C.A. HOLDINGS LTD PREVIOUSLY KNOWN AS C.A. HOLDINGS PLC Strategic Report, Directors' Report and Financial Statements

for the Year Ended 31 May 2020

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C.A. HOLDINGS LTD

Company Information for the year ended 31 May 2020

Directors: E Atkin

C J Atkin R J Atkin L E Atkin

Secretaries: B Gold

R I Harris

Registered office: 16 Rosemont Road

London NW3 6NE

Registered number: 05546528 (England and Wales)

Auditors: Haines Watts

Chartered Accountants and Statutory Auditor

New Derwent House 69-73 Theobalds Road

London WC1X 8TA

Bankers: Handlesbanken AB

3rd Floor

26 Jermyn Street

London SW1Y 6JD

Strategic Report for the year ended 31 May 2020

The directors present their strategic report for the year ended 31 May 2020.

Review of business

The company's loss after tax for the year is £33,172 (2019: £45,408 loss).

Key performance indicators

| | 2020 | 2019 |
|--|----------|----------|
| Profit/(loss) on ordinary activities before taxation | (33,153) | (45,408) |
| Current assets as a % of current liabilities | 40.3% | 38.8% |

Future developments

All loans from related parties have been confirmed as being available for the next twelve months.

Employee involvement

All employees are kept informed of the company's financial results, the quality levels achieved, the progress in the pursuit of new products and services, and other relevant matters.

Going concern

The financial statements have been prepared on a going concern basis. The going concern accounting policy sets out certain factors relevant to the directors' consideration in reaching this assessment.

Disabled persons

The company gives full consideration to applications for employment for disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

Where existing employees become disabled during the year it is the company's policy, wherever practicable, to provide training and career development and promotion to disabled employees wherever appropriate.

Creditor payment policy

It is the company's policy to settle all debts with its creditors on a timely basis, taking account of the credit period given by each supplier.

At 31 May 2020, the company has an average of 1.5 days (2019: 12 days) purchases outstanding in trade creditors.

On behalf of the board:

E Atkin - D

Date:

18-05-2021

Directors' Report for the year ended 31 May 2020

The directors present their report with the financial statements of the company for the year ended 31 May 2020.

Change of name

The company passed a special resolution on 20 March 2020 changing its name from C.A. Holdings Plc to C.A. Holdings Ltd.

Principal activity

The principal activity of the company in the year under review was that of a holding company.

Dividends

No dividends will be distributed for the year ended 31 May 2020.

Directors

The directors shown below have held office during the whole of the period from 1 June 2019 to the date of this report.

E Atkin

C J Atkin

R J Atkin

L E Atkin

Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement as to disclosure of information to auditors

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board:

Date:

E Atkin - Dire

18-05-2021

Independent Auditors' Report to the Members of C.A. Holdings Ltd

Opinion

We have audited the financial statements of C.A. Holdings Ltd (the 'company') for the year ended 31 May 2020 which comprise the Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2020 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, not all future events or conditions can be predicted. The COVID-19 viral pandemic is one of the most significant economic events for the UK with unprecedented levels of uncertainty of outcomes. It is therefore difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and wider economy. The directors' view on the impact of COVID-19 is disclosed in the accounting policies.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Directors' Report, but does not include the financial statements and our Auditors' Report thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Independent Auditors' Report to the Members of C.A. Holdings Ltd

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Gary Staunton (Senior Statutory Auditor) for and on behalf of Haines Watts

Chartered Accountants and Statutory Auditor New Derwent House

69-73 Theobalds Road London

WC1X 8TA

26 May 2021

Statement of Comprehensive Income for the year ended 31 May 2020

| | Notes | 2020 £ | 2019 £ |
|-------------------------------------|-------------|--------------|-----------|
| Turnover | | 399,606 | 604,000 |
| Administrative expenses | | (432,774) | (649,410) |
| Operating loss | | (33,168) | (45,410) |
| Interest receivable and similar inc | ome | (4) | 2 |
| Loss before taxation | 5 | (33,172) | (45,408) |
| Tax on loss | 6 | | |
| Loss for the financial year | | (33,172) | (45,408) |
| Other comprehensive income | | - | |
| Total comprehensive income for | or the year | (33,172) | (45,408) |

Balance Sheet 31 May 2020

| | | | 2020 | | 2019 |
|---------------------------------------|-------|------------|-------------|------------|-------------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 7 | | 15,324 | | 28,554 |
| Current assets | | | | | |
| Debtors | 8 | 5,464,622 | | 5,033,446 | |
| Cash at bank | | 38,328 | | 116,236 | |
| | | 5,502,950 | | 5,149,682 | |
| Creditors | | | | | |
| Amounts falling due within one year | 9 | 13,654,555 | | 13,281,345 | |
| Net current liabilities | | | (8,151,605) | | (8,131,663) |
| Total assets less current liabilities | | | (8,136,281) | | (8,103,109) |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 10 | | 355,750 | | 355,750 |
| Retained earnings | 11 | | (8,492,031) | | (8,458,859) |
| Shareholders' funds | | | (8,136,281) | | (8,103,109) |

•

Statement of Changes in Equity for the year ended 31 May 2020

| Called up share capital £ | Retained earnings £ | Total equity £ |
|------------------------------------|---------------------------------|--|
| 355,750 | (8,413,451) | (8,057,701) |
| | (45,408) | (45,408) |
| 355,750 | (8,458,859) | (8,103,109) |
| | (33,172) | (33,172) |
| 355,750 | (8,492,031) | (8,136,281) |
| | share capital £ 355,750 355,750 | share capital earnings £ 355,750 (8,413,451) - (45,408) - (8,458,859) - (33,172) |

Cash Flow Statement for the year ended 31 May 2020

| 2020 £ | 2019 £ |
|------------|---|
| ~ | ~ |
| (77,904) | 19,025 |
| (77,904) | 19,025 |
| | |
| - (4) | (16,200) 2 |
| <u>(4)</u> | (16,198) |
| | |
| (77,908) | 2,827 |
| 116,236 | 113,409 |
| 38,328 | 116,236 |
| | (77,904) (4) (4) (77,908) 116,236 |

Notes to the Financial Statements for the year ended 31 May 2020

1. Statutory information

C A Holdings Ltd is a private limited company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. Accounting policies

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going concern

Following the emergence and spread of the coronavirus (COVID-19) the directors have examined the possible effects on the business of the company and believe its impact will be minimal with no disruption to operations.

The company meets its day-to-day working capital requirements through its directors' loans. The directors will provide the necessary financial support to enable the company to continue in operational existence and meet its liabilities as they fall due for the foreseeable future. The directors, therefore have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For these reasons, the directors continue to adopt the going concern basis in preparing the financial statements.

Turnover

Turnover represents management fees receivable for head office costs incurred on behalf of connected companies and is stated net of VAT.

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its useful life, as follows:

Fixtures and fittings

25% straight line 15% straight line

Motor vehicles

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Financial instruments policy

Financial assets and financial liabilities are recognised in the balance sheet when the company becomes a party to the contractual provisions of the instrument.

Trade and other debtors and creditors are classified as basic financial instruments and measured at initial recognition at transaction price. Debtors and creditors are subsequently measured at amortised cost using the effective interest rate method. A provision is established when there is objective evidence that the company will not be able to collect all amounts due.

Cash and cash equivalents are classified as basic financial instruments and comprise cash in hand and at bank and bank overdrafts which are an integral part of the company's cash management.

Financial liabilities and equity instruments issued by the company are classified in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs.

Notes to the Financial Statements - continued for the year ended 31 May 2020

| 3. | Employees and directors | | |
|----|---|---------|---------|
| | | 2020 | 2019 |
| | | £ | £ |
| | Wages and salaries | 212,882 | 229,131 |
| | Social security costs | 26,418 | 22,206 |
| | Other pension costs | 20,000 | 14,815 |
| | | 259,300 | 266,152 |
| | | | |
| | The average number of employees during the year was as follows: | | |
| | | 2020 | 2019 |
| | Administration | 5 | 5 |
| | Administration | | === |
| 4. | Directors' emoluments | | |
| | | 2020 | 2019 |
| | | £ | £ |
| | Directors' remuneration | 10,000 | 10,000 |
| | | | |
| 5. | Loss before taxation | | |
| | The loss is stated after charging: | | |
| | | 2020 | 2019 |
| | | £ | £ |
| | Depreciation - owned assets | 13,230 | 17,539 |
| | Auditor Fees | 5,000 | 7,500 |
| | Addition 1 000 | ==== | ==== |
| | | | |

6. Taxation

Analysis of the tax charge
No liability to UK corporation tax arose for the year ended 31 May 2020 nor for the year ended 31 May 2019.

7. Tangible fixed assets

| Tallyble lixed assets | Fixtures and fittings £ | Motor vehicles £ | Totals £ |
|------------------------|----------------------------------|------------------------|-------------|
| Cost | | | |
| At 1 June 2019 - | 175,380 | 41,747 | 217,127 |
| Disposals | (1,056) | (25,547) | (26,603) |
| At 31 May 2020 | 174,324 | 16,200 | 190,524 |
| Depreciation | | | |
| At 1 June 2019 | 162,821 | 25,752 | 188,573 |
| Charge for year | 5,335 | 7,895 | 13,230 |
| Eliminated on disposal | (1,056) | (25,547) | (26,603) |
| At 31 May 2020 | 167,100 | 8,100 | 175,200 |
| Net book value | | | |
| At 31 May 2020 | 7,224 | 8,100 | 15,324 |
| At 31 May 2019 | 12,559 | 15,995 | 28,554 |
| • | | | |

Notes to the Financial Statements - continued for the year ended 31 May 2020

| 8. | Debtors: amo | unts falling due within one year | | 2020 | 2019 |
|-------|------------------------|-----------------------------------|---------|----------------------|---------------|
| | | | | £ | £ |
| | Other debtors | | | 5,462,304 | 5,023,762 |
| | VAT | | | - | 5,312 |
| | Prepayments | | | 2,318 | 4,372 |
| | | | | 5,464,622 | 5,033,446 |
| 9. | Creditors: am | ounts falling due within one year | | | |
| | | | | 2020 | 2019 |
| | | | | £ | £ |
| | Trade creditors | | | 1,507 | 17,325 |
| | | and other taxes | | 6,746 | 6,218 |
| | VAT Other creditors | | | 21,782 13,618,427 | 13,244,709 |
| | Accruals | , | | 6,093 | 13,093 |
| | | | | 13,654,555 | 13,281,345 |
| 10. | Called up sha | re capital | | | |
| | Allotted, issue | ed and fully paid: | | | |
| | Number: | Class: | Nominal | 2020 | 2019 |
| | | | value: | £ | £ |
| | 355,750 | Ordinary | £1 | 355,750 | 355,750 |
| 11. | Reserves | | | | |
| • • • | | | | | Retained |
| | | | | | earnings £ |
| | At 4 1 0040 | | | | |
| | At 1 June 2019 | | | | (8,458,859) |
| | Deficit for the y | eai | | | (33,172) |
| | At 31 May 2026 | 0 | | | (8,492,031) |
| | | - | | | |

12. Pension commitments

The company operates a defined contribution pension scheme for its employees. The assets of the scheme are held separately from those of the company in an independent administered fund. Contributions paid by the company to the fund were £20,000. The amount outstanding at the year end was £1,667 (2019:1,667).

13. Related party disclosures

As at the year end loans totalling £12,658,598 (2019: £12,284,880) were due to the directors.

As at the year end £956,000 (2019: £956,000) was owed to a trust controlled by the directors.

Included in debtors at the year end is £5,459,724 (2019: £5,013,477) due from companies controlled by the directors.

14. Ultimate controlling party

The ultimate controlling party is E Atkin.

Notes to the Financial Statements - continued for the year ended 31 May 2020

| j. | | | | |
|----|--|----------------------|---|---|
| ٠. | Reconciliation of loss before taxation to cash generate | d from operations | | |
| | • | | 2020 | 2019 |
| | | | £ | £ |
| | Loss before taxation | | (33,172) | (45,408 |
| | Depreciation charges | | 13,250 | 17,539 |
| | Finance income | | 4 | (2 |
| | | | | |
| | | | (19,918) | (27,871 |
| | Increase in trade and other debtors | | (431,196) | (497,488 |
| | Increase in trade and other creditors | | 373,210 | 544,384 |
| | | | | |
| | Cash generated from operations | | (77,904) | 19,025 |
| | | | | |
| | | | | |
| | Cash and cash equivalents | | | |
| | The products disclosed on the Cook Flow Statement in | annest of each and a | and navivalente | ara in rachast |
| | The amounts disclosed on the Cash Flow Statement in rathese Balance Sheet amounts: | espect of cash and c | asn equivalents a | are in respect |
| | these balance Sheet amounts. | | | |
| | | | | |
| | Voor anded 31 May 2020 | | | |
| | Year ended 31 May 2020 | | 31/5/20 | 1/6/19 |
| | Year ended 31 May 2020 | | 31/5/20 £ | 1/6/19 £ |
| | | | £ | £ |
| | Year ended 31 May 2020 Cash and cash equivalents | | | £ |
| | Cash and cash equivalents | | £ | |
| | | | £ | £ |
| | Cash and cash equivalents | | 38,328 ——— | 116,236 ——— |
| | Cash and cash equivalents Year ended 31 May 2019 | | 38,328 = | 1/6/18 £ |
| | Cash and cash equivalents | | 38,328 ==================================== | 1/6/18 |
| | Cash and cash equivalents Year ended 31 May 2019 | | 38,328 ==================================== | 1/6/18 £ |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents | | 38,328 ==================================== | 1/6/18 £ |
| | Cash and cash equivalents Year ended 31 May 2019 | | 38,328 ==================================== | 1/6/18 £ |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents | | 38,328 31/5/19 £ 116,236 | 1/6/18 £ 113,409 |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents | At 1/6/19 | 38,328 31/5/19 £ 116,236 ———————————————————————————————————— | 1/6/18 £ 113,409 |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds | At 1/6/19 £ | 38,328 31/5/19 £ 116,236 | 1/6/18 £ 113,409 |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds Net cash | £ | 38,328 31/5/19 £ 116,236 Cash flow £ | 1/6/18 £ 113,409 At 31/5/20 £ |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds | | 38,328 31/5/19 £ 116,236 ———————————————————————————————————— | 1/6/18 £ 113,409 |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds Net cash | £ 116,236 | £ 38,328 31/5/19 £ 116,236 Cash flow £ (77,908) | 1/6/18 £ 113,409 At 31/5/20 £ 38,328 |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds Net cash | £ | 38,328 31/5/19 £ 116,236 Cash flow £ | 1/6/18 £ 113,409 At 31/5/20 £ |
| | Cash and cash equivalents Year ended 31 May 2019 Cash and cash equivalents Analysis of changes in net funds Net cash | £ 116,236 | £ 38,328 31/5/19 £ 116,236 Cash flow £ (77,908) | 1/6/18 £ 113,409 At 31/5/20 £ 38,328 |