



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company No. 5531923

The Registrar of Companies for England and Wales hereby certifies that
INIVA ENTERPRISES LIMITED

is this day incorporated under the Companies Act 1985 as a private
company and that the company is limited.

Given at Companies House, Cardiff, the 9th August 2005



N0 5531923J



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES



Companies House

— for the record —



Companies House

— *for the record* —

Electronic statement of compliance
with requirements on application
for registration of a company
pursuant to section 12(3A) of the
Companies Act 1985

Company number

5531923

Company name

INIVA ENTERPRISES LIMITED

I,

BWB SECRETARIAL LIMITED

of

1ST FLOOR
2-6 CANNON STREET
LONDON
ENGLAND
EC4M 6YH

a

person named as a secretary of the company in the
statement delivered to the registrar of companies
under section 10(2) of the Companies Act 1985

make the following statement of compliance in pursuance of section
12(3A) of the Companies Act 1985

Statement:

I hereby state that all the requirements of the
Companies Act 1985 in respect of the registration of
the above company and of matters precedent and
incidental to it have been complied with.

Confirmation of electronic delivery of information

This statement of compliance was delivered to the registrar of companies
electronically and authenticated in accordance with the registrar's
direction under section 707B of the Companies Act 1985.

WARNING: The making of a false statement could result in liability to
criminal prosecution



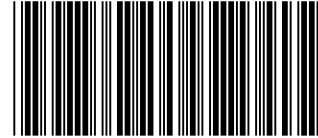
Companies House

— for the record —

10(ef)

**First directors and secretary and
intended situation
of registered office**

Received for filing in Electronic Format on the: **09/08/2005**



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*Company Name
in full:*

INIVA ENTERPRISES LIMITED

*Proposed Registered
Office:*

**FIRST FLOOR
2-6 CANNON STREET
LONDON
ENGLAND
EC4M 6YH**

memorandum delivered by an agent for the subscriber(s): **Yes**

*Agent's Name:
Agent's Address:*

**THE LONDON LAW AGENCY LIMITED
69 SOUTHAMPTON ROW
LONDON
WC1B 4ET**

Company Secretary

Name

BWB SECRETARIAL LIMITED

Address:

**1ST FLOOR
2-6 CANNON STREET
LONDON
ENGLAND
EC4M 6YH**

Consented to Act: **Y**

Date authorised **09/08/2005**

Authenticated: **Y**

Director 1:

Name **PAULA KAHN**

Address: **4 MICA HOUSE
BARNBURY SQUARE
LONDON
ENGLAND
N1 1RN**

Nationality: **BRITISH**

Business occupation: **RETIRED**

Date of birth: **15/11/1940**

Consented to Act: **Y** *Date authorised* **09/08/2005** *Authenticated:* **Y**

Other Directorships: **1239120 INTERNATIONAL HOUSE TRUST LIMITED
2412299 STONEWALL EQUALITY LIMITED
2881612 THE INSTITUTE OF INTERNATIONAL VISUAL ARTS
2971688 MICA HOUSE MANAGEMENT COMPANY LIMITED
3347564 EQUALITY WORKS LIMITED
4346425 SENSE OF PLACE LIMITED**

Director 2:

Name **STUART MCPHAIL HALL**

Address: **21 ULYSSES ROAD
LONDON
ENGLAND
NW6 1ED**

Nationality: **BRITISH**

Business occupation: **RETIRED**

Date of birth: **03/02/1932**

Consented to Act: **Y** *Date authorised* **09/08/2005** *Authenticated:* **Y**

Other Directorships: **2285116 THE ASSOCIATON OF BLACK PHOTOGRAPHERS LTD
2881612 THE INSTITUTE OF INTERNATIONAL VISUAL ARTS
4346425 SENSE OF PLACE LIMITED**

Authorisation

Authoriser Designation: **SUBSCRIBER** *Date Authorised:* **09/08/2005** *Authenticated:* **Yes**

THE COMPANIES ACTS 1985 TO 1989

COMPANY LIMITED BY SHARES

MEMORANDUM AND ARTICLES OF ASSOCIATION

OF

INIVA ENTERPRISES LIMITED

BATES, WELLS & BRAITHWAITE
2-6 Cannon Street
London
EC4M 6YH
Ref: STL/AJS/009659/0007

THE COMPANIES ACTS 1985 TO 1989

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

of

INIVA ENTERPRISES LIMITED

1. The name of the company is INIVA Enterprises Limited.
2. The registered office of the company will be in England and Wales.
3. The object of the company is to carry on business as a general commercial company.
4. The company shall pay such profits and gains to The Institute of International Visual Arts or any other charitable body which succeeds to its charitable purposes at such times and after making such retention for the purposes of the company's continued trade and development as the directors think fit.
5. The liability of the members is limited.
6. The share capital of the company is £100 divided into 100 ordinary shares of £1 each

We the Company whose name and address is subscribed here are desirous of being formed into a company, in pursuance of this Memorandum of Association; and we agree to take the number of shares in the capital of the company set opposite our name.

Name and Address

Number of Shares

Signed by
The Institute of International Visual Arts
a company limited by guarantee, of
1st Floor, 2-6 Cannon Street, London EC4M 6YH
acting by: Paula Kahn

ONE

Dated 9 August 2005

THE COMPANIES ACTS 1985 – 1989

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of

INIVA ENTERPRISES LIMITED

INTERPRETATION

1. In these articles:-
 - 1.1 “the Act” means the Companies Act 1985 including any statutory modification or re-enactment thereof for the time being in force.
 - 1.2 “the Articles” means these articles of the company.
 - 1.3 “the Charity” means The Institute of International Visual Arts (registered charity number 1031721) or any other charitable body which succeeds to its charitable purposes.
 - 1.4 “clear days” in relation to the period of a notice means that period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect.
 - 1.5 “the Memorandum” means the memorandum of association of the company.
 - 1.6 “Secretary” means the secretary of the company or any other person appointed to perform the duties of the secretary of the company.
 - 1.7 Unless the context otherwise requires, words or expression contained in the Articles bear the same meaning as in the Act but excluding any statutory modification thereof not in force when the Articles become binding on the company.
 - 1.8 The provisions of Table A shall not apply to and are expressly excluded from the Articles except where they are expressly included.

SHARES

2. Subject to the provisions of the Act any share may be issued with such rights or restrictions as the company may by ordinary resolution determine.
3. No share shall be transferred except with the consent of the members who may in their absolute discretion and without giving any reason decline to register any transfer of any share.

AUTHORISED REPRESENTATIVES

4. The company secretary from time to time of each corporate member (or such other person as is from time to time notified to the company in writing) shall be the duly authorised representative of such corporate member.

MEETINGS AND COMPANY RESOLUTIONS

5. Subject to the provisions of the Act, the company shall dispense with the holding of general meetings and all resolutions of the company shall be passed by way of written resolution signed by each member or, in the case of a corporate member, by its duly authorised representative. The date of each such written resolution shall be the date on which the last member (or duly authorised representative of a corporate member) signs.
6. If in accordance with the Act a general meeting is required to be called then the provisions of articles 40 to 63 inclusive of Table A in force on the date of incorporation of the company shall apply to such meeting.

DIRECTORS

Appointment and Removal of Directors

7. The directors shall be appointed and may be removed by service on the director and the company secretary of a written notice signed by the members or, in the case of a corporate member, its authorised representative. There shall be no maximum number of directors and the minimum shall be two.
8. The office of a director shall be vacated if –
 - 8.1 he or she ceases to be a director by virtue of any provision of the Act or he or she becomes prohibited by law from being a director; or
 - 8.2 he or she becomes bankrupt or makes any arrangement or composition with his or her creditors generally; or
 - 8.3 he or she is, or may be, suffering from mental disorder and either:-
 - (i) he or she is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983 or in Scotland, an application for admission under the Mental Health (Scotland) Act 1960; or
 - (ii) an order is made by a court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder for his or her detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his or her property or affairs; or
 - 8.4 he or she resigns his or her office by notice to the company; or

- 8.5 he or she shall for more than six consecutive months have been absent without permission of the directors from meetings of directors held during that period and the directors resolve that his or her office be vacated.

Powers of Directors

9. Subject to the provisions of the Act, the Memorandum and the Articles and to any directions given by special resolution, the business of the company shall be managed by the directors who may exercise all the powers of the company. No alteration of the Memorandum or Articles and no such direction shall invalidate any prior act of the directors which would have been valid if that alteration had not been made or that direction had not been given. The powers given by this article shall not be limited by any special power given to the directors by the Articles and a meeting of directors at which a quorum is present may exercise all powers exercisable by the directors.
10. The directors may, by power of attorney or otherwise, appoint any person to be the agent of the company for such purposes and on such conditions as they determine, including authority for the agent to delegate all or any of his or her powers.

Delegation of Directors' Power

11. The directors may delegate any of their powers to any committee consisting of one or more directors. They may also delegate to any managing director or any director holding any other executive office such of their powers as they consider desirable to be exercised by him or her. Any such delegation may be made subject to any conditions the directors may impose, and either collaterally with or to the exclusion of their own powers and may be revoked or altered. Subject to any such conditions, the proceedings of a committee with two or more members shall be governed by the Articles regulating the proceedings of directors so far as they are capable of applying.

Remuneration of Directors

12. The directors (other than directors who are also trustees of the Charity) shall be entitled to such remuneration as the company may by ordinary resolution determine.

Directors' Expenses

13. The directors may be paid all travelling, hotel, and other expenses properly incurred by them in connection with their attendance at meetings of directors or committees of directors or general meetings or otherwise in connection with the discharge of their duties.

Directors' Appointments and Interests

14. Subject to the provisions of the Act a director

- 14.1 may be a director or other officer of, or employed by the Charity or any body corporate promoted by the company or in which the company is otherwise interested provided that no director who is also a trustee of the Charity shall be remunerated or receive other benefits in respect of such employment or office; and
- 14.2 shall not, by reason of his or her office, be accountable to the company for any benefit which he or she derives from any such office or employment and no transaction or arrangement of the company shall be liable to be avoided on the ground of any such benefit.

Proceedings of Directors

15. Subject to the provisions of the Articles, the directors may regulate their proceedings as they think fit. A director may, and the secretary at the request of a director shall, call a meeting of the directors. Questions arising at a meeting shall be decided by a majority of votes. In the case of an equality of votes, the chair shall have a second or casting vote.
16. The quorum for the transaction of the business of the directors may be fixed by the members and unless so fixed at any other number shall be two.
17. The continuing directors or a sole continuing director may act notwithstanding any vacancies in their number, but, if the number of directors is less than the number fixed as the quorum, the continuing directors or director may act only for the purpose of calling a general meeting.
18. The directors may appoint one of their number to be the chair of the board of directors and may at any time remove him or her from that office. Unless he or she is unwilling to do so, the director so appointed shall preside at every meeting of directors at which he or she is present. If there is no director holding that office, or if the director holding it is unwilling to preside or is not present within five minutes after the time appointed for the meeting, the directors present may appoint one of their number to be chair of the meeting.
19. All acts done by a meeting of directors, or of a committee of directors, or by a person acting as a director shall, notwithstanding that it be afterwards discovered that there was a defect in the appointment of any director or that any of them were disqualified from holding office, or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a director and had been entitled to vote.
20. A resolution in writing signed by all the directors entitled to receive notice of a meeting of directors or of a committee of directors shall be as valid and effectual as if it had been passed at a meeting of directors or (as the case may be) a committee of directors duly convened and held and may consist of several documents in the like form each signed by one or more directors. The date of a written resolution of the directors shall be the date on which the last director signs.

21. The directors may hold meetings by telephone or video conference or such other means as they may agree whereby all participants may communicate simultaneously with all other participants.
22. Save as otherwise provided by the Articles, a director shall not vote at a meeting of directors or of a committee of directors on any resolution concerning a matter in which he or she has, directly or indirectly, an interest or duty which is material and which conflicts or may conflict with the interests of the company.
23. A director shall not be counted in the quorum present at a meeting in relation to a resolution on which he or she is not entitled to vote.
24. The company may by ordinary resolution suspend or relax to any extent, either generally or in respect of any particular matter, any provision of the Articles prohibiting a director from voting at a meeting of directors or of a committee of directors.
25. Where proposals are under consideration concerning the appointment of two or more directors to offices or employments with the company or any body corporate in which the company is interested the proposals may be divided and considered in relation to each director separately and (provided he or she is not for another reason precluded from voting) each of the directors concerned shall be entitled to vote and be counted in the quorum in respect of each resolution except that concerning his or her own appointment.
26. If a question arises at a meeting of directors or of a committee of directors as to the right of a director to vote, the question may, before the conclusion of the meeting, be referred to the chair of the meeting and his or her ruling in relation to any director other than himself or herself shall be final and conclusive.

SECRETARY

27. Subject to the provisions of the Act, and unless appointed by the members in accordance with the procedure for appointing directors the secretary shall be appointed by the directors for such term, at such remuneration and upon such conditions as they may think fit; and any secretary so appointed may be removed by them. A secretary appointed by the members may be removed only by them following the procedure for removal of directors. The secretary shall not be remunerated if he or she is a trustee of the Charity but shall be entitled to reimbursement of expenses to the same extent that the directors are entitled.

MINUTES

28. The directors shall cause minutes to be made in books kept for the purpose:-
 - 28.1 of all appointments of officers made by the directors; and

- 28.2 of all proceeding at meetings of the company and of the directors, and of committees of directors, including the names of the directors present at each such meeting;

and the directors shall cause all written resolutions of the members and of the directors to be kept in such books.

ACCOUNTS

29. Accounts shall be prepared in accordance with the Act.

NOTICES

- 29.1 Any notice to be given to or by any person pursuant to the Articles shall be in writing except that a notice calling a meeting of the Directors need not be in writing.
- 29.2 The Company may give notice to a member either personally or by sending it by post in a prepaid envelope addressed to the member at its registered address, by leaving it at that address, or by facsimile or by electronic means to an address provided for that purpose or posted on a website where the recipient has been notified of such posting in a manner agreed by him or her.
- 29.3 A member present shall be deemed to have received notice of the meeting and, where requisite, of the purpose for which it was called.
- 29.4 Proof that an envelope containing a notice was properly addressed, prepaid and posted or proof that an electronic communication or facsimile has been transmitted to the correct address or number shall be conclusive evidence that the notice was given. A notice shall, unless the contrary is proved, be deemed to be given at the expiration of 48 hours after the envelope containing it was posted.

WINDING UP

30. If the company is wound up all remaining assets of the company after paying the debts of the company and the costs of winding up shall be paid to the Charity.

INDEMNITY

31. Subject to the provisions of the Act but without prejudice to any indemnity to which a director may otherwise be entitled, every director or other officer or auditor of the company shall be indemnified out of the assets of the company against any liability incurred by him or her in defending any proceedings, whether civil or criminal, in which judgment is given in his or her favour or in which he or she is acquitted or in connection with any application in which relief is granted to him or her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the company.

Signed by
The Institute of International Visual Arts
a company limited by guarantee, of
1st Floor, 2-6 Cannon Street, London EC4M 6YH
acting by: Paula Kahn

Dated 9 August 2005