Company Registration No. 05576327 (England and Wales)

ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2007

SATURDAY



A29

25/10/2008 COMPANIES HOUSE 4በደ

DIRECTORS AND ADVISERS

Directors

M A Small

A W Russell

D J Evans

(Appointed 4 June 2007)

Secretary

D J Evans

Company number

05576327

Registered office

Priory Way Taunton Somerset TA1 2BB

Registered auditors

Albert Goodman Mary Street House Mary Street Taunton Somerset TA1 3NW

Bankers

Barclays Bank Plc

Midlands Coporate Banking

PO Box 3333 15 Colmore Row Birmingham B3 2WN

Solicitors

Clarke Willmott

1 Georges Square

Bath Street Bristol BS1 6BA

CONTENTS

| | rage |
|---|---------|
| Directors' report | 1 - 4 |
| Statement of directors' responsibilities | 5 |
| Independent auditors' report | 6 - 7 |
| Consolidated profit and loss account | 8 |
| Balance sheets | 9 |
| Consolidated cash flow statement | 10 |
| Notes to the consolidated cash flow statement | 11 |
| Notes to the financial statements | 12 - 26 |

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2007

The directors present their report and financial statements for the year ended 31 December 2007

Directors

The following directors have held office since 1 January 2007

M A Small A W Russell D J Evans

(Appointed 4 June 2007)

Principal activities and review of the business

The principal activity of the group continued to be that of the sale and servicing of new and used Audi vehicles

Background

Audi South West Limited operates five Audi franchises in Devon and Somerset. At our Audi centres in Exeter, Plymouth and Taunton we are authorised by Audi UK to sell new and used Audi passenger cars, act as an Audi Authorised Repairer and sell original Audi parts. Our franchises in Newton Abbot and Barnstaple are authorised to sell used Audi passenger cars, act as an Audi Authorised Repairer and sell original Audi parts. Audi UK has a network of around 120 franchised operations in the UK.

Audi South West Limited was formed in September 2005. Trading did not commence until April 2006 and the company was dormant prior to this time.

Audi South West negotiates its supply contract in respect of new Audi vehicles from Audi UK annually. Due to the nature of the franchise agreement with Audi UK, Audi South West cannot obtain new Audi vehicles from any source other than from another Audi franchisee.

As a franchisee of Audi AG, Audi South West relies on the manufacturer for the development of new products, and Audi AG relies on Audi South West to interact with the customer and supply Audi products and services to them

New Products

2007 saw the launch by Audi of many new products, some of which were launched into sectors of the car market in which Audi had not previously competed - A5 was the major highlight of new Audi products in 2007 and provided a significant opportunity for increased sales. The opportunity for growth in sales volume was significant in 2007 and Audi South West exploited the availability of new and used Audi products to grow the number of new and used Audi vehicles it sold in 2007.

Audi AG continue to invest heavily in the development of new products. In 2008 more new products will be launched, the major opportunity being new A4, a model from which a large proportion of Audi's sales volume is derived. Audi will be also be launching products into new sectors and replacing existing models, throughout 2008, 2009 and 2010.

Audi UK sold over 100,000 new units in the UK market in 2007, and expect to sell over 105,000 units in 2008 Audi South West expects to share in the growth of the Audi brand in 2008 and beyond

Approved Used Cars

We invested heavily in providing additional used car display capacity in 2007. This resulted in a large rise in used car sales volume in 2007, with significant growth experienced at Exeter Audi, where average monthly sales volumes rose significantly.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

Service and Parts

A major part of our business is in aftersales - servicing Audi cars and supplying original parts to our customers. We experienced significant growth in service throughputs in 2007 due to growing levels of Audi vehicles being sold in prior years increasing the vehicle parc. We expect further growth in the number of aftersales customers we see in our business in 2008.

Parts sales to trade customers fell in 2007 due to the impact of our Trade Parts Specialist business opening in August 2007. Exeter Trade Parts Specialists LLP is a subsidiary of Audi South West Limited. The business operates an agency agreement for the sales of original Audi, Seat, Skoda and Volkswagen parts to trade customers. While the immediate impact on Audi South West parts sales was to reduce parts sales volume, there has been an overall growth in parts sales volume in the Trade Parts Specialist business.

Property

In 2007 we relocated our Exeter Audi business to new brand new facilities. The increase in sales and aftersales capacity has allowed the opportunity to properly serve the Exeter market and maximise the business opportunity in that area.

Ownership of the properties from which the businesses operates was as follows in 2007,

Exeter - leasehold from unconnected third party
- leasehold from unconnected third party
- leasehold from Silver Street Motors Limited

Newton Abbot - freehold

Barnstaple - leasehold from unconnected third party

Financial Performance

A summary of the key operational drivers of the business are shown below, along with a comparison of the previous trading period

Key performance indicators - trading period 1 January 2007 to 31 December 2007

| | 2007 | 2006 |
|-------------------------|-----------|----------|
| | Fuli Year | 8 Months |
| New Audı vehicles sold | 932 | 761 |
| Market share | 3% | 1 9% |
| Used Audı vehicles sold | 1026 | 961 |
| Service throughputs | 21480 | 13757 |

Definitions

New Audi vehicles sold is defined as the number of new Audi cars registered by Audi South West with the DVLA in the period

Market share relates to Audi South West's new Audi sales in the retail new car market in the geographical area of Plymouth to Taunton and is expressed as a proportion of the total new car market in the area. Used Audi vehicles sold is defined as the number of used Audi cars sold by Audi South West in the period. Service throughputs is defined as the total number of vehicles attended to in the aftersales function of Audi

South West in the period

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

Future Outlook

The UK car market is a competitive environment in which to operate. The overall UK car market has experienced a slow decline in recent years, but the prestige market in which Audi operates, and Audi itself, is outperforming this trend by experiencing significant growth in its new car sales in the UK.

We remain confident that the continued supply of new Audi product will enable Audi South West to experience growth over the coming years

The new car and used car markets are susceptible to fluctuations in the wider economic climate. Many consumers rely on personal loans to fund their purchase. Changes in the economy affect the levels of consumer demand for new and used cars. We expect some uncertainty in the used car market throughout 2008 due to the effects of lower consumer confidence and the lack of availability of liquidity in the financial markets affecting consumers access to credit.

Principal risks and uncertainties

The market for the sale of new and used cars is competitive and the sales opportunity for Audi South West is sensitive to the activities of other Audi franchisees, that of other manufacturers, the offers available from other brands in the market place and the behaviour of those brands in the local and national markets

While Audi brand products are popular, supply is limited and lead times for new Audi cars are typically 60-90 days. Limitations as to supply affect potential growth as potential customers may purchase from elsewhere rather than wait for supply from Audi South West.

As stated above the business of new and used car sales is sensitive to the wider economic climate and demand may reduce should the economic conditions harden

Notwithstanding these uncertainties the directors are confident that Audi South West can continue to experience growth throughout 2008

Financial Instruments

The company's principal financial instruments comprise bank balances, bank overdrafts, trade creditors, trade debtors, loans to the company and financial lease agreements. The main purpose of these instruments is to raise funds for the company's operations and to finance the company's trading

In respect of bank balances the liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility through the use of overdrafts at floating rates of interest. The company makes use of money market facilities where funds are available

In respect of loans these comprise loans from financial institutions. The interest rate on the loans from financial institutions is variable but the monthly repayments are fixed. The company manages the liquidity risk by ensuring there are sufficient funds to meet the payments.

The company is a lessee in respect of finance leased assets. The liquidity risk in respect of these is managed in the same way as loans above.

Trade debtors are managed in respect of credit and cash flow by policies concerning the credit offered to customers and the regular monitoring of amounts outstanding for both time and credit limits

Trade creditors liquidity risk is managed by ensuring sufficient funds are available to meet the amounts due

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

Environmental Issues

'Green' issues may affect the wider UK car market as carbon emissions from motor vehicles are thought to contribute to global warning. Although the total amount of carbon emitted by motor vehicles in the UK represents a fraction of the total carbon output from the UK, there is a strong focus on car buyers to purchase a car with low carbon emissions.

Audi AG are focused on developing cars which balance carbon emissions from fuel with the whole life carbon footprint of manufacturing and disposing of the vehicle. The majority of a new Audi car is recyclable and efficient production processes are used where possible in the manufacture of each vehicle.

Audi AG are focusing on making further improvement to the fuel efficiency of their vehicles, particularly in the area of diesel fuel powered cars

Audi South West takes its responsibility to the environment seriously. We dispose of all waste according to best practice where possible. Waste products are recycled where appropriate. Toxic or hazardous materials such as oil or anti-freeze removed during vehicle maintenance are removed from our sites and processed for safe disposal by our partners.

Employees

Audi South West is focused on being the most attractive motor retail employer in the local market. As such we are developing competitive training, reward and benefits packages for our employees. We also operate and monitor our equal opportunity policies to ensure equal access for all to vacancies and new positions.

Results and dividends

The consolidated profit and loss account for the year is set out on page 8

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Albert Goodman be reappointed as auditors of the company will be put to the Annual General Meeting

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditors are aware of that information

On behalf of the board

Director 6 October 2008

STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2007

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF AUDI SOUTH WEST LIMITED

We have audited the group and parent company financial statements (the "financial statements") of Audi South West Limited for the year ended 31 December 2007 set out on pages 8 to 26 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's and the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE SHAREHOLDERS OF AUDI SOUTH WEST LIMITED

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the group's and parent company's affairs as at 31 December 2007 and of the group's loss for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the directors' report is consistent with the financial statements

Albert Goodman

Chartered Accountants

Registered Auditor

7 October 2008

Mary Street House Mary Street Taunton

Somerset

TA1 3NW

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2007

| | Notes | 2007 £ | 2006 £ |
|--|-------|--------------|--------------|
| Turnover | 2 | 62,391,603 | 37,683,791 |
| Cost of sales | | (58,746,562) | (34,962,854) |
| Gross profit | | 3,645,041 | 2,720,937 |
| Administrative expenses | | (3,306,947) | (2,529,185) |
| Other operating income | | 125,000 | 125,000 |
| Operating profit | 3 | 463,094 | 316,752 |
| Loss on group re-organisation | | (222,381) | - |
| Profit on ordinary activities before interest | | 240,713 | 316,752 |
| Interest payable and similar charges | 4 | (501,042) | (294,537) |
| (Loss)/profit on ordinary activities before taxation | | (260,329) | 22,215 |
| Tax on (loss)/profit on ordinary activities | 5 | 8,557 | (14,427) |
| (Loss)/profit on ordinary activities | | | - |
| after taxation | | (251,772) | 7,788 |

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

BALANCE SHEETS AS AT 31 DECEMBER 2007

| 2007 2006 2007 Notes £ £ £ Fixed assets 7 2,021,955 535,343 1,959,360 535 Investments 8 - - - 1 | 2006 £ |
|---|-----------|
| Tangible assets 7 2,021,955 535,343 1,959,360 535 | ,343 |
| | ,343 |
| investments 8 1 | |
| | |
| 2,021,955 535,343 1,959,361 535 | ,343 |
| Current assets | |
| Stocks 9 7,739,918 6,393,755 7,739,918 6,393 | ,755 |
| Debtors amounts falling due within one 10 1,277,073 1,357,296 1,350,617 1,357 year | ,296 |
| Debtors amounts falling due after more 10 75,050 208,283 75,050 208 than one year | ,283 |
| · | ,360 |
| 9,238,279 8,007,694 9,243,131 8,007 | 694 |
| Creditors amounts falling due within 11 (10,632,724) (8,457,753) (10,605,859) (8,457 one year | |
| Net current liabilities (1,394,445) (450,059) (1,362,728) (450 | ,059) |
| Total assets less current liabilities 627,510 85,284 596,633 85 | ,284 |
| Creditors, amounts falling due after 12 (867,623) (65,449) (836,745) (65 more than one year | ,449) |
| Provisions for liabilities 13 (2,870) (11,047) (2,870) (11 | ,047) |
| (242,983) 8,788 (242,982) 8 | ,788 |
| Capital and reserves | |
| · | ,000 |
| | ,788 |
| Shareholders' funds 17 (242,983) 8,788 (242,982) 8 | ,788 |

Approved by the Board and authorised for issue on 6 October 2508

M A Small

Director

A W Russell

Director

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2007

| | £ | 2007 £ | £ | 2006 £ |
|---|-------------|-------------|-----------|-----------|
| Net cash inflow from operating activities | | 1,104,837 | | 120,879 |
| Returns on investments and servicing of finance | | | | |
| Interest paid | (501,042) | | (294,537) | |
| Net cash outflow for returns on investments | | | | |
| and servicing of finance | | (501,042) | | (294,537) |
| Taxation | | (3,000) | | - |
| Capital expenditure | | | | |
| Payments to acquire tangible assets | (1,429,243) | | (40,196) | |
| Receipts from sales of tangible assets | 9,205 | | 2,800 | |
| Net cash outflow for capital expenditure | | (1,420,038) | | (37,396) |
| Acquisitions and disposals | | | | |
| Cost of businesses acquired (net of cash | | | (400 400) | |
| acquired) | | | (402,160) | |
| Net cash outflow for acquisitions and disposals | | _ | | (402,160) |
| | | | | (402,100) |
| Net cash outflow before management of liquid | | | | (613,214) |
| resources and financing | | (819,243) | | |
| Financing | | | | |
| Issue of ordinary share capital | 1 | | 1,000 | |
| New long term bank loan | 187,549 | | • | |
| Other new long term loans | 940,000 | | - | |
| Capital element of hire purchase contracts | (66,201) | | (32,240) | |
| Net cash inflow/(outflow) from financing | | 1,061,349 | | (31,240) |
| Increase/(decrease) in cash in the year | | 242,106 | | (644,454) |

Produced by Albert Goodman

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2007

| 200 | 2007 | perating | Reconciliation of operating profit to net cash inflow from operating activities | | | | |
|------------------|--------------|-----------|---|---|--|--|--|
| ; | £ | | | | | | |
| 316,752 | 463,094 | | | Operating profit | | | |
| 81,040 | 158,680 | | | Depreciation of tangible assets | | | |
| 572 | - | | | Loss on disposal of tangible assets | | | |
| (716,960 | (1,346,163) | | | Increase in stocks | | | |
| (559,894 | 213,456 | | | Decrease/(increase) in debtors | | | |
| 999,369 | 1,838,151 | | | Increase in creditors within one year | | | |
| | (222,381) | | | Loss on group re-organisation | | | |
| (120,879 | 1,104,837 | | | Net cash inflow from operating activitie | | | |
| 1 Decembe 200 | Other non- 3 | Cash flow | 1 January 2007 | Analysis of net debt | | | |
| ; | £ | £ | £ | | | | |
| | | | | Net cash | | | |
| 146,238 | - | 97,878 | 48,360 | Cash at bank and in hand | | | |
| (548,586 | - | 144,228 | (692,814) | Bank overdrafts | | | |
| (402,348 | _ | 242,106 | (644,454) | | | | |
| (267,683 | (225,254) | 252,857 | (108,630) | Hire purchase contracts | | | |
| (431,250 | - | (431,250) | - | Debts falling due within one year | | | |
| (696,299 | | (696,299) | - | Debts falling due after one year | | | |
| (1,395,232 | (225,254) | (874,692) | (108,630) | | | | |
| (1,797,580 | (411,910) | (632,586) | (753,084) | Net debt | | | |
| 200 | 2007 | | ant in not dabt | Reconciliation of net cash flow to move | | | |
| 200 | 2007 £ | | ient in net debt | Reconcination of fiel cash flow to move | | | |
| (644,454 | 242,106 | | | Increase/(decrease) in cash in the year | | | |
| (108,630 | (874,692) | | | Cash inflow from increase in debt | | | |
| (753,084 | (632,586) | | s | Change in net debt resulting from cash flor | | | |
| | (225,254) | | | New hire purchase contracts | | | |
| (753,084 | (1,044,496) | | | Movement in net debt in the year | | | |
| | (753,084) | | | Opening net debt | | | |
| (753,084 | (1,797,580) | | | Closing net debt | | | |

Page 11

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007

Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention

12 Going concern

The group meets its day to day working capital requirements through a bank overdraft repayable on demand and a loan from an associated company

The directors prepare regular projected cash flow information and on the basis of this cash flow information and discussions with the group's bankers, the directors consider that the group will continue to operate within the facility currently agreed

However, the margin of facilities over requirements is not large and, inherently there can be no certainty in relation to these matters. On this basis, the directors consider it appropriate to prepare the financial statements on the going concern basis. The financial statements do not include any adjustments that would result from a withdrawal of the overdraft facility by the group's bankers or support of the associated company.

1.3 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

14 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 31 December 2007. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

1.5 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

1 6 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows.

Land and buildings Freehold

2% straight line (excluding land)

Land and buildings Leasehold

4 - 10% straight line

Plant and machinery

10 - 33% straight line

Fixtures, fittings & equipment

10 - 33% straight line

Motor vehicles

25 - 33% straight line

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

1 Accounting policies

(Continued)

17 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

18 investments

Fixed asset investments are stated at cost less provision for diminution in value

19 Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value

Consignment stocks are included in the balance sheet where in substance they are an asset of the group or of the company and to the extent that the group or company has access to the benefits of holding the stocks and exposure to the risks of ownership as if they were owned outright

1.10 Pensions

The Group operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

1 11 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

2 Turnover

The total turnover of the group for the year has been derived from its principal activity wholly undertaken in the United Kingdom

| 3 | Operating loss | 2007 | 2006 |
|---|---|---------|---------|
| | | £ | £ |
| | Operating loss is stated after charging | | |
| | Depreciation of tangible assets | 158,680 | 81,040 |
| | Loss on disposal of tangible assets | - | 572 |
| | Operating lease rentals | 213,679 | 138,012 |
| | Auditors' remuneration (company £17,570, 2006 £12,900) | 18,520 | 12,900 |
| | Fees payable to the group's auditor for the audit of the group's annual | | |
| | accounts (company £17,570, 2006 £12,900) | 18,520 | 12,900 |

The exceptional item of £222,381 relates to the loss incurred on the group re-organisation undertaken on 31 December 2007 when the entire share capital of Hanjo Russell Ltd was acquired via a share for share exchange. The loss represents the net liabilities acquired by the group

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 4 | Interest payable | 2007 | 2006 |
|---|---|----------------------|----------|
| | | £ | £ |
| | On bank loans and overdrafts | 8,655 | 19,482 |
| | Hire purchase interest | 4,564 | 1,887 |
| | Other interest | 487,823 | 273,168 |
| | | 501,042 | 294,537 |
| 5 | Taxation | 2007 | 2006 |
| | | £ | £ |
| | Domestic current year tax | | |
| | U K corporation tax | - | 3,380 |
| | Adjustment for prior years | (380) | <u> </u> |
| | Current tax charge | (380) | 3,380 |
| | Deferred tax | | |
| | Origination and reversal of timing differences | (8,177) | 11,047 |
| | | (8,557) | 14,427 |
| | Factors affecting the tax charge for the year | | |
| | (Loss)/profit on ordinary activities before taxation | (260,329) | 22,215 |
| | (Loss)/profit on ordinary activities before taxation multiplied by standard | | |
| | rate of UK corporation tax of 20% (2006 - 19%) | (52,066) ———————— | 4,221 |
| | Effects of | | |
| | Non deductible expenses | 50,812 | 8,391 |
| | Depreciation add back | 30,506 | 15,506 |
| | Capital allowances | (35,470) | (24,738) |
| | Adjustments to previous periods | (380) | - |
| | Other tax adjustments | 6,218 | - |
| | | 51,686 | (841) |
| | | · | |

The company has estimated losses of £ 62,000 (2006 - £ 35,000) available for carry forward against future trading profits

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

6 (Loss)/profit for the financial year

As permitted by section 230 of the Companies Act 1985, the holding company's profit and loss account has not been included in these financial statements. The (loss)/profit for the financial year is made up as follows.

2007 2006 £ £

Holding company's (loss)/profit for the financial year

(251,771)

7,788

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| Group | Land and | Land and | Plant and | Fixtures, | Motor | Total |
|-------------------------|-----------------------|------------------------|---------------|----------------------|------------|-----------|
| | buildings Freehold | buildings Leasehold | machinery | fittıngs & equipment | vehicles | |
| | £ | £ | £ | £ | £ | £ |
| Cost | | | | | | |
| At 1 January 2007 | - | 213,534 | 119,278 | 254,093 | 29,478 | 616,383 |
| Additions | 1,122,284 | 62,078 | 285,422 | 157,113 | 27,600 | 1,654,497 |
| Disposals | | - | | | (22,512) | (22,512 |
| At 31 December 2007 | 1,122,284 | 275,612 | 404,700 | 411,206 | 34,566 | 2,248,368 |
| Depreciation | | | | | | |
| At 1 January 2007 | - | 9,551 | 33,428 | 32,352 | 5,709 | 81,040 |
| On disposals | - | - | - | - | (13,307) | (13,307 |
| Charge for the year | 996 | 15,162 | 50,975 | 71,495 | 20,052 | 158,680 |
| At 31 December 2007 | 996 | 24,713 | 84,403 | 103,847 | 12,454 | 226,413 |
| Net book value | | | | | | |
| At 31 December 2007 | 1,121,288 | 250,899 | 320,297 | 307,359 | 22,112 | 2,021,955 |
| At 31 December 2006 | - | 203,983 | 85,850 | 221,741 | 23,769 | 535,343 |
| Included above are asse | ets held under f | inance leases | or hire purch | ase contracts | as follows | |
| | | | Plant and | Fixtures, | Motor | Tota |
| | | | machinery | fittings & | vehicles | |
| | | | _ | equipment | _ | |
| | | | £ | £ | £ | £ |
| Net book values | | | | | | |
| At 31 December 2007 | | | 36,423 | 296,831 | - | 333,254 |
| At 31 December 2006 | | | - | 101,838 | - | 101,838 |
| Depreciation charge fo | r the year | | | | | |
| _ | - | | | | | |
| 31 December 2007 | | | 3,212 | 26,792 | - | 30,004 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| Tangible fixed assets (| continued) | | | | | |
|-------------------------|-----------------------------------|------------------------------------|---------------------|--------------------------------------|-------------------|-----------|
| Company | Land and buildings Freehold | Land and buildings Leasehold | Plant and machinery | Fixtures, fittings & equipment | Motor vehicles | Total |
| | £ | £ | £ | £ | £ | £ |
| Cost | | | | | | |
| At 1 January 2007 | - | 213,534 | 119,278 | 254,093 | 29,478 | 616,383 |
| Additions | 1,122,284 | 42,654 | 236,104 | 157,113 | 27,600 | 1,585,755 |
| Disposals | • | ~ | - | - | (22,512) | (22,512) |
| At 31 December 2007 | 1,122,284 | 256,188 | 355,382 | 411,206 | 34,566 | 2,179,626 |
| Depreciation | | | | | | |
| At 1 January 2007 | _ | 9,551 | 33,428 | 32,352 | 5,709 | 81,040 |
| On disposals | - | - | - | - | (13,307) | (13,307) |
| Charge for the year | 996 | 13,552 | 46,438 | 71,495 | 20,052 | 152,533 |
| At 31 December 2007 | 996 | 23,103 | 79,866 | 103,847 | 12,454 | 220,266 |
| Net book value | | | | | | |
| At 31 December 2007 | 1,121,288 | 233,085 | 275,516 | 307,359 | 22,112 | 1,959,360 |
| At 31 December 2006 | | 203,983 | 85,850 | 221,741 | 23,769 | 535,343 |
| Included above are asse | ets held under f | inance leases | or hire purch | ase contracts | as follows | |
| | | | Plant and | Fixtures, | Motor | Total |
| | | | machinery | fittings & equipment | vehicles | Total |
| | | | £ | £ | £ | £ |
| Net book values | | | | | | |
| At 31 December 2007 | | | - | 296,831 | - | 296,831 |
| At 31 December 2006 | | | - | 101,838 | - | 101,838 |

26,792

5,336

Depreciation charge for the year

31 December 2007

31 December 2006

26,792 5,336

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

8 Fixed asset investments Company

| | Shares in group undertakings £ |
|------------------------------------|---|
| Cost At 1 January 2007 Additions | - 1 |
| At 31 December 2007 | 1 |
| Net book value At 31 December 2007 | 1 |

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

| Сотрапу | Country of registration or incorporation | | Shares held |
|---|--|----------|-------------|
| Subsidiary undertakings | | Class | % |
| Exeter Trade Parts Specialists LLP Hanjo Russell Limited | England and Wales England and Wales | Ordinary | 98 / 100 |

The principal activity of these undertakings for the last relevant financial year was as follows

Exeter Trade Parts Specialists LLP Motor parts sales Hanjo Russell Limited Dormant

9 Stocks and work in progress

| | Group | | Company | |
|-------------------------|-------------|-----------|-----------|-----------|
| | 2007 | 2006 | 2007 | 2006 |
| | £ | £ | £ | £ |
| Vehicles on consignment | 2,936,067 | 2,687,170 | 2,936,067 | 2,687,170 |
| Parts and other stocks | 293,298 | 348,580 | 293,298 | 348,580 |
| Vehicles for resale | 4,510,553 | 3,358,005 | 4,510,553 | 3,358,005 |
| | 7,739,918 | 6,393,755 | 7,739,918 | 6,393,755 |
| | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 10 | Debtors | | | | | |
|----|---|----------------------------------|-----------|-----------|-----------|--|
| | | Grou | Group | | Company | |
| | | 2007 | 2006 | 2007 | 2006 | |
| | | £ | £ | £ | £ | |
| | Trade debtors | 809,193 | 792,636 | 710,632 | 792,636 | |
| | Amounts owed by group undertakings | - | - | 189,344 | - | |
| | Other debtors | 108,574 | 392,299 | 105,722 | 392,299 | |
| | Prepayments and accrued income | 434,356 | 380,644 | 419,969 | 380,644 | |
| | | 1,352,123 | 1,565,579 | 1,425,667 | 1,565,579 | |
| | Amounts falling due after more than one y above are | ear and included ii 2007 £ | 2006 | 2007 | 2006 | |
| | | T. | £ | £ | £ | |
| | Other debtors | 75,050 ———— | 208,283 | 75,050 | 208,283 | |
| | | | | | | |

11 Creditors: amounts falling due within one year

| | Grou | р | Comp | any |
|--|------------|-----------|------------|-----------|
| | 2007 | 2006 | 2007 | 2006 |
| | £ | £ | £ | £ |
| Bank loans and overdrafts | 579,836 | 692,814 | 579,836 | 692,814 |
| Net obligations under finance lease and hire | | | | |
| purchase contracts | 96,359 | 43,181 | 88,639 | 43,181 |
| Trade creditors | 8,557,857 | 6,774,320 | 8,554,819 | 6,774,320 |
| Amounts owed to group undertakings | - | 335,855 | - | 335,855 |
| Amounts owed to associated companies | 408,351 | - | 408,351 | - |
| Corporation tax | - | 3,380 | - | 3,380 |
| Taxes and social security costs | 351,059 | 331,708 | 351,059 | 331,708 |
| Other creditors | 409,129 | 10,583 | 409,129 | 10,583 |
| Accruals and deferred income | 230,133 | 265,912 | 214,026 | 265,912 |
| | 10,632,724 | 8,457,753 | 10,605,859 | 8,457,753 |
| | | | | |

Included within trade creditors is a balance of £7,492,296 (2006 £5913,246) in relation to stocking loans that are secured on the company's vehicle stocks

The bank loan and overdraft are secured by a debenture over the company's assets and the bank overdraft is repayable on demand

The hire purchase liabilities are secured on the assets to which they relate

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 12 | Creditors : amounts falling due after more t | nan one year | | | |
|----|--|--------------------|----------|--------------------|--------|
| | | Group |) | Compai | ny |
| | | 2007 | 2006 | 2007 | 2006 |
| | | £ | £ | £ | £ |
| | Bank loans | 156,299 | - | 156,299 | - |
| | Other loans | 540,000 | - | 540,000 | - |
| | Net obligations under finance leases and | | | | |
| | hire purchase agreements | 171,324 | 65,449 | 140,446 | 65,449 |
| | | 867,623 | 65,449 | 836,745 | 65,449 |
| | Analysis of loans Not wholly repayable within five years by instalments Bank loan Wholly repayable within five years | 187,549 940,000 | - - | 187,549 940,000 | - - |
| | | 1,127,549 | _ | 1,127,549 | - |
| | Included in current liabilities | (431,250) | - | (431,250) | - |
| | | 696,299 | - | 696,299 | - |
| | Loan maturity analysis In more than one year but not more than two years | 231,250 | _ | 231,250 | _ |
| | In more than two years but not more than | 201,200 | | 201,200 | - |
| | five years | 433,750 | - | 433,750 | _ |
| | In more than five years | 31,299 | <u>-</u> | 31,299 | |

The bank loans are secured by a debenture over the company's assets and a cross group guarantee with Silver Street Motors Ltd, which was the parent company until 31 December 2007 when Silver Street Motors Ltd reduced its shareholding to 50%. The hire purchase liabilities are secured on the assets to which they relate

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 13 | Provisions for liabilities Group | | | | |
|----|---|--------------------------------|-----------|--------------------|---------------------------|
| | · | | | | Deferred taxation £ |
| | Balance at 1 January 2007 Profit and loss account | | | | 11,047 (8,177) |
| | Balance at 31 December 2007 | | | | 2,870 |
| | Company | | | | |
| | Balance at 1 January 2007 Profit and loss acount | | | | 11,047 (8,177) |
| | Balance at 31 December 2007 | | | | 2,870 |
| | The deferred tax liability is made up as foll | ows | | | |
| | | Grou _l 2007 £ | 2006 £ | Compa 2007 £ | 2006 £ |
| | Accelerated capital allowances | 2,870 | 11,047 | 2,870 | 11,047 |

14 Pension and other post-retirement benefit commitments

Defined contribution

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund.

| | 2007 | 2006 |
|---|--------|--------|
| | £ | £ |
| Contributions payable by the group for the year | 45,905 | 34,211 |
| | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 15 | Share capital | 2007 | 2006 |
|----|------------------------------------|---------|---------|
| | · | £ | £ |
| | Authorised | | |
| | 99,999 Ordinary shares of £1 each | 99,999 | 100,000 |
| | 1 Ordinary B shares of £1 each | 1 | • |
| | | 100,000 | 100,000 |
| | Allotted, called up and fully paid | | |
| | 1,000 Ordinary shares of £1 each | 1,000 | 1,000 |
| | 1 Ordinary B shares of £1 each | 1 | • |
| | | 1,001 | 1,000 |

During the year 1 £1 Ordinary B Share was issued at par in return for the entire share capital of Hanjo Russell Limited

The Ordinary B Share has specific rights to a dividend only on the sale of a specific freehold property for proceeds in excess of a specific amount. The calculation of the dividend is set out in the Articles of Association of the Company.

The holder of the Ordinary B Share is not entitled to receive notice of or to attend and vote at any general meeting of the Company

On liquidation reserves available for distribution to share holders shall be distributed pari passu between the share holders as if they were one and the same class of share

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

| 16 | Statement of movements on profit and loss account Group | | |
|----|--|-----------|------------------------|
| | Cloup | | Profit and |
| | | Į. | oss account |
| | | | £ |
| | Balance at 1 January 2007 | | 7,788 |
| | Loss for the year | | (251,772) |
| | Balance at 31 December 2007 | | (243,984) |
| | Company | | |
| | | j. | Profit and oss account |
| | | | £ |
| | Balance at 1 January 2007 | | 7,788 |
| | Loss for the year | | (251,771) |
| | Balance at 31 December 2007 | | (243,983) |
| 17 | Reconciliation of movements in shareholders' funds Group | 2007 £ | 2006 £ |
| | (Loss)/Profit for the financial year | (251,772) | 7,788 |
| | Proceeds from issue of shares | 1 | 1,000 |
| | Net (depletion in)/addition to shareholders' funds | (251,771) | 8,788 |
| | Opening shareholders' funds | 8,788 | _ |
| | Closing shareholders' funds | (242,983) | 8,788 |
| | | 2007 | 2006 |
| | Company | £ | 3 |
| | (Loss)/Profit for the financial year | (251,771) | 7,788 |
| | Proceeds from issue of shares | 1 | 1,000 |
| | Net (depletion in)/addition to shareholders' funds | (251,770) | 8,788 |
| | ret (depletion in) addition to onarcholders runds | | |
| | Opening shareholders' funds | 8,788 | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

18 Contingent liabilities

Company

The company has given an unlimited guarantee to the bankers of Silver Street Motors Limited and its subsidiary companies. At the balance sheet date bank borrowings of Silver Street Motors Limited and its subsidiaries were £1,502,934 (2006 £1,221,265)

19 Financial commitments

At 31 December 2007 the group had annual commitments under non-cancellable operating leases as follows

| | Land and C buildings | Other |
|----------------------------|-------------------------|--------|
| | 2007 | 2007 |
| | £ | £ |
| Expiry date | | |
| Between two and five years | 17,500 | 36,815 |
| In over five years | 295,325 | |
| | 312,825 | 36,815 |
| | | |

At 31 December 2007 the company had annual commitments under non-cancellable operating leases as follows

| | | Land and buildings | Other |
|----|------------------------------------|-----------------------|-----------|
| | | 2007 | 2007 |
| | | £ | £ |
| | Expiry date | | |
| | Between two and five years | 17,500 | 36,815 |
| | In over five years | 295,325 | - |
| | | 312,825 | 36,815 |
| 20 | Directors' emoluments | 2007 £ | 2006 £ |
| | | _ | _ |
| | Emoluments for qualifying services | 67,774 | |

The number of directors for whom retirement benefits are accruing under money purchase pension schemes amounted to 1 (2006- -)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2007

21 Transactions with directors

The following directors had interest free loans during the year. The movement on these loans are as follows

| | Amount | Amount outstanding | |
|-------------|--------|--------------------|-------|
| | 2007 | _ | |
| | £ | 3 | £ |
| A W Russell | 8,192 | - | 8,192 |
| | | | |

22 Employees

Number of employees

The average monthly number of employees (including directors) during the year was

| | 2007 | 2006 |
|-------------------------------|-----------|-----------|
| | Number | Number |
| Management and administration | 51 | 49 |
| Sales | 45 | 43 |
| Service and workshop | 88 | 76 |
| | 184 | 168 |
| Employment costs | 2007 | 2006 |
| | £ | £ |
| Wages and salaries | 3,299,122 | 2,397,034 |
| Social security costs | 352,971 | 227,563 |
| Other pension costs | 45,905 | 34,211 |
| | 3,697,998 | 2,658,808 |
| | | |

23 Control

Until 31 December 2007, the parent company was Silver Street Motors Limited On this date the parent company reduced its shareholding to 50% and the directors consider that Silver Street Motors Ltd no longer has control of the company

In the opinion of the Directors, there is now no controlling party of this company

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007

24 Related party transactions

Group and Company

During the year the company paid management charges of £100,000 (2006 £100,000) and rent of £218,000 (2006 £210,500) to Silver Street Motors Limited, which was the parent company until 31 December when it became a 50% shareholder. Included within sales and purchases are amounts of £48,569 (2006 £86,728) and £392,591 (2006 £125,091) respectively relating to trading activity with this company and its subsidiaries.

At the year end the group and company owed Silver Street Motors Limited £408,351 (2006 £335,585) This balance has been lent to the company on an interest free basis

On 31 December 2007, the company acquired the share capital of Hanjo Russell Ltd from A W Russell, Director via a share for share exchange. The assets and liabilities of this company were transferred to Audi South West Ltd on purchase. The company paid management charges of £100,000 (2006 £75,000) and rent of £90,000 (2006 £67,500) to Hanjo Russell Limited during the year. This company had a participating interest in Audi South West Limited until 31 December 2007 and was controlled by A W Russell, a director of the company until this date. At the year end the company was owed £222,380 (2006 £133,823) by Hanjo Russell Limited and this balance has been fully provided for

In order to secure the company's bank borrowings Silver Street Motors Limited has provided a composite guarantee and legal charge over properties owned by itself and its wholly owned subsidiaries to the bankers of Audi South West Limited