RIGHT TO PLAY

PROTECT. EDUCATE. EMPOWER.

FOR THE YEAR ENDED 31 DECEMBER

Contents

NATIONAL DIRECTOR

Dominique Davis (Appointed 21/01/2020)

COMPANY SECRETARY

Vistra Company Secretaries Limited (until 21/01/2020)

AUDITOR

Haysmacintyre LLP, 10 Queen St Place, London EC4R 1AG

BANK

HSBC Bank PLC UK, 100 Old Broad Street,
London EC2N 1BG

HSBC Bank PLC UK, 1-3 Bishopsgate, Cornhill, London, EC2N 3AQ (as of 21/05/2021)

Registered company number 05441373
Registered charity number 1112404

REGISTERED OFFICE

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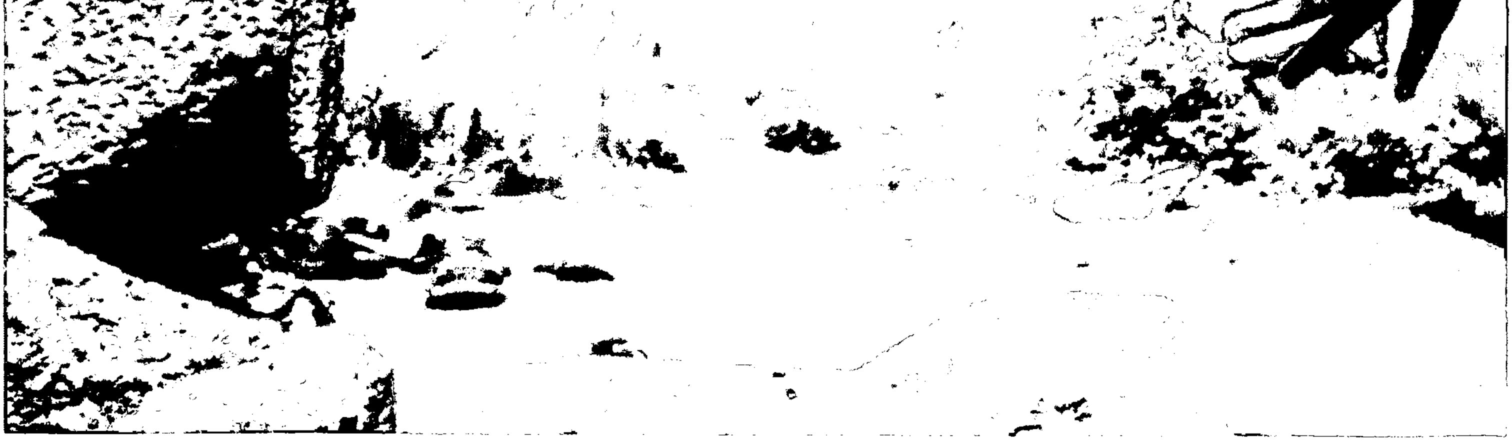


COVER PHOTO:
Child washing their hands at a handwashing facility in Uganda

THIS PAGE:
Child participating in handwashing activities in Pakistan

Messages from our Senior Leadership

Dominique Davis
NATIONAL DIRECTOR,
RIGHT TO PLAY UK

2020 was a year of uncertainty but it was also a year where Right To Play adapted its programmes and fundraising like never before to continue to support millions of children around the world.

In doing so, we were able to reach 2.3 million children and continuously protect, educate and empower children to rise above poverty, conflict, adversity and the impact of the pandemic.

2020 was also our 20th anniversary year- one in which we had plans for celebration. However, as the year developed, we quickly saw that our 20 years' experience also gave us the knowledge and expertise in dealing with an unprecedented worldwide pandemic. Our experience of working in Liberia during the Ebola crisis, plus many other humanitarian situations, meant we could quickly adapt the way in which we supported children.

We understand the power of play in incredibly harsh situations and how important it is for children to feel, act and be children again. Our programmes quickly became virtual versions of the sessions we would have delivered face-to-face, group-to-group. We ensured children still had access to the quality education they deserved and had the support they needed.

I am incredibly proud of how Right To Play adapted, and also how our supporters continued their support to the children in our programmes. I would like to take this opportunity to extend my deep gratitude to each and every one of our supporters, donors, partners, Trustees, committee members and ambassadors - without you, we would not have been able to continue delivering this life-changing work. Thank you!

Simon Holden
CHAIR, RIGHT TO PLAY UK

This year's annual report reflects the sheer determination of our teams across the globe to ensure children in our programmes were protected, educated and empowered even in the face of a global pandemic.

We were able to support 2.3 million children by pivoting our programmes onto online platforms and utilising technology like never before. We brought our games to life through radio programmes and national television shows and we made sure every child was supported to rise above the adversity they face every day.

We couldn't have achieved the great successes we share in this report without the unwavering loyalty and support from our supporters. We are especially grateful to our biggest corporate partner, PokerStars, for their continued support for our work.

2020 saw us adapt our fundraising and communication activities so we could continue to engage people with our work and raise much needed funds. We took our annual Sports Quiz from an in-person event to a digital quiz which saw our supporters, and many of our fabulous athlete ambassadors, enjoying themselves and raising money towards our COVID-19 response programmes. During lockdowns, we also helped families across the UK keep their own children engaged in home-learning by reproducing our programmatic activities into online versions called 'Play At Home'.

Our partnership with Liverpool Football Club Foundation officially launched with an opportunity for the fans to purchase Champions League merchandise with Right To Play logo on the back of the players' shirts. We were also able to take our supporters on a virtual tour to our programme in Tanzania. None of this would have been possible without the support of my fellow Trustees, committee members and Right To Play staff, whose dedication and passion for doing what's right for the children in our programmes continues to amaze me.

To each and every supporter, corporate partner, ambassador, supporting Trust or Foundation, community and event participant, we offer our deepest thanks. It's because of you we've been able to achieve what is set out in this report and to have such a positive impact for the children we serve in the most difficult of times.

Dag Skattum
CHAIR, INTERNATIONAL BOARD OF DIRECTORS

Right To Play marked a major milestone in 2020, marking 20 years of protecting, educating, and empowering the world's most vulnerable children through play - one of the most fundamental forces in a child's life.

We began the year with plans to celebrate this significant achievement but, like the rest of the world, we instead spent 2020 trying to adapt to a difficult new reality ushered in by the pandemic.

At Right To Play, that meant bringing our 20 years of experience to bear to quickly respond to the crisis and keep children safe and healthy, learning, and mentally strong. Using the lessons we learned in other health emergencies - the Ebola crisis in Liberia, the ongoing tuberculosis pandemic - we taught children and their families how to protect themselves from sickness. And we pivoted our education and child protection work to remote methods to support children locked down at home.

It was a hard year for the children and communities we work with, and for our staff. But, as you'll read, we have emerged stronger as an organisation, with new innovative programme approaches, impressive impact, and in a strong financial position - all evidence of what is possible when a group of committed people are laser-focused on a shared mission.

Susan McIsaac
CEO, RIGHT TO PLAY

In my four years with Right To Play - first as a board member, then Chief Philanthropy Officer, and now as incoming CEO - I have been enormously impressed by our unique vision for children, our unique programmatic approach, and the incredible commitment of our many supporters.

But what has impressed me most is the unfailing tenacity of the children we work with and our staff.

In a year marked by many hardships and challenges, that tenacity was on full display. In our communities, staff, teachers, and coaches used the lessons and skills they learned from Right To Play to keep children healthy and safe, learning, and mentally strong. Alongside children, they fought against a rise in children's rights violations, created equal opportunities for girls and boys, and refused to give up on education and hope.

This tenacity was also on full display within our organisation, as teams rallied to pivot programmes to respond to changing needs while supporting their colleagues and responding to needs at home. In a year of uncertainty, our tenacious staff team pulled together to create an ambitious new Strategic Plan that charts our vision for the next five years - a vision that will see us empower more children than ever with the education, skills, and opportunities they need to rise above adversity and create a more peaceful and equitable world. I am deeply committed to this vision, and looking forward to building on the incredible work of my predecessor, Dr. Kevin Frey, to lead the organisation into a period of greater growth and impact.

Of course, none of this work would be possible without you, our supporters. We have been so grateful for your generous support over the past 20 years, and look forward to working with you to protect, educate, and empower more children in the years to come.

About Right To Play

For 20 years, Right To Play has worked in some of the most difficult and dangerous places on earth to help children to stay in school and graduate, resist exploitation and overcome prejudice, keep themselves safe from disease, and heal from the harsh realities of war and abuse.

WHO WE ARE

We are the only global development organisation focused exclusively on harnessing play, one of the most fundamental forces in a child's life. Our unique experiential learning methods spark enduring transformations in children's lives.

Right To Play is headquartered in Toronto, Canada. Right To Play UK is one of eight national offices that support programmes, raise funds and build awareness of the importance of sport and play in the context of development and humanitarian crisis. Each national office has its own governance structure and staff.

During the two decades of our development and humanitarian work, we have grown to reach 2.3 million children in 14 countries in Africa, Asia, the Middle East, and Canada.

Our Mission
Right To Play's mission is to protect, educate and empower children to rise above adversity using the power of play.

Our Vision
Right To Play's vision is of a healthy and safe world for children through the power of sport and play.

Our aim is to help every child in need to reach their full potential, and to build a future shaped by opportunity, and not just challenges.

WHAT WE DO

We play for change in five key areas

Quality Education: We improve academic performance by using games as a tool for education, fostering physical, cognitive and social development.

Gender Equality: We play to give girls a voice, to claim their rights to equality, education, dignity and safety.

Health and Well-being: We promote health by encouraging physical fitness, mobilising communities around national health issues, and educating about disease prevention priorities including HIV and AIDS, malaria and immunisation.

Child Protection: We teach children how to avoid violence, discrimination and exploitation.

Peaceful Communities: We teach conflict resolution and peace building skills while helping heal children and communities affected by war.

HOW WE DO IT

Our work focuses on four types of play, both inside and outside the classroom.

Games Ignite a passion for learning by making life skills development active, engaging and fun.

Sport Transcends boundaries, inspires, instils positive values and develops healthy behaviour.

Creative Play Enables self-expression and creates a space for dialogue through art, drama, role-playing and performance.

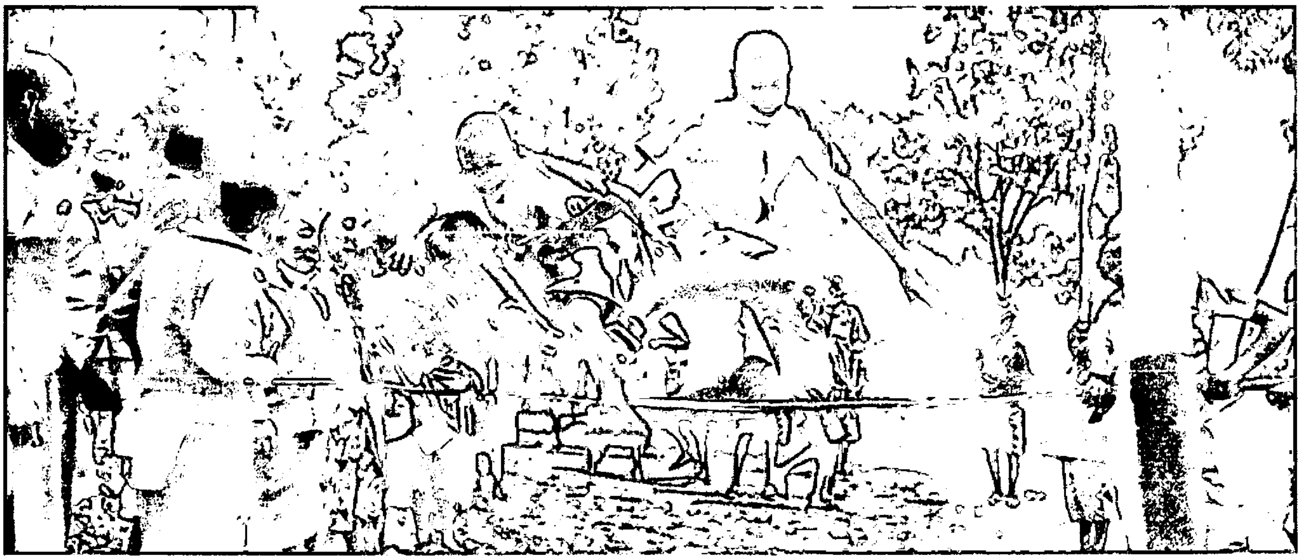
Free Play Unlocks the benefits of child-led, self-directed play by providing access to safe child-friendly play spaces.

WE HAVE PROGRAMMES IN
14 countries
AND EIGHT NATIONAL FUNDRAISING OFFICES ACROSS EUROPE AND NORTH AMERICA

WE ENGAGED
11.2m
CHILDREN THROUGH PLAYFUL, INTERACTIVE RADIO AND TELEVISION PROGRAMMING

PHOTO OPPOSITE:
Children enjoying a new playground in Rwanda

Safeguarding, Monitoring, Evaluation and Learning



SAFEGUARDING

Right To Play strives to provide a safe and trusted environment for the children in our programmes, and for our staff, volunteers, partners, consultants and subcontractors.

We undertake comprehensive reviews of both our Gender Equality and Child Safeguarding policies. These mandated review processes support us to identify strengths and build on gaps in our organisational systems, procedures, programming, and culture.

Following our review and the adoption of a revised Child Safeguarding Policy in 2017, we have intensified investment in training and capacity building for all Right To Play affiliates (our staff, coaches, volunteers, consultants, contractors and implementing partners) to ensure effective implementation of our policy. We have also bolstered our systems and procedures to enhance the safety and well-being of the children and communities reached through our programmes.

We will continue to vigorously reinforce our capacity and commitment to effectively prevent violence and abuse, and empower children to rise above these challenges by establishing safe and supportive organisational practices and environments for children to thrive.

MONITORING, EVALUATION AND LEARNING

Right To Play systematically gathers and analyses information from all of its projects.

We use robust Monitoring, Evaluation and Learning (MEL) systems to drive the effectiveness of our programmes, measure the impact of our work, and build a credible evidence-base around the effects of play and sport on the social and emotional development of children and young people.

IN 2020 WE REACHED

2.3 million

CHILDREN THROUGH IN-PERSON AND REMOTE PROGRAMMING

Our shared learning improves results in the communities benefiting from our work and contributes to the wider agenda to inform policy and plans internationally, particularly in education.

We have continued to strengthen our work in this area and to employ deeper, more rigorous measurement techniques. These will demonstrate the impact of our play-based methodology to enhance the quality of education, improve health and well-being, ensure child protection, combat violence against women, encourage peaceful communities and contribute to positive development of children and young people overall. Continual improvements to our MEL systems ensure that we deliver our grant commitments, plan and monitor activities and impact, and communicate to the highest standards with our donors about our programmes.

The impact of our work

PUTTING CHILDREN FIRST DURING COVID-19

The pandemic and resulting lockdowns were hard on the children we work with.

Being out of school put their health and safety at risk, isolated them from their peers and support networks, and interrupted their educations.

Girls faced especially great challenges: female genital mutilation, early marriage and pregnancy, and the chance that they might never be able to go back to school at all.

We worked tirelessly to ensure children had the knowledge and supplies they needed to protect themselves and their families from disease, to provide access to remote education, to maintain their support networks, and to empower them to take care of their own psychosocial wellbeing.

- In **Tanzania**, girls who lost access to education are at higher risk of early marriage and pregnancy. School shutdowns also lead to a spike in cases of female genital mutilation. We responded by creating a radio drama series broadcast by Radio Free America and voiced by girls. *The drama has reached 2.2 million children with information about the dangers of early marriage and pregnancy, and the importance of girls' access to education.*
- In **Ghana** and **Mozambique**, we've installed tippy-taps, a low-cost, contamination-free hand-washing system, in schools and communities, reaching close to 150,000 people. *We're also engaging children in being the leaders in teaching their peers and communities about safe hygiene and how to use the system.*
- In **Jordan** we developed physical activity videos using our unique play-based approach and partnered with the Ministry of Education to broadcast them through their national distance -learning channels. *More than 1.4 million children between grades 1 and 12 have been able to stay healthy and active because of the lessons.*
- In **Mali** children who are out of school are at greater risk of being put to work in mines and other dangerous situations. *We've reached close to 1.7 million children and adults with community-based radio programmes focused on child protection and the importance of education.*
- In **Mozambique** we partnered with the Ministry of Education *to reach 1.2 million children in grades 1 to 3 right in their homes with daily televised school lessons.*

> “2020 WAS A YEAR LIKE NO OTHER, SO I'M PARTICULARLY PROUD THAT WE WERE ABLE TO CONTINUE OUR SUPPORT DURING THE PANDEMIC. THROUGH ALL OF THIS, WE NEVER LOSE SIGHT OF WHY WE ARE DOING IT - TO HELP SOME OF THE WORLD'S MOST VULNERABLE CHILDREN TRANSFORM THEIR LIVES.”
>
> Sue Hammett | Group Head of CSR, Flutter Entertainment PLC

The Right To Play Timeline

AS WE MARK 20 YEARS OF RIGHT TO PLAY, WE ARE REFLECTING ON THE ACHIEVEMENTS OF THE PAST TWO DECADES, AND BUILDING A VISION FOR HOW WE WILL EMPOWER THE NEXT GENERATION OF CHILDREN TO RISE ABOVE ADVERSITY USING THE POWER OF PLAY.

2001-2004

Our early years are focused on humanitarian needs in Africa, Asia and the Middle East.

Programmes launch in Uganda, Tanzania, Mozambique, Mali, Thailand, Rwanda and the Palestinian Territories, helping 500,000 children to rise above adversity each week.

2005-2009

Extending our reach to meet a growing global need for children to be protected, educated and empowered, Right To Play expands to Ethiopia, Lebanon, Jordan, Ghana, China, Pakistan and Burundi, transforming the lives of 700,000 children weekly.

2010-2012

Right To Play begins programmes in Canada to address the needs of Indigenous children and those in low-income families.

Over the course of the next two years, Right To Play reaches 1 million children globally per week, of which almost half are girls.

Child participation in creative play activ[illegible]

20 YEARS OF IMPACT

In 2020, Right To Play celebrated two decades of empowering a generation of children. Over the last 20 years, we have become a global leader in igniting the potential of every child using a unique active and experiential approach to learning. As we look ahead, we see a future where children are free from abuse and exploitation, heard and respected, resilient and filled with hope. To reach this future, we will build on the lessons of decades of success and seek new and bold approaches to empower them. We will help them shape a better future, for themselves, their families and their communities.

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ANNIVERSARY

Spotlight on our programmes

In 2020, Right To Play supported the well-being and protection of over 9,000 children by improving the safety of schools in northern Uganda.

> "I TRULY BELIEVE IN THE POWER AND IMPORTANCE OF PLAY TO MAKE A DIFFERENCE IN CHILDREN'S LIVES AND THE WORK RIGHT TO PLAY HAVE MANAGED TO CARRY OUT, PARTICULARLY IN A YEAR CHALLENGED BY THE COVID-19 PANDEMIC, TO BOTH PROTECT AND UNLOCK CHILDREN'S POTENTIAL IS BOTH INSPIRING AND INVALUABLE."
>
> Fiona Cloke | Right To Play Supporter

Right To Play UK gratefully acknowledges financial support provided for this project by the Fund to End Violence Against Children. Whilst the project is still underway, strong progress has been made in empowering children, teachers and parents to support, uphold and advocate for children's safety and protection.

Violence against and among children is a public health problem and human rights violation that affects huge numbers in Uganda. Through the project, we are empowering children to better understand, and advocate for their rights and protection both at school, and within their communities. Over 105,000 children and 74,000 parents, caregivers and community members have been sensitised through COVID-responsive radio drama broadcasts, sharing information on violence reduction, child protection and rights, and positive parenting techniques. These broadcasts are helping to influence positive behaviour change, by empowering communities with the knowledge and skills to enhance child safety. This has been particularly important in 2020 since schools in Uganda closed in March due to the pandemic, increasing children's risk of gender-based and domestic violence, neglect and abuse whilst at home.

277 teachers have been trained in positive discipline techniques and gender-sensitive play-based learning approaches, which are being integrated into daily teaching to create inclusive and safe learning environments for girls and boys.

Over 700 Head Teachers, School Committee members and Ministry of Education staff have also received training in child safeguarding, building their capacity to strengthen school practices to promote children's well-being and safety. This is helping to identify cases of abuse and ensure the correct referrals and support are provided to children at risk from different forms of violence.

A number of Trusts and Foundations have supported our child protection programmes in Mali, which are working to improve the welfare of 85,000 children, including 41,000 girls. This work has trained over 1,400 teachers and coaches in child-friendly, inclusive play-based learning approaches. These teachers are now regularly supporting in school and out-of-school children, including those working in artisanal mines, orphans and street-affected children. This is helping children to better understand their rights and develop vital life skills for learning, and for life. Community events and sensitisation activities on the topics of child protection and the value of education are also increasing levels of parental and community engagement, which is necessary to strengthen the child protection systems within Mali, and create safe environments for children. The project has made significant progress in enhancing the protection of some of the most disadvantaged children in Mali. This includes helping 1,767 children to leave the worst forms of child labour, and return to school or non-formal education settings.

2013-2014

As the Syrian refugee crisis escalates, we respond with programmes in Lebanon and Jordan to provide social and emotional support for refugee children.

2015

As part of a new strategic direction to provide a sustainable, cost-effective, scalable approach to child empowerment, business leader Kevin Frey becomes Right To Play's new CEO, and Johann Koss assumes the official global role as Founder.

2016

Working with the Rwanda Education Board, our programmes enter the country's primary school curriculum, with teachers' colleges training teachers to replace rote memorisation drills with the power of play.

With thanks to key funding partners:

Laureus SPORT FOR GOOD gov.im End Violence Against Children

IN GHANA AND MOZAMBIQUE WE'VE INSTALLED TIPPY TAPS, A LOW COST, CONTAMINATION-FREE HAND WASHING SYSTEM REACHING

150,000

PEOPLE IN SCHOOLS & COMMUNITIES

Our work in Thailand, in partnership with the Laureus Sport for Good Foundation has continued in 2020. This has included the delivery training and sports sessions for children and young people living with disabilities, empowering them to become active participants in their communities. Teachers and parents have also received training on how to support the holistic development of children with special needs, understanding the importance of community structures in influencing children's access to and experience of education.

Right To Play UK also continues to improve the quality of education for girls in rural Tanzania, with the ongoing support of the Isle of Man Government and various Trusts and Foundations. With play-based teaching practices, we are continuing to improve learning outcomes and life skills for girls, increasing their ability to make informed decisions and exercise agency in their daily lives. Play-based sessions have reached over 13,000 children (including 700 out-of-school children) increasing their knowledge on gender equality and the value of education. More girls are claiming their right to education, remaining in school, and demonstrating improved life skills and academic achievements because of participation in project activities. This has resulted in 142 students at risk of dropping out of school remaining in education, several resisting female genital mutilation (FGM) and 32 out-of-school children re-enrolling in education.

2020 has been a successful year for Right To Play UK in delivering impactful projects and helping to reach vulnerable children around the globe, within the context of the on-going COVID-19 pandemic, which has adversely impacted millions of children worldwide. Looking ahead to 2021, we will be seeking to build on this work to tackle the fallout of the pandemic on children's education, expand our partnerships, and develop approaches to help more children benefit from the power of play.

PHOTOS:

Left: Children prepare to take part in Liverpool FC Foundation's Side-by-Side activities in Thailand

Right: Child participating in a 'Ending Violence Against Women and Girls' activity in Pakistan

“THE PAST YEAR HAS BEEN TOUGH FOR ALL OF US. I WASN'T ABLE TO PLAY AND THAT HAD A REAL IMPACT ON ME. I CAN'T IMAGINE WHAT IT MUST BE LIKE FOR CHILDREN TO NOT BE ABLE TO PLAY, ESPECIALLY WHEN PLAY MEANS SO MUCH MORE IN TERMS OF THEIR LEARNING AND GROWTH. I AM SO GLAD TO KNOW THAT RIGHT TO PLAY WAS ABLE TO ADAPT AND REACH OUT TO CHILDREN IN THEIR PROGRAMMES DESPITE THE CHALLENGES POSED BY THE PANDEMIC AND I AM SO HONOURED TO BE A PART OF THIS IMPACT IN SOME WAY.”

Nathan Redmond | Right To Play Ambassador

2017

Right To Play creates lasting, collaborative change in Tanzania as we partner with the nation's Education Ministry to train over 16,000 teachers, engaging 800,000 Tanzanian students through our programmes.

2018

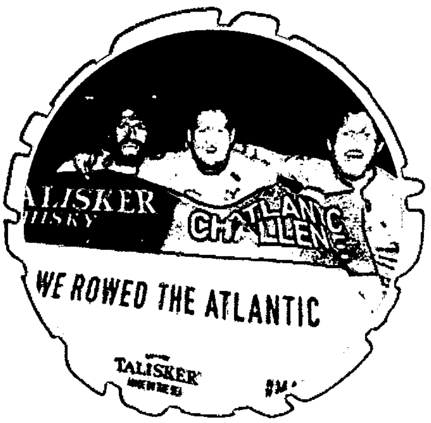
Right To Play, as part of a global NGO coalition, successfully advocates at the G7 Summit for a global pledge of $2.9 Billion towards girls' education.

This huge win for gender equality is punctuated by the fact that of the 1.9 million children we now reach weekly, 50 percent are girls.

2019

Right To Play and Liverpool FC Foundation begins a multi-year partnership to transform the lives of vulnerable children and young people in Anfield and around the world.

Highlights and activities from 2020



2020 began with the incredible **All Oar Nothing** team completing their 38 day row across the Atlantic Ocean as part of the Talisker Whiskey Atlantic Challenge.

Chris, Charlie and Lewis fundraised for Right To Play and three other incredible charities by taking on the world's toughest row which pushed their physical and mental limits racing 3,000 nautical miles across the Atlantic Ocean.

In April, brothers Archie and Monty Brown took on **The 2.6 Challenge**, a nationwide challenge that was launched in place of the London Marathon. They ran 130 laps of their garden to complete the 2.6 mile target and raised an amazing £240 for Right To Play.

In May, due to having to postpone our annual Sports Quiz, we held our first **Virtual Sports Quiz**. Hosted by four-time Winter Olympian and Right To Play Ambassador, Chemmy Alcott, 30 teams put their sports knowledge to the test competing in a fun virtual night of quizzing. As longstanding sponsors of our Sports Quiz, PokerStars agreed to match donations made by participants and together everyone raised an incredible £25,000 for Right To Play programmes.

In the midst of the pandemic, we adapted our games for children to play at home with their families to cope with this crisis. Our **Play At Home** series included games that helped children understand why handwashing and social distancing was important and fun activities to support learning and alleviate psychological stress. Right To Play Ambassador Chemmy Alcott personally showcased the game Stop-Slow-Go, which focusses on control of your body and listening, with her two children and promoted our selection of games to the public.

Over the summer PokerStars hosted an **online charity poker tournament**, featuring Hollywood stars Hank Azaria and Bryan Cranston, and our very own ambassador Mike Tindall, to raise money for Right To Play and other charities affected by the impacts of COVID.

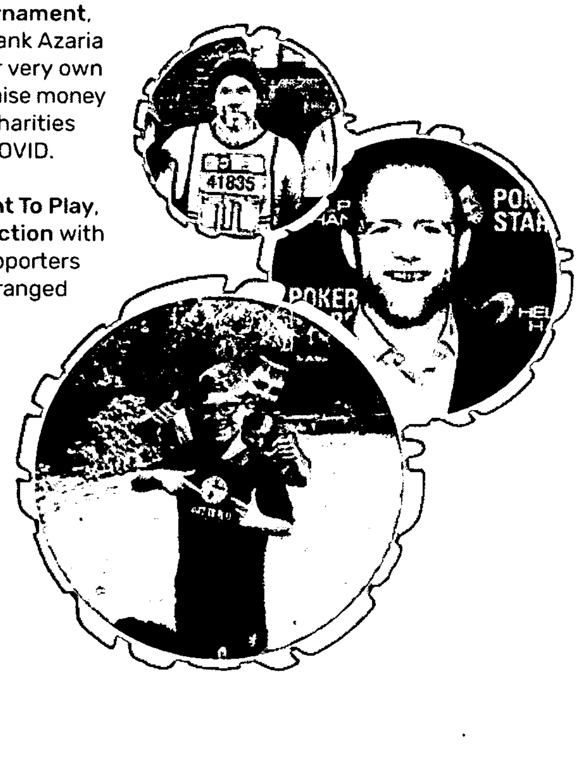
To celebrate **20 years of Right To Play**, we hosted our first **online auction** with 20 amazing prizes for our supporters to place their bids on. Prizes ranged from UK getaways to sports

ABOVE LEFT:
Chris, Charlie and Lewis rowed the Atlantic for Right To Play

> "I AM EXTREMELY PROUD TO CHAMPION RIGHT TO PLAY'S GLOBAL MISSION TO PROTECT, EDUCATE AND EMPOWER CHILDREN AROUND THE WORLD. SECURING IMPORTANT PARTNERSHIPS GIVES THEM GREATER ABILITY TO DELIVER THEIR INCREDIBLE PROGRAMMES TO THOUSANDS OF CHILDREN."

Mohit Pasricha | Chair of Right To Play Partnership Committee

BELOW:
Top: Dale Farquhar took on a virtual marathon
Middle: Mike Tindell raising funds at the PokerStars poker tournament
Bottom: Archie and Monty Brown ran 130 laps of their garden for Right To Play



2020

As part of our emergency response to COVID-19 we adapt the collection of life skill games, materials and resources as well as the delivery method while children are out of school.

memorabilia and raised a significant amount of funding for our programmes that support vulnerable children across Africa, Asia and the Middle East, to take part in our play-based activities. We also received continued support from our corporate partners International Franchise Partners (LLP).

October was a busy fundraising month as the **London Marathon** went virtual with thousands of runners taking part worldwide. Dale Farquhar took on the challenge in aid of Right To Play and completed the 26.2 mile race in the Isle of Man. Dale has started his training for the London Marathon 2021, where he hopes to take part in the in-person event and raise more money to ensure more children stay in education, protect themselves from disease and develop the key life skills.

Also in **October** Right To Play and the LFC Foundation launched the **Side By Side** campaign, featuring LFC Foundation Ambassador Jürgen Klopp, and promoted across LFC channels. As well as driving awareness for our game-changing partnership, the campaign asked the LFC family to join the Side by Side movement and help raise funds to ensure to provide vulnerable children around the world with the tools and skills they need to overcome the impacts of poverty, conflict, and disease, and become empowered to learn, lead, and succeed.

At the same time we launched our first Side by Side programme in Thailand, supported by DKSH, a leading market expansion services provider.

The programme is focused on helping young people in parts of Bangkok, where crime and anti-social behaviour is on the rise and where there are few safe places for children and young people to gather and play. Through the programme, coaches will support young people to develop self-confidence, communication and resilience, so they can make more informed life choices that will keep them away from crime and gangs and help them engage more meaningfully with their communities.

In **November** PokerStars employees around the world came together virtually to take part in a digital '**Global Play Day**', where they took on various skills challenges from the safety of their homes to raise awareness and funds for some of the most vulnerable children in the world.

2020 was a challenging year for our fundraising programmes and we are so grateful to all of our supporters, corporate partners, Trusts and Foundations and ambassadors for their dedication and commitment to supporting children all around the world.

LOOKING AHEAD 2020-2025

Right To Play International welcomed Susan McIsaac as its new CEO in January 2021.

During the next five years, we aim to reach more of the world's most vulnerable children and help them rise above adversity by expanding and increasing the scale of our programming.

We will launch the world's first global e-certification program in play-based learning to ensure more teachers and schools can use play to improve learning outcomes and empower youth to achieve their full potential.

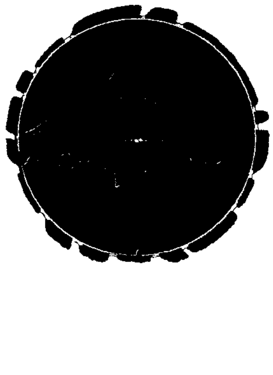
We will increase our focus on using play-based activities to provide psychosocial support for children and youth in crisis.

By leveraging the power of educational technology, we will provide the best on-demand virtual training to teachers and coaches so they can access the knowledge and expertise they need anytime, anywhere. We will connect them to a worldwide learning community focused on improving outcomes for vulnerable children.

LEFT:
Children taking part in a Play Day in Thailand

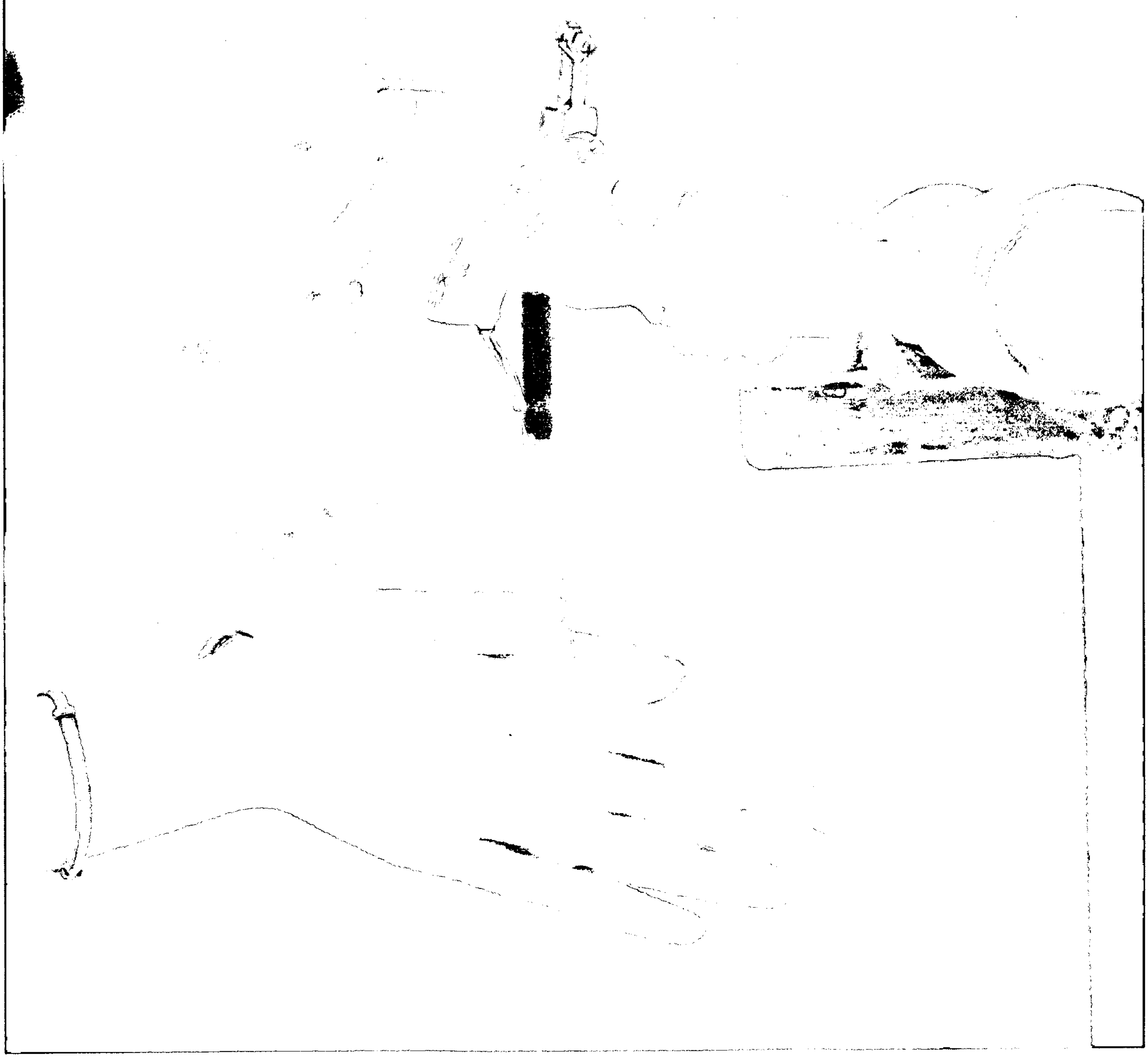
“ RIGHT TO PLAY WAS OUR STANDOUT CHARITY OF CHOICE BECAUSE OF THEIR EXPERTISE AND IMPACT ON CHILDREN AND YOUTH EDUCATION AND EMPOWERMENT. IT IS A CHARITY THAT SHARES OUR VALUES AND PASSION FOR CREATING LIFE CHANGING OPPORTUNITIES FOR YOUNG PEOPLE AROUND THE WORLD. ”

Billy Hogan | Liverpool FC CEO & LFC Foundation Vice Chair



Children in China practice hand washing

Report of the Trustees: Legal structure and governance



Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met five times in 2020 and delegated the day-to-day operations of the UK organisation to the National Director. The Trustees are shown on page 1. New Trustees are chosen in consultation with the full UK Board.

The Trustees present their annual report for the year ended 31 December 2020 under the Charities Act 2011, together with the audited accounts for the year and confirm that the latter comply with the requirements of the Act, Companies Act 2006 and the Charities SORP (FRS 102). All members of the Trustee Board are directors of the Charitable Company and this report represents a directors' report as required by s417 of the Companies Act 2006.

The Right To Play UK Finance and Audit Committee comprises three members of the Board and is appointed by the UK Board to assist the Board in fulfilling its oversight responsibilities. The Finance and Audit Committee is responsible for reviewing:

- The process for the management of risk.
- The financial reporting process.
- The system of internal control.
- The audit process.
- The process for monitoring compliance with laws and regulations.
- Any other oversight functions as approved by the Board.

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board, the Senior Leadership Team and the external auditors.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. We take pride in all of our fundraising programmes and our activities are created by, and delivered through, our team of talented and professional fundraisers based in our London office.

These activities are supervised by the Senior Management Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2020.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The Finance and Audit Committee has put together a risk register identifying all current major risks. Each item has been scored according to its perceived potential impact together with actions that either have or will be taken in mitigation. The risk register is reviewed annually by management and by Trustees. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees consider the principal risks to be:

- Dependence on a small pool of funders and a risk of donor fatigue.
- Dependence on event related income.
- A low level of multi-year gifts from a small portfolio of supporters.
- Inability to deliver overseas programmes due to unforeseen circumstances.

The first three risks are currently being managed by reviewing and diversifying our fundraising campaigns and activities, to include more engagement opportunities for new supporters to understand our work and build relationships with potential donors. We work very closely with our Development Committee to scope, plan and deliver new fundraising innovations and we are also creating more ways to bring our work to life and bring our supporters closer to the impact they are having on children's lives. We continue to prioritise unrestricted funding and multi-year gifts. Risks regarding delivery of our programmes are managed and mitigated at all levels within the organisation, namely through the Programs Unit, the Executive Team at Right To Play International and the National Offices. This is particularly true when delivering programmes during global crisis such as COVID-19, during which our delivery model has adapted to adhere to global health restrictions and policies.

Right To Play UK views the management of risk as a key element of its decision-making processes. Identified risks are built into our strategic and operational management processes. The National Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee and the Board on risk issues.

RIGHT TO PLAY UK COVID-19 STATEMENT

Right To Play UK Limited along with its parent company, Right To Play International, implemented a comprehensive global strategy in 2020 to mitigate the effect that the pandemic could have on our finances and on our worldwide programmes in the future. We are confident that the rollout of mass testing and vaccines will enable us to look at 2021 as our COVID-19 year of recovery; and that it will bring us closer to normality.

Our 2021 strategy will consist of a strong initiative around increasing mass market online giving, maximising our major giving, and retaining our talent. This strategy will continue to help us to encourage confidence in giving, create stability as it relates to talent and regular giving, and normality as it relates to fundraising events. We hope that as vaccines are made more available, this will encourage the return to in person events. Senior management has considered all the possible risks associated with staff, staff retention, loss of income and the risks surrounding not reducing our overhead costs. Overall we expect most of the first half of 2021 to be much the same as 2020, with a modest increase in income as society opens up and begins to return to normal.

- **Income:** We predict that our income will continue to be below average due to continued government restrictions on mass gatherings for the first half of 2021. We continue to be optimistic that the second half of 2021 will see a return to normality in fundraising; and a return to charity events and galas. To mitigate any risk of income loss in the current financial year we have scheduled all in-person events for later in 2021 and more virtual online events in the first half of the year. We continue to communicate and engage our supporters, partners and stakeholders in efforts to encourage and inform as we return to normality. We have implemented new fundraising initiatives aimed at digital engagement of warm and new audiences and continue to test and learn from these activities. We will continue to nurture those online giving opportunities which were presented as a result of COVID-19 and using this new support stewardship to increase the recognition of Right To Play in the UK and globally.
- **Expenditure:** We were successful in utilising the UK Government Job Retention Scheme to help us retain staff during this most critical period and by achieving reductions on fixed costs such as office space, we can continue to engage our supporters in the most effective and efficient manner. We have expanded our flexible working policy to allow us to continue to be productive while staying at home and staying safe. We continue to significantly reduce our overhead costs such as travel and promotions. We will continue to identify ways of reducing our overhead and fundraising costs and improving our efficiency in everything that we do for the charity.

The organisation will continue to examine and identify all the risks and impact of COVID-19 on operations, governance and finances. The Senior Management team will continue to analyse and identify the best, medium and worst case scenario outcomes of COVID-19. The organisation has put in place a robust plan to mitigate all the identified risks.

RELATED PARTIES

Right To Play UK acts as an independent funding partner within Right To Play International. The charity's current members are the subscribers to its Memorandum, Right To Play International (a corporation incorporated under the Canada Corporations Act) and Sports Humanitarian Group, Inc. (also known as Right to Play USA). In anticipation of trading activity in the UK, Right To Play UK has a wholly-owned trading subsidiary called Right To Play UK Trading Limited, which is a private company limited by shares. The purpose of the trading subsidiary is to enable Right To Play UK to operate in compliance with charity guidelines relating to activities that are best undertaken through a trading company. The trading company was incorporated on 5 October 2007 and began trading on 27 August 2008. The company did not trade in the year.

CHARITABLE OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PUBLIC BENEFIT

The Trustees confirm that they have complied with the duty in the Charities Act 2011, Section 17, to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit. Right To Play UK's objectives are to work for the education, health and well-being of children and to be part of a global movement for real change in the lives of vulnerable children and communities.

Our role in the UK is to raise the profile of the international work of Right To Play, in order to make a growing contribution to the work we do in developing programmes that can bring about real change.

Through Right To Play's unique sports and play methodology, and working together with our partners and the rest of the Right To Play organisation, we ensure that children are offered protection and access to a future full of opportunity by:

- Improving the quality of education for girls and boys.
- Teaching about best health and hygiene practices, to protect against diseases.
- Educating about the risks of HIV & AIDS, and how to stay safe.
- Inspiring confidence and leadership.
- Encouraging conflict resolution and peace building.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the Senior Management team, which at the beginning of 2020 consisted of the National Director, Director of Development, Head of Leadership Giving and Head of Special Events. Due to team changes and redefined roles, at the end of 2020 the Senior Management team consisted of the National Director, Head of Special Events and the Finance and Operations Manager.

FINANCIAL REVIEW

The charity continues to fund its activities through individual donations, corporate partnerships, trusts and foundations partnerships and a portfolio of special events. In 2020 Right To Play income was £1,245,167 (2019: £1,540,532).

The charity's restricted income in 2020 was £653,084 (2019: £525,949). The restricted funds balance will be spent in line with the donors wishes on planned programme activity in 2021. Running costs remain steady with achieved efficiencies.

RESERVES POLICY

The Board considers the cash position to provide a meaningful working capital relative to enable the smooth running of the charity and minimum level of unrestricted cash to be held on the balance sheet is considered necessary. The Board has determined that the appropriate minimum cash balance during the course of the year should be three months of estimated future operating expenses. In addition, at the end of the year, the Board also reviews likely funds to be received in the first quarter due to timing of donations following the year-end and, in addition to operating expense, review other receipts and future event cost to ensure that any cash flow deficit which could arise can also be covered.

At the year-end the Board identified that the target of three months of estimated future operation expenses was £119,314 compared to the actual unrestricted cash position of £173,947.

Under normal circumstances there would have been a transfer of the excess balance above our reserves requirement to Right To Play International in Q1 2021. However the global health pandemic meant the Board decided it would be prudent to ring-fence a slightly higher balance in order to enable Right To Play UK to cover any costs and expenses if there was an unforeseen loss of income.

PAY SETTING POLICY

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package is competitive with other equivalent organisations, through benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the charity, which is fundamental. The Board of Trustees is responsible for setting the pay of the National Director and other key management personnel.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and apply them consistently.
- Observe methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware: a) there is no relevant audit information of which the Charity's auditors are unaware; and b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

The Trustees' Report has been prepared in accordance with the small companies' regime and exemption has been taken from preparing a strategic report.

AUDITOR

The Auditor, Haysmacintyre LLP, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board

Simon Holden Chair/Trustee
9 June 2021

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF RIGHT TO PLAY UK LIMITED

Opinion

We have audited the financial statements of Right to Play UK Limited for the year ended 31 December 2020 which comprise the Statement of Financial Activities, the Balance Sheets, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (which includes the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report (which incorporates the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees for the financial statements

As explained more fully in the Trustees' responsibilities statement set out on page 17, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for GDPR, Charities Act 2011 and Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, income tax and payroll tax.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to revenue and management bias in accounting estimate and application of controls around authorisation of expenditure and payments. Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals, in particular journal entries posted with unusual account combinations, postings by unusual users or with unusual descriptions; and
- Challenging assumptions and judgements made by management in their critical accounting estimates.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: **www.frc.org.uk/auditorsresponsibilities**. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Murtaza Jessa
Senior Statutory Auditor

For and on behalf of
Haysmacintyre LLP,
Statutory Auditors

10 Queen Street Place
London EC4R 1AG

Date: 22 June 2021

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2020

				2020	2019
		Unrestricted funds	**Restricted funds**	**Total funds**	**Total funds**
	Notes	£	£	£	£
INCOME FROM:					
Donations	2	31,429	653,084	684,513	551,094
Raising funds	3	560,516	-	560,516	989,404
Investments	4	138	-	138	34
Total		**592,083**	**653,084**	**1,245,167**	**1,540,532**
EXPENDITURE ON:					
Raising funds	5	433,942	-	433,942	630,590
Charitable activities					
Projects	6	72,825	551,326	624,151	739,224
Grants for International operations		245,199	-	245,199	429,992
Total		**751,966**	**551,326**	**1,303,292**	**1,799,806**
NET MOVEMENT IN FUNDS		(159,883)	101,758	(58,125)	(259,274)
RECONCILIATION OF FUNDS					
Total funds brought forward		333,830	287,516	621,346	880,620
TOTAL FUNDS CARRIED FORWARD		**173,947**	**389,274**	**563,221**	**621,346**

All income and expenditure arise from continuing activities. The charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The accompanying notes form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2020

COMPANY NUMBER: 05441373

	Notes	2020 Total funds	2019 Total funds
		£	£
FIXED ASSETS			
Tangible Assets	12	-	9,472
Investments	13	1	1
		1	**9,473**
CURRENT ASSETS			
Debtors: amounts falling due within 1 year	14	487,840	423,172
Cash at bank and in hand		214,311	336,977
		702,151	**760,149**
CREDITORS			
Amounts falling due within 1 year	15	(138,931)	(148,276)
NET CURRENT ASSETS		**563,220**	**611,873**
TOTAL ASSETS LESS CURRENT LIABILITIES		**563,221**	**621,346**
NET ASSETS		**563,221**	**621,346**

FUNDS	Notes	2020	2019
		£	£
	19		
Unrestricted funds		173,947	333,830
Restricted funds		389,274	287,516
TOTAL FUNDS		**563,221**	**621,346**

The financial statements were approved and authorised for issue by the Board of Trustees on 9 June 2021 and were signed on its behalf by:

Simon Holden Chair/Trustee

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

	2020	2019
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES	(132,000)	256,929
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends and interest	(138)	(34)
Disposal of property, plant and equipment	9,472	(4,100)
Net cash provided by / (used in) investing activities	**(122,666)**	**252,795**
CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD		
Cash and cash equivalents at the beginning of the reporting period	**336,977**	**84,182**
Cash and cash equivalents at the end of the reporting period	**214,311**	**336,977**

NOTES TO THE CASH FLOW STATEMENT

	2020	2019
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net (expenditure) / income for the reporting period	(58,125)	(259,274)
Depreciation charges	-	3,057
(Increase) / decrease in debtors	(64,668)	516,078
(Decrease) in creditors	(9,345)	(2,966)
Interest and Dividends	138	34
Net cash (used in) / provided by operating activities	**(132,000)**	**256,929**

ANALYSIS OF CASH AND CASH EQUIVALENTS

	2020	2019
	£	£
Total Cash at bank and in hand	**214,311**	**336,977**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. ACCOUNTING POLICIES

Basis of Preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (Charities SORP 2019 (Second Edition, effective 1 January 2019)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Right To Play UK meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

Right To Play UK Limited's activities, together with the factors likely to affect its future development, performance and position are set out in the Trustee's report. Right To Play UK Limited's forecasts and projections show that the charity should be able to continue to operate at the current level. The Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence and meet any obligations or debts for the next twelve months, from the date of signing these accounts. Accordingly, they continue to adopt a going concern basis in preparing the annual report and accounts.

At the time of this report, the COVID-19 crisis continues in the United Kingdom and around the world. As a result, Right To Play UK Limited continues to monitor its budget projections for 2021 to identify cost reductions and ways of increasing fundraising income. The Senior Management team and the Board of Directors is confident that Right To Play UK Limited continues to demonstrate that it is a going concern through the COVID-19 pandemic and beyond.

Statement of cash flows

The charitable company's cash flow statement reflects the presentation requirements of FRS 102.

Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably.

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available, appropriate estimates are made. In the current and prior year the value of donated services and facilities was ascertained from the entities that made the donations.

Where the charity would not have ordinarily sought to obtain and pay for a service, no value is recognised in the financial statements. Fundraising income related to the income generated from special organised events and is also recognised where there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Investment income is recognised on a receivable basis.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the time spent on projects.

Raising funds

Costs of generating funds include the costs of the National Director and other costs relating to special events organised by the charity to raise awareness of the charity and its objects. These and other fundraising costs are regarded as necessary to generate funds that are needed to finance charitable activities.

Charitable activities

These costs relate to projects undertaken by the international group and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right To Play International (head office).

Governance costs

This comprises the costs of compliance with constitutional and statutory requirements and is now allocated in line with support costs.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Exhibition equipment	-10% on cost
Computer equipment	-33% on cost

Investments

Investments in subsidiary undertakings are included in the accounts at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Leased assets and obligations

Rental costs under operating leases are written off in equal amounts over the period of the leases.

Employee benefits

- Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.
- Termination benefits are accounted for on an accrual basis and in line with FRS 102.

Estimates and judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.

Financial instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. DONATIONS

	2020	2019
	£	£
Donations	26,929	11,321
Corporate Sponsors	-	-
Grants	653,084	525,949
Donated services and facilities	4,500	13,824
	684,513	**551,094**

Included above is £653,084 for restricted purposes which is presented as grants in above note (2019: £525,949)
The donation services and facilities relate to legal services, meetings and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS) - UNRESTRICTED FUNDS

	2020	2019
	£	£
Fundraising events and campaigns	560,516	989,404

4. INVESTMENTS - UNRESTRICTED FUNDS

	2020	2019
	£	£
Interest Income	138	34

5. COSTS OF RAISING FUNDS

All costs incurred were unrestricted

	Notes	2020	2019
		£	£
Promotional materials		13,246	55,086
Special event costs		14,965	77,234
Support costs	7	405,731	498,270
		433,942	**630,590**

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

6. CHARITABLE ACTIVITIES COSTS

	Notes	Projects £	Grants for int'l operations £	Total 2020 £
International programme costs		551,326	-	551,326
Grants for international operations		-	238,000	238,000
Donated services and facilities		4,500	-	4,500
Support costs	7	68,325	7,199	75,524
TOTAL FUNDS		**624,151**	**245,199**	**869,350**
Analysed as:				
Unrestricted		72,825	245,199	318,024
Restricted	18	551,326	-	551,326

CHARITABLE ACTIVITIES COSTS

	Notes	*Projects £*	*Grants for int'l operations £*	*Total 2019 £*
International programme costs		*642,970*	*-*	*642,970*
Grants for international operations		*-*	*423,159*	*423,159*
Donated services and facilities		*13,824*	*-*	*13,824*
Support costs	*7*	*82,430*	*6,833*	*89,263*
TOTAL FUNDS		***739,224***	***429,992***	***1,169,216***
Analysed as:				
Unrestricted		*96,254*	*429,992*	*526,246*
Restricted	*18*	*642,970*	*-*	*642,970*

7. SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2020 £
Office running costs	54,005	11,866	-	65,871
Travel costs	1,389	12	-	1,401
Rent	44,625	4,697	-	49,322
Salaries, social security and pension costs	298,513	44,551	-	343,064
Governance costs	7,199	7,199	7,199	21,597
	405,731	**68,325**	**7,199**	**481,255**

Support costs have been allocated on the basis of estimated time spent on projects.

SUPPORT COSTS

	Cost of raising funds £	*Project costs £*	*Grants for int'l projects £*	*Total 2019 £*
Office running costs	*55,577*	*17,681*	*-*	*73,258*
Travel costs	*8,100*	*14*	*-*	*8,114*
Rent	*53,147*	*8,229*	*-*	*61,376*
Salaries, social security and pension costs	*374,613*	*49,673*	*-*	*424,286*
Governance costs	*6,833*	*6,833*	*6,833*	*20,499*
	453,370	***63,958***	***5,179***	***522,507***

Support costs have been allocated on the basis of estimated time spent on projects.

8. GOVERNANCE COSTS

	Notes	2020 £	2019 £
Legal fees		3,535	4,209
Auditor's remuneration	9	16,520	13,800
Non audit remuneration paid to Auditors		1,542	2,490
		21,597	**20,499**

9. NET (EXPENDITURE) / INCOME

Net resources are stated after charging/(Crediting) of:

	2020 £	2019 £
Fees payable to the company's auditor for the audit of the annual accounts (including VAT)	16,520	13,800
Other fees payable to auditors – non audit services (including VAT)	1,542	2,490
Operating lease rentals - other	49,321	61,375

10. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses or remunerated for their services for the charity in 2020 (2019: £Nil).

11. STAFF COSTS

	2020 £	2019 £
Wages and salaries	296,215	365,106
Social security costs	32,545	40,781
Other pension costs	14,304	18,399
	343,064	**424,286**

The average monthly number of employees during the year was as follows:

	2020	2019
National Director	1	1
Fundraising/Project	6	10
Marketing/Communications	1	1
	8	**12**

During the year, one employee received annual salary between £80,001 - £90,000
(2019: 1 employee received between £80,001 - £90,000).

Total redundancies paid in 2020 were £13,032. There were no outstanding redundancy payments at the end of 2020.

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £186,172 (2019: £239,908).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

12. TANGIBLE FIXED ASSETS

	Exhibition equipment £	Computer equipment £	Totals £
COST			
At 1st January 2020	13,740	7,691	21,431
Disposals	(6,649)	(2,823)	(9,472)
At 31st December 2020	**7,091**	**4,868**	**11,959**
DEPRECIATION			
At 1st January 2020	7,091	4,868	11,959
Charge for the year	-	-	-
At 31st December 2020	**7,091**	**4,868**	**11,959**
NET BOOK VALUE			
At 31st December 2020	-	-	-
At 31st December 2019	6,649	2,823	9,472

13. FIXED ASSET INVESTMENTS

Shares in group undertakings

	£
COST	
At 1st January 2020 and 31st December 2020	1

There were no investment assets outside the UK.
The company's investments at the balance sheet date in the share capital of companies include the following:

Right To Play UK Trading Limited (Company registration no: 06391601)	**2020**	**2019**
Aggregate capital and reserves (£)	1	1
Holding %	100	100

The registered office address of Right To Play UK Trading Limited is the same as that of the Charity.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	**2019**
	£	£
Amounts owed by associated undertakings	389,891	234,812
Other Debtors	84,302	171,632
Pre-payments	13,647	16,728
	487,840	**423,172**

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	**2019**
	£	£
Trade Creditors	1,886	9,157
Accruals	18,515	21,619
Deferred Income	118,530	117,500
	138,931	**148,276**

	2020	**2019**
	£	£
DEFERRED INCOME		
Deferred income brought forward	117,500	66,400
Income released during the year	(117,500)	(66,400)
Income deferred during the year	118,530	117,500
Deferred Income carried forward	**118,530**	**117,500**

16. OPERATING LEASE COMMITMENTS

	Land and buildings	
	2020	**2019**
	£	£
Expiring within one year	81,917	118,973
Expiring within one to five years	-	81,917

17. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £14,304 (2019: £18,399).

18. MOVEMENT IN FUNDS

	At 01-Jan-20	Income	Expenditure	At 31-Dec-20
	£	£	£	£
UNRESTRICTED FUNDS				
General fund	333,830	592,083	(751,966)	173,947
RESTRICTED FUNDS				
Lebanon Country Office - Helping Children Cope	-	800	(111)	689
Bliss Family Charity - Mali, Jam Suka	-	10,000	-	10,000
Anonymous - Tanzania, Girls Education	-	1,595	(595)	1,000
UNICEF - Safe To Play	-	519,439	(263,543)	255,896
Porticus - Music for Development	63,615	6,251	(28,495)	41,371
Lebanon / Jordan Country Office- Helping Children Cope	-	36,997	(19,158)	17,839
Laureus Sport For Good Foundation - Thailand, Life Skills Project	3,608	10,529	(14,137)	-
Eleanor Rathbone Charitable Trust - Burundi, My Education My Future	-	1,000	-	1,000
Isle of Man Government - Ghana/Tanzania, Inclusive Education Projects	220,293	66,473	(225,287)	61,479
	287,516	653,084	(551,326)	389,274
TOTAL FUNDS	**621,346**	**1,245,167**	**(1,303,292)**	**563,221**

MOVEMENT IN FUNDS	*At 01-Jan-19*	*Income*	*Expenditure*	*At 31-Dec-19*
	£	*£*	*£*	*£*
UNRESTRICTED FUNDS				
General fund	*476,083*	*1,014,583*	*(1,156,836)*	*333,830*
RESTRICTED FUNDS				
A Marsolis - Uganda, Quality Education Project	-	*5,000*	*(5,000)*	-
Mali PAQE Project	-	*2,000*	*(2,000)*	-
D Bliss, W Morgan & Souter CT - Uganda, Refugee Project	-	*30,000*	*(30,000)*	-
Standard Chartered - Jordan, GOAL Project	-	*15,000*	*(15,000)*	-
Mali Great Project	-	*3,000*	*(3,000)*	-
Anonymous - Tanzania, Girls Education	*48,409*	*69,226*	*(103,417)*	*14,218*
Comic Relief - Mozambique, Inclusive Education	-	-	-	-
Lebanon, Refugee Education & Support Projects	*39,491*	*73,374*	*(49,250)*	*63,615*
Laureus Sport For Good Foundation - Thailand, Life Skills Project	*4,116*	*23,259*	*(23,767)*	*3,608*
Isle of Man Government - Ghana/Tanzania, Inclusive Education Projects	*290,604*	*258,672*	*(343,201)*	*206,075*
City Football Foundation - Thailand, Life Skills Project	*2,325*	*46,418*	*(48,743)*	-
Think Beyond - China, Extra Mile Project	*19,592*	-	*(19,592)*	-
	404,537	*525,949*	*(642,970)*	*287,516*
TOTAL FUNDS	***880,620***	***1,540,532***	***(1,799,806)***	***621,346***

18. (CONTD.) MOVEMENT IN FUNDS

DESCRIPTION OF FUNDS AND THEIR PURPOSE

Bliss Family Charity: Jam Suka

The Bliss Family Charity has supported the strengthening of child protection systems in the regions of Kayes, Mopti and Sikasso, Mali. Play activities are being used to increase children's access to social services, increase the capacity of communities to ensure better protection of children, and helping children exposed to the worst forms of labour to (re)enrol in education.

Eleanor Rathbone Charitable Trust: My Education My Future

The Eleanor Rathbone Charitable Trust has supported the regular delivery of play-based activities for girls affected by the Burundian refugee crisis. The project is supporting improved learning outcomes for girls, reducing barriers to education, and building life skills and resilience amongst refugee and host community children.

Multi-crisis appeal: Lebanon: Helping Children Cope

Funds from a collective of individuals have helped to provide support to Syrian Refugees living in camps and host communities within Lebanon.

Specifically, funding has strengthened Right To Play's emergency response in using play to support the psychosocial well-being of children affected by the Beirut explosion and Covid-19 crisis, and helping children to return to education.

Global Partnership to End Violence against Children (UNICEF): Safe To Play

A grant from the Global Partnership to End Violence Against Children aimed to strengthened school-based child protection mechanisms and structures in 33 schools in northern Uganda, creating safer learning environments for children. Play-based activities are increasing the agency of children to identify and report cases of abuse, and supporting positive behaviour change in parents, teachers and community members in support of non-violence and child protection.

Porticus: Music for Development

Porticus has enabled Right To Play to deliver regular music sessions to children in the aftermath of the Beirut blast in Lebanon, which will help to support their life skills development. These funds are also helping to establish a safe and supportive community space for children to play, and providing psychosocial support to over 500 children, helping them to recover from trauma.

Laureus Sport for Good Foundation: Thailand Life Skills

Support from Laureus has enabled Right To Play to deliver regular inclusive activities, training and sport sessions for children and youth living with disabilities in rural Thailand. This includes life skills development to enable children and young people to become active participants in the community that they live.

Anonymous: Tanzania, Girls Education

An anonymous trust has been supporting work in rural Tanzania since 2018, which aims to build life skills amongst girls, provide gender-sensitive learning environments in schools, and improve community support for girl's education. Due to end in late 2021, the project has made great progress in empowering children to exercise agency in their daily lives, increasing future opportunities, especially for girls.

Isle of Man Government: Girls on Track

Support from the Isle of Man Government funded work in the Mara and Morogoro regions of northern Tanzania, aimed at boosting the quality of education for girls. Over three years, the project has engaged over 32,000 children in regular play-based activities that promote life skills development. This has empowered girls to improve their educational outcomes and has helped over 300 vulnerable girls to remain in school, or re-enrol in education.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

19. NET ASSETS BY FUND

	Unrestricted funds £	Restricted funds £	2020 Total funds £
Fixed Assets	1	-	1
Current Assets	312,876	389,274	702,150
Creditors due	(138,930)	-	(138,930)
NET ASSETS	**173,947**	**389,274**	**563,221**

NET ASSETS BY FUND	*Unrestricted funds £*	*Restricted funds £*	*2019 Total funds £*
Fixed Assets	*9,473*	-	*9,473*
Current Assets	*472,633*	*287,516*	*760,149*
Creditors due	*(148,276)*	-	*(148,276)*
NET ASSETS	***333,830***	***287,516***	***621,346***

20. ULTIMATE CONTROLLING PARTY

The Charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the charity are consolidated. The consolidated accounts are available from 18 King St East, 14th Floor, Toronto, Ontario, Canada, M5C 1C4.

21. DONATED SERVICES AND FACILITIES

Pro bono legal services, meetings and event support amounting to £4,500 (2019: £13,824) was received in the year.

22. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

Donations received from related parties and Trustees amount to £93,123. None of those donations were outstanding from Trustees at year-end.

There were no other related party transactions (2019: None).

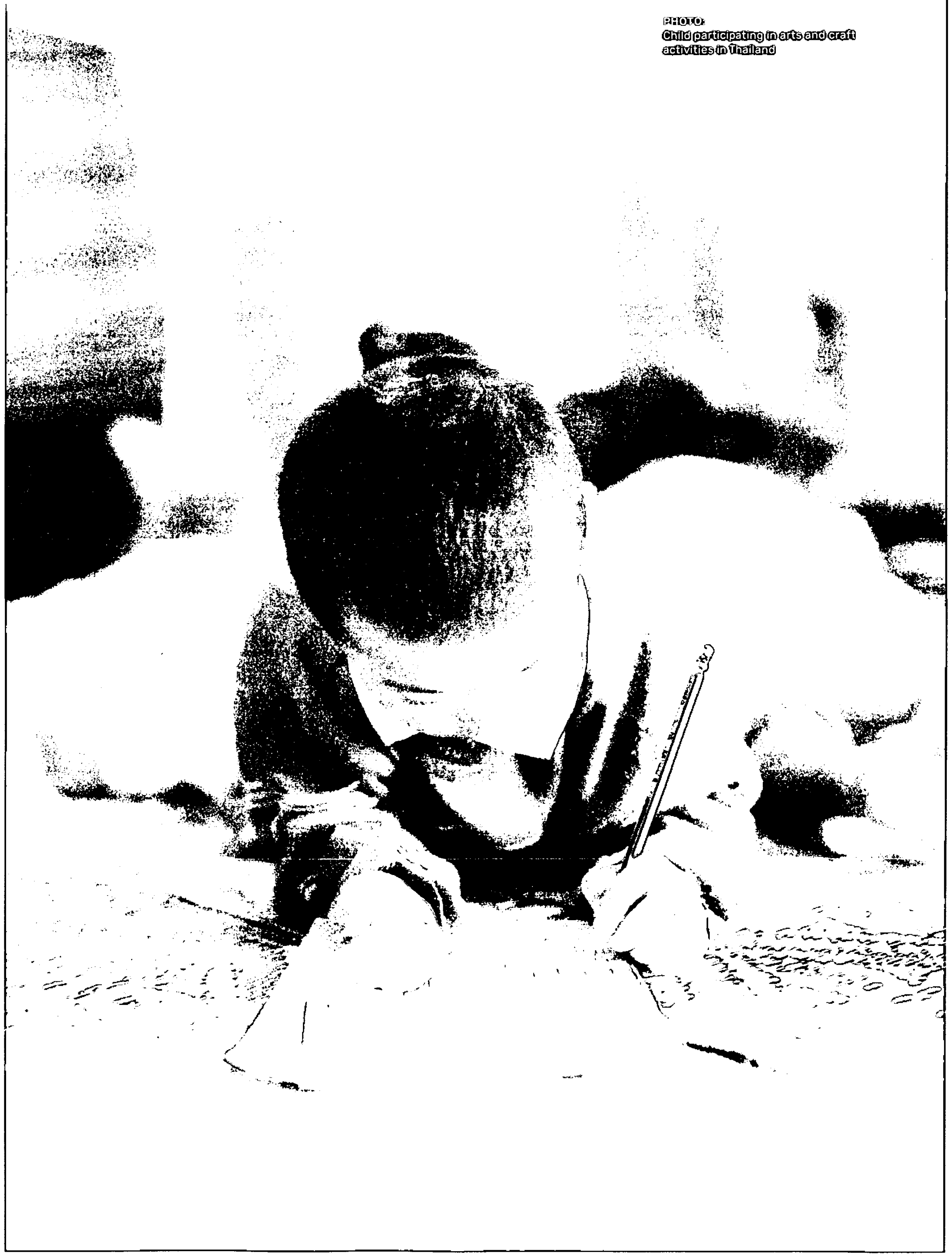


PHOTO:
Child participating in arts and craft activities in Thailand

RIGHT TO PLAY

PROTECT. EDUCATE. EMPOWER.

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www.righttoplay.org.uk

Right To Play Limited Registered company number: 05441373
Registered charity number: 1112404