect the Group's transaction costs. The Group also publishes its financial statements in sterling and is therefore exposed to movements in foreign exchange rates on the translation of the results and underlying net assets of its foreign operations into sterling.

Translation risk is discussed in section e) on page 54.

#### Transaction risk

Currency transaction exposure occurs where a business makes sales and purchases in a currency other than its functional currency. It also arises where monetary assets and liabilities of a business are not denominated in its functional currency, and where dividends or surplus funds are remitted from overseas. The Group's policy is to match transaction exposures wherever possible, and to hedge actual exposures and firm commitments as soon as they occur by using forward foreign currency contracts.

The Group uses derivatives (principally forward foreign currency contracts and time options) to hedge its exposure to movements in exchange rates on its foreign currency trade receivables and payables. The Group does not seek formal fair value hedge accounting for such transaction hedges. Instead, such derivatives are classified as held for trading and marked to market through the income statement. This offsets the income statement impact of the retranslation of the foreign currency trade receivables and payables.

#### Economic (forecast) risk

The Group principally uses forward foreign currency contracts to hedge its exposure to movements in exchange rates on its highly probable forecast foreign currency sales and purchases on a rolling 12-month basis. The Group does not formally define the proportion of highly probable forecast sales and purchases to hedge, but agrees an appropriate percentage on an individual basis with each business by reference to the Group's risk management policies and prevailing market conditions. The Group designates currency derivatives used to hedge its highly probable forecast transactions as cash flow hedges. Under IFRS 9, the spot component is designated in the hedging relationship and forward points and currency basis are excluded and recognised in other comprehensive income – cost of hedging. The cost of hedging value during the period and at the balance sheet date was not material. The economic relationship is based on critical terms and a one-to-one hedge ratio. To the extent that cash flow hedges are effective, gains and losses are deferred in equity until the forecast transaction occurs, at which point the gains and losses are recycled either to the income statement or to the non-financial asset acquired.

The majority of the Group's currency derivatives have original maturities of less than one year.

The Group's most significant currency transaction exposures are:

- sourcing for Primark – costs are denominated in a number of currencies, predominantly US dollars, euros and sterling.
- sugar sales in British Sugar to movements in the sterling/euro exchange rate.

Elsewhere, a number of businesses make sales and purchase a variety of raw materials in foreign currencies (primarily US dollars and euros), giving rise to transaction exposures. In all other material respects, businesses tend to operate in their functional currencies.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

The table below illustrates the effects of hedge accounting on the consolidated balance sheet and consolidated income statement by disclosing separately by risk category, and each type of hedge, the details of the associated hedging instrument and hedged item.

Consolidated Group						
2023						
	Contract notional £m	Carrying amount assets/ (liabilities) £m	Furthest maturity date £m	Hedge ratio %	Change in fair value of hedging instrument used to determine hedge ineffectiveness £m	Change in fair value of hedge item used to determine hedge effectiveness £m
<b>Current</b>						
Designated cash flow hedging relationships:						
– currency derivatives (excluding cross-currency swaps)	2,024	36	Sep 24	100%	36	(36)
– cross-currency swaps	84	24	Mar 24	100%	6	(6)
– commodity derivatives	427	(35)	Sep 24	100%	(35)	35
– interest rate derivatives	400	4	Sep 24	100%	4	(4)
Designated net investment hedging relationships:						
– currency derivatives (cross-currency swaps)	65	(7)	Mar 24	100%	–	–
<b>Non-current</b>						
Designated cash flow hedging relationships:						
– currency derivatives (excluding cross-currency swaps)	21	–	Apr 25	100%	–	–
– commodity derivatives	11	–	Feb 25	100%	–	–

Consolidated Group						
2022						
	Contract notional £m	Carrying amount assets/ (liabilities) £m	Furthest maturity date £m	Hedge ratio %	Change in fair value of hedging instrument used to determine hedge ineffectiveness £m	Change in fair value of hedge item used to determine hedge effectiveness £m
<b>Current</b>						
Designated cash flow hedging relationships:						
– currency derivatives (excluding cross-currency swaps)	2,102	54	Sep 23	100%	54	(54)
– cross-currency swaps	739	152	Aug 23	100%	152	(152)
– commodity derivatives	400	(3)	Aug 23	100%	(3)	3
<b>Non-current</b>						
Designated cash flow hedging relationships:						
– currency derivatives (excluding cross-currency swaps)	32	(1)	Sep 24	100%	(1)	1
– cross-currency swaps	94	29	Mar 24	100%	14	(14)
– commodity derivatives	20	1	Jan 24	100%	1	(1)
Designated net investment hedging relationships:						
– currency derivatives (cross-currency swaps)	68	(7)	Mar 24	100%	(3)	3

Hedging relationships are typically based on a one-to-one hedge ratio. The economic relationship between the hedged item and the hedging instrument is analysed on an ongoing basis. Sources of possible ineffectiveness include changes in forecast transactions as a result of timing or value or, in certain cases, different indices linked to the hedged item and the hedging instrument. As at 16 September 2023, £2.045m of forward foreign currency contracts designated as cash flow hedges were outstanding (2022 – £2.134m), largely in relation to purchases of USD (£1.702m) and sales of EUR (£203m) with varying maturities up to April 2025. Weighted average hedge rates for these contracts are GBPUSD: 1.264, EURUSD: 1.098 and GBPEUR: 1.145. Weighted average hedge rates for the cross-currency swaps are GBPUSD: 1.70 and GBPEUR: 1.26. Commodity derivatives designated as cash flow hedges related to a range of underlying hedged items, with varying maturities up to February 2025.

## Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

### 28. Financial instruments continued

The analysis of the Group's foreign currency exposure to financial assets and liabilities by currency of denomination is as follows:

	Consolidated Group				
	2023				
	Sterling £m	US dollar £m	Euro £m	Other £m	Total £m
<b>Financial assets</b>					
Cash and cash equivalents	–	351	22	32	405
Trade and other receivables	–	50	56	19	125
Investments	–	–	–	–	–
	–	401	78	51	530
<b>Financial liabilities</b>					
Trade and other payables	(17)	(381)	(41)	(6)	(445)
Unsecured loans and overdrafts	–	(81)	–	1	(80)
	(17)	(462)	(41)	(5)	(525)
<b>Currency derivatives</b>					
Gross amounts receivable	67	1,890	112	466	2,535
Gross amounts payable	(3)	(161)	(299)	(179)	(642)
	64	1,729	(187)	287	1,893
	47	1,668	(150)	333	1,898

	Consolidated Group				
	2022				
	Sterling £m	US dollar £m	Euro £m	Other £m	Total £m
<b>Financial assets</b>					
Cash and cash equivalents	1	86	13	38	138
Trade and other receivables	–	55	54	24	133
Investments	–	149	–	–	149
	1	290	67	62	420
<b>Financial liabilities</b>					
Trade and other payables	(29)	(512)	(38)	(17)	(596)
Unsecured loans and overdrafts	–	(90)	–	–	(90)
	(29)	(602)	(38)	(17)	(686)
<b>Currency derivatives</b>					
Gross amounts receivable	93	2,143	98	256	2,590
Gross amounts payable	(2)	(202)	(428)	(57)	(689)
	91	1,941	(330)	199	1,901
	63	1,629	(301)	244	1,635

The following major exchange rates applied during the year:

	Average rate		Closing rate	
	2023	2022	2023	2022
US dollar	1.22	1.29	1.24	1.14
Euro	1.15	1.18	1.16	1.14

The following sensitivity analysis illustrates the impact that a 10% strengthening of the Group's transactional currencies against local functional currencies would have had on profit and equity. The analysis covers currency translation exposures at year end on businesses' financial assets and liabilities that are not denominated in the functional currencies of those businesses. A similar but opposite impact would be felt on both profit and equity if the Group's main operating currencies weakened against local functional currencies by a similar amount.

The exposure to foreign exchange gains and losses on translating the financial statements of subsidiaries into sterling is not included in this sensitivity analysis, as there is no impact on the income statement, and the gains and losses are recorded directly in the translation reserve in equity (see below for a separate sensitivity). This sensitivity is presented before taxation and non-controlling interests.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### Sensitivity analysis

	2023 impact on profit for the period £m	2023 impact on total equity £m	2022 impact on profit for the period £m	2022 impact on total equity £m
10% strengthening against other currencies of				
Sterling	1	6		6
US dollar	21	164	19	172
Euro	(2)	(19)	(19)	(41)
Other	29	32	16	22

A second sensitivity analysis calculates the impact on the Group's profit before tax if the average rates used to translate the results of the Group's foreign operations into sterling were adjusted to show a 10% strengthening of sterling. A similar but opposite impact would be felt on profit before tax if sterling weakened against the other currencies by a similar amount.

	2023 impact on profit for the period £m	2022 impact on profit for the period £m
10% strengthening of sterling against		
US dollar	(24)	(18)
Euro	(22)	(3)
Other	(27)	(6)

### g) Credit risk

Credit risk is the risk that counterparties to financial instruments do not perform according to the terms of the contract or instrument. The Group's businesses are exposed to counterparty credit risk when dealing with customers, suppliers, and from financial institutions.

The immediate credit exposure of financial instruments is represented by those financial instruments that have a net positive fair value by counterparty at 16 September 2023. The Group considers its maximum exposure to credit risk to be:

	Consolidated Group	
	2023 £m	2022 £m
Cash and cash equivalents	1,596	2,226
Investments at amortised cost	–	4
Investments at fair value through profit and loss	1,478	1,381
Trade and other receivables	1,593	1,594
Other non-current receivables	31	29
Investments at fair value through other comprehensive income	32	29
Derivative assets at fair value through profit and loss	11	53
Derivative assets in designated cash flow hedging relationships	78	415
	4,819	5,731

The significant majority of cash balances and short-term deposits are held with strong investment-grade banks or financial institutions.

The Group uses market knowledge, changes in credit ratings and other metrics to identify significant changes to the financial profile of its counterparties.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

### Trade and other receivables

Significant concentrations of credit risk are very limited as a result of the Group's large and diverse customer base. The Group has an established credit policy applied by each business under which the credit status of each new customer is reviewed before credit is advanced. This includes external credit evaluations where possible and in some cases bank references. Credit limits are established for all significant or high-risk customers, which represent the maximum amount permitted to be outstanding without requiring additional approval from the appropriate level of management. Outstanding debts are continually monitored by each business. Credit limits are reviewed on a regular basis, and at least annually. Customers that fail to meet the Group's benchmark creditworthiness may only transact on a prepayment basis. Aggregate exposures are monitored at Group level.

Many customers have been transacting with the Group for many years and the incidence of bad debts has been low. Where appropriate, goods are sold subject to retention of title so that, in the event of non-payment, the Group may have a secured claim. The Group does not typically require collateral in respect of trade and other receivables.

The Group provides for impairment of financial assets including trade and other receivables based on known events, and makes a collective provision for losses yet to be identified, based on historical data. The majority of the provision comprises specific amounts.

To measure expected credit losses, gross trade receivables are assessed regularly by each business locally with reference to considerations such as the current status of the relationship with the customer, the geographical location of each customer, and days past due (where applicable).

Expected losses are determined based on the historical experience of write-offs compared to the level of trade receivables. These historical loss expectations are adjusted for current and forward-looking information where it is identified to be significant. The Group considers factors such as national economic outlooks and bankruptcy rates of the countries in which its goods are sold to be the most relevant factors. Where the impact of these is assessed as significant, the historical loss expectations are amended accordingly.

The Group considers credit risk to have significantly increased for debts aged 180 days or over and expects these debts to be provided for in full. Where the Group holds insurance or has a legal right of offset with debtors who are also creditors, the loss expectation is applied only to the extent of the uninsured or net exposure.

Trade receivables are written off when there is no reasonable expectation of recovery, indicators of which may include the failure of the debtor to engage in a payment plan, and failure to make contractual payments within 180 days past due.

The maximum exposure to credit risk for trade and other receivables at the reporting date by geographic region of origin was:

	Consolidated Group	
	2023 £m	2022 £m
UK	609	606
Europe & Africa	398	385
The Americas	216	230
Asia Pacific	370	373
	<b>1,593</b>	<b>1,594</b>

Trade receivables can be analysed as follows:

	Consolidated Group	
	2023 £m	2022 £m
Not overdue	1,164	1,134
Up to one month past due	124	141
Between one and two months past due	30	31
Between two and three months past due	10	12
More than three months past due	30	30
Expected loss provision	(28)	(27)
	<b>1,330</b>	<b>1,321</b>

Trade receivables are stated net of the following expected loss provision:

	Consolidated Group	
	2023 £m	2022 £m
Opening balance	27	24
Increase charged to the income statement	7	6
Amounts released	(2)	(4)
Amounts written off	(2)	(1)
Effect of movements in foreign exchange	(2)	2
Closing balance	<b>28</b>	<b>27</b>

No trade receivables were written off directly to the income statement in either year.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

The geographical and business line complexity of the Group, combined with the fact that expected credit loss assessments are all performed locally, means that it is not practicable to present further analysis of credit losses.

In relation to other receivables not forming part of trade receivables, a similar approach has been taken to assess expected credit losses. No significant expected credit loss has been identified.

The directors consider that the carrying amount of trade and other receivables approximates fair value.

### Cash and cash equivalents

Banking relationships are generally selected for their credit status, global reach and their ability to meet the businesses' day-to-day banking requirements. The credit risk of these institutions are monitored on a continuing basis. Operating procedures including choice of bank, opening of bank accounts and repatriation of funds must be agreed with Group Treasury. The Group has not recorded impairments against cash or cash equivalents, nor have any recoverability issues been identified with such balances.

### h) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting its obligations associated with its financial liabilities as they fall due. Group Treasury is responsible for monitoring and managing liquidity and ensures that the Group has sufficient headroom in its committed facilities to meet unforeseen or abnormal requirements. The Group also has access to uncommitted facilities to assist with short-term funding requirements.

Available headroom is monitored via the use of detailed cash flow forecasts prepared by each business, which are reviewed at least quarterly, or more often, as required. Actual results are compared to budget and forecast each period, and variances investigated and explained. Particular focus is given to management of working capital.

The Board's treasury policies are in place to maintain a strong capital base and manage the Group's balance sheet to ensure long-term financial stability. This includes maintaining access to significant total liquidity comprised of both net cash and undrawn committed credit facilities. These policies are the basis for investor, creditor and market confidence and enable the successful development of the business.

Details of the Group's borrowing facilities are given in section i) on page 62.

The following table analyses the contractual undiscounted cash flows relating to financial liabilities at the balance sheet date and compares them to carrying amounts:

Consolidated Group								
2023								
Note	Due within 6 months £m	Due between 6 months and 1 year £m	Due between 1 and 2 years £m	Due between 2 and 5 years £m	Due after 5 years £m	Contracted amount £m	Carrying amount £m	
<b>Non-derivative financial liabilities</b>								
Trade and other payables	22	(2,409)	(68)	–	–	(2,477)	(2,477)	
Secured loans	21	–	(1)	–	–	(1)	(1)	
Unsecured loans and overdrafts	21	(80)	(101)	(13)	(460)	(684)	(562)	
Lease liabilities	27	(199)	(212)	(409)	(1,065)	(3,985)	(3,190)	
Deferred consideration	23	(2)	(1)	(3)	–	(6)	(6)	
<b>Derivative financial liabilities</b>								
– Currency derivatives (excluding cross-currency swaps) (net payments)		(4)	–	–	(3)	(7)	(10)	
– Commodity derivatives (net payments)		(46)	(5)	(1)	–	(52)	(52)	
<b>Total financial liabilities</b>		<b>(2,740)</b>	<b>(388)</b>	<b>(426)</b>	<b>(1,098)</b>	<b>(7,212)</b>	<b>(6,298)</b>	

Consolidated Group								
2022								
Note	Due within 6 months £m	Due between 6 months and 1 year £m	Due between 1 and 2 years £m	Due between 2 and 5 years £m	Due after 5 years £m	Contracted amount £m	Carrying amount £m	
<b>Non-derivative financial liabilities</b>								
Trade and other payables	22	(2,659)	(28)	–	–	(2,687)	(2,687)	
Secured loans	21	–	(1)	(1)	–	(2)	(2)	
Unsecured loans and overdrafts	21	(153)	(17)	(103)	(31)	(474)	(636)	
Lease liabilities	27	(200)	(217)	(413)	(1,127)	(4,361)	(3,275)	
Deferred consideration	23	(4)	(12)	(1)	(3)	(20)	(20)	
<b>Derivative financial liabilities</b>								
– Currency derivatives (excluding cross-currency swaps) (net payments)		(15)	(2)	(1)	–	(18)	(22)	
– Commodity derivatives (net payments)		(170)	(1)	(2)	–	(173)	(173)	
– Interest rate derivatives (net payments)		(3)	–	–	–	(3)	(3)	
<b>Total financial liabilities</b>		<b>(3,204)</b>	<b>(278)</b>	<b>(521)</b>	<b>(1,161)</b>	<b>(8,038)</b>	<b>(6,818)</b>	

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 28. Financial instruments continued

The above tables do not include forecast data for liabilities which may be incurred in the future but which were not contracted at 16 September 2023.

The principal reasons for differences between carrying values and contractual undiscounted cash flows are coupon payments on the fixed rate debt to which the Group is already committed, future interest payments on the Group's lease liabilities, and cash flows on derivative financial instruments which are not aligned with their fair value.

### i) Borrowing facilities

The Group has substantial borrowing facilities available to it. The undrawn committed facilities available at 16 September 2023, in respect of which all conditions precedent have been met, amounted to £1,516m (2022 – £1,567m):

	2023			2022		
	Facility £m	Drawn £m	Undrawn £m	Facility £m	Drawn £m	Undrawn £m
Committed Revolving Credit Facility	1,500	–	1,500	1,500	–	1,500
Public Bond due in 2034	390	390	–	390	390	–
US private placement	81	81	–	87	87	–
Illovo	29	15	14	77	12	65
Other	3	1	2	10	8	2
	2,003	487	1,516	2,064	497	1,567

Uncommitted facilities available at 16 September 2023 were:

	2023			2022		
	Facility £m	Drawn £m	Undrawn £m	Facility £m	Drawn £m	Undrawn £m
Illovo	115	50	65	188	99	89
Azucarera	33	1	32	36	2	34
China	35	–	35	39	–	39
Moneymarket lines	–	–	–	100	–	100
Other	180	25	155	162	40	122
	363	76	287	525	141	384

In addition to the above facilities there are also £149m (2022 – £114m) of undrawn and available credit lines for the purposes of issuing letters of credit and guarantees in the normal course of business.

The Group has issued a public bond of £400m due in 2034. Included are deferred financing costs totalling £10m which have been capitalised against the bond and are to be amortised over its term.

Uncommitted bank borrowing facilities are normally reaffirmed by the banks annually, although they can be withdrawn at any time.

Refer to note 10 for details of the Group's capital commitments and to note 29 for a summary of the Group's guarantees.

### j) Capital management

The capital structure of the Group is presented in the consolidated balance sheet. For the purpose of the Group's capital management, capital includes issued capital and all other reserves attributable to equity shareholders, totalling £8,195m (2022 – £8,106m). The consolidated statement of changes in equity provides details on equity and note 21 provides details of loans and overdrafts. Short- and medium-term funding requirements are provided by a variety of loan and overdraft facilities, both committed and uncommitted, with a range of counterparties and maturities. Longer-term funding is sourced from the 2034 Public Bond, the private placement notes and committed syndicated loan facilities.

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to enable successful future development of the business. The Board monitors return on capital by division and determines the overall level of dividends payable to shareholders.

From time to time the trustee of the ABF Employee Share Ownership Plan Trust purchases ABF shares in the market to satisfy awards under the Group's incentive plans. Once purchased, shares are not sold back into the market. The Group does not have a defined share buy-back plan.

There were no changes to the Group's approach to capital management during the year. Neither the Company nor any of its subsidiaries is subject to externally-imposed capital requirements.

## 29. Contingencies

Litigation and other proceedings against the Group are not considered material in the context of these financial statements.

Where Group companies enter into financial guarantee contracts to guarantee the indebtedness of other Group companies, the Group considers these to be insurance arrangements and has elected to account for them as such in accordance with IFRS 4. In this respect, the guarantee contract is treated as a contingent liability until such time as it becomes probable that the relevant Group company issuing the guarantee will be required to make a payment under the guarantee.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 29. Contingencies continued

As at 16 September 2023, Group companies have provided guarantees in the ordinary course of business amounting to £1,724m (2022 – £1,754m).

In 2021, a Thai court ruled in favour of ABF's Ovaltine business in Thailand in a legal action it brought against one of its suppliers in respect of a contractual dispute. The court concluded that between 2009 and 2019 the supplier had overcharged Ovaltine Thailand and should pay compensation of 2.2 billion Thai baht (£50m; 2022 – £52m). The relevant contractual relationship between the Group and its supplier terminated at the end of 2019. The Group has not yet recorded an asset in respect of this matter as the defendant is appealing the judgment. Since the balance sheet date, a proclamation from the appeal court in Thailand has been made regarding the appeal by the defendant that reverses the previous judgement that was given in 2021. We are currently reviewing next steps with legal counsel.

## 30. Related parties

The Group has a controlling shareholder relationship with its subsidiary company, ABF, with the trustees of the Garfield Weston Foundation and with certain other individuals who hold shares in the Company. Further details of the controlling shareholder relationship are included in note 32. The Group has a related party relationship with its associates and joint ventures (see note 32) and with its directors. In the course of normal operations, related party transactions entered into by the Group have been contracted on an arm's length basis.

Material transactions and year end balances with related parties were as follows:

	Sub note	2023 £000	2022 £000
Dividends paid by Wittington Investments Limited and Associated British Foods plc ('ABF') and received in a beneficial capacity by:			
(i) trustees of the Garfield Weston Foundation and their close family	1	15,964	16,217
(ii) directors of Wittington Investments Limited who are not trustees of the Foundation and their close family	2	3,405	3,334
Sales to and commissions paid to companies with common key management personnel on normal trading terms	3	9,912	16,891
Amounts due from companies with common key management personnel	3	1,028	2,898
Sales to joint ventures on normal trading terms		40,645	54,111
Sales to associates on normal trading terms		88,753	73,360
Purchases from joint ventures on normal trading terms		482,267	436,467
Purchases from associates on normal trading terms		97,844	13,879
Amounts due from joint ventures		45,065	48,655
Amounts due from associates		9,045	9,451
Amounts due to joint ventures		17,609	30,214
Amounts due to associates		7,161	594
Provision for doubtful debts on amounts due from associates		(300)	(300)

1. The Garfield Weston Foundation ('the Foundation') is an English charitable trust, established in 1958 by the late W. Garfield Weston. The Foundation has no direct interest in the Company, but as at 16 September 2023 was the beneficial owner of 683,073 shares (2022 – 683,073 shares) in Wittington Investments Limited representing 79.2% (2022 – 79.2%) of the Company's issued share capital and is, therefore, the Company's ultimate controlling party. At 16 September 2023 trustees of the Foundation comprised nine grandchildren of the late W. Garfield Weston of whom five are children of the late Garry H. Weston.

2. Details of the directors of Wittington Investments Limited are given on page 7. Directors' remuneration is disclosed in note 5.

3. The company with common key management personnel is the George Weston Limited group, in Canada.

Amounts due from joint ventures include £32m (2022 – £29m) of finance lease receivables (see note 16). The remainder of the balance is trading balances. All but £4m (2022 – £4m) of the finance lease receivables are non-current.

Details of the Group's subsidiary undertakings, joint ventures and associates are set out in note 32.

## 31. Post Balance Sheet Event

On 12 December 2023 the Directors declared an Interim dividend. The dividend of £86.50, total value of £74.6m, will be paid on 23 January 2024 to shareholders on the register on 12 December 2023.

## 32. Group entities

### Control of the Group

The trustees of the Garfield Weston Foundation ('the Foundation') are controlling shareholders of the Company. Certain other individuals, including certain members of the Weston family who hold shares in the Company are, under the Listing Rules, treated as acting in concert with the trustees of the Foundation and are therefore also treated as controlling shareholders of the Company.

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

### Subsidiary undertakings

A list of the Group's subsidiaries as at 16 September 2023 is given below.

ABF announced a share buyback programme of £500m in November 2022. In the financial year, ABF purchased 23.7 million ABF shares for £448m and the shares bought back were cancelled. Since the financial year end, a further 2.8 million ABF shares were purchased, completing the total £500m buyback programme. ABF has announced the continuation of a buyback programme, targeting an additional amount of £500m over the next 12 months.

Given the Group owns 56.2% of the share capital of ABF plc at 16 September 2023, the effective ownership of subsidiaries is 56.2% except where ownership percentages are shown. These percentages give the Group's ultimate interest and therefore allow for situations where subsidiaries are owned by partly owned intermediate subsidiaries. Where subsidiaries have different classes of shares, this is largely for historical reasons and the effective percentage holdings given represent both the Group's voting rights and equity holding. All subsidiaries are consolidated in the Group's financial statements. All subsidiaries with an effective holding of less than 50% are subsidiaries of ABF plc. Since ABF plc has greater than 50% effective ownership of these subsidiaries, and the Group owns 56.2% of the share capital of ABF plc, the Group has effective control of these subsidiaries.

Subsidiary undertakings	% effective holding if not 56.2%	Subsidiary undertakings	% effective holding if not 56.2%
<b>United Kingdom</b>		Acetum (UK) Limited (previously Allied Technical Centre Limited)	
Weston Centre, 10 Grosvenor Street, London, W1K 4QY, United Kingdom		Agrilines Limited	
A.B. Exploration Limited		Allied Bakeries Limited	
A.B.F. Holdings Limited		Allied Grain (Scotland) Limited	
A.B.F. Nominees Limited		Allied Grain (South) Limited	
A.B.F. Properties Limited		Allied Grain (Southern) Limited	
AB Agri Limited		Allied Grain Limited	
AB Foods Australia Limited		Allied Mills (No.1) Limited	
AB Ingredients Limited		Allied Mills Limited	
AB Mauri (UK) Limited		Allinson Limited	
AB Mauri China Limited		Associated British Foods Pension Trustees Limited	
AB Mauri Europe Limited		Atrium 100 Properties Limited	
AB Sugar China Holdings Limited		Atrium 100 Stores Holdings Limited	
AB Sugar China Limited		Atrium 100 Stores Limited	
AB Sugar China North Limited		B.E. International Foods Limited	
AB Sugar Limited		Banbury Agriculture Limited	
AB Technology Limited		British Sugar (Overseas) Limited	
AB World Foods (Holdings) Limited		British Sugar plc	
AB World Foods Limited		BSO (China) Limited	
ABF (No. 1) Limited		Cereal Industries Limited	
ABF (No. 2) Limited		Cereform Limited	
ABF (No. 3) Limited		Dairy Consulting Limited	
ABF BRL Finance Ltd		Davjon Food Limited	
ABF Energy Limited		Dorset Cereals Limited	
ABF Europe Finance Limited		Eastbow Securities Limited	
ABF European Holdings Limited		Elsenham Quality Foods Limited	
ABF Finance Limited		Fishers Feeds Limited	
ABF Food Tech Investments Limited		Fishers Seeds & Grain Limited	
ABF Funding		Food Investments Limited	
ABF Grain Products Limited		G. Costa (Holdings) Limited	
ABF Green Park Limited		G. Costa and Company Limited	
ABF Grocery Limited		Germain's (U.K.) Limited	
ABF HK Finance Limited		Greencoat Limited	
ABF Ingredients Limited		Greencoat Farm Limited	
ABF Investments plc		H 5 Limited	
ABF Investments (No.2) Limited		Illovo Sugar Africa Holdings Limited	
ABF Japan Limited		John K. King & Sons Limited	
ABF MXN Finance Limited		Kingsgate Food Ingredients Limited	
ABF Overseas Limited		KO2 Limited	
ABF plc		LeafTC Limited	
ABF PM Limited		Mauri Products Limited	
ABF UK Finance Limited		Mountsfield Park Finance Limited	
ABF US Holdings Limited		Natural Vetcare Limited	
ABF ZMW Finance Limited		Nutrition Trading (International) Limited	
ABN (Overseas) Limited		Nutrition Trading Limited	
ABNA Feed Company Limited		Patak (Spices) Limited	
ABNA Limited			

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%	Subsidiary undertakings	% effective holding if not 56.2%
Patak Food Limited		<b>Northern Ireland</b>	
Patak's Breads Limited		1 College Place North, Belfast, BT1 6BG, United Kingdom	
Patak's Foods 2008 Limited		James Neill, Limited	
Premier Nutrition Products Limited		Unit 4, 211 Castle Road, Randalstown, Co. Antrim, BT41 2EB, United Kingdom	
Pride Oils Public Limited Company		Jordan Bros. (N.I.) Limited	
Primark (U.K.) Limited		Nutrition Services (International) Limited	
Primark Austria Limited		Vistavet Limited	
Primark Mode Limited		<b>Scotland</b>	
Primark Pension Administration Services Limited (dissolved 24 October 2023)		32 Kelvin Avenue, Hillington Park, Glasgow, G52 4LT, United Kingdom	
Primark Stores Limited		National Milk Laboratories Limited	
Primary Diets Limited		180 Gleadon Road, Glasgow, G22 7UP, United Kingdom	
Primary Nutrition Limited		ABN (Scotland) Limited	
Pro-Active Nutrition Limited		Miller Samuel LLP, RWF House, 5 Renfield Street, Glasgow, G2 5EZ, United Kingdom	
R. Twining and Company Limited		Korway Foods Limited	
Reflex Nutrition Limited		Korway Holdings Limited	
Roses Nutrition Ltd		Patak's Chilled Foods Limited	
Seedcote Systems Limited		Patak's Frozen Foods Limited	
Serpentine Securities Limited (dissolved 26 September 2023)		<b>United Kingdom – Non ABF</b>	
Shep-Fair Products Limited		Weston Centre, 10 Grosvenor Street, London, W1K 4QY, United Kingdom	
Spectrum Aviation Limited		Clinton Farms Limited	100%
Speedibake Limited		(dissolved 19 September 2023)	
Sunblest Bakeries Limited		George Weston Limited (dormant)	100%
The Bakery School Limited (dissolved 3 October 2023)		Richmond Hill Hotel (Operations) Limited	100%
The Billington Food Group Limited		WINDL Offices Limited	85%
The Home Grown Sugar Company Limited		Wittington Investments (Ahren) Limited	100%
The Jordans & Ryvita Company Limited		Wittington Investments (BPA III) Limited (dormant)	100%
The Natural Sweetness Company Limited		Wittington Investments (BSPF) Limited (dormant)	100%
The Roadmap Company Limited		Wittington Investments (BV III) Limited (dormant)	100%
The Silver Spoon Company Limited		Wittington Investments (Coreplaces) Limited (dormant)	100%
Tip Top Bakeries Limited		Wittington Investments (FAP I) Limited (dormant)	100%
Trident Feeds Limited		Wittington Investments (FAP II) Limited (dormant)	100%
Twining Crosfield & Co. Limited		Wittington Investments (FIPL) Limited (dormant)	100%
Vivergo Fuels Limited		Wittington Investments (Next Wave) Limited (dormant)	100%
W. Jordan & Son (Silo) Limited		Wittington Investments (Properties) Limited	100%
W. Jordan (Cereals) Limited		Wittington Investments (Reof) Limited (dormant)	100%
Wereham Gravel Company Limited (The)		Wittington Investments (Richmond Hill Hotel) Limited	100%
Westmill Foods Limited		Wittington Investments Finance Limited	100%
Weston Biscuit Company Limited (The)		196 Tottenham Court Road, London, W1T 7LQ	
Weston Foods Limited		Heal & Son Limited	100%
Weston Research Laboratories Limited		Heal's Holdings Limited	100%
Worldwing Investments Limited		Heal's Pension Fund Trustees Limited	100%
Vernon House, 40 New North Road, Huddersfield, West Yorkshire HD1 5LS, United Kingdom		Heal's plc	100%
Proper Nutty Limited		Heals (1810) Limited	100%
Fox Talbot House, Unit 4 Greenways Business Park, Bellinger Close, Chippenham, Wiltshire, SN15 1BN United Kingdom		181 Piccadilly, London, W1A 1ER	
National Milk Records Limited		F. & M. Limited	100%
National Livestock Records Limited		Fortnum & Mason (Export) Limited	100%
National Milk Records Trustee Company Limited		Fortnum and Mason (London) Limited	100%
Nordic Star Ltd		Fortnum and Mason Hospitality Limited	100%
		Fortnum & Mason Plc	100%
		Fortnums Limited	100%

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%
<b>United Kingdom – Non ABF – audit exempt</b>	
The following subsidiary companies of Wittington Investments Limited (note that Wittington Investments (BSP) Limited is a subsidiary of Wittington Investments (Finance) Limited) have availed themselves of the audit exemption for subsidiary company under s479A-479C of the Companies Act 2006 for the financial year ending September 16th 2023.	
As the parent company (or ultimate parent company in the case of Wittington Investments (BSP) Limited), Wittington Investments Limited guarantees all outstanding liabilities to which each subsidiary company listed below is subject as at September 16th 2023:	
<i>Weston Centre, 10 Grosvenor Street, London, W1K 4QY, United Kingdom</i>	
Wittington Investments (Apollo) Limited (Company number 08637983)	100%
Avery Row Management Limited (Company number 11399508)	100%
Listergate Student Holdings Limited (Company number 11289745)	100%
Howard Investments Limited (Company number 03729125)	100%
WILH (Investments) Limited (Company number 04224010)	100%
Wittington Investments (Bestport) Limited (Company number 05724605)	100%
Wittington Investments (BSP VIII) Limited (Company number 05583806)	100%
Wittington Investments (BSP) Limited (Company number 10122727)	100%
Wittington Investments (Developments) Limited (Company number 07721700)	100%
Wittington Investments (Dunedin II) Limited (Company number 08307734)	100%
Wittington Investments (Dunedin) Limited (Company number 05875249)	100%
Wittington Investments (Graphite) Limited (Company number 08643607)	100%
Wittington Investments (Harbourvest) Limited (Company number 06632271)	100%
Wittington Investments (OCP) Limited (Company number 06432285)	100%
Wittington Investments PEF (Euro) Limited (Company number 08336015)	100%
Wittington Investments PEF (GBP) Limited (Company number 08111797)	100%
Wittington Investments PEF (USD) Limited (Company number 05094395)	100%
Wittington Investments (Private Equity) Limited (Company number 09973685)	100%
Wittington Investment (Sand Aire) Limited (Company number 04615376)	100%
Wittington Investments (VO1) Limited (Company number 06576342)	100%
Wittington Investments (WHEB) Limited (Company number 06576301)	100%
Wittington Investments (WPX) Limited (Company number 06363087)	100%
<b>Argentina</b>	
<i>Maniscal Antonio José de Sucre 632 - 2nd Floor, Buenos Aires 1428, Argentina</i>	
AB Mauri Hispanoamerica S.A.	
Surgras S.A (in liquidation)	
Compañía Argentina De Levaduras S.A.I.C.	

Subsidiary undertakings	% effective holding if not 56.2%
<b>Australia</b>	
<i>Building A, Level 2, 11 Talavera Road, North Ryde, NSW 2113, Australia</i>	
AB Mauri Overseas Holdings Limited	
AB Mauri Pakistan Pty Limited	
AB Mauri ROW Holdings Pty Limited	
AB Mauri South America Pty Limited	
AB Mauri South West Asia Pty Limited	
AB Mauri Technology & Development Pty Limited	
AB Mauri Technology Pty Limited	
AB World Foods Pty Ltd	
Anzchem Pty Limited	
AusPac Ingredients Pty Ltd	
CCD Animal Health Pty Ltd	
Dagan Trading Pty. Ltd	
Food Investments Pty. Limited	
George Weston Foods (Victoria) Pty Ltd	
George Weston Foods Limited	
Indonesian Yeast Company Pty Limited	
Maun Fermentation Brazil Pty Limited	
Mauri Fermentation Chile Pty Limited	
Mauri Fermentation China Pty Limited	
Mauri Fermentation India Pty Limited	
Mauri Fermentation Indonesia Pty Limited	
Mauri Fermentation Malaysia Pty Limited	
Mauri Fermentation Philippines Pty Limited	
Mauri Fermentation Vietnam Pty Limited	
Mauri Yeast Australia Pty Limited	
N&C Enterprises Pty Ltd	
Serrol Ingredients Pty Limited	
The Jordans and Ryvita Company Australia Pty Ltd	
Yumi's Quality Foods Pty Ltd	
<i>35-37 South Corporate Avenue, Rowville, VIC 3178, Australia</i>	
AB Food & Beverages Australia Pty. Limited	
<i>170 South Gippsland Highway, Dandenong, VIC 3175, Australia</i>	
ABF Wynyard Park Limited Partnership	
<b>Austria</b>	
<i>Wollzeile 11/2, OG, 1010 Vienna, Austria</i>	
Primark Austria Ltd & Co KG	
<i>Kraftenbachstrasse, 82-88/Stg 1/Top 5, 1190 Vienna, Austria</i>	
Nutrilabs GmbH	
<b>Bangladesh</b>	
<i>Level 13 Shanta Western Tower, Bir Uttam Mir Shawkat Road, 186 Tejgaon I/A, Dhaka 1208, Bangladesh</i>	
Twinings Ovaltine Bangladesh Limited	

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%
<b>Belgium</b>	
Industriepark 2d, 9820 Merelbeke, Belgium	
AB Mauri Belgium NV	
Chaussée de la Hulpe 177/20, 1170 Bruxelles, Belgium	
Primark SA	
<b>Brazil</b>	
Avenida Tietê, L-233 Barranca do Rio Tietê, City of Pedernópolis, State of São Paulo, CEP 17.280-000, Brazil	
AB Brasil Indústria e Comércio de Alimentos Ltda	
Alameda Madeira 328, 20th Floor, Room 2005, Alphaville – Barueri, São Paulo 06454-010, Brazil	
AB Enzimas Brasil Comercial Ltda	
Avenida Dra. Ruth Cardoso, n.º 7.221, 11º Floor, Room 1.101 (parte), Condomínio Edifício Birmann 21, Pinheiros, CEP 05425-902, City of São Paulo, State of São Paulo, Brazil	
AB Vista Brasil Comércio De Alimentação Animal Ltda	
<b>Canada</b>	
Blake, Cassels & Graydon LLP, 199 Bay Street, Suite 4000, Toronto, Ontario M5L 1A9, Canada	
AB Mauri (Canada) Limited	
<b>Chile</b>	
Miraflores Street No. 222, 28 Floor, Santiago, Chile	
Calsa Chile Inversiones Limitada	
<b>China</b>	
No. 1 Tongcheng Street, A Cheng District, Harbin, Heilongjiang Province, China	
AB (Harbin) Food Ingredients Co., Ltd. (in liquidation)	
North Huang He Road, Rudong New Economic Development Zone, Nantong City, Jiangsu Province, China	
AB Agri Animal Nutrition (Nantong) Co., Ltd.	
AB Agri Animal Nutrition (Rudong) Co., Ltd.	
No 28, South Shunjin Road, Yintai District, Tongchuan, Shaanxi Province, China	
AB Agri Animal Nutrition (Shaanxi) Co., Ltd.	
Room 7-1068, No. 68 Shijiu Hubei Road, Chunxi Street, Gaochun District, Nanjing City, Jiangsu Province, China	
AB Agri Pumeixin Tech (Jiangsu) Co. Ltd.	
Chuangxin Road, Tonggu Industry Zone, Sandu Town, Tonggu County, Jiangxi Province, China	
AB Agri Pumeixin Tech (Jiangxi) Co. Ltd.	
Room 2802, Raffles City Changning, No. 1189 Changning Road, Changning District, Shanghai, 200051, China	
AB Enzymes Trading (Shanghai) Co., Ltd.	
Room 2803, Raffles City Changning, No. 1189 Changning Road, Changning District, Shanghai, 200051, China	
ABNA Management (Shanghai) Co., Ltd.	
ABNA Trading (Shanghai) Co., Ltd.	
Room 2906 Raffles City Changning, No. 1189 Changning Road, Changning District, Shanghai, 200051, China	
Associated British Foods Holdings (China) Co., Ltd.	
Unit 006, Room 401, Floor 4, Building 1, No. 15 Guanghua Road, Chaoyang District, Beijing, China	
AB Mauri (Beijing) Food Sales and Marketing Company Limited	

Subsidiary undertakings	% effective holding if not 56.2%
Building 1, 35 Chi Feng Road, Yangpu District, Shanghai 200092, China	
AB Mauri Foods (Shanghai) Company Limited	51%
868 Yongpu Road, Pujiang Town, Minhang District, Shanghai 201112, China	
ABNA (Shanghai) Feed Co., Ltd.	
14 Juhai Road, Jinghai Development Zone Tianjin, China	
ABNA (Tianjin) Feed Co. Ltd	
Shu Shan Modern Industrial Zone of Shou County, Huainan City, Anhui Province, China	
ABNA Feed (Anhui) Co., Ltd.	
145 Xincheng Road, Tengao Economic Development Zone, Anshan, Liaoning 114225, China	
ABNA Feed (Liaoning) Co., Ltd.	
17 Xiangyang Street, Tu Township, Chayou Qianqi, Inner Mongolia, China	
Botian Sugar Industry (Chayou Qianqi) Co., Ltd.	
No. 1 Botian Road, Economic Development Zone, Zhangbei County, Zhangjiakou City, Hebei Province, China	
Botian Sugar Industry (Zhangbei) Co., Ltd.	
Room 1110, No.368, Changjiang Road, Nangang Concentrated District, Economic Development Zone, Harbin, China	
Botian Sugar Industry Co., Ltd.	
1 Industrial North Street, Zhangjiakou, Zhangbei County, Hebei Province, China	
Hebei Mauri Food Co., Ltd.	
8 Lancun Road, Economic and Technical Development Zone, Minhang, Shanghai 200245, China	
Shanghai AB Food & Beverages Co., Ltd	
No. 68-1, Shuanglong Road, Fushan District, Yantai City, Shandong Province, China	
Yantai Mauri Yeast Co., Ltd.	52%
<b>Colombia</b>	
Cra 35# 34A-64, Palmira, Valle, Colombia	
Fleischmann Foods S.A	
<b>Czech Republic</b>	
Nádražní 523, 349 01 Střbro, Czech Republic	
Bodit Tachov s.r.o.	
Palladium, Na Poříčí 1079/3a, Prague 1, 110 00, Czech Republic	
Primark Prodejny s.r.o.	
<b>Denmark</b>	
Skjernvej 42, Trøstrup, 6920 Videbæk, Denmark	
AB Neo A/S	
Middelfartvej 77, Baring, 5466 Asperup, Denmark	
Cowconnect ApS	
<b>Ecuador</b>	
Medardo Ángel Silva 13 y Panamá, Manzana 12, El Recreo, Eloy Alfaro, Durán, Guayas, Ecuador	
ABCALSA S.A.	
<b>Eswatini</b>	
Ubombo Sugar Limited, Old Main Road, Big Bend, Eswatini	
Bar Circle Ranch Limited	34%
Illovo Swaziland Limited	34%
Moyeni Ranch Limited	34%
Ubombo Sugar Limited	34%

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for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%	Subsidiary undertakings	% effective holding if not 56.2%
<b>Finland</b>		<b>Hong Kong</b>	
Tykkimäentie 15b (PO Box 26), Rajamäki, FI-05200, Finland		5/F, Manulife Place, 348 Kwun Tong Road, Kowloon, Hong Kong	
AB Enzymes Oy		Associated British Foods Asia Pacific Holdings Limited	
Tykkimäentie 15b (PO Box 57), Rajamäki FI-05201, Finland		<b>Hungary</b>	
Enzymes Leasing Finland Oy		Károlyi utca 12. 3. em., Budapest, 1053, Hungary	
Koskelantie 19 B, Espoo, FI-02920, Finland		Primark Üzletek Korlátolt Felelősségű Társaság (Primark Üzletek Kft.)	
Alimetrics Research Oy		<b>India</b>	
AB Vista Finland Oy		#218 & #219, Bommasandra – Jigani Link Road, Anekal Taluk, Bangalore, 560105, India	
<b>France</b>		AB Mauri India Private Limited	
40/42, avenue Georges Pompidou, 69003, à Lyon, France		First Floor, Regent Sunny Side, 80 Ft Road, 8th Block, Karamangala Bengaluru, Karnataka, 560030, India	
AB Mauri France		SPI Specialties Pharma Private Limited	
25 Rue Anatole France, 92300 Levallois-Perret, France		G3/41, New Budge Budge Trunk Road, Old Dakghar, Kolkata, West Bengal, 700141, India	
Twinings & Co SAS		Twinings Private Limited	
11 Rue de Milan, 75009, Paris, France		<b>Indonesia</b>	
ABFI France SAS		Wisma GKB Lt 39, Suite 3901, No.28 Jl. Jend. Sudirman, Jakarta, Indonesia	
Centre Commercial Régional Créteil Soleil, Niveau 3, 101 Avenue du Général de Gaulle, 94000, Créteil, France		PT AB Food & Beverages Indonesia (in liquidation)	
Primark France SAS		<b>Ireland</b>	
845 Chemin du Vallon du maire, 13240, Septèmes les Vallons, France		47 Mary Street, Dublin 1, Ireland	
SPI Pharma SAS		Abdale Finance Limited	
ZAE Via Europa, 3 rue d'Athènes, 34350 Vendres, France		Primark Holdings Unlimited Company	
Fytexia Group		Primark Pension Trustees Limited	
Fytexia		1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland	
<b>Germany</b>		Allied Mills Ireland Limited	
Feldbergstrasse 78, 64293, Darmstadt, Germany		Unit 5, Hebron House, Macdonagh Junction, Kilkenny, R95 T91Y, Ireland	
AB Enzymes GmbH		Intellync Technology Limited	
Schauenburgerstrasse 116, 24118, Kiel, Germany		Arthur Ryan House, 22-24 Parnell Street, Dublin 1, Ireland	
ICFN AG		Primark Limited	
Wandsbeker Zollstrasse 59, 22041, Hamburg, Germany		Primark Austria Limited	
ABF Deutschland Holdings GmbH		Primark Mode Limited	
Ohly GmbH		13 Classon House, Dundrum Business Park, Dundrum, Dublin 14, D14X9F9 Ireland	
Ohly Grundbesitz GmbH		Nutritional Advanced Formulas (Ireland) Limited	
Rheinische Presshefe- und Spiritwerke GmbH		<b>Italy</b>	
Kennedyplatz 2, 45127, Essen, Germany		Viale Monte Nero, 84, 20135, Milan, Italy	
Primark Mode Ltd. & Co. KG		AB Agri Italy S.r.l.	
Primark Property GmbH		Via Milano 42, 27045, Casteggio, (Pavia), Italy	
Hausinger Strasse 4-8, 40764, Langenfeld, Germany		AB Mauri Italy S.p.A.	
Vital Solutions GmbH		ABF Italy Holdings S.r.l.	
Westendstrasse 28, 60325, Frankfurt am Main, Germany		Largo Francesco Richini 2/A, 20122, Milan, Italy	
Wander GmbH		Primark Italy S.r.l.	
Marie-Kahle-Allee 2, D-53113, Bonn, Germany		Via Rizzotto 46, 41126, Modena (MO), Italy	
Westmill Foods Europe GmbH		Acetaia Fini Modena S.r.l.	
<b>Greece</b>		Via Sandro Pertini 440, 401314, Cavezzo (MO), Italy	
28, Dimitriou Soutsou Str, Athens, GR 115 21, Greece		Acetum S.p.A. Società Benefit	
PSH Teal Single Member S.A.		Via Garibaldi 84, Magenta, 20013, Milan, Italy	
<b>Guernsey</b>		ALP Immobiliare S.r.l.	
Dorey Court, Admiral Park, St. Peter Port, GY1 2HT, Guernsey		Via Gran Sasso, 33, Corbetta, 20011, Milan, Italy	
Talisman Guernsey Limited		B Natural S.r.l.	

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%	Subsidiary undertakings	% effective holding if not 56.2%
<b>Malawi</b>		<b>Nigeria</b>	
Ilovo House, Churchill Road, Limbe, Malawi		23 Oba Akinjebi Street, GRA, Ikeja, Lagos, Nigeria	
Dwangwa Sugar Corporation Limited	43%	Twinings Ovaltine Nigeria Limited	
Ilovo Sugar (Malawi) plc	43%	<b>Pakistan</b>	
Malawi Sugar Limited		21KM Ferozepur Road, 2 KM Hadyara Drain, Lahore, Pakistan	
<b>Malaysia</b>		AB Mauri Pakistan (Private) Limited	34%
Unit 30-01, Level 30, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No.8, 59200 Jalan Kerinchi, Kuala Lumpur, Malaysia		<b>Peru</b>	
AB Mauri Malaysia Sdn. Bhd.	29%	Av. Republica de Argentina No. 1227, Z I, La Chalaca, Collao, Peru	
<b>Malta</b>		Calsa Perú S.A.C.	
171 Old Bakery Street, Valletta, VLT 1455, Malta		<b>Philippines</b>	
Relax Limited	39%	86 E Rodriguez Jr. Ave., Ugong Norte, QC, 1604, Pasig City, Metro Manila, Philippines	
<b>Mauritius</b>		AB Food & Beverages Philippines, Inc	56%
10th Floor, Standard Chartered Tower, 19 Cybercity, Ebene, Mauritius		1201-1202 Prime Land Building, Market Street, Madrigal Business Park, Ayala Alabang, Muntinlupa, 1770, Philippines	
Ilovo Group Financing Services		AB Mauri Philippines, Inc.	
Ilovo Group Holdings Limited		<b>Poland</b>	
Ilovo Group Marketing Services Limited		Przemysłowa 2, 67-100 Nowa Sól, Lubuskie, Poland	
Kilombero Holdings Limited		AB Foods Polska Spółka z ograniczoną odpowiedzialnością (AB Foods Polska Sp. z o.o.)	
Sucoma Holdings Limited		Towarowa 28,00-839 Warsaw, Poland	
<b>Mexico</b>		Primark Sklepy spółka z ograniczoną odpowiedzialnością (Primark Sklepy sp. z o.o.)	
Paseo de la Reforma 1015, Piso 6, Suite/Oficina 06W123, Colonia Lomas de Santa Fe, Delegación Cuajimalpa de Morelos, Mexico City, 05348, Mexico		ul. Rabowicka 29/31, 62-020. Swarzędz – Jasin, Poland	
AB CALSA S.A. de C.V.		R. Twining and Company Spółka z ograniczoną odpowiedzialnością (R. Twining and Company Sp. z o.o.)	
Avenida Javier Barros Sierra 495, piso 7 oficina 07-102, Col. Santa Fe, Alvaro Obregón, Ciudad de México, 01219, México		ul. Główna 3A, Bruszczewo, 64-030, Śmigiel, Poland	
ACH Foods Mexico, S. de R.L. de C.V.		AB Neo Polska spółka z ograniczoną odpowiedzialnością (AB Neo Polska Sp. z o.o.)	
<b>Mozambique</b>		(previously AB Agri Polska Sp. z o.o.)	
KM75 EN1, Moçiana, Distrito de Manhica, Provincia de Maputo, Mozambique		<b>Portugal</b>	
Maragra Açúcar, S.A.		Avenida Salvador Allende, n.º 99, Lisboa Oeiras, Julião da Barra, Paço de Arcos e Caxias, 2770-157, Paço de Arcos, Portugal	
<b>Netherlands</b>		AB Mauri Portugal, S.A.	54%
Mijlweg 77, 3316 BE, Dordrecht, Netherlands		Rua Castilho 50, 1250-071, Lisbon, Portugal	
AB Mauri Netherlands B.V.		Lojas Primark Portugal – Exploracao, Gestao e Administracao de Espacos Comerciais S.A.	
AB Mauri Netherlands European Holdings B.V.		<b>Romania</b>	
Foods International Holding B.V.		District 1, 165 Calea Floreasca, One Tower, 12th Floor, Bucharest, Romania	
Van Oldenbarneveltplaats 36, 3012 AH, Rotterdam, Netherlands		Primark Magazine S.R.L. (previously P.S.R. Indigo)	
Primark Fashion B.V.		<b>Rwanda</b>	
Primark Netherlands B.V.		Nyarugenge District, Nyarugenge Sector, Kigali City, Rwanda	
Primark Stil B.V.		Ilovo Sugar (Kigali) Limited	
Weena 505, 3013AL Rotterdam, Netherlands		<b>Singapore</b>	
AB Vista Europe B.V.		80 Robinson Road, #02-00, 068898 Singapore	
7122 JS Aalten, Dinxperlosestraatweg 122, Netherlands		AB Mauri Investments (Asia) Pte Ltd	
Germaines Seed Technology B.V.		112 Robinson Road #05-01, 068902 Singapore	
Oude Kerkstraat 55 4878 AK, Etten-Leur, Netherlands		AB Vista Asia Pte. Limited	
Mauri Technology B.V.		<b>Slovakia</b>	
Laarderhoogtweg 25, 1101 EB Amsterdam, Netherlands		Staromestská 3, 811 03 Bratislava - Staré Mesto, Slovakia	
Westmill Foods Europe B.V.		Primark Slovakia s.r.o.	
<b>New Zealand</b>		<b>Slovenia</b>	
Building 3, Level 2, Central Business Park, 666 Great South Road, Ellerslie, Auckland 1051, New Zealand		Bleivsisova cesta 30, Ljubljana, 1000, Slovenia	
Allied Foods (NZ) Ltd		Primark Trgovine, trgovsko podjetje, d.o.o.	
AusPac Ingredients NZ Limited			
George Weston Foods (NZ) Limited			
57 Forge Road, Silverdale 0932 New Zealand			
Dad's Pies Limited			

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for the 52 weeks ended 16 September 2023

## 32. Group entities continued

Subsidiary undertakings	% effective holding if not 56.2%	Subsidiary undertakings	% effective holding if not 56.2%
<b>South Africa</b>		<b>Tanzania</b>	
1 Nokwe Avenue, Ridgside, Umhlanga Rocks, Kwazulu Natal, 4320, South Africa		Illovo Tanzania Limited	
CGS Investments (Pty) Limited		Kilombero Sugar Company Limited	42%
East African Supply (Pty) Limited		<b>Thailand</b>	
Glendale Sugar (Pty) Ltd		11th Floor, 2535 Sukhumvit Road, Kwaeng Bangchak, Khel Prakhonong, Bangkok, 10260, Thailand	
Illovo Distributors (Pty) Limited		AB Food & Beverages (Thailand) Ltd.	
Illovo Sugar (South Africa) Proprietary Limited		ABF Holdings (Thailand) Ltd.	
Illovo Sugar Africa Proprietary Limited		1 Empire Tower, 24th Floor, Unit 2412-2413, South Sathorn Road, Yannawa, Sathorn, Bangkok, 10120, Thailand	
Illprop (Pty) Limited	39%	AB World Foods Asia Ltd	
Lacsa (Pty) Limited		229/110 Moo 1, Teparak Road, T. Bangsaothong, A. Bangsaothong, Samutprakarn, 10540, Thailand	
Noodsberg Sugar Company (Pty) Ltd		Jasol Asia Pacific Limited (in liquidation)	
Reynolds Brothers (Pty) Ltd		<b>Turkey</b>	
S.A. Sugar Distributors (Pty) Limited		Aksakal Mahallesi, Kavakpinari, Kume Evlen No. 5, Bandirma- Balikesir, 10245, Turkey	
<b>Spain</b>		Mauri Maya Sanayi A.S.	
Calle Cardenal Marcelo Spínola, 42, 28016, Madrid, Spain		<b>United Arab Emirates</b>	
AB Azucarera Iberia, S.L. Sociedad Unipersonal		Office 604 <sup>th</sup> , Jafza LOB 15, Jebel Ali Freezone, Dubai, PO BOX 17620, United Arab Emirates	
AB Vista Iberia, S.L.		AB Mauri Middle East FZE	
Calle Levadura, 5 14710, Villarubia, Córdoba, Spain		<b>United States</b>	
AB Mauri Food, S.A		CT Corporation System, 818 West Seventh Street, Suite 930, Los Angeles CA 90017, United States	
AB Mauri Spain, S.L.U.		AB Mauri Food Inc.	
ABF Iberia Holding S.L.		The Corporation Trust Company, Corporation Trust Center 1209 Orange Street, Wilmington DE 19801, United States	
C/ Escultor Coomonte nº. 2, Entreplanta, Benavente, Zamora, Spain	30%	AB Agri US, Inc.	
Agroteo S.A.		AB Enzymes, Inc.	
Calle Comunidad de Murcia, Parcela LIE-1-03, Plataforma Logística de Fraga, 22520, Huesca, Spain		AB Vista, Inc.	
Alternative Swine Nutrition, S.L.		AB World Foods US, Inc.	
Calle Escoles Pies 49, Planta Baja, 08017 Barcelona, Spain		ABF North America Corp.	
DR Healthcare España, S.L.U		ABF North America Holdings, Inc.	
Avicnda Virgen de Montserrat, 44 Castellolí, 08719, Barcelona, Spain		Abitec Corporation	
Germain's Seed Technology, S.A.		ACH Capital Ventures, Inc.	
Plaza Pablo Ruiz Picasso S/N, Torre Picasso, Planta 37, Madrid, Spain		ACH Food Companies, Inc.	
Illovo Sugar Espana, S.L.		ACH Jupiter LLC	
Gran Via, 32 So 28013, Madrid, Spain		BakeGood, LLC	
Primark Tiendas, S.L.U.		Germain's Seed Technology, Inc.	
8, 2 Calle Via Servicio I, 2 CP, 19190 Torija, Guadalajara, Spain		PGP International, Inc.	
Primark Logística, S.L. Sociedad Unipersonal		Primark US Corp.	
<b>Sri Lanka</b>		Prosecco Source, LLC	
124 Templers Road, Mount Lavinia, Sri Lanka		SPI Pharma, Inc.	
AB Mauri Lanka (Private) Limited		SPI Polyols, LLC	
<b>Sweden</b>		Twinings North America, Inc.	
Retzius väg 8, 171 65, Solna, Sweden		C T Corporation System, 155 Federal Street Suite 700, Boston, MA 02110, United States	
Larodan AB		Primark GCM LLC	
<b>Switzerland</b>		C T Corporation System, 330 N.Brand Blvd., Glendale, California 91203, United States	
Fabrikstrasse 10, CH-3176, Neuenegg, Switzerland		PennyPacker, LLC	
Wander AG		158 River Road, Unit B, Clifton, NJ 07014, United States	
<b>Taiwan</b>		Balsamic Express LLC	
3F-1, No. 161, Sec 4, Nanking E Rd, Taipei City 104, Taiwan (Province of China)		158 River Road, Unit A, Clifton, NJ 07014, United States	
AB Food and Beverages Taiwan, Inc.		Modena Fine Foods, Inc.	
<b>Tanzania</b>		251 Little Falls Drive, Wilmington, DE 19808, United States	
Msolwa Mill Office, Kidatau, Kilombero District, Tanzania		Fytexia Corp.	
Illovo Distillers (Tanzania) Limited			

## for the 52 weeks ended 16 September 2023

<b>Subsidiary undertakings</b>	<b>% effective holding if not 56.2%</b>	<b>Subsidiary undertakings</b>	<b>% effective holding if not 56.2%</b>
<b>Uruguay</b>		<b>ABF PM Limited</b>	
Cno. Carlos Antonio Lopez 7547, Montevideo, Uruguay		(Company number 00486887)	
Levadura Uruguaya S.A.		A.B.F. Properties Limited	
		(Company number 00683361)	
<b>Venezuela</b>		ABF UK Finance Limited	
Oficinas Once 3 (Nº 11-3) y Once 4 (Nº 11-4), Torre Mayupan, Centro Comercial San Luis, Av.Principal Urbanización San Luis, cruce con Calle Comercio, Caracas, Bolivarian Republic of Venezuela		(Company number 07267422)	
Alimentos Fleischmann, C.A.,		ABF US Holdings Limited	
Compañía de Alimentos Latinoamericana de Venezuela (CALSA) S.A.		(Company number 05659249)	
		ABF ZMW Finance Limited	
		(Company number 13485724)	
		ABN (Overseas) Limited	
		(Company number 00145374)	
		Atrium 100 Properties Limited	
		(Company number 04502487)	
		Atrium 100 Stores Holdings Limited	
		(Company number 04660969)	
		Atrium 100 Stores Limited	
		(Company number 05007953)	
		British Sugar (Overseas) Limited	
		(Company number 02400085)	
		BSO (China) Limited	
		(Company number 03799608)	
		G. Costa (Holdings) Limited	
		(Company number 03679738)	
		Mountsfield Park Finance Limited	
		(Company number 07882348)	
		Twining Crosfield & Co Limited	
		(Company number 00144900)	
		Worldwing Investments Limited	
		(Company number 02778854)	
<b>Vietnam</b>			
Unit 2, 100 Nguyen Thi Minh Khai Street, Ward 6, District 3, Ho Chi Minh City, Vietnam			
AB Agri Vietnam Company Limited			
La Nga Commune, Dinh Quan District, Dong Nai Province, Vietnam			
AB Mauri Vietnam Limited	37%		
<b>Zambia</b>			
Nakambala Estates, Plot No. 118a Lubombo Road, Off Great North Road, Zambia			
Ilovo Sugar (Zambia) Limited			
Nanga Farms PLC	42%		
Tukunka Agricultural Limited	42%		
Zambia Sugar plc	42%		
<b>ABF – audit exempt</b>			
In accordance with section 479A of the Companies Act 2006 (the ‘Act’), and subject to compliance with the requirements of that section including the provision of a statutory guarantee from Associated British Foods plc, the following subsidiaries are exempt from the requirements of the Act relating to the audit of individual accounts in respect of the financial year ended 16 September 2023:			
<b>Subsidiary undertakings</b>	<b>% effective holding if not 56.2%</b>		
A.B. Exploration Limited			
(Company number 00487323)			
AB Mauri China Limited			
(Company number 12109070)			
AB Mauri Europe Limited			
(Company number 02883738)			
AB Sugar China Holdings Limited			
(Company number 09468366)			
AB Sugar China Limited			
(Company number 09469163)			
ABF (No.1) Limited			
(Company number 04668120)			
ABF (No.2) Limited			
(Company number 03369799)			
ABF (No.3) Limited			
(Company number 00155305)			
ABF BRL Finance Ltd			
(Company number 11001902)			
ABF Finance Limited			
(Company number 04659735)			
ABF Food Tech Investments Limited			
(Company number 00172141)			
ABF Funding			
(Company number 05380813)			
ABF HK Finance Limited			
(Company number 07761084)			
ABF Japan Limited			
(Company number 00492278)			

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

### Joint ventures

A list of the Group's joint ventures as at 16 September 2023 is given below. All joint ventures are included in the Group's financial statements using the equity method of accounting.

Joint ventures	% holding	Joint ventures	% holding
<b>United Kingdom</b>		Room 608, 6th Floor, 1379, Bocheng Road, Pudong New District, Shanghai, China	
Weston Centre, 10 Grosvenor Street, London, W1K 4QY, United Kingdom		AB Mauri Yihai Kerry Food Marketing (Shanghai) Co., Ltd.	50%
Frontier Agriculture Limited	50%	Ta Ha Comprehensive Industrial Park, Fuyu County Economic Development Area, Qiqihar, Heilongjiang Province, China	
Boothmans (Agriculture) Limited	50%	AB Mauri Yihai Kerry (Fu Yu) Yeast Technology Co., Ltd.	50%
Forward Agronomy Limited	50%	9 Tonggang Road, Shage Village, Nanpu Town, Quangan Area, Quanzhou, Fujian Province, China	
G F P (Agriculture) Limited	50%	AB Mauri Yihai Kerry (Quanzhou) Yeast Technology Co., Ltd.	50%
GH Grain Limited	50%	Intersection of Jiaotong Avenue and Zhoushan Road, Gang District, Zhoukou, Henan Province, China	
GH Grain (No. 2) Limited	50%	AB Mauri Yihai Kerry (Zhoukou) Yeast Technology Co., Ltd.	50%
Grain Harvesters Limited	50%	Xinsha Industrial Zone, Machong Town, Dongguan, Guangdong Province, China	
Intracrop Limited	50%	AB Mauri Yihai Kerry (Dongguan) Food Co., Ltd.	50%
Nomix Limited	50%	<b>Finland</b>	
North Wold Agronomy Limited	50%	Tykkimäentie 15b (PO Box 57), Rajamäki, FIN-05201, Finland	
Phoenix Agronomy Limited	50%	Roal Oy	50%
SOYL Limited	50%	<b>France</b>	
The Agronomy Partnership Limited	50%	59, Chemin du Moulin, 695701, Carron, Dardilly, France	
Berth 36, Test Road, Eastern Docks, Southampton Hampshire, SO14 3GG, United Kingdom		Synchronis	50%
Southampton Grain Terminal Limited	50%	<b>Germany</b>	
Riverside, Wixington Road, Nayland, Colchester, Essex, CO6 4LT, United Kingdom		Brede 4, 59368, Werne, Germany	
Anglia Grain Holdings Limited	50%	UNIFERM GmbH & Co. KG	50%
Anglia Grain Services Limited	50%	INA Nahmittel GmbH	50%
Northants Apc, Rushton Road, Kettering, NN14 1FL England, United Kingdom		UNIFERM Verwaltungs GmbH	50%
Navara Oat Milling Limited	50%	Brede 8, 59368, Werne, Germany	
Unit 8, Burnside Business Park, Burnside Road, Market Brayton, TF9 3UX, United Kingdom		UNILOG GmbH	50%
B.C.W (Agriculture) Limited	50%	<b>Ireland</b>	
Witham St Hughs, Lincoln, LN6 9TN, United Kingdom		Rathcore Golf & Country Club, Rathcore, Co. Meath, A83KP98, Ireland	
Nomix Enviro Limited	50%	Independent Milk Laboratories Ltd	50%
Eagle Labs Incubator, 28 Chesterton Road, Cambridge, CB4 3AZ, United Kingdom		<b>Japan</b>	
Yagro Ltd	50%	36F Atago Green Hills Mori Tower, 2-5-1 Atago, Minato-ku, Tokyo 105-6236, Japan	
Kingseat, Newmacher, Aberdeenshire, AB21 0UE		Twinnings Japan Co Ltd	50%
Euroagkem Limited	50%	<b>Poland</b>	
Lothian Crop Specialists Limited	50%	ul. Wybieg. nr 5, lok 9, miesjsc, KOD 61-315, Poznan, Poland	
<b>United Kingdom – Non ABF</b>		Uniferm Polska Sp Z o o	50%
Prologis House, Blythe Gate, Blythe Valley Park, Solihull, B90 8AH		<b>South Africa</b>	
Tango Real Estate LLP	80%	1 Nokwe Avenue, Ridgeside, Umhlanga Rocks, KwaZulu Natal 4320, South Africa	
Second Floor, 11 Waterloo Street, Birmingham B2 5TB		Glendale Distilling Company	50%
Nurton Developments (Quintus) Limited	50%	<b>Spain</b>	
<b>Australia</b>		C/ Raimundo Fernández, Villaverde 28, Madrid, Spain	
Building A, Level 2, 11 Talavera Road, North Ryde NSW 2113, Australia		Compañía de Melazas, S.A. (in liquidation)	50%
Fortnum & Masons Pty Limited	33%	<b>United States</b>	
<b>Chile</b>		The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington DE 19801, United States	
Ave. Balmaceda 3500, Valdivia, Chile		Stratas Foods LLC	50%
Levaduras Collico S.A.	50%	Stratas Receivables LLC	50%
<b>China</b>			
1828 Tiejueshan Road, Huangdao District, Qingdao, Shandong Province, China			
Qingdao Xinghua Cereal Oil and Foodstuff Co., Ltd	25%		
1 East Ren Min Road, Regiment 66, Cocodala, Xinjiang, China			
AB Mauri Yihai Kerry (Cocodala) Food Co., Ltd. (previously Xinjiang Mauri Food., Ltd)	50%		
Room 607, 6th Floor, 1379, Bocheng Road, Pudong New District, Shanghai, China			
AB Mauri Yihai Kerry Investment Company Limited	50%		

# Notes to the consolidated financial statements

for the 52 weeks ended 16 September 2023

## 32. Group entities continued

### Associates

A list of the Group's associates as at 16 September 2023 is given below. All associates are included in the Group's financial statements using the equity method of accounting.

Associates	% holding	Associates	% holding
<b>United Kingdom</b>		PT Indo Fermex	49%
Pacioli House, Duncan Close, Moulton Park Industrial Estate, Northampton, NN3 6WL, United Kingdom		P.T. Jaya Fermex	49%
Bakers Basco Limited	20%	PT Sama Indah	49%
Paternoster House, 65 St. Paul's Churchyard London, EC4M 8AB, United Kingdom		<b>Israel</b>	
C. Czarnikow Limited	43%	26, Harokmim st., Holon Azrieli Center Building B, Israel	
Czarnikow Group Limited	43%	Sucarim (C.I.S.T.) Ltd	43%
C. Czarnikow Sugar Futures Limited	43%	<b>Italy</b>	
C. Czarnikow Sugar Limited	43%	Via Borgogna, 2-20122, Milan, Italy	
Sugarworld Limited	43%	Czarnikow Italia Srl	43%
<b>United Kingdom – Non ABF</b>		<b>Kenya</b>	
Parker Cavendish, 28 Church Road, Stanmore, Middlesex HA7 4XR		I & M Bank House, Second Ngong Avenue, P.O. Box 10517, Nairobi 00100, Kenya	
Vanneck Residential LLP	41%	Czarnikow East Africa Limited	43%
Unit 1 Woodley Park Estate, 59-69 Reading Road, Woodley, Reading, RG5 3AN		<b>Mauritius</b>	
Davidson Holdings Limited	28%	No 5 President John Kennady Street, Port Louis, Mauritius	
Beverley Park Golf Range, Beverley Way, New Maldon Surrey, KT3 4PH		Sukpak Limited	30%
The Adventure Experience Limited	44%	<b>Mexico</b>	
7 Savoy Court, London, WC2R 0EX		Jaime Balmes #8 Loc. 3-A, Los Morales Polanco, Mexico City, 11510, Mexico	
London Theatre Company Holdings Limited	19%	C. Czarnikow Sugar (Mexico), S.A. de C.V.	43%
<b>Australia</b>		<b>New Zealand</b>	
283 Flagstaff Road, Brinkley SA 5253, Australia		c/o KPMG, 18 Viaduct Harbour Avenue, Maritime Square, Auckland, New Zealand	
Big River Park Pty Ltd	20%	New Food Coatings (New Zealand) Limited	50%
Murray Bridge Barron Pty Ltd	20%	<b>Philippines</b>	
32 Davis Road, Wetherill Park, Sydney NSW 2164, Australia		Unit A, 103 Excellence Avenue, Carmelray Industrial Park 1, Canlubang, Calamba, Laguna, New Food Coatings (Philippines) Inc.	50%
New Food Coatings Pty Ltd	50%	5F Don Jacinto Building, Dela Rosa cor. Salcedo Streets, Legaspi Village, 1229 Makati City, Philippines	
<b>Bahrain</b>		CZ Philippines, Inc.	43%
Suite No. 1959 Diplomatic Commercial Office, Tower B, Building No. 1565, Road 1722, Diplomatic Area/Manama 317, Bahrain		<b>Singapore</b>	
Czarnikow Supply Chain Sales for Food & Beverage Ingredients Bahrain S.P.C.	43%	3 Phillip Street, #14-01 Royal Group Building, Singapore 048693	
<b>Brazil</b>		C. Czarnikow Sugar Pte. Limited	43%
Av Dos Vinhedos, 71, floor 11, room 1101, Uberlandia, Minas Gerais, Brazil		<b>South Africa</b>	
2C Energia S.A.	22%	1 Gledhow Mill Road, Gledhow, Kwadukuza, 4450	
Avenida Presidente Juscelino Kubitschek, n.º 2.041, 11ª andar- Vila Olímpia, CEP 04.543-011, São Paulo, Brasil		Gledhow Sugar Company (Pty) Limited	30%
Czarnikow Brasil Ltda	43%	<b>Tanzania</b>	
Av Pres Juscelino Kubitschek, 2041, floor 11, São Paulo, Brazil		7th Floor Amani Place, Ohio Street, PO Box 38568, Dar-es-Salaam, Tanzania	
Cz Energy Comercializado Ra De Etanol S.A	21%	Czarnikow Tanzania Limited	43%
<b>China</b>		Msolwa Mill Office, Kidatu, Tanzania	
Room 17A01, 232 Zhong Shan 6th Road, Guangzhou City, Guangdong Province, 510180, China		Kilombero Sugar Distributors Limited	20%
C. Czarnikow Sugar (Guangzhou) Company Ltd	43%	<b>Thailand</b>	
<b>Columbia</b>		909 Moo 15, Toparak Road, Tambol Bangsaonthong, Kina Amphur Bangsaonthong, Samutprakam, Thailand	
Ct. 16 Sur #43a-49, El Poblado, Medellín, El Poblado, Medellín, Antioquia, Colombia		Newly Weds Foods (Thailand) Ltd	50%
Czarnikow Colombia S.A.S.	43%	1203, 12th Floor, Metropolis Building, 725 Sukhumvit Rd, North Klonaton, Wattana, Bangkok	
<b>India</b>		Czarnikow (Thailand) Limited	43%
Plot No N46, House No 4-9-10, Hmt Nagar, Hyderabad TG, 500076, India		<b>United States</b>	
Huoban Energy 9 Private Limited	34%	333 SE 2nd Avenue, Suite 2860, Miami, FL 33131, USA	
House No. 1-8-373/A, Chiran Fort Lane, Begumpet, Hyderabad, 500003, India		C. Czarnikow Sugar Inc.	43%
C. Czarnikow Sugar (India) Private Limited	43%	<b>Vietnam</b>	
<b>Indonesia</b>		5th Floor, IMC Tower, 62 Tan Quang Khai, Tan Dinh Ward, District 1, Ho Chi Minh City, Vietnam	
Komplex Puri Mutiara Blok A21-22, JL. Griya Utama,		Czarnikow (Vietnam) Limited	43%

# Company balance sheet

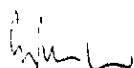
at 16 September 2023

	Note	2023 £m	2022 (Restated); <sup>1</sup> £m
<b>Non-current assets</b>			
Investment property	1	–	3
Investments in subsidiaries	2	1,042	1,042
Investments in associates	3	2	3
Deferred tax assets	4	2	2
Trade and other receivables	5	1,045	918
		<b>2,091</b>	<b>1,968</b>
<b>Current assets</b>			
Trade and other receivables	5	5	2
Other investments	6	31	28
Income tax		–	9
Cash and cash equivalents		9	57
		<b>45</b>	<b>96</b>
<b>Current liabilities</b>			
Trade and other payables	7	(27)	(18)
Income tax		(1)	–
<b>Net current assets</b>		<b>17</b>	<b>78</b>
<b>Non-current liabilities</b>			
Employee benefits liabilities	8	(6)	(7)
<b>Net assets</b>		<b>2,102</b>	<b>2,039</b>
<b>Equity</b>			
Called up share capital	9	–	–
Share premium account		382	382
Retained earnings		1,720	1,657
<b>Total equity attributable to equity shareholders</b>		<b>2,102</b>	<b>2,039</b>

1) Following a review of the classification of inter-company receivables in the current year, management have identified certain amounts owed by a subsidiary undertaking which are not expected to be repaid within the next 12 months and should have been classified as non-current assets in the prior year. The comparative period has been restated accordingly. See Notes for details.

The Company's profit for the 52 week period ended 16 September 2023 was £190m (52 week period ended 17 September 2022: £284m).

The financial statements on pages 74 to 79 were approved by the Board of directors on 15 December 2023 and were signed on its behalf by:



**Sir Guy Weston**  
Chairman

## Company statement of changes in equity

for the 52 weeks ended 16 September 2023

	Share capital £m	Share premium £m	Retained earnings £m	Total equity £m
Balance at 18 September 2021	–	382	1,474	1,856
<b>Total comprehensive income</b>				
Profit for the period	–	–	284	284
Remeasurements of defined benefit schemes	–	–	4	4
Deferred tax associated with defined benefit schemes	–	–	(1)	(1)
Other comprehensive income - items that will not be reclassified to profit or loss	–	–	3	3
Total comprehensive income for the period	–	–	287	287
<b>Transactions with owners</b>				
Dividends paid to equity shareholders	–	–	(104)	(104)
Balance at 17 September 2022	–	382	1,657	2,039
<b>Total comprehensive income</b>				
Profit for the period	–	–	190	190
Remeasurements of defined benefit schemes	–	–	1	1
Deferred tax associated with defined benefit schemes	–	–	–	–
Other comprehensive income - items that will not be reclassified to profit or loss	–	–	1	1
Total comprehensive income for the period	–	–	191	191
<b>Transactions with owners</b>				
Dividends paid to equity shareholders	–	–	(128)	(128)
<b>Balance at 16 September 2023</b>	–	<b>382</b>	<b>1,720</b>	<b>2,102</b>

# Company accounting policies

for the 52 weeks ended 16 September 2023

## Basis of preparation

The financial statements are presented in sterling, rounded to the nearest million (except where otherwise indicated). They are prepared under the historical cost basis, except that Other Investments are stated at their fair value, and in accordance with FRS 101 and the Companies Act 2006.

As permitted by FRS 101, the Company has taken advantage of the disclosure exemptions available in relation to financial instruments, capital management, presentation of third balance sheet for retrospective restatements, presentation of a cash flow statement, standards not yet effective, impairment of assets and certain related party transactions. Where required, equivalent disclosures are given in the consolidated financial statements.

As permitted by section 408(4) of the Companies Act 2006, a separate income statement and statement of comprehensive income for the Company has not been included in these financial statements. The principal accounting policies adopted are described below. They have all been applied consistently to all years presented.

## Going concern

The conclusion to adopt the going concern basis in preparing these financial statements is outlined in the Directors' report on page 8 and in the consolidated accounts on page 18.

## Investment property

Investment properties are held at cost less provision for impairment. Impairment is determined by reference to the fair value of property estimated either by independent valuers or by the directors. Depreciation is provided where the directors consider that the residual value of major components of the property is less than current book value.

## Investments in subsidiaries and associates

Investments in subsidiaries and associates are stated at cost less any provision for impairment.

## Impairment

The carrying amount of the Company's investments in subsidiaries and other assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment charge is recognised in the income statement whenever the carrying amount of an asset exceeds its recoverable amount.

The recoverable amount of assets is the greater of their fair value less costs to sell and their value in use. In assessing value in use, estimated future cash flows are discounted to present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment charge is reversed if there has been a change in the estimates used to determine the recoverable amount, but only to the extent that the new carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment charge had been recognised.

## Financial assets and liabilities

The Company recognises financial assets and liabilities when it becomes a party to the contractual provision of the relevant financial instrument.

### Trade and other receivables

The Company records trade and other receivables initially at fair value and thereafter at amortised cost. This generally results in recognition at nominal value less an expected credit loss provision, which is recognised based on management's expectation of losses without regard to whether or not a specific impairment trigger has occurred.

### Trade payables

The Company records trade payables initially at fair value and thereafter at amortised cost. This generally results in recognition at nominal value.

### Other investments

Equity investments where the Company does not have significant influence, control or joint control are measured at fair value through profit and loss (FVTPL), and are carried in the statement of financial position at fair value with net changes in fair value recognised in profit and loss.

## Pensions and other post-employment benefits

The Company operates one defined contribution and one unfunded post-employment plan. For the unfunded plan, the amount charged in the income statement is the cost of benefits accruing to employees over the year, plus any benefit improvements granted to members by the Company during the year. It also includes interest expense calculated by applying the liability discount rate to the pension liability. The present value of liabilities is disclosed as a liability in the balance sheet. Any related deferred tax (to the extent recoverable) is disclosed separately in the balance sheet. Remeasurements are recognised immediately in other comprehensive income. Contributions payable by the Company in respect of defined contribution plans are charged to operating profit as incurred.

## Income tax

Income tax on profit or loss for the period comprises current and deferred tax. Income tax is recognised in the income statement except to the extent that it relates to items taken directly to equity. Current tax is the tax expected to be payable on taxable income for the year, using tax rates enacted or substantively enacted during the period, together with any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet liability method, using tax rates enacted or substantively enacted at the balance sheet date, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

## Cash and cash equivalents

Cash and cash equivalents comprise bank and cash balances, call deposits and short-term investments with original maturities of three months or less.

# Notes to the Company financial statements

for the 52 weeks ended 16 September 2023

## 1. Investment Property

	£m
At 18 September 2021	3
Additions	—
At 17 September 2022	3
Disposals	(3)
<b>At 16 September 2023</b>	<b>—</b>

## 2. Investments in subsidiaries

	Usheo	Unisheo	Total £m
At 18 September 2021	345	697	1,042
Additions	—	—	—
At 17 September 2022	345	697	1,042
Additions	—	—	—
<b>At 16 September 2023</b>	<b>345</b>	<b>697</b>	<b>1,042</b>

Investments in subsidiary undertakings are shown at cost less amounts written off. Investments include 403,341,215 ordinary shares of 5 13/22p (2022 - 403,341,215) each in Associated British Foods plc, equivalent to 52.5% of the issued share capital of that company, which is listed on The London Stock Exchange. At 16 September 2023 the market value of the holding was £8.394m (2022 - £5,342m). Associated British Foods plc is incorporated in Great Britain and registered in England. Through its subsidiary, Howard Investments Limited, the Company holds a further 28,173,893 (2022 - 28,173,893) shares in Associated British Foods plc, representing 3.7% of the issued share capital of that company. A list of trading subsidiary undertakings is given in note 32 of the Company's consolidated financial statements. The holding company structure is complicated and does not necessarily reflect the management Grouping in which the companies are listed.

## 3. Investments in associates

	£m
At 18 September 2021	2
Additions	1
At 17 September 2022	3
Impairment	(1)
<b>At 16 September 2023</b>	<b>2</b>

A list of associate undertakings is given in note 32 of the Company's consolidated financial statements.

## 4. Deferred tax assets

	£m
At 18 September 2021	3
Effect of changes in tax rate on income statement	(1)
At 17 September 2022	2
Effect of changes in tax rate on income statement	—
<b>At 16 September 2023</b>	<b>2</b>

Finance Bill 2022 which was substantively enacted on 24 May 2022 increased the main rate of corporation tax in the UK to 25% with effect from 1 April 2023. Deferred tax liability on the balance sheet has been measured at 25% which is the rate expected to apply when the tax liability is settled.

## 5. Trade and other receivables

	2023 £m	2022 (Re-stated) £m
<b>Non-current</b>		
Amounts owed by subsidiary undertakings <sup>1</sup>	1,043	918
Other debtors	2	—
	<b>1,045</b>	<b>918</b>
<b>Current</b>		
Amounts owed by subsidiary undertakings <sup>1</sup>	5	—
Other debtors	—	2
	<b>5</b>	<b>2</b>

<sup>1</sup> Following a review of the classification of intercompany receivables in the current year, management have identified certain amounts owed by subsidiary undertakings which are not expected to be repaid within the next 12 months and should have been classified as non-current assets in accordance with IAS 1. The comparative period has been restated accordingly.

The directors consider that the carrying amount of debtors approximates to their fair value.

# Notes to the Company financial statements

for the 52 weeks ended 16 September 2023

## 6. Other Investments

	Listed Investments £m	Unlisted Investments £m	Total Other Investments £m
At 18 September 2021	29	1	30
Fair value loss	(1)	(1)	(2)
At 17 September 2022	28	—	28
Fair value gain	3	—	3
<b>At 16 September 2023</b>	<b>31</b>	<b>—</b>	<b>31</b>

The Group classifies these financial instruments using a fair value hierarchy outlined on page 52. The table below analyses the level in the fair value hierarchy into which their fair value measurement method is categorised for Investments held at fair value through profit and loss:

	2023				2022			
	Level 1 £m	Level 2 £m	Level 3 £m	Total £m	Level 1 £m	Level 2 £m	Level 3 £m	Total £m
Investments designated FVTPL	31	—	—	31	28	—	—	28

## 7. Trade and other payables

	2023 £m	2022 £m
Amounts falling due within one year		
Accruals and deferred income	—	1
Amounts due to subsidiary undertakings	27	17
	<b>27</b>	<b>18</b>

The directors consider that the carrying amount of creditors approximates to their fair value.

## 8. Employee benefits liabilities

	£m
At 12 September 2021	10
Current service cost	1
Actuarial gain	(4)
At 17 September 2022	7
Current service cost	—
Actuarial gain	(1)
<b>At 16 September 2023</b>	<b>6</b>

The Company operates one unfunded post-employment plan which is accounted for in the same way as the Group's defined benefit retirement schemes detailed in note 14 of the consolidated financial statements. Applicable actuarial assumptions are stated on page 39. The Company's unfunded liability forms part of the Group's £26m (2022: £29m) unfunded UK liabilities disclosed on page 41.

## 9. Share capital and dividends

### Share capital

	Ordinary shares of 50p each	Nominal Value £
Authorised - At 16 September 2023 and 17 September 2022	900,000	450,000
Issued and fully paid - At 16 September 2023 and 17 September 2022	862,022	431,011

### Dividends

Details of dividends paid are provided in note 8 to the consolidated financial statements.

# Notes to the Company financial statements

for the 52 weeks ended 16 September 2023

## 10. Related parties

The Company has a controlling shareholder relationship with the trustees of the Garfield Weston Foundation and with certain other individuals who hold shares in the Company. The Company has a related party relationship with its subsidiaries, associates and joint ventures and directors. In the course of normal operations, related party transactions entered into by the Company have been contracted on an arm's length basis.

Material transactions and year end balances with related parties (excluding wholly owned subsidiaries) were as follows:

	2023 £'000	2022 £'000
Dividends paid by Wittington Investments Limited and received in a beneficial capacity by:		
(i) Trustees of The Garfield Weston Foundation	4,745	3,856
(ii) Directors of Wittington Investments Limited who are not Trustees of The Foundation	1,246	1,012

See note 30 to the consolidated financial statements for further details.

## 11. Other information

### Emoluments of directors

Note 5 to the consolidated financial statements of the Group provides details of Directors remuneration.

### Employees

The Company had an average of 32 employees in 2023 (2022 – 32). Remuneration was £3.2m (2022: £4.2m).

### Auditors' fees

Note 4 to the consolidated financial statements of the Group provides details of the remuneration of the Company's auditors on a Group basis.

## 12. Post Balance Sheet Event

On 12 December 2023 the Directors declared an Interim dividend. The dividend of £86.50, total value of £74.6m, will be paid on 23 January 2024 to shareholders on the register on 12 December 2023.