

AEG Live (UK) Limited

**Report and consolidated financial
statements**

Registered number 05452230

31 December 2013



Contents page

Strategic report	1
Report of the directors	2
Independent auditors' report to the members of AEG Live (UK) Limited	4
Consolidated profit and loss account	6
Consolidated statement of recognised gains and losses	7
Consolidated balance sheet	8
Company balance sheet	9
Consolidated cash flow statement	10
Notes	11

Strategic report

The directors present their strategic report together with the audited consolidated financial statements of the Group and Company for the year to 31 December 2013.

Results

The consolidated profit and loss account is set out on page 6 and shows the loss for the year.

Principal activities

The principal activity of the Company during the year was the promotion of live music events.

Review of the business

During the year the Group was involved in over 400 events, an increase of 53% over 2012. With a number of high profile artists touring overseas resulting the Group turnover increased 164% to £136 million. The Group was successful in securing a multiple year contract to produce the prestigious Hyde Park music series, consisting of 6 shows over two weekends in July.

The total operating loss (before exceptional items) increased by £0.4 million to an operating loss of £4.1 million.

The results are set out on page 6 of the financial statements.

Principal risks and uncertainties

The concert promoting business remains very competitive and the level of future business is uncertain with concerts typically only being secured between 2 and 12 months in advance. There are many factors outside of the company's control in securing an artist tour and both the company and its US parent AEG Live LLC seeks to maximize its industry relationships with artists and agents to produce combined international touring opportunities. With this uncertainty it is critical that the company maintains a suitable overhead cost base and seeks to supplement resources when the demands of workload dictate.

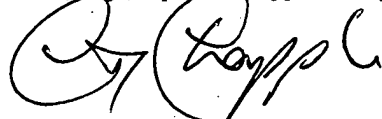
The Group's revenue stream is predominately the income it receives from the sale of tickets to events. Any exposure to a credit risk is mitigated by dealing with known customers or seeking payment in advance of the release of tickets. In respect of the cost base the company faces a risk where the artist's compensation is agreed in a non sterling currency, in these instances the company will evaluate the exposure in accordance with any deposits and the elapsed time until the performance and consider any forward currency contract or other inter-company hedging.

Future Developments

The Group expects 2014 to be a quieter year in terms of international artist activity, this impacts both the international and UK touring opportunities. The Group is re-directing its resources to build up the level of activity emulating from UK acts and furthermore developing a non-core events strategy, we would hope to see the benefits of these business units in 2015.

Approval

This strategic report was approved by order of the Board on 25 Sept 2014



C Chapple

Director

Directors' report

The directors present their report together with the audited financial statements for the year ended 31 December 2013.

The Directors do not recommend the payment of a final dividend (2012 – Nil). No interim dividend was proposed (2012 – Nil).

Directors

The directors who held office during the period were as follows:

Colin Chapple

Jay Marciano

Tom Miserendino (appointed 27th March 2014)

Luke Flynn

Daniel Beckerman

Political and charitable contributions

The group made charitable donations of £10,000 (2012: £17,363), there was no political expenditure during the year (2012: £nil).

Directors' responsibilities

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' report *(continued)*

Auditor

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

Pursuant to section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the board



C Chapple
Director

Date: 30 Sept 2014

Almack House
28 King Street
London
SW1Y 6QW

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AEG LIVE (UK) LIMITED

We have audited the financial statements of AEG Live (UK) Limited for the year ended 31 December 2013 which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its loss for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the strategic report and directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT *(continued)*



Jonathan Downer (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered accountants
15 Canada Square
Canary Wharf
London E14 5GL
United Kingdom

30 September 2014

Consolidated profit and loss account*for the year to 31 December 2013*

	<i>Note</i>	2013	2012
		£	£
Group turnover	2	135,239,219	53,781,409
Cost of sales		(133,423,983)	(52,460,643)
Gross profit		1,815,236	1,320,766
Administrative expenses		(5,929,215)	(5,029,596)
Group operating (loss) before exceptional items		(4,113,979)	(3,708,830)
Impairment charges	9	-	(556,000)
Group operating loss		(4,113,979)	(4,264,830)
Share of operating profit / (loss) in associates	10	138,422	(135,706)
Total operating loss		(3,975,557)	(4,400,536)
Profit on sale of associate	10	540,000	269,477
Interest receivable and similar income	6	10,385	23,480
Interest payable and similar charges	7	-	-
Loss on ordinary activities before taxation	3	(3,425,172)	(4,107,579)
Taxation	8	-	-
Loss on ordinary activities after tax		(3,425,172)	(4,107,579)
Minority interest	19	21,395	179,174
Loss for the financial year		(3,403,777)	(3,928,405)

All operating results in 2013 and 2012 arose from continuing operations.

There is no difference between the results as disclosed above and the results on a historical cost basis.

The notes on pages 11 to 21 form part of these financial statements.

Consolidated statement of recognised gains and losses*for the year to 31 December 2013*

	<i>Note</i>	2013	2012
		£	£
Loss for the financial year		(3,403,777)	(3,928,405)
Currency translation differences on foreign currency net Investments	15	-	(1,092)
Total recognised losses relating to the financial year		(3,403,777)	(3,929,497)

The notes on pages 11 to 21 form part of these financial statements.

Consolidated balance sheet

at 31 December 2013

	Note	2013	2012
		£	£
Fixed assets			
Goodwill	9	-	-
Tangible fixed assets	11	22,198	39,872
		<u>22,198</u>	<u>39,872</u>
Current assets			
Debtors	12	13,395,651	25,415,170
Cash at bank and in hand	18	785,316	6,226,132
		<u>14,180,967</u>	<u>31,641,302</u>
Creditors: amounts falling due within one year	13	<u>(30,533,794)</u>	<u>(43,908,209)</u>
Net current liabilities		<u>(16,352,827)</u>	<u>(12,266,907)</u>
Total assets less current liabilities		<u>(16,330,629)</u>	<u>(12,227,035)</u>
Provision for interests in net liabilities of associates	10	<u>(567,026)</u>	<u>(1,245,448)</u>
Net liabilities		<u>(16,897,655)</u>	<u>(13,472,483)</u>
Capital and reserves			
Called up share capital	14	1	1
Profit and loss account	15	(16,387,137)	(12,983,360)
Shareholders' deficit		<u>(16,387,136)</u>	<u>(12,983,359)</u>
Minority interest	19	<u>(510,519)</u>	<u>(489,124)</u>
Total equity		<u>(16,897,655)</u>	<u>(13,472,483)</u>

The financial statements were approved by the board of directors on 15 Sept 2014 and were signed on its behalf by:



C Chapple
Director

The notes on pages 11 to 21 form part of these financial statements.

Company balance sheet

at 31 December 2013

	Note	2013		2012	
		£	£	£	£
Fixed assets					
Tangible assets	11		22,198		39,872
Investments	10		-		2,000
			<u>22,198</u>		<u>41,872</u>
Current assets					
Debtors	12	14,510,784		26,070,844	
Cash at bank and at hand		757,762		6,223,990	
		<u>15,268,546</u>		<u>32,294,834</u>	
Creditors: amounts falling due within one year	13	(30,238,783)		(43,607,976)	
			<u>(14,970,237)</u>		<u>(11,313,142)</u>
Net current liabilities					
			<u>(14,948,039)</u>		<u>(11,271,270)</u>
Net liabilities					
Capital and reserves					
Called up share capital	14		1		1
Profit and loss account	15		(14,948,040)		(11,271,271)
			<u>(14,948,039)</u>		<u>(11,271,270)</u>
Shareholders' deficit	15				
			<u>(14,948,039)</u>		<u>(11,271,270)</u>

The financial statements were approved by the board of directors on 30 Sept 2014 and were signed on its behalf by:



C Chapple
Director

The notes on pages 11 to 21 form part of these financial statements.

Consolidated cash flow statement*for the year to 31 December 2013*

	<i>Note</i>	2013	2012
		£	£
Net cash inflow / (outflow) from operating activities	17	(5,446,893)	4,854,808
Return on investments and servicing of finance			
Taxation		-	-
Interest received		10,385	23,480
Interest paid		-	-
Net cash inflow from return on investments		10,385	23,480
Capital expenditure			
Proceeds from disposal of tangible fixed assets		-	30,585
Payments to acquire tangible fixed assets		(4,308)	(3,036)
Net cash inflow / (outflow) from capital expenditure		(4,308)	27,549
Increase / (decrease) in cash in the period	18	(5,440,816)	4,905,837

The notes on pages 11 to 21 form part of these financial statements.

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements, except as noted below.

Basis of preparation

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards and under the historical cost accounting convention.

The financial statements have been prepared on a going concern basis, which the directors believe to be appropriate for the following reasons. The company is dependent for its working capital on funds provided by AEG Live LLC, the company's immediate parent undertaking. AEG Live LLC has indicated to the company that for at least 12 months from the approval date of these financial statements it will continue to make available such funds as are needed by the company and in particular will not seek repayment of the amounts currently made available. This should enable the company to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the approval date of these financial statements, they have no reason to believe that it will no longer do so. Based on this understanding, the directors believe that it remains appropriate to prepare the financial statements on a going concern basis.

Basis of consolidation

The consolidated financial statements include the financial statements of the company, its subsidiaries and associates made up to 31 December 2013. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal.

An associate is an undertaking in which the Group has a long term interest, usually from 20% to 50% of the equity voting rights, and over which it exercises significant influence. The Group's share of the profits less losses of associates is included in the consolidated profit and loss account and its interest in their net assets is included in investments in the consolidated balance sheet.

Under Section 408 of the Companies Act 2006, the Company is exempt from the requirement to present its own profit and loss account.

Results of the parent company

The parent company's loss for the year to 31 December 2013 was £3,676,769 (2012 loss: £3,711,314).

Turnover

Turnover excludes Value Added Tax and represents income from live performances promoted by the Group and is recognised upon completion of the performance.

Fixed assets and depreciation

Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Fixtures, fittings, tools and equipment	-	3 to 10 years
Leasehold improvements	-	The shorter of 5 years or the life of the lease

Notes (continued)**1. Accounting policies (continued)*****Goodwill***

Goodwill, representing the excess of the fair value of consideration given over the fair value of the identifiable net assets acquired, is capitalised in the balance sheet and amortised on a straight line basis over its useful economic life of up to 20 years.

If a subsidiary or business is subsequently sold or closed, any goodwill arising on acquisition that was written off directly to reserves or that has not been amortised through the profit and loss account is taken into account in determining the profit or loss on sale or closure.

Investments

Investments are stated at cost less any provision for impairment. Where the recoverable amount of the investment is less than the carrying value, an impairment is recognised.

Deferred taxation

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19. A net deferred tax asset is only recognised to the extent that it is considered more likely than not to be recoverable against future taxable profits.

Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the contracted rate or the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

The financial statements of foreign subsidiaries are translated at the rate of exchange ruling at the balance sheet date for the balance sheet and at the average rate for the period for the profit and loss account. Exchange differences arising from the retranslation of subsidiaries net assets and the difference between the yearend exchange rate and the average exchange rate are taken directly to reserves.

Dividends on shares presented within shareholders' funds

Dividends unpaid at the balance sheet date are only recognised as a liability at that date to the extent that they are appropriately authorised and are no longer at the discretion of the company. Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements.

Leases

Operating lease rentals are charged to the profit and loss account on a straight line basis over the lease term.

Post retirement benefits

The group operates one defined contribution pension scheme. The assets of the scheme are held separately from those of the group in independently administered funds. The amount charged against profits represents the contributions payable to the schemes in respect of the accounting period.

Notes (continued)**2 Segmental reporting**

During the year the group generated revenue in the following geographical locations:

	2013 £	2012 £
United Kingdom	79,895,776	24,657,593
Rest of the world	55,343,443	29,123,816
	<u>135,239,219</u>	<u>53,781,409</u>

3 Loss on ordinary activities before taxation

	2013 £	2012 £
Loss on ordinary activities before taxation is stated after charging:		
Auditor's remuneration:		
Fees payable to KPMG LLP and its associates for audit of the company	50,000	45,000
Fees payable to KPMG LLP for the audit of the company's subsidiaries	6,500	6,500
Depreciation on tangible fixed assets	21,981	38,902
Impairment of goodwill	-	556,000
Loss on disposal of tangible fixed assets	-	206,146
Net foreign exchange losses	499,657	25,002
Operating lease rentals – property	-	260,171
	<u></u>	<u></u>

Amounts paid to the Company's auditor in respect of services to the Company, other than the audit of the Company's financial statements, have not been disclosed as the information is required instead to be disclosed on a consolidated basis.

Notes (continued)**4 Staff numbers and costs**

The average number of persons employed by the group and company (including directors) during the year, analysed by category, were as follows:

	2013	2012
Administration	17	17
Operations	9	9
Sales and marketing	11	11
	<u>37</u>	<u>37</u>

The aggregate payroll costs of these persons were as follows:

	2013 £	2012 £
Wages and salaries	2,714,604	2,450,797
Social security costs	331,183	253,902
Other pension costs	62,183	59,509
	<u>3,107,970</u>	<u>2,764,208</u>

Pension scheme

The Group operates a defined contribution pension scheme. The pension costs charge for the period represents contributions payable by the Group to the scheme and amounted to £62,201 (2012: £59,509).

There were £5,987 (2012: £nil) outstanding contributions at the end of the financial year.

5 Remuneration of directors

	2012 £	2012 £
Directors' emoluments	474,858	208,903
Company contributions to money purchase pension schemes	17,510	9,000
	<u>492,368</u>	<u>217,903</u>

The highest paid directors had emoluments of £244,306 (2012: £196,482).

During the year retirement benefits accrued to two directors (2012 one director) under money purchase schemes.

Notes *(continued)*

6 Interest receivable and similar income

	2013	2012
	£	£
Bank interest receivable	10,385	23,480

7 Interest payable and similar charges

	2013	2012
	£	£
Interest payable and similar charges	-	-

8 Taxation

	2013	2012
	£	£
Adjustments to tax charge in respect of previous periods	-	-
Current and deferred tax on income for the period	-	-
Current tax credit	-	-

Factors affecting the tax charge

The standard rate of corporation tax in the UK in the year is 23.25% (2012: 24.5%). The actual tax charge for the period is higher (2012: higher) than the standard rate for the reasons set out in the following reconciliation:

	2013	2012
	£	£
<i>Current tax reconciliation</i>		
Loss on ordinary activities before tax	(3,425,172)	(4,107,579)
Current tax charge at 23.25% (2012: 24.5%)	(796,338)	(1,006,357)
<i>Effects of:</i>		
Items not deductible for tax purposes	9,620	145,617
Capital allowances in excess of depreciation	(2,703)	47,789
Other short term timing differences	(52,933)	49,427
Unrecognised tax losses	842,354	763,524
Total current tax credit	-	-

A deferred tax asset at 31 December 2013 arising on taxable losses carried forward of £1,351,954 (2012: £1,317,311) has not been recognised on the basis that there is currently insufficient certainty as to its recoverability.

The Autumn Statement (December 2013) and the draft Finance Bill 2014 included legislation to reduce the main rate of Corporation tax to 21% for the financial year commencing 1 April 2014 and 20% for the financial year commencing 1 April 2015. This is reflected in the calculation of unrecognised deferred tax assets above.

Notes (continued)**9 Goodwill****Group****£***Cost:***At 1 January 2013 and 31 December 2013****1,672,961***Amortisation and impairment:***At 1 January 2013 and 31 December 2013****1,672,961***Net book value:***At 1 January 2013 and 31 December 2013****-**

Management have considered the carry value of its investment in line with the current economic conditions and recent festival results and have reduced the carrying value to £nil.

10 Investments**Provision for interest in net liabilities of associates****Group****2013****2012****£****£****At 1 January****(1,245,448)****(1,379,219)****Profit on sale of associate investment****540,000****269,477****Share of profit / (loss) of associates****138,422****(135,706)****At 31 December****(567,026)****(1,245,448)**

Notes (continued)

10 Investments (continued)

<i>Company</i>	Other investments £	Investments in associates £	Investments in subsidiaries £	Total £
<i>Cost</i>				
At 1 January 2012	114,214	1,048,934	1,536,544	2,699,692
Disposals	-	(2,000)	-	-
As at 31 December 2013	114,214	1,046,934	1,536,544	2,699,692
<i>Impairment</i>				
At 1 January 2013	114,214	1,046,934	1,536,544	2,697,692
Charge in year	-	-	-	-
At 31 December 2013	114,214	1,046,934	1,536,544	2,697,692
<i>Net book value</i>				
At 31 December 2013	-	-	-	-
At 31 December 2012	-	2,000	-	2,000

The companies in which the company's interest at the year end is more than 20% are as follows:

	Country of incorporation	Principal activity	% held	Treatment
Rock Ness Limited	England	Trading	95%	Subsidiary

Notes *(continued)*

11 Tangible fixed assets

Group

	Fixtures, fittings, tools and equipment £	Total £
<i>Cost</i>		
As at 1 January 2013	96,073	96,073
Additions	4,308	4,308
As at 31 December 2013	100,381	100,381
<i>Depreciation</i>		
As at 1 January 2013	56,202	56,202
Charge for the year	21,981	21,981
As at 31 December 2013	78,183	78,183
<i>Net book value</i>		
At 31 December 2013	22,198	22,198
At 31 December 2012	39,872	39,872

Company

	Fixtures, fittings, tools and equipment £	Total £
<i>Cost</i>		
As at 1 January 2013	96,073	96,073
Additions	4,308	4,308
As at 31 December 2013	100,381	100,381
<i>Depreciation</i>		
As at 1 January 2013	56,202	56,202
Charge for the year	21,981	21,981
As at 31 December 2013	78,183	78,183
<i>Net book value</i>		
At 31 December 2013	22,198	22,198
At 31 December 2012	39,872	39,872

Notes (continued)**12 Debtors**

	2013	2012	2013	2012
	Group	Group	Company	Company
	£	£	£	£
Trade debtors	1,799,624	592,390	1,740,755	576,140
Amounts owed by group undertakings	880,026	14,379,533	2,054,028	15,076,619
Prepayments and accrued income	10,716,001	10,443,247	10,716,001	10,418,085
	13,395,651	25,415,170	14,510,784	26,070,844

13 Creditors: amounts falling due within one year

	2013	2012	2013	2012
	Group	Group	Company	Company
	£	£	£	£
Trade creditors	1,397,535	960,031	1,395,772	958,267
Amounts owed to group undertakings	255,348	167,390	14,897	65,746
Other creditors including taxation and social security	20,027,774	22,336,079	20,027,774	22,170,078
Accruals and deferred income	8,853,137	20,444,709	8,800,340	20,413,885
	30,533,794	43,908,209	30,238,783	43,607,976

14 Called up share capital

	2012	2011
	£	£
<i>Authorised</i>		
100 Ordinary shares of £1 each	100	100
<i>Allotted, called up and fully paid</i>		
1 Ordinary share of £1	1	1

Notes (continued)**15 Reconciliations of movements in shareholders' deficit**

	2013 Group £	2012 Group £	2013 Company £	2012 Company £
Opening shareholders' deficit	(12,983,359)	(9,053,862)	(11,271,270)	(7,559,956)
Loss for the financial year	(3,403,777)	(3,928,405)	(3,676,769)	(3,711,314)
Other recognised gains and losses relating to the year	-	(1,092)	-	-
Closing shareholders' deficit	(16,387,136)	(12,983,359)	(14,948,039)	(11,271,270)

16 Commitments under operating leases

Annual commitments under non-cancellable operating leases within the group and company are as follows:

	2013 Land and Buildings £	2012 Land and Buildings £
Operating leases which expire:		
Within one year	-	189,940
In the second to fifth years inclusive	-	-
	<u>-</u>	<u>189,940</u>
	<u>-</u>	<u>189,940</u>

As at the period end the group had made commitments in relation to future events totalling £6,573,802 (2012: £23,377,468). The company had made commitments in relation to future events totalling £6,573,802 (2012: £23,377,468).

17 Reconciliation of operating (loss) / profit to net cash inflow from operating activities

	2013 £	2012 £
Operating loss	(4,113,979)	(4,264,830)
Depreciation and amortisation	21,981	38,902
Loss on disposal of fixed assets	-	206,146
Foreign exchange	-	-
Impairment of goodwill	-	556,000
Decrease / (increase) in debtors	12,019,519	(13,712,822)
(Decrease) / increase in creditors	(13,374,414)	22,031,412
Net cash (outflow) / inflow from operating activities	(5,446,893)	4,854,808

Notes (continued)**18 Analysis of cash balances**

	2013 £	2012 £
Cash balances at the beginning of the period	6,226,132	1,320,295
Net cash outflow for the year	(5,440,816)	4,905,837
Foreign exchange	-	-
	<hr/>	<hr/>
Cash balances at the beginning of the period	785,316	6,226,132
	<hr/>	<hr/>

19 Minority interest

	2012 £	2011 £
At beginning of year	(489,124)	(309,950)
Share of result for the year	(21,395)	(179,174)
	<hr/>	<hr/>
At end of year	(510,519)	(489,124)
	<hr/>	<hr/>

20 Related party disclosures

As the Company is a wholly owned subsidiary of AEG Live LLC, the Company is exempt from the requirement under Financial Reporting Standard 8, to disclose transactions with entities that are wholly owned by that group. The Company has taken advantage of that exemption.

As at 31 December 2013, the Company was owed £1,258,798 from RockNess Limited, a company incorporated in the United Kingdom (2012: 867,606)

As at 31 December 2013, no balances were owed from / due to associated undertakings (2012: nil)

21 Ultimate parent company

The company's ultimate parent undertaking is The Anschutz Company, incorporated in the United States of America. The smallest group in which the company's financial statements are consolidated is that headed by AEG Live LLC, incorporated in the United States of America. The consolidated accounts of these groups are not available to the public.