	Company Registration No. 05525354 (England and Wales)
Fy	lde Fresh And Fabulous Limited
Anr	nual Report and Financial Statements
	For the Year Ended 28 February 2021

COMPANY INFORMATION

Directors Mr C Bradley

Mrs V Singleton Mr S Butcher Mr D Linton

Aerospace Manufacturing Consultancy Ltd (Appointed 13 July 2021)

Secretary Mr D Linton

Company number 05525354

Registered office Floor 1 Capital House

8 Pittman Court, Pittman Way

Fulwood Preston United Kingdom PR2 9ZG

Auditor Azets Audit Services

Chartered Accountants Floor 1, Capital House 8 Pittman Court, Pittman Way

Fulwood Preston United Kingdom PR2 9ZG

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STRATEGIC REPORT

FOR THE YEAR ENDED 28 FEBRUARY 2021

The directors present the strategic report for the year ended 28 February 2021.

Fair review of the business

The principal activity of the company continued to be that of growing, processing and distributing potatoes. The company also receives income for generating energy that is input into the national grid.

The food manufacturing and chip wholesale divisions have seen reductions in turnover of 4% and 20% respectively. This was due to the negative effects of the Covid-19 lockdown on demand and market prices. Anaerobic Digester sales were also affected due to lower electricity export prices.

The operating profit of the company has increased from £729,250 to £1,102,990.

The directors monitor gross profit margins as another key performance indicator and note an increase from 48.17% to 55.33%.

Position at the end of the year

The company has a net current assets ratio of 1.34 compared to 1.05 in the prior year.

Key financial performance indicators

The company has three trading divisions and the directors consider that the key financial performance indicators are those that monitor the performance in respect of each of these divisions:

	2021	2020
	£	£
Revenue	11,743,195	12,561,488
Gross profit	6,497,077	6,050,744
Gross margin	55.33%	48.17%
Operating profit	1,102,990	729,250
Retained earnings	2,577,844	2,036,907

The revenue of the company from sales analysed by division is as follows:

	2021	2020
	£	£
Chips	1,877,509	2,358,315
Potatoes	8,231,550	8,599,315
Anaerobic Digester	1,498,600	1,601,239
Other	135,536	2,619
Total	11,743,195	12,561,488

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 28 FEBRUARY 2021

Principal risks and uncertainties

The company faces a number of risks and uncertainties and the directors believe that the key business risks are as follows:

Economic lockdown

Closure of catering establishments and other out-of-home meal providers could reduce volume demand and also put the company's customer's liquidity under pressure potentially resulting in insolvency.

Mitigation: The company provides an essential and basic ingredient that is required even in the most extreme circumstances. The company's customer base ranges between food manufacturers supplying the retail sector to food service distributors and fast-food takeway. This minimises the risk to the company from any one economic sector facing closures.

The company also closely manages its debtors to ensure that debts are kept low and within terms.

Insufficiently diverse customer portfolio

Over reliance on any one customer or sector would have a significant effect on the company's turnover and margin if that business were to be lost.

Mitigation: The company maintains very close relationships with its largest customers and holds long-term contracts that help to secure volume. The company holds a niche position in the market given that it is a potato specialist that is also a direct grower with expert knowledge of its raw material. This unique position ensures that competitors struggle to offer the product quality and service to match.

The company has invested in new production capacity so that it can win new business and bring in new customers which is already seeing additional volume coming into the company.

Government support in the renewable energy sector

A change in government policy could have an impact on the company's anaerobic digester division through regulatory change removing access to green energy tariffs.

Mitigation: The company works closely with industry bodies such as NFU and ADBA to keep abreast of proposed regulatory changes and also to lobby where appropriate for the company's best interests.

Competition risk

The industry in which the company operates is highly competitive. As a result the company has to price its products competitively in order to win tenders. However, developing new products, improving existing products, internal efficiencies and other measures have enabled the company to maintain its gross margin in recent years.

Health and Safety risk

The company is in a regulated industry where the maintenance of health and safety and environmental standards are absolutely crucial. The company recognises its obligations and the risk to its reputation of any incident affecting either its customers or employees. The directors are mindful of their responsibilities and comply with all relevant legislation. On behalf of the board

Mrs V Singleton Director

10 November 2021

DIRECTORS' REPORT

FOR THE YEAR ENDED 28 FEBRUARY 2021

The directors present their annual report and financial statements for the year ended 28 February 2021.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr C Bradley
Mrs V Singleton
Mr S Butcher
Mr D Linton
Aerospace Manufacturing Consultancy Ltd

(Appointed 13 July 2021)

Results and dividends

The results for the year are set out on page 8.

Ordinary dividends were paid amounting to £344,878. The directors do not recommend payment of a further dividend.

Principal financial risks and uncertainties

The company's financial assets and liabilities consist of trade debtors and creditors, bank loans and overdrafts, inventories, and hire purchase agreements. Their existence exposes the company to a number of financial risks, which the company seeks to manage and limit the potential adverse effect. The main risks are:

Liquidity risk

The company operates within an agreed overdraft with the company bankers. The liquidity risk is considered low as the company has strong cash flow generated from operations.

Credit risk

To be commercial the company must allow its customers to trade with credit terms and hence the company is exposed to the associated risks. The company mitigates these risks by carrying out credit checks on new customers and a dedicated credit control department monitors the amounts outstanding from existing customers. Exposure to credit risk is considered low.

Future developments

The directors anticipate that the business environment will remain competitive and market conditions will continue to vary with climatic conditions that affect the potato market. They believe that the company is in a good financial position and that the risks that have been identified are being well managed. With careful focus on raw material procurement, sales volume growth and competitor activity, the directors are confident in the company's ability to maintain and build on this position, albeit with cautious growth expectations.

Auditor

The auditor, Azets Audit Services, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 28 FEBRUARY 2021

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of:

Financial risk management objectives and policies

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mrs V Singleton Director

10 November 2021

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBER OF FYLDE FRESH AND FABULOUS LIMITED

Opinion

We have audited the financial statements of Fylde Fresh and Fabulous Limited (the 'company') for the year ended 28 February 2021 which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 28 February 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBER OF FYLDE FRESH AND FABULOUS LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBER OF FYLDE FRESH AND FABULOUS LIMITED

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- · Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal
 entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions
 outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's member for our audit work, for this report, or for the opinions we have formed.

Julie Flintoff BA(Hons) FCA (Senior Statutory Auditor) For and on behalf of Azets Audit Services Statutory Auditor PRESTON

19 November 2021

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 28 FEBRUARY 2021

	Notes	Year ended 28 February 2021 £	Period ended 29 February 2020 £
Revenue Cost of sales	3	11,743,195 (5,246,118)	12,561,488 (6,510,744)
Gross profit		6,497,077	6,050,744
Administrative expenses Other operating income		(5,419,847) 25,760	(5,328,574) 7,080
Operating profit	4	1,102,990	729,250
Investment income Finance costs	7 8	3,374 (8,941)	6,175 (21,795)
Profit before taxation		1,097,423	713,630
Tax on profit	9	(211,608)	(173,795)
Profit for the financial year		885,815	539,835

The income statement has been prepared on the basis that all operations are continuing operations.

STATEMENT OF FINANCIAL POSITION AS AT 28 FEBRUARY 2021

		20:	21	202	20
	Notes	£	£	£	£
Non-current assets					
Goodwill	11		32,400		37,800
Property, plant and equipment	12		3,301,226		3,391,752
			3,333,626		3,429,552
Current assets					
Inventories	13	935,635		962,335	
Trade and other receivables	14	1,928,763		1,864,940	
Cash and cash equivalents		2,222		1,529	
		2,866,620		2,828,804	
Current liabilities	15	(2,139,167)		(2,698,633)	
Net current assets			727,453		130,171
Total assets less current liabilities			4,061,079		3,559,723
Non-current liabilities	16		(424,995)		(470,576)
Provisions for liabilities					
Deferred tax liability	19	458,090		452,090	
			(458,090)		(452,090)
Net assets			3,177,994		2,637,057
Equity					
Called up share capital	21		600,150		600,150
Retained earnings			2,577,844		2,036,907
Total equity			3,177,994		2,637,057

The financial statements were approved by the board of directors and authorised for issue on 10 November 2021 and are signed on its behalf by:

Mrs V Singleton

Director

Company Registration No. 05525354

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 28 FEBRUARY 2021

	_			
	•	Share capital	Retained earnings	Total
	Notes	£	£	£
Balance at 1 March 2019		600,150	1,746,093	2,346,243
Period ended 29 February 2020: Profit and total comprehensive income for the period		-	539,835	539,835
Dividends	10	-	(249,021)	(249,021)
Balance at 29 February 2020		600,150	2,036,907	2,637,057
Period ended 28 February 2021:				
Profit and total comprehensive income for the period		-	885,815	885,815
Dividends	10	-	(344,878)	(344,878)
Balance at 28 February 2021		600,150	2,577,844	3,177,994

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 28 FEBRUARY 2021

Interest paid (8,941) (2/1)			202	21	202	0
Cash generated from operations 27 1,465,846 368 Interest paid (8,941) (27 Income taxes paid (36,815) (45 Net cash inflow from operating activities 1,420,090 303 Investing activities 51,420,090 303 Proceeds of property, plant and equipment proceeds on disposal of property, plant and equipment plant and equipment proceeds on disposal of property, plant and equipment plant and elease plant plant and elease plant and elease plant plant and elease plant plant and elease plant plant and elease plant		Notes	£	£	£	£
Interest paid	Cash flows from operating activities					
Income taxes paid	Cash generated from operations	27				368,732
Net cash inflow from operating activities	•					(21,795)
Investing activities Purchase of property, plant and equipment Proceeds on disposal of property, plant and equipment 55,500 Cher investments and loans made 38,939 (130,951) Interest received 3,374 6,175 Net cash used in investing activities Financing activities Proceeds from finance leases Proceeds of new bank loans 50,000 Payment of finance leases obligations Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (526) Cash and cash equivalents at beginning of year (747,012) (220)	Income taxes paid			(36,815)		(43,754)
Purchase of property, plant and equipment (414,951) (537,106) Proceeds on disposal of property, plant and equipment 55,500 8,000 Other investments and loans made 38,939 (130,951) Interest received 3,374 6,175 Net cash used in investing activities (317,138) (653 Financing activities 7 344,250 Proceeds from finance leases 152,599 344,250 Proceeds of new bank loans 50,000 - Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175 Net increase/(decrease) in cash and cash equivalents 678,277 (526 Cash and cash equivalents at beginning of year (747,012) (220	Net cash inflow from operating activities			1,420,090		303,183
Proceeds on disposal of property, plant and equipment 55,500 8,000 Other investments and loans made 38,939 (130,951) Interest received 3,374 6,175 Net cash used in investing activities Financing activities Proceeds from finance leases 152,599 97000 1-2 Payment of finance leases obligations 150,000 1-2 Payment of finance leases obligations 152,599 152,59	Investing activities					
Other investments and loans made 55,500 8,000 Interest received 38,939 (130,951) Interest received 3,374 6,175 Net cash used in investing activities (317,138) (653 Financing activities 7000 7			(414,951)		(537,106)	
Other investments and loans made 38,939 (130,951) Interest received 3,374 6,175 Net cash used in investing activities (317,138) (653) Financing activities Proceeds from finance leases 152,599 344,250 Proceeds of new bank loans 50,000 - Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175) Net increase/(decrease) in cash and cash equivalents 678,277 (526) Cash and cash equivalents at beginning of year (747,012) (226)	Proceeds on disposal of property, plant and equip	pment	<i>EE</i> E00		9.000	
Interest received 3,374 6,175 Net cash used in investing activities (317,138) (653) Financing activities Proceeds from finance leases 152,599 344,250 Proceeds of new bank loans 50,000 - Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175) Net increase/(decrease) in cash and cash equivalents (526) Cash and cash equivalents at beginning of year (747,012) (226)	Other investments and leans made		,			
Net cash used in investing activities Financing activities Proceeds from finance leases Proceeds of new bank loans Payment of finance leases obligations Dividends paid Net cash used in financing activities Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year (317,138) (317,138) (317,138) (317,138) (317,138) (317,138) (317,138) (317,138) (424,250 (271,228) (271,228) (271,228) (249,021) (424,675) (175 (526) (747,012) (226)			•			
Financing activities Proceeds from finance leases 152,599 344,250 Proceeds of new bank loans 50,000 - Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175 Net increase/(decrease) in cash and cash equivalents (747,012) (220)	microst received					
Proceeds from finance leases 152,599 344,250 Proceeds of new bank loans 50,000 - Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175) Net increase/(decrease) in cash and cash equivalents (526) Cash and cash equivalents at beginning of year (747,012) (226)	Net cash used in investing activities			(317,138)		(653,882)
Proceeds of new bank loans Payment of finance leases obligations Dividends paid (282,396) (271,228) (249,021) Net cash used in financing activities (424,675) Net increase/(decrease) in cash and cash equivalents 678,277 (526) Cash and cash equivalents at beginning of year (747,012) (271,228) (249,021)	Financing activities					
Payment of finance leases obligations (282,396) (271,228) Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175 Net increase/(decrease) in cash and cash equivalents (526 Cash and cash equivalents at beginning of year (747,012) (226)	Proceeds from finance leases		152,599		344,250	
Dividends paid (344,878) (249,021) Net cash used in financing activities (424,675) (175 Net increase/(decrease) in cash and cash equivalents (526 Cash and cash equivalents at beginning of year (747,012) (226)	Proceeds of new bank loans		50,000		-	
Net cash used in financing activities (424,675) (175 Net increase/(decrease) in cash and cash equivalents (526) Cash and cash equivalents at beginning of year (747,012) (226)			, ,		, , ,	
Net increase/(decrease) in cash and cash equivalents 678,277 (526) Cash and cash equivalents at beginning of year (747,012)	Dividends paid		(344,878)		(249,021)	
equivalents 678,277 (526) Cash and cash equivalents at beginning of year (747,012) (220)	Net cash used in financing activities			(424,675)		(175,999)
	• • •			678,277		(526,698)
Cash and cash equivalents at end of year (68,735) (747	Cash and cash equivalents at beginning of year			(747,012)		(220,314)
	Cash and cash equivalents at end of year			(68,735)		(747,012)
Relating to:	Relating to:					
	3			2,222		1,529
Bank overdrafts included in creditors payable				,		,
·	• •			(70,957)		(748,541)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 28 FEBRUARY 2021

1 Accounting policies

Company information

Fylde Fresh and Fabulous Limited is a private company limited by shares, domiciled and incorporated in England and Wales. The registered office is Floor 1 Capital House, 8 Pittman Court, Pittman Way, Fulwood, Preston, Lancashire, United Kingdom, PR2 9ZG. The principal place of business is Stanley Villa Farm, Back Lane, Weeton, Preston, PR4 3HN. The company is tax resident in the United Kingdom.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \pounds .

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Revenue

Turnover represents amounts receivable for goods and services net of VAT and trade discounts. Sales are recognised at the point at which the company has fulfilled its contractual obligations and the risks and rewards attaching to the product have been transferred to the customer.

Revenue also includes income from energy generated by the company that is input into the national grid. This revenue is recognised when the company is entitled to the income based on the units produced per the meter readings.

1.4 Intangible fixed assets - goodwill

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to the profit and loss account over its estimated economic life.

Amortisation is calculated so as to write off the cost of an asset, net of anticipated disposal proceeds, over the estimated useful economic life of that asset. Goodwill is amortised at a rate of 5% straight line.

1.5 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses. Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Leasehold - 5% Straight Line
Plant and machinery - 4-10% Straight Line

Fixtures, fittings & equipment - 33% Reducing Balance/33% Straight Line

Motor vehicles - 25% Reducing Balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

1 Accounting policies

(Continued)

1.6 Impairment of non-current assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.7 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of inventories over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The company only has financial assets (debtors, cash and bank balances) and financial liabilities (creditors and accruals) of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or non-current assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.14 Leasing and hire purchase commitments

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss on a straight line basis.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Property, plant and equipment

Tangible fixed assets are depreciated using the straight-line or reducing balance method based on the estimated useful life, taking into account any residual value. The asset's residual value and useful life are based on company best estimates and are reviewed, and adjusted if required, at each balance sheet date.

3 Revenue

An analysis of the company's revenue is as follows:

	2021	2020
	£	£
Revenue analysed by class of business		
Chips	1,877,509	2,358,315
Potatoes	8,231,550	8,599,315
Anaerobic Digester	1,498,600	1,601,239
Other	135,536	2,619
	11,743,195	12,561,488
	2021	2020
	£	£
Other significant revenue		
Interest income	3,374	6,175
Grants received	21,898	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

4	Operating profit		
•	operating prome	2021	2020
	Operating profit for the period is stated after charging/(crediting):	£	£
	Government grants	(21,898)	-
	Fees payable to the company's auditor for the audit of the company's financial		
	statements	8,975	8,975
	Depreciation of owned property, plant and equipment	268,156	256,688
	Depreciation of property, plant and equipment held under finance leases	182,367	164,233
	Profit on disposal of property, plant and equipment	(546)	(2,366)
	Amortisation of intangible assets	5,400	5,400
	Operating lease charges	329,672	316,623

5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2021	2020
		Number	Number
	Factory	35	29
	Administration	10	11
	Drivers	4	3
	Yard	4	3
	Anaerobic Digestor	2	2
	Total	55	48
	Their aggregate remuneration comprised:		
		2021	2020
		£	£
	Wages and salaries	2,193,990	2,078,687
	Social security costs	136,728	124,613
	Pension costs	70,306	184,805
		2,401,024	2,388,105
6	Directors' remuneration		
•	Director Formation and the Control of the Control o	2021	2020
		£	£
	Remuneration for qualifying services	66,852	46,381
	Company pension contributions to defined contribution schemes	40,000	160,000
		106,852	206,381

7	Investment income	2021	2020
		£	£
	Interest income Other interest income	3,374	6,175
8	Finance costs		
		2021 £	2020 £
	Interest on financial liabilities measured at amortised cost:		
	Interest on bank overdrafts and loans	8,625	21,795
	Other interest on financial liabilities	316 ———	
		8,941	21,795
9	Taxation	2024	2000
		2021 £	2020 £
	Current tax	_	_
	UK corporation tax on profits for the current period	205,608	36,815
	Adjustments in respect of prior periods	-	(624)
	Total current tax	205,608	36,191
	Deferred tax		
	Origination and reversal of timing differences	6,000	137,604
	Total tax charge	211,608	173,795
	Total aix Starge	====	====
	The actual charge for the year can be reconciled to the expected charge for the year the standard rate of tax as follows:	based on the profi	t or loss and
		2021	2020
		£	£
			- 40.000
	Profit before taxation	1,097,423	713,630
	Expected tax charge based on the standard rate of corporation tax in the UK of	000 540	405 500
	19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit	208,510 3,098	135,590 1,831
	Under/(over) provided in prior years	3,030	(624)
	Deferred Tax - Movement in rates	-	36,998
	Taxation charge for the period	211,608	173,795
	•		

	Dividends				2021 £	2020 £
	Final paid				344,878	249,021
				=		
11	Intangible fixed assets					
						Goodwill £
	Cost					L
	At 1 March 2020 and 28 February 2021					108,000
	Amortisation and impairment At 1 March 2020					70,200
	Amortisation charged for the year					5,400
	At 28 February 2021					75,600
	Carrying amount					
	At 28 February 2021					32,400
	At 29 February 2020					37,800
12	Property, plant and equipment					
		Land and buildings Leasehold		ures, fittings N & equipment	lotor vehicles	Total
		£	£	£	£	£
	Cost At 1 March 2020	368,471	5,282,450	432,415	317,100	
	Additions		5,262,450	432.413		6 400 426
		8 708	239 356			6,400,436 414,951
	Disposals	8,708 -	239,356 (54,781)	28,694 -	138,193 (63,173)	6,400,436 414,951 (117,954)
	Disposals	<u>-</u>	(54,781) ———	28,694	138,193 (63,173)	414,951 (117,954)
		377,179			138,193	414,951
	Disposals	<u>-</u>	(54,781) ———	28,694	138,193 (63,173)	414,951 (117,954)
	Disposals At 28 February 2021	<u>-</u>	(54,781) ———	28,694	138,193 (63,173)	414,951 (117,954)
	Disposals At 28 February 2021 Depreciation and impairment At 1 March 2020 Depreciation charged in the year	377,179	(54,781) 5,467,025 2,401,316 365,028	28,694 - - 461,109	138,193 (63,173) 392,120 177,652 41,764	414,951 (117,954) 6,697,433
	Disposals At 28 February 2021 Depreciation and impairment At 1 March 2020	377,179 ————————————————————————————————————	(54,781) 5,467,025 2,401,316	28,694 - 461,109 - 359,715	138,193 (63,173) ————————————————————————————————————	414,951 (117,954) 6,697,433 3,008,684
	Disposals At 28 February 2021 Depreciation and impairment At 1 March 2020 Depreciation charged in the year	377,179 ————————————————————————————————————	(54,781) 5,467,025 2,401,316 365,028	28,694 - 461,109 - 359,715	138,193 (63,173) 392,120 177,652 41,764	414,951 (117,954) 6,697,433 3,008,684 450,523
	Disposals At 28 February 2021 Depreciation and impairment At 1 March 2020 Depreciation charged in the year Eliminated in respect of disposals At 28 February 2021	70,001 17,997	(54,781) 5,467,025 2,401,316 365,028 (17,698)	28,694 	138,193 (63,173) 392,120 	414,951 (117,954) 6,697,433 3,008,684 450,523 (63,000)
	Disposals At 28 February 2021 Depreciation and impairment At 1 March 2020 Depreciation charged in the year Eliminated in respect of disposals	70,001 17,997	(54,781) 5,467,025 2,401,316 365,028 (17,698)	28,694 	138,193 (63,173) 392,120 	414,951 (117,954) 6,697,433 3,008,684 450,523 (63,000)

12	Property, plant and equipment		(Continued)
	The net carrying value of tangible fixed assets includes the following in respect or hire purchase contracts.	of assets held under fir	ance leases
		2021 £	2020 £
	Plant and machinery Motor vehicles	1,191,132 152,957	1,299,503 92,428
		1,344,089	1,391,931
13	Inventories	2024	0000
		2021 £	2020 £
	Finished goods and goods for resale	935,635	962,335
14	Trade and other receivables	2021	2020
	Amounts falling due within one year:	£	£
	Trade receivables Other receivables Prepayments and accrued income	1,132,871 409,144 386,748	1,127,999 419,090 317,851
		1,928,763	1,864,940
15	Current liabilities		
	Notes	2021 £	2020 £
	Bank loans and overdrafts Obligations under finance leases Trade payables Amounts owed to group undertakings Corporation tax Other taxation and social security Other payables Accruals and deferred income	78,457 208,998 1,186,688 28,351 205,608 40,689 71,091 319,285	748,541 250,714 1,419,879 28,351 36,815 29,503 10,472 174,358
		=,,	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

Hire purchase creditors are secured against the assets to which the agreement relates.	
Bank loans and overdrafts Obligations under finance leases 18 382,495 47 424,995 47 Hire purchase creditors are secured against the assets to which the agreement relates.	2020
Obligations under finance leases 18 382,495 47 424,995 47 Hire purchase creditors are secured against the assets to which the agreement relates.	£
Hire purchase creditors are secured against the assets to which the agreement relates.	-
Hire purchase creditors are secured against the assets to which the agreement relates.	70,576
	0,576
17 Borrowings	
2021	2020
£	£
Bank loans 50,000	_
Bank overdrafts 70,957 74	18,541
120,957 74	18,541
	
Payable within one year 78,457 74	18,541
Payable after one year 42,500	-

The bank borrowings with Clydesdale Bank is repayable over 60 instalments of $\mathfrak{L}833$ commencing 26 June 2021. The interest rate charged on the loans is LIBOR + 2.5%.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

18	Finance lease obligations		
		2021	2020
	Future minimum lease payments due under finance leases:	£	£
	Within one year	253,119	304,456
	In two to five years	445,393	521,462
		698,512	825,918
	Less: future finance charges	(107,019)	(104,628)
		591,493	721,290

Finance lease payments represent rentals payable by the company for certain items of plant and machinery and motor vehicles. The Company has options to purchase the equipment for a nominal amount at the conclusion of the lease arrangements. The average lease term is 3 to 5 years.

The finance leases are secured by the lessors' title to the leased assets which have a carrying value of £1,344,089 (2020: £1,391,931).

The directors consider that the carrying amount of the obligations under finance leases approximate to their fair value.

19 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

Balances:	Liabilities 2021 £	Liabilities 2020 £
Accelerated capital allowances Pension contributions	458,625 (535) 	452,509 (419) ————————————————————————————————————
Movements in the year:		2021 £
Liability at 1 March 2020 Charge to profit or loss		452,090 6,000
Liability at 28 February 2021		458,090

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

20 Retirement benefit schemes

Defined contribution schemes 2021 2020 £

Charge to profit or loss in respect of defined contribution schemes 70,306 184,805

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

21 Share capital

	2021	2020	2021	2020
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary shares of £1 each	600,150	600,150	600,150	600,150

22 Financial commitments, guarantees and contingent liabilities

The company is party to an agreement for loans provided by Clydesdale Bank to Farm Generation Limited. The company has provided Clydesdale Bank with an unlimited guarantee.

The total indebtedness of Farm Generation Limited to Clydesdale Bank at 28 February 2021 was £2,649,296 (2020: £2,781,992).

23 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021 £	2020 £
Within one year Between two and five years	416,551 890,252	425,165 1,209,570
	1,306,803	1,634,735

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2021

24 Related party transactions

2021 2020 £ £

Trade receivables due from related companies 21,742 49,974
Trade payables due to related companies 35,928 3,720
Goods and services from related companies 725,199 839,785

Leases from related companies329,672316,623Sales to related companies478,119736,360

Sales to related companies 478,119 73
Loans from directors 19,328 6,300
Loans from related companies 50,000

Loan to related companies 220,000 200,000 Services from directors 148,015 149,952 Sale of fixed assets to a director 15,000 -

Key management personnel remuneration 217,656 297,558

No bad or doubtful debts were recognised in respect of amounts due from related parties in the current or previous period.

Loans to related companies are unsecured, interest free and repayable on demand.

Details of related party transactions regarding guarantees are set out in note 22 to the financial statements.

25 Directors' transactions

Included within other receivables and other payables are the following loans to/from directors:

	B/f 29/02/2020	Amounts Advanced	Amounts Repaid	Interest charged	C/f 28/02/2021
Director 1	68,679	7,198	-29,681	-	46,196
Director 2	62,272	5,651	-22,107	-	45,816
Director 3	-3,408	-	-216	-	-3,624
Director 4	-2,892	-	-12,812	-	-15,704
Total	124,651	12,849	-64,816	-	72,684

26 Ultimate/edwarsling.uparty.ured and repayable on demand.

The parent company of Fylde Fresh and Fabulous Limited is FFF Holdings Limited and its registered office is in the UK. Copies of the accounts for FFF Holdings Limited can be obtained from its registered office address: Floor 1 Capital House, 8 Pittman Court, Pittman Way, Fulwood, Preston, PR2 9ZG.

27	Cash generated from operations			
			2021 €	2020
			t,	£
	Profit for the year after tax		885,815	539,835
	Adjustments for:			
	Taxation charged		211,608	173,795
	Finance costs		8,941	21,795
	Investment income		(3,374)	(6,175)
	Gain on disposal of property, plant and equipment		(546)	(2,366)
	Amortisation and impairment of intangible assets		5,400	5,400
	Depreciation and impairment of property, plant and equipment		450,523	420,921
	Movements in working capital:			
	Decrease in inventories		26,700	259,784
	Increase in trade and other receivables		(102,762)	(266,350)
	Decrease in trade and other payables		(16,459)	(777,907)
	Cash generated from operations		1,465,846	368,732
28	Analysis of changes in net debt			
		1 March 2020	Cash flows	28 February 2021
		£	£	£
	Cash at bank and in hand	1,529	693	2,222
	Bank overdrafts	(748,541)	677,584	(70,957)
		(747,012)	678,277	(68,735)
	Borrowings excluding overdrafts	-	(50,000)	(50,000)
	Obligations under finance leases	(721,290)	129,797	(591,493)
		(1,468,302)	758,074	(710,228)

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