



RIGHT TO PLAY

PROTECT. EDUCATE. EMPOWER.

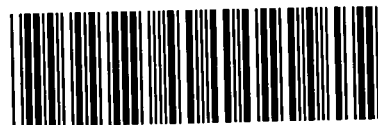
REPORT ON THE RUPH 105
AND FINANCIAL STATEMENT
RIGHT TO PLAY UK

FOR THE YEAR ENDED 31 DECEMBER

2021



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Perihan Bassatne
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Patrick Cannon
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Nancy Curtain
James Fleming
Lindsay Groves
Simon Holden

(Appointed 04/2021)
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Gillian McMahon (Appointed 11/2021)

(Resigned 11/2021)

Gillian McMahon (Appointed 11/2021)

Haysmacintyre LLP, 10 Queen St Place, London EC4R 1AG

Chair
(Resigned as Chair, 12/2021)

HSBC Bank PLC UK, 1-3 Bishopsgate, Cornhill, London, EC2N 3AQ

Deputy Chair
(Resigned 05/2021)

Registered charity number 1112404
Registered company number 05441373

Studio G04, Edinburgh House
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MESSAGES FROM OUR LEADERSHIP

Over the past few years, vulnerable children around the world have faced further inequalities and hardship as a result of the pandemic.

In response to these challenges, we've strengthened our resolve at Right To Play to help these children attend and finish school, to support their stand against exploitation and abuse, and promote their right to have their voices heard. Because we can't, and we won't, give up on their futures.

It was an honour to join Right To Play UK in November and see how we're rising to the challenge and supporting children's development even in the toughest conditions. Our dedicated teams are advancing and championing play-based methods to unlock children's potential, challenge gender inequality, and improve children's access to quality education.

We couldn't achieve any of the successes shared in this report without each and every one of the fantastic supporters, donors and partners helping us deliver our mission. I'd like to extend my heartfelt thanks to all of you. With you by our side, we can achieve our vision to empower 100 million vulnerable children by 2030 with the education and skills they need to rise above adversity.



Gillian McMahon
Executive Director,
Right To Play UK



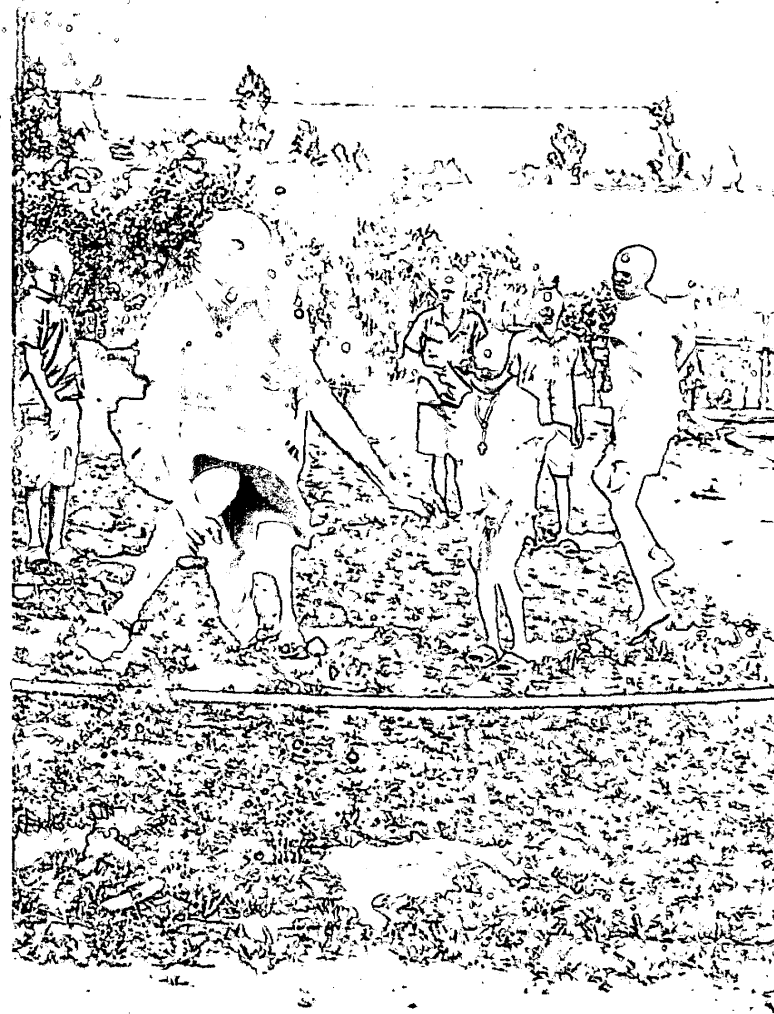
Parinaz Cassatone
Chair, Board of Trustees
Right To Play UK

As the new Chair of Right To Play UK's board of Trustees, I feel immense pride taking on this role at such a pivotal time in our 22-year history.

It's been inspiring to see how our expert teams have adapted our work to support the most vulnerable children through the pandemic, keeping them safe, engaged and educated.

I'm incredibly grateful to our partners, ambassadors and supporters who continue to raise vital funds that help us harness the power of play to transform children's lives. Their generosity meant we could help out-of-school children return to finish their education, ensure more girls could claim their rightful seat in school, and support Right To Play-trained teachers and coaches in 15 countries around the world.

I hope you will join me in thanking my predecessor Simon Holden for his dedication over the years and in giving our incredible team every support possible as we drive our new strategy forward. Together, we can ensure positive change for children in the years ahead and empower the next generation to rise above the challenges holding them back, using the power of sport and play.



MESSAGE FROM OUR GLOBAL LEADERSHIP

2021 was a year of great challenges for children. COVID-19 rolled back years of progress on the advancement of children's rights, especially those of girls.

School closures pushed more children into poverty, child labour, early marriage and pregnancy, and widened the learning gap. The pandemic and other conflicts increased the incidence of mental health challenges in children and displaced more families from their homes.

We knew that a crisis of this scale meant that we must fight even harder to uphold the right every child has to a quality education and the hope of a better future.

Early in the year, we launched our 2021-25 strategic plan, charting an ambitious course that will see us lay the foundation to empower 100 million children by 2030 with the education, skills, and opportunities they need to rise above adversity and create a more peaceful and equitable world. Our POWER video resource provided 100 Right To Play games to teachers, coaches, and caregivers for the first time through an open-source platform. It is just one of the ways we are innovating to share 20 years of learning and expertise with an increasing number of children and organisations.

Throughout the year, when we spoke with our staff, junior leaders, coaches and community partners, we were constantly impressed by their creativity and commitment to making things happen for children. Our teams were full of new ideas about how we could lead the way in promoting children's development even in the face of escalating and intersecting crises. In 2021, we collaborated on five studies with academic partners to examine how we can continue to evolve programmes to meet children's changing needs using new approaches, technology, and tools.

Results from education programmes in Ghana showed 89% of girls were demonstrating leadership in their classes, up from 74% at the start of the programme. Results from programmes in Mali showed 36.5% of girls who were working in mines are now back in school or safer kinds of work. We also focused on impact at the governance level, building strength in our international and national advisory boards that will help us become an ever more innovative and effective organisation - sharing powerful learnings and best practices across geographies and cultures.

All of this work was only possible thanks to supporters like you. Thank you for standing by the world's most vulnerable children during an extremely challenging year. We are proud and grateful to have you by our side as we continue to empower children to claim their right to a brighter future.



Susan Misore
Susan Misore
CEO,
Right To Play International

Dag Stetten
Dag Stetten
Chair,
International Board of
Directors



OUR MISSION

To protect, educate,
and empower children
to rise above adversity
using the power of play.

WE PLAY FOR CHANGE IN FOUR KEY AREAS:

Quality education



In Ghana, 73% of girls in Right To Play-supported schools are reading better and faster since the start of programmes, compared to 60% of girls in unsupported schools.

Girls' empowerment



In Pakistan, the number of girls in a Right To Play programme who reported experiencing corporal punishment dropped from 67% at the start to 36% by the end.

Health & well-being



In Uganda, 97% of children showed life skills like independence, confidence, and a positive sense of identity, up from 76% at the project's start.

Child protection



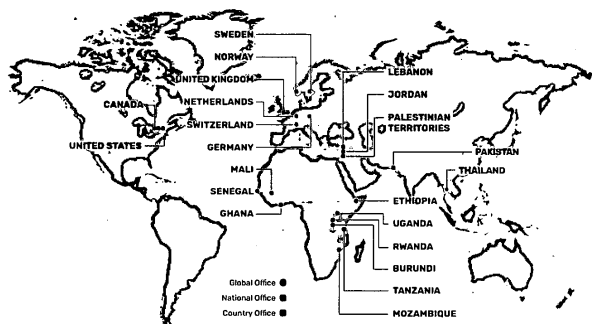
In Mali, the number of children reporting child labour in their community dropped from 83% at the start of the programme to 35% at the end.



OUR REACH

Where we work

We serve children in 15 countries in Africa, Asia, the Middle East, and North America, supported by 8 national offices across Europe and North America.

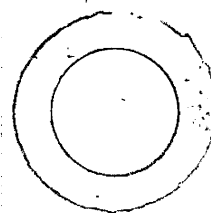


How donors are helping children

The continued support of our donors around the world allows us to run play-based programmes for quality education, girl's empowerment, child protection, and health and well-being.

WHERE THE MONEY GOES

Programmes
\$43,872,878
84.9%

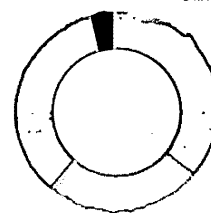


Fundraising & Administration
\$7,793,919
15.1%

WHERE THE MONEY COMES FROM

Other
\$2,172,160
4%

Governments
\$18,844,725
34.7%



Foundations
\$18,390,867
33.8%

Individuals & Corporations
\$14,965,755
27.5%

Right To Play's global consolidated financial figures from 2021 above are shown in Canadian dollars.

1.52m children + 15,119 youth

PARTICIPATED IN PLAY-BASED PROGRAMME ACTIVITIES;
50% WERE GIRLS.

542,539 parents and caregivers

WERE MOBILISED TO SUPPORT THEIR CHILDREN'S GROWTH

80,931 children

WHO ARE REFUGEES WERE SUPPORTED
IN 47 COMMUNITIES.

9,809 youth leaders

ENGAGED WITH THEIR PEERS TO BUILD
SELF-CONFIDENCE AND POSITIVE LIFE SKILLS.



OUR STRATEGY: TOWARDS 2025

2021 marked the first year of our new strategic plan, a bold new vision to empower 100 million children by 2030 with the education, skills, and opportunities they need to rise above adversity and create a more peaceful and equitable world.

Over the next five years, we will strengthen systems that drive positive outcomes for children and support their development through our focus on six strategic priorities.

Focus on the most vulnerable children

Transform the lives of children in countries with low and medium measurements of development, children living in countries with large refugee populations, and Indigenous children in Canada.

Deliver impact in four key outcome areas

Drive to improve children's access to quality education, gender equality, child protection, and health and well-being.

Leverage our unique expertise in play

Incorporate new kinds of play into our existing expertise to unlock children's potential for success and become a global leader in improving development outcomes for them.

Multiply our impact using technology

Create digital tools and resources to train and support more educators who will reach more children than ever before.

Integrate at a global scale

Increase Right To Play's ability to swiftly transfer innovations, lessons and resources from region to region.

Expand through collaboration and engagement

Become a partner of choice and engage a worldwide base of supporters to help children achieve their full potential.

RISEING UP

HOW DELICE IS cultivating creativity

Delice, 13, was one of more than 11 million girls around the world at risk of dropping out of school permanently due to the COVID-19 pandemic. A Right To Play club helped her strengthen her reading skills, even while schools in Rwanda were shut down, and inspired a love of language that helped her win first prize in a poetry competition. Now she's back at school and is sharing her passion for poetry with her peers.

“When I heard that I won the poetry competition, I was very happy and I decided I would help my friends study so that one day they can win too.”

Let's Protect the Crested Crane A poem by Delice

I start by praising the crested crane.
Crested crane supports development.
Crested crane attracts visitors.
They come to see how amazing it is and we get foreign income.
The crested crane lives in forests and mostly in swamps.
I can't forget to narrate about its appearance.
Crested crane, you bring about peacefulness. Crested crane, you look so attractive.
You bring peace and that peace spreads everywhere. We feel so good.
Visitors come in big numbers.
They see how it hanks surrounded by its chicks.
They see how it takes care of its chicks.
You are shining as you are the most beautiful.
And this makes Rwanda most attractive, even if it is not easily found in Rwanda.
Let's keep it safe everywhere. Let's protect it against wrongdoers.
Among those wrongdoers, we can speak of hunters.
Hunters, do not target the crested crane, but keep them safe.
Let's protect crested cranes because they are very important for Rwanda.
We need to protect them and take care of them, to be helpful.
They attract visitors who happily come to see them,
And our country Rwanda keeps developing.
Keep developing, Rwanda, as you have your wonders.

Delice's poem was originally written in Kinyarwanda.

PROTECT

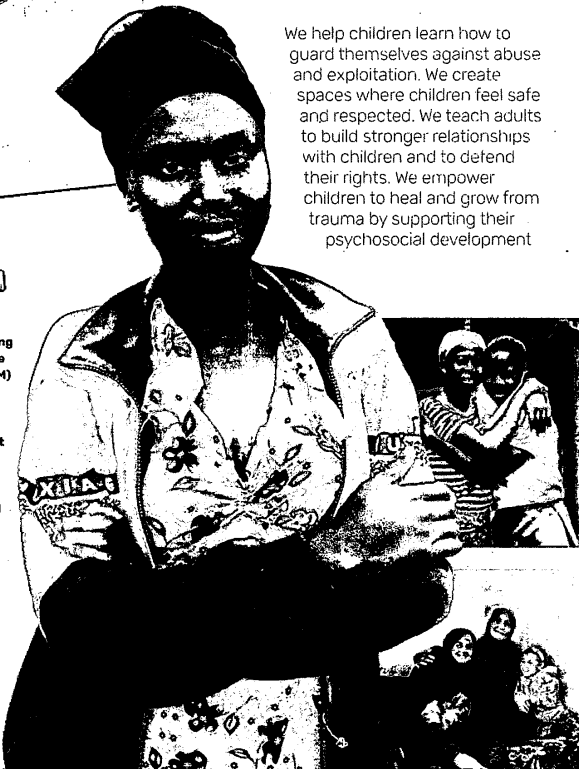
“Like lots of girls in my village, I was at risk of having my dreams cut short by a marriage or a pregnancy before I had finished school.”

Adele, youth leader, Tanzania

We help children learn how to guard themselves against abuse and exploitation. We create spaces where children feel safe and respected. We teach adults to build stronger relationships with children and to defend their rights. We empower children to heal and grow from trauma by supporting their psychosocial development

STANDING UP TO FGM

Adele is a youth leader in Tanzania, where she's empowering young women to resist female genital mutilation (FGM) and child marriage. When a girl stops attending classes, Adele and her club visit the girl's home and speak to her parents about the value of education for girls and ask for their support in sending their daughter back to school.



PROTECTING GIRLS FROM VIOLENCE

Better data on gender-based violence will help us identify the most effective ways to prevent it. In 2021, we designed and piloted participatory tools for tracking gender-based violence and the barriers to success that girls face with the help of the Global Women's Institute, Canada's University of the Fraser Valley, Uganda's Makerere University, and the American University of Beirut. These tools are being piloted in Uganda and Lebanon, where stakeholders come together and host workshops to discuss what they see as the most significant issues for girls and the most effective interventions to support them. Then they use these insights to generate contextual, locally informed analysis that will help develop programming that is responsive to girls changing needs.

RECOVERING FROM TRAUMA

Children experiencing displacement need to build strong familial, peer and community bonds to cope with negative emotions and recover after loss. In Uganda, we brought together more than 1,200 youth and 400 parents from three refugee settlements for sports tournaments, play days, and workshops aimed at

creating a sense of community and belonging, getting kids talking to one another and to their parents, and promoting a shared sense of responsibility for children's well-being. The programme is a partnership with AVSI Foundation, Youth Sport Uganda, the Uganda Olympic Committee and UNHCR, and was funded by the Olympic Refugee Foundation.

PROMOTING SEXUAL AND REPRODUCTIVE RIGHTS

Better access to sexual and reproductive health education empowers young women to take control of their bodies and their futures. In 2021, we formed a consortium that will deliver the Sexual Health and Reproductive Education (SHARE) project, which will help 225,000 teenagers in Ghana, Mozambique, and Uganda access sexual and reproductive health, education and services. SHARE is a partnership with FAWA, FHI360, and Water Aid, funded by the Government of Canada.

70% of children

FELT SAFE IN THEIR COMMUNITIES AT THE END OF THE JAM SUKA PROJECT IN MALI, UP FROM 39% AT THE START OF THE PROJECT.

65% of migrant youth

IN A PROGRAMME IN THAILAND WERE ABLE TO MANAGE THEIR EMOTIONS, COMPARED TO 23% AT THE START OF THE PROGRAMME.



EDUCATE

Children are facing the greatest educational crisis of our generation. School closures in 2021 meant hundreds of millions of children lost months of education. They joined the millions of children who were already out-of-school prior to the pandemic. We helped children to access remote and informal learning opportunities, educators to strengthen school systems as they safely reopened, and out-of-school children to return and finish their education.

BLAZING HER OWN TRAIL

Arfaana is the first member of her family to go to school. She convinced her father to let her go by refusing to take "no" for an answer. That same determination has only grown as she's fallen in love with education. She wants to be a doctor, so when a teacher tried to transfer her to studying arts instead of science, she passed her science courses with top marks to prove she deserved to stay.

TINKERING AND CODING

Learning about tinkering, coding, and robotics is empowering Rwandan children to think critically, express their creativity, and build their leadership and teamwork skills. In 2021, Right To Play launched Plug In Play, an innovative new programme that is supporting children to learn basic principles of technology (coding, tinkering, and making) through playful lessons. In partnership with the LEGO Foundation, we're working with the Rwandan Ministry of Education to integrate playful learning into the science curriculum and train teachers on how to support students to engage in hands-on learning in the classroom.

DATA-DRIVEN SOCIO-EMOTIONAL LEARNING

Social and emotional life skills are crucial for children's healthy development, helping them to advocate for themselves, cope with negative experiences, and forge stronger relationships with other people. In collaboration with the universities of Notre Dame and Dar es Salaam, we're pioneering a new tool that will

measure how children develop context-appropriate social and emotional learning skills. With the rich new data collected by this testing, we will be able to more easily and rapidly identify the most effective methods of strengthening children's holistic life skills across different programmes and share those lessons where they can make the greatest differences for children.

PARTNERING FOR SCALE

We want to reach more children than ever before with the opportunity for active, experiential learning. Creating enduring and sustainable changes in children's classroom experiences on a national scale means partnering with governments to strengthen teachers' skills and support. In 2021, we continued to support the ministries of education in Rwanda and Ghana to integrate play-based methods into classrooms and curriculum delivery. We also introduced a new partnership with the LEGO Foundation and BRAC that will see us use our experiences in these contexts and support the ministry of education in Sierra Leone to integrate playful learning in primary classrooms.

26,239 teachers

WERE TRAINED TO OFFER EXPERIENTIAL, PLAY-BASED LESSONS AND CREATE SAFE, INCLUSIVE SPACES FOR STUDENTS.

73% of girls

IN RIGHT TO PLAY-SUPPORTED SCHOOLS IN GHANA IMPROVED THEIR GRADE-APPROPRIATE READING FLUENCY, COMPARED TO 60% OF GIRLS IN UNSUPPORTED SCHOOLS.



EMPOWER

In 15 countries, Right To Play-trained teachers and coaches filled classrooms and play spaces with energy and positivity, and gave children a reason and a way to fight against adversity and hold on to hope. Junior Leaders stood up against injustice and supported their peers to do the same. Girls claimed their rights to stay in school and in the game. And we shared our resources far and wide so more children and youth can be empowered through play.

MORE THAN WINNING

Physical education can encourage gender stereotypes if it's not taught properly. In the Palestinian Territories, girls are encouraged to skip PE class, while boys are sorted into sports teams and told to focus on winning. Haitham is a physical education teacher and coach who is challenging these norms and empowering girls to participate. He's using physical education classes and after-school sports programmes to create positive, supportive environments for all children.

He helps boys understand that sports aren't just about winning but about self-improvement, and he's been encouraging girls' participation in sports activities they are normally discouraged from. Haitham believes that every child can reach their potential when they have the right support.

THE POWER OF PLAY

Open-access digital resources can empower more teachers, coaches, parents, and caregivers with tools to help children develop the life skills they need to thrive in today's world. The Play Opportunities for Wellness and Education Resource (POWER) games video collection, released in 2021 with the support of the LEGO Foundation, makes more than a hundred Right To Play games freely available in English, French, and Arabic for the first time, for use at home and in school.

The games empower educators and caregivers to teach children everything from managing their emotions and resolving conflicts to building trust and improving their self-esteem.

INCREASING GENDER EQUALITY IN SPORT

Gender-based violence and discrimination prevents girls in Senegal from claiming their rights or finishing their education. We are empowering Senegalese girls to become changemakers who can challenge the forces that are trying to limit their futures through the RECAF-Jeu project, funded by Global Affairs Canada. The programme will use sport and play to help girls build their confidence, learn about their rights and address rights violations, and sensitise parents, caregivers, and other adults to the importance of gender equality. The project will also encourage positive masculinities amongst boys and provide girls with sports opportunities where they can develop their abilities and agency in safe, supportive spaces.

“My aim is to prioritise the needs of my students and to show them their uniqueness and their strengths through sport.”

Haitham, PE teacher and coach, Palestinian Territories

65% of boys

SHOWED STRONG LEADERSHIP SKILLS IN RIGHT TO PLAY-SUPPORTED SCHOOLS IN MOZAMBIQUE, UP FROM 57% AT THE START OF THE PROJECT.

1,617 coaches

PROVIDED SUPPORT AND ENCOURAGEMENT TO CHILDREN AND YOUTH.



UK HIGHLIGHTS

2021 was a challenging year for our UK fundraising and events calendar, but we were delighted to welcome the return of some in-person events in the autumn.

Despite the difficulties faced, our loyal supporters rose to the challenge and continued to provide a boost for our vital work throughout the year. We're hugely grateful to all our supporters, ambassadors, Trusts and Foundations, and corporate partners for their steadfast commitment and dedication to children around the world.

SIDE BY SIDE

Thanks to our loyal supporters, our ongoing partnership with Liverpool Football Club Foundation (LFC Foundation) was a real highlight through 2021. Our game-changing Side by Side partnership continued to help raise funds to provide children with the skills they need to overcome the devastating impacts of poverty, conflict and disease and become empowered to learn, lead and succeed.

In May, we held our first virtual fundraising quiz event with LFC Foundation. It was hosted by LFCTV's Peter McDowell and supported by our global ambassador Sadio Mané and Liverpool Legends Jason McAteer and José Enrique, and together everyone raised an incredible £28,875.

Sales of the Right To Play patch and then the Side by Side patch continued throughout 2021, with Liverpool fans purchasing the patches to add to their team shirts in support of Side by Side projects.

As the pandemic continued to have a huge economic impact on communities in Bangkok, Right To Play and LFC Foundation supported children during lockdowns with online programming and coaching seminars, and LFC Foundation coaches shared their expertise with community coaches. We also launched an emergency appeal, which was promoted to Liverpool FC fans in Thailand and supported by our Side by Side project partner DKSH.

“It's always a pleasure seeing the incredible generosity of the Sports Quiz guests as they work together to raise vital funds for Right To Play. This charity makes such a positive impact for so many children around the world and we're incredibly proud to support their valuable work.”

Sue Hammett, Group Head of CSR for Flutter

BIG SPORTS QUIZ

In October, we celebrated the return of our annual Sports Quiz event at the Intercontinental Hotel, Park Lane, London. Our in-person event, sponsored by our partners Flutter Entertainment, was a resounding success and raised £564,775 to support our global programmes.

The night was hosted by TV sports presenter John Inverdale and welcomed more than 400 guests and celebrities, who tested their sports knowledge in an interactive quiz and donated on the night through our live auction and raffle.



CHALLENGE EVENTS

October was a busy fundraising month as runners took part in the London Marathon in aid of Right To Play, including Dale Farquhar from Flutter for the in-person event and three dedicated runners for the virtual race.

Later that month, 10 runners also tested their endurance in the Royal Parks Half Marathon to help raise more funds for our work to ensure more children stay in education, protect themselves from disease and develop key life skills.

SAVE HER SEAT

The pandemic disrupted learning for billions of students worldwide, with girls particularly hard-hit. When girls are out of school, they face increased exposure to harmful practices like child marriage, early pregnancy and female genital mutilation, which limit girls' opportunities in learning and in life.

In response to this crisis, and with the support of our incredible ambassadors, we launched our Save Her Seat campaign in November to help get more girls back to school, so they can have a brighter future and reach their full potential.

“I'm immensely proud to see how our Side by Side partnership with Right To Play has supported and empowered vulnerable children through the pandemic. Our shared expertise and passion is creating life-changing opportunities for children using the power of sport and play.”

Matt Parish, CEO of Liverpool Football Club Foundation

AMBASSADORS

Thank you to all the Ambassadors around the world who kindly supported and amplified our work in 2021.

Nathan Adrian, Swimming,
United States

Chemmy Alcott, Alpine Skiing,
United Kingdom

Kayla Alexander, Basketball,
Canada

Bianca Andreescu, Tennis,
Canada

Nora Angehrn, Golf,
Switzerland

Bonnie Blair, Speed Skating,
United States

Brittany Bowe, Speed Skating,
United States

Marco Büchel, Alpine Skiing,
Switzerland

Dario Cologna, Cross-Country Skiing,
Switzerland

Eva De Goede, Field Hockey,
The Netherlands

Diggy Dex, Singer/Songwriter,
The Netherlands

Sasha Digullian, Rock Climbing,
United States

Uschi Disl, Biathlon,
Germany

Halvor Egner Granerud, Ski-Jumping,
Norway

Allyson Felix, Track & Field,
United States

Severin Freund, Ski Jumping,
Germany

Akwasi Frimpong, Skeleton,
The Netherlands

Roger Furrer, Golf,
Switzerland

Joana Heidrich, Beach Volleyball,
Switzerland

Sarah Hughes, Ice Skating,
United States

Zach Hyman, Ice Hockey,
Canada

Henrik Ingebrigtsen, Athletics,
Norway

Kjetil Jansrud, Alpin,
Norway

Therese Johaug, Cross-Country,
Norway

Hugo Kennis, TV Chef,
The Netherlands

Bruno Kernen, Alpine Skiing, Switzerland

Petra Kvitová, Tennis,
Czechia

Kaylyn Kyle, Soccer,
United States

Carlos Lima, Handball,
Switzerland

Aksel Lund Svindal, Alpin,
Norway

Rosie MacLennan, Gymnastics,
Canada

Zahra Mahmoodi, Soccer,
Afghanistan

Sadio Mané, Football,
Senegal

Mirai Nagasu, Figure Skating,
United States

Darnell Nurse, Ice Hockey,
Canada

Rivkah Op Het Veld, Sports Journalist,
The Netherlands

Suzann Pettersen, Golf,
Norway

Andrew Poje, Figure Skating,
Canada

Nathan Redmond, Football,
United Kingdom

Bernhard Russi, Honorary Board Member,
Ski, Switzerland

Casper Ruud, Tennis,
Norway

Plen Sanders, Field Hockey,
The Netherlands

Maximilian Schachmann, Cycling - Road,
Germany

Anna Schaffelhuber, Para Alpine Skiing,
Germany

Lauritz Schoof, Rowing,
Germany

Alex & Maia Shibutani, Ice Dancing,
United States

Pascal Siakam, Basketball,
Cameroon

Birgit Skarstein, Rowing, Cross-Country,
Norway

Fanny Smith, Ski Cross,
Switzerland

Lauren Stam, Field Hockey,
The Netherlands

Jeroen Stekelenburg, Sports Journalist,
The Netherlands

Johannes Thingnes Bø, Biathlon,
Norway

Thijs Van Dam, Field Hockey,
The Netherlands

Tessa Veldhuis, Rugby, TV Host,
The Netherlands

Anouk Vergé-Dépré, Beach Volleyball,
Switzerland

Anouk Vetter, Athletics,
The Netherlands

Hayley Wickenheiser, Ice Hockey,
Canada

Erica Wiebe, Wrestling,
Canada

Mats Zuccarello, Ice Hockey,
Norway

Football star and Right To Play global ambassador, **Sadio Mané**, visits his hometown of Bambali, Senegal. It's one of the areas in the country where our RECAP-Jeu project will use the power of sport and play to promote gender equality and the rights of adolescent girls and young women.



GLOBAL CONSOLIDATED FINANCIALS

FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
ASSETS		
Current assets		
Cash	38,489,497	35,336,286
Contributions receivable	5,441,000	3,218,883
Harmonized Sales Tax receivable	171,277	128,636
Prepaid and other expenses	1,227,976	1,229,921
	45,329,750	39,913,726
Capital assets	554,421	549,722
	45,884,171	40,463,448
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities	4,649,590	4,332,554
Deferred contributions	29,963,901	22,431,841
Deferred lease inducement	35,756	33,133
	29,649,247	26,797,528
Long-term		
Deferred lease inducement	268,749	176,712
Deferred capital contributions	587,159	816,902
	30,505,155	27,791,141
NET ASSETS		
Invested in capital assets	308,796	74,354
Internally restricted net assets	4,155,782	4,155,782
Unrestricted	10,914,438	8,442,170
	15,379,016	12,671,306
	45,884,171	40,463,448
REVENUE		
Restricted	38,679,980	32,687,934
Unrestricted	13,917,991	13,704,956
Total Revenue	1,775,536	2,846,275
	54,373,507	49,239,165
EXPENSES		
Programme expenses		
Programme implementation	-	-
Public awareness and education	42,202,904	37,207,734
Total programme expenses	1,669,974	1,735,448
	42,872,878	38,943,182
Non-programme expenses		
Administrative	-	-
Fund raising	4,120,203	2,240,988
Total non-programme expenses	3,673,716	4,444,106
Total expenses	7,793,919	6,685,094
Excess of revenue over expenses	51,666,797	45,628,276
	2,706,710	3,610,889

Figures on this page are shown in Canadian dollar's. For a full audited report of Right To Play International's 2021 financials, please visit www.righttoplay.com/globalfinancials2021



REPORT OF THE TRUSTEES:
LEGAL STRUCTURE AND GOVERNANCE



Right To Play UK Limited is a charitable company limited by guarantee, incorporated on 3 May 2005 and registered as a charity on 5 December 2005.

Right To Play UK is a charity registered in England and Wales (Registration Number 1112404) and a company limited by guarantee (Registration Number 05441373). The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

The Right To Play UK Board of Trustees governs the charity in the UK and is responsible for determining policies and overseeing the strategic direction of the organisation. The Board met five times in 2021 and delegated the day-to-day operations of the UK organisation to the Executive Director. The Trustees are shown on page 3. New Trustees are chosen in consultation with the full UK Board.

The Right To Play UK Finance and Audit Committee comprises three members of the Board and is appointed by the UK Board to assist the Board in fulfilling its oversight responsibilities. The Finance and Audit Committee is responsible for reviewing:

- the process for the management of risk
- the financial reporting process
- the system of internal control
- the audit process
- the process for monitoring compliance with laws and regulations
- any other oversight functions as approved by the Board.

In performing its duties, the Finance and Audit Committee maintains effective working relationships with the Board, the Senior Leadership Team and the external auditors.

Fundraising code of practice

Right To Play UK is registered with the Fundraising Regulator and is a member of the Institute of Fundraising. Our fundraising is carried out by a team of professional fundraisers based in the UK. The team's activities are supervised by the Senior Management Team and follow recommended fundraising codes of practice. We did not receive any complaints about our fundraising activities in 2021.

RISK MANAGEMENT

The Trustees are responsible for identifying and reviewing the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee and the Board on risk issues, reporting on an updated risk register to the Board at each meeting. Each item is scored according to its perceived potential impact and likelihood together with actions that either have or will be taken in mitigation. One of the primary aims of the Finance and Audit Committee is to provide assurance over the procedures in place to manage the identified risks.

The Trustees consider the principal risks to be:

- dependence on a small pool of funders and a risk of donor fatigue
- dependence on event-related income
- a low level of multi-year gifts from a limited portfolio of supporters
- inability to deliver overseas programmes due to unforeseen circumstances.

The first three risks are currently being managed by reviewing and diversifying our funding campaigns and activities to include more engagement opportunities for new supporters to learn about our work and build relationships with potential donors. The Trustees work closely with the Executive Director to scope, plan and deliver key fundraising activities and consider new ways to raise awareness of the impact of our programmes on children's lives.

Risks regarding delivery of our programmes are managed and mitigated at all levels within the organisation, through the global Programmes Unit, the Executive Team at Right To Play International and the National Offices. This was particularly true when delivering programmes during a global crisis such as COVID-19, during which our delivery model was adapted to adhere to global health restrictions and policies.

Right To Play UK views the management of risk as a key element of its decision-making processes. Identified risks are built into our strategic and operational management processes. The UK Executive Director, as operational manager of the charity, manages risk on a day-to-day basis and reports regularly to the Chair, the Finance and Audit Committee and the Board on risk issues.

RIGHT TO PLAY UK COVID-19 STATEMENT

The COVID-19 pandemic had a significant impact on Right To Play's operations in the UK. Right To Play International implemented a comprehensive global strategy to mitigate the effect that the pandemic had on our finances and on our worldwide programmes.

Our Strategy included a combination of short, medium and long-term initiatives which took into account the reduction in income in 2020 and expected reduction in 2021. The RTP UK senior management managed risk and dealt with a range of challenges associated with people and culture, staff retention, risk of loss of income and managing overhead costs.

In November, we were able to return to in-person events and held our annual Sports Quiz – a key fundraising event for Right To Play UK.

Income: We revised our budget to consider a reduction in donations income due to postponing some fundraising events and lower availability of funds from corporate donors. Right To Play UK communicated with our supporters and partners to ensure they were engaged and informed of our response to the pandemic, implementing new fundraising initiatives aimed at

digital engagement of warm and new audiences. We are regularly reviewing our ability to raise funds by seeking new opportunities as well as delivering strong supporter stewardship to those who have supported Right To Play over the past two decades. Despite the challenges, these efforts meant that income for 2021 was maintained at a similar level to 2020.

Our new strategy for 2022 recognises the risk of dependence on a small number of major donors and corporate partners as well as on the delivery of large-scale events. The strategy, approved by the board in November 2021, is focused on diversifying our support base, while maintaining and developing key strengths.

Expenditure: Staff continued to work from home throughout most of 2021, and we achieved some savings on office and travel costs. Towards the end of the year, we reviewed our office space, reflecting on new models of working and an emphasis on efficiency.

FINANCIALS

Right To Play UK acts as an independent funding partner within Right To Play International. The Charity's current members are the subscribers to its Memorandum, Right To Play International (a corporation incorporated under the Canada Corporations Act) and Sports Humanitarian Group, Inc. (also known as Right To Play USA). In anticipation of trading activity in the UK, Right To Play UK has a wholly-owned trading subsidiary called Right To Play UK Trading Limited, which is a private company limited by shares. The purpose of the trading subsidiary, is to enable Right To Play UK to operate in compliance with charity guidelines relating to activities that are best undertaken through a trading company. The trading company was incorporated on 5 October 2007 and began trading on 27 August 2008. The company did not trade in the year.

CHARITY OBJECTS

The objects of Right To Play UK are to relieve the stress and hardship of children and to conduct and procure research into the causes of hardship and distress of children. The Charity advances education, promotes health and harmony, and advocates for the improvement of health, education, community building, and the provision of sport and play opportunities.

PARTNERS

The Trustees confirm that they have complied with the duty in the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit, which addresses the need for all charities' aims to be, demonstrably, for the public benefit. Right To Play UK's objectives are to work for the education, health and well-being of children and to be part of a global movement for real change in the lives of vulnerable children and communities. Our role in the UK is to raise the profile of the international work of Right To Play, in order to make a growing contribution to the work we do in developing programmes that can bring about real change.

Working together with our partners and the rest of the Right To Play organisation, Right To Play UK protects, educates and empowers children to rise above adversity through the power of play. We work with children in some of the most difficult and dangerous places on earth, helping them to stay in school and graduate, to resist exploitation and overcome prejudice, to prevent disease and to heal from war and abuse.

For more than 20 years, we have delivered programmes with impact in both development and humanitarian contexts. As pioneers in a unique approach to learning, both inside and outside of the classroom, we harness play, one of the most fundamental forces in a child's life, to help children dismantle barriers and embrace opportunities. We are the only global development organisation focused exclusively on using the power of play to transform children's lives.

OUR WORK AND OUR SUPPORTERS

- **Quality education**
Education unlocks possibilities. We transform learning, making it experiential and engaging so children attend, stay in school and graduate.
- **Gender equality**
Girls deserve a fair future. We teach girls to rise above unequal treatment and empower them to participate, learn and lead.
- **Child protection**
We teach children how to protect themselves. When children learn their rights, they can resist harmful social norms and practices and avoid abuse and exploitation.
- **Health and well-being**
A hopeful future starts with health. We teach children important health lessons that can change their behaviour and save their lives.

KEY MANAGEMENT PERSONNEL

The key management personnel are defined as the senior management team, which at the beginning of 2021 consisted of the National Director, Finance and Operations Manager and Senior Partnerships Manager. Due to team changes and redefined roles, at the end of 2021 the senior management team consisted of the Senior Partnerships Manager and newly appointed UK Executive Director. The team also recruited an Operations Manager at the end of 2021 as part of the wider management team.

FINANCIAL REVIEW

The Charity continues to fund its activities through corporate partnerships, individual donations, grants from trusts and foundations and a range of fundraising events. In 2021 Right To Play UK income was £1,271,705 (2020: £1,245,167) which was an increase from 2020, as the organisation began to recover from the Covid-19 pandemic.

The Charity's restricted income in 2021 was £34,064 (2020: £653,084). The restricted funds in 2020 included a significant grant from the Isle of Man Government, which came to an end that year. In 2021 we pursued new trust and foundation opportunities.

including a successful application for the UK Foreign and Commonwealth Office Aid Match scheme, to be delivered in 2022. Our strategy for 2022 includes a renewed focus on building our trusts, foundations and institutional income stream.

RESERVES POLICY

To enable the smooth running of the Charity, a minimum level of unrestricted cash is held to cover three months of estimated future operating expenses. In addition, at the end of the year, the Board also reviews likely funds to be received in the first quarter due to timing of donations following the year-end and, in addition to operating expenses, reviews other receipts and future event costs to ensure that any cash flow deficit which could arise can also be covered.

During the pandemic, the Board chose to ring-fence a higher-than-normal percentage of income into the reserves in order to enable Right To Play UK to cover any costs and expenses against a potential loss of income. This was maintained at the standard three months operating costs plus an additional three months' operating costs. At the end of 2021, the Board reviewed this in relation to the status of the pandemic in the UK and chose to begin to reduce this gradually, transferring funding to Right To Play International for our shared charitable purposes.

PAY SETTING POLICY

The Trustees recognise that they have a duty to supporters and beneficiaries to ensure that resources are used as effectively as possible. Right To Play UK's principle on remuneration is to ensure the reward package is competitive with other equivalent organisations, through benchmarking. This enables Right To Play UK to attract and retain staff to develop and grow the Charity, within a competitive market. The Board of Trustees is responsible for setting the pay of the Executive Director, in line with global pay scales.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of the charitable company, are responsible for preparing their report and the financial statements in accordance with applicable law and regulations. Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

The financial statements are required by law to give a true and fair view of the state of the affairs of the charitable company and the group and of the surplus or deficit for that period. In preparing these financial statements the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are also responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF DISCLOSURE TO THE AUDITOR

So far as the Board of Trustees are aware: a) there is no relevant audit information of which the Charity's auditors are unaware; and b) they have taken all steps that they ought to have taken as Trustees and in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

AUDITOR

The auditor, Haysmacintyre LLP, will be proposed for re-appointment at the forthcoming meeting of the Right To Play UK Board.

Signed on behalf of the Board



Perihan Bassatine
Chair, Board of Trustees

22 June 2022

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF RIGHT TO PLAY UK LIMITED

Opinion

We have audited the financial statements of Right to Play UK Limited for the year ended 31 December 2021 which comprise Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of the charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our fusion, relating to going concern. In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which includes the strategic report and the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' Annual Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the strategic report and the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees for the financial statements

As explained more fully in the Trustees' responsibilities statement the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to regulatory requirements for GDPR, Charities Act 2011 and Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Charities Act 2011, income tax and payroll tax.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to revenue and management bias in accounting estimate and application of controls around authorisation of expenditure and payments. Audit procedures performed by the engagement team included:

- Inspecting correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journals, in particular journal entries posted with unusual account combinations, postings by unusual users or with unusual descriptions; and
- Challenging assumptions and judgements made by management in their critical accounting estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation.

This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Murtaza Jessa
Senior Statutory Auditor

For and on behalf of
Haysmacintyre LLP,
Statutory Auditor

10 Queen Street Place
London EC4R 1AG

Date: 22 June 2022

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2021

			2021	2020	
		Unrestricted funds	Restricted funds	Total funds	Total funds
		£	£	£	£
INCOME FROM:					
Donations	2	411,098	34,064	445,162	684,513
Raising funds	3	826,534	-	826,534	560,516
Investments	4	9	-	9	138
Total		1,237,641	34,064	1,271,705	1,245,167
EXPENDITURE ON:					
Raising funds	5	402,554	-	402,554	433,942
Charitable activities					
Projects	6	212,395	299,064	511,459	624,151
Grants for international operations		362,506	-	362,506	245,199
Total		977,455	299,064	1,276,519	1,303,292
NET MOVEMENT IN FUNDS		260,186	(265,000)	(4,814)	(58,125)
RECONCILIATION OF FUNDS					
Total funds brought forward		173,947	389,274	563,221	621,346
TOTAL FUNDS CARRIED FORWARD		434,133	124,274	558,407	563,221

All income and expenditure arise from continuing activities. The Charity has no recognised gains or losses other than those included in the results above and therefore no separate statement of total recognised gains and losses has been presented.

The reserves at the end of the year were £434,133 free reserves and £124,274 restricted funds.

The accompanying notes form part of these financial statements.

BALANCE SHEET AS AT 31 DECEMBER 2021

COMPANY NUMBER: 05441373

		Unrestricted funds	Restricted funds	2021 Total funds	2020 Total funds
	Notes	£	£	£	£
FIXED ASSETS					
Tangible Assets	12	-	-	-	-
Investments	13	1	-	1	1
		1	-	1	1
CURRENT ASSETS					
Debtors: amounts falling due within 1 year	14	247,635	-	247,635	487,840
Cash at bank and in hand		225,333	124,274	349,607	214,311
		472,968	124,274	597,242	702,151
CREDITORS					
Amounts falling due within 1 year	15	(38,836)	-	(38,836)	(138,931)
		434,133	124,274	558,406	563,220
NET CURRENT ASSETS		434,133	124,274	558,406	563,220
TOTAL ASSETS LESS CURRENT LIABILITIES		434,133	124,274	558,407	563,221
NET ASSETS		434,133	124,274	558,407	563,221
FUNDS				2021	2020
	Notes			£	£
Unrestricted funds	19			434,133	173,947
Restricted funds				124,274	389,274
TOTAL FUNDS				558,407	563,221

The financial statements were approved and authorised for issue by the Board of Trustees on 22 June 2022 and were signed on its behalf by:



Perihan Bassatne
Chair, Board of Trustees

The accompanying notes form part of these financial statements.

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES	135,305	(132,000)
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends and interest	(9)	(138)
Disposal of property, plant and equipment	-	9,472
Net cash provided by / (used in) investing activities	135,296	(122,666)
CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD		
Cash and cash equivalents at the beginning of the reporting period	214,311	336,977
Cash and cash equivalents at the end of the reporting period	349,607	214,311

NOTES TO THE CASH FLOW STATEMENT

	2021	2020
	£	£
RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Net (expenditure) / income for the reporting period	(4,814)	(58,125)
Depreciation charges	-	-
Loss on sale of assets	-	-
(Decrease) / increase in debtors	240,205	(64,668)
(Decrease) / increase in creditors	(100,095)	(9,346)
Interest and Dividends	9	138
Net cash (used in) / provided by operating activities	135,305	(132,000)

ANALYSIS OF CASH AND CASH EQUIVALENTS

	2021	2020
	£	£
Cash at bank and in hand	349,607	214,311
Unrestricted	225,333	(174,963)
Restricted	124,274	389,274
Total Cash at bank and in hand	349,607	214,311

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

1. ACCOUNTING POLICIES

Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available appropriate estimates are made in the current and prior year. The value of donated services and facilities was ascertained from the entities that made the donations.	Where the Charity would not have ordinarily sought to obtain and pay for the services and facilities provided, the charity is recognised on a receivable basis.	Expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular activities on a basis consistent with the time spent on projects. Fundraising costs are recognised as fundraising costs and are regarded as sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.	Charitable activities	Cash at bank and in hand includes cash and short term highly liquid investments.	These costs relate to projects undertaken by the international group and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right to Play International.
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. The donor or when funds are raised for particular restricted purposes, the donor or when funds are raised for particular restricted purposes.	Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. The donor or when funds are raised for particular restricted purposes, the donor or when funds are raised for particular restricted purposes.	Foreign currencies	Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.	Cash at bank and in hand includes cash and short term highly liquid investments.	These costs relate to projects undertaken by the international group and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right to Play International.
Expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular activities on a basis consistent with the time spent on projects. Fundraising costs are recognised as fundraising costs and are regarded as sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.	Charitable activities	Cash at bank and in hand includes cash and short term highly liquid investments.	These costs relate to projects undertaken by the international group and include travel costs and other costs considered to be in the furtherance of the charitable objectives of the charity. Support costs have been allocated as applicable to the charitable activities of the charity. Grants relate to amounts donated to Right to Play International.	Voluntary income is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Donated services and facilities may be included as income at current market value where this value is ascertainable and the donation is an ongoing arrangement. Where a market value is not available appropriate estimates are made in the current and prior year. The value of donated services and facilities was ascertained from the entities that made the donations.	

Debtors	Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes.	Person costs and other post-retirement benefits	The charitable company operates a defined contribution pension scheme to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.	Leased assets and obligations	Rental costs under operating leases are written off in equal amounts over the period of the leases.	Employer benefits	Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.	Estimates and judgement	Termination benefits are accounted for on an accrual basis and in line with FRS 102.	Estimates and judgement	Estimates and judgements are continuously evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are based on management's best knowledge of the amount, events or actions, actual results may ultimately differ from those estimates. The Trustees consider depreciation to be subject to estimation and judgement.
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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

2. DONATIONS

	2021 £	2020 £
Donations	280,449	26,929
Corporate Sponsors	130,649	-
Grants	34,064	653,084
Donated services and facilities	-	4,500
	445,162	684,513

Included above is £34,064 for restricted purposes which is presented as grants in above note (2020: £653,084)
The donation services and facilities relate to legal services, meetings and event costs.

3. RAISING FUNDS (EVENTS AND CAMPAIGNS) - UNRESTRICTED FUNDS

	2021 £	2020 £
Fundraising events and campaigns	826,534	560,516

4. INVESTMENTS - UNRESTRICTED FUNDS

	2021 £	2020 £
Interest Income	9	138

5. COSTS OF RAISING FUNDS

	Notes	2021 £	2020 £
All costs incurred were unrestricted			
Promotional materials		16,650	13,253
Special event costs		95,478	14,965
Support costs	7	290,426	405,673
		402,554	433,891

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

6. CHARITABLE ACTIVITIES COSTS

	Projects £	Grants for int'l operations £	Total 2021 £
International programme costs	299,064	-	299,064
Grants for international operations	-	355,366	355,366
Donated services and facilities	-	-	-
Support costs	7	7,140	219,535
TOTAL FUNDS	511,459	362,506	873,965
Analysed as:			
Unrestricted	212,395	362,506	574,901
Restricted	18	299,064	299,064

CHARITABLE ACTIVITIES COSTS

	Projects £	Grants for int'l operations £	Total 2020 £
International programme costs	551,326	-	551,326
Grants for international operations	-	238,000	238,000
Donated services and facilities	4,500	-	4,500
Support costs	7	7,199	75,524
TOTAL FUNDS	624,151	245,199	869,350
Analysed as:			
Unrestricted	72,825	245,199	318,024
Restricted	18	551,326	551,326

7. SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2021 £
Office running costs	38,998	59,949	-	98,947
Travel costs	-	2,174	-	2,174
Rent	45,090	73,269	-	118,359
Salaries, social security and pension costs	199,198	69,863	-	269,061
Governance costs	7,140	7,140	7,140	21,420
	290,426	212,395	7,140	509,961

Support costs have been allocated on the basis of estimated time spent on projects.

SUPPORT COSTS

	Cost of raising funds £	Project costs £	Grants for int'l projects £	Total 2020 £
Office running costs	54,005	11,866	-	65,871
Travel costs	1,389	12	-	1,401
Rent	44,625	4,697	-	49,322
Salaries, social security and pension costs	298,513	44,551	-	343,064
Governance costs	7,199	7,199	7,199	21,597
	405,731	68,325	7,199	481,255

Support costs have been allocated on the basis of estimated time spent on projects.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

8. GOVERNANCE COSTS

Notes	2021 £	2020 £
Legal fees	2,879	3,535
Auditor's remuneration	15,413	16,520
Non audit remuneration paid to Auditors	3,128	1,542
	21,420	21,597

9. NET (EXPENDITURE) / INCOME

Net resources are stated after charging/(Crediting) of:

	2021 £	2020 £
Fees payable to the company's auditor for the audit of the annual accounts (including VAT)	15,413	16,520
Other fees payable to auditors - non audit services (including VAT)	3,128	1,542
Operating lease rentals - other	118,359	49,321
	121,487	67,383

10. TRUSTEES' REMUNERATION AND BENEFITS

No Trustees were reimbursed expenses or remunerated for their services for the charity in 2021 (2020: £Nil).

11. STAFF COSTS

	2021 £	2020 £
Wages and salaries	231,121	296,214
Social security costs	25,803	32,545
Other pension costs	12,137	14,304
	269,061	343,064

The average monthly number of employees during the year was as follows:

	2021	2020
National Director	1	1
Fundraising/Project	3	6
Marketing/Communications	1	1
	5	8

During the year, No employee received annual salary over £60,000 (2020: 1 employee received between £80,001 - £90,000).

Total redundancies paid in 2021 was £Nil. There were no outstanding redundancy payments at the end of 2021.

Key management personnel comprise the senior management team. The total employee benefits of the key management personnel of charity were £86,482 (2020: £141,341).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

12. TANGIBLE FIXED ASSETS

	Exhibition equipment £	Computer equipment £	Totals £
COST			
At 1st January 2021	7,091	4,868	11,959
Additions	-	-	-
At 31st December 2021	7,091	4,868	11,959

DEPRECIATION

At 1st January 2021	7,091	4,868	11,959
Charge for the year	-	-	-
At 31st December 2021	7,091	4,868	11,959

NET BOOK VALUE

At 31st December 2021

At 31st December 2020

13. FIXED ASSET INVESTMENTS

Shares in group undertakings

COST	£
At 1st January 2021 and 31st December 2021	1

There were no investment assets outside the UK.

The company's investments at the balance sheet date in the share capital of companies include the following:

Right To Play UK Trading Limited (Company registration no: 06391601)	2021	2020
Aggregate capital and reserves (£)	1	1
Holding %	100	100

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Amounts owed by associated undertakings	100,048	389,891
Other Debtors	145,137	84,302
Pre-payments	2,450	13,647
	247,635	487,840

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Trade Creditors	4,992	1,886
Accruals	17,179	18,514
Other taxes and social security	-	10,149
Other creditors	6,515	-
Deferred Income	-	118,530
	38,836	138,930

DEFERRED INCOME

	2021	2020
	£	£
Deferred Income brought forward	118,530	117,500
Income released during the year	(118,530)	(117,500)
Income deferred during the year	-	118,530
Deferred Income carried forward	-	118,530

16. OPERATING LEASE COMMITMENTS

	2021	2020
	£	£
Land and buildings		
Expiring within one year	-	81,917
Expiring within one to five years	-	-
	-	81,917

17. PENSION COMMITMENTS

The Charity operates a defined contribution pension scheme and contributions are charged in the statement of financial activities as they accrue. The charge for the year was £12,138 (2020: £14,304).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

18. MOVEMENT IN FUNDS

	At 01-Jan-21 £	Income £	Expenditure £	At 31-Dec-21 £
UNRESTRICTED FUNDS				
General fund	173,947	1,237,641	(977,455)	434,133
RESTRICTED FUNDS				
GAC - Child Protection	10,000	10,000	(10,000)	10,000
Porticus - Music for Development	2,755	-	(2,755)	-
UnRestricted - General Programme	689	-	(689)	-
GAC - My Education, My Future	1,000	-	(1,000)	-
Multi - Girls on Track	1,000	-	(1,000)	-
Multi - Tusobola	-	10,000	-	10,000
Multi - The Beirut Crisis: Helping Children Cope	-	6,200	(1,200)	5,000
UnRestricted - General Programme	56,455	37,819	-	94,274
Multi - Girls on Track	37,884	-	(37,884)	-
Multi - Girls on Track	23,595	-	(23,595)	-
Multi - Tusobola	-	5,000	-	5,000
UNICEF - Safe to Play - reducing violence within schools in northern Uganda	255,896	(34,955)	(220,941)	-
	389,274	34,064	(299,064)	124,274
TOTAL FUNDS	563,221	1,271,705	(1,276,519)	558,407

MOVEMENT IN FUNDS

	At 01-Jan-20 £	Income £	Expenditure £	At 31-Dec-20 £
UNRESTRICTED FUNDS				
General fund	333,830	592,083	(751,966)	173,947
RESTRICTED FUNDS				
UnRestricted - General Programme	-	800	(111)	689
GAC-Child Protection	-	10,000	-	10,000
The Rabelais Trust - Tanzania, Girls Education	-	1,595	(595)	1,000
UNICEF - Safe To Play	-	59,439	(263,543)	255,896
Porticus - Music for Development	63,615	6,251	(28,495)	41,371
Major Donors	-	36,997	(19,158)	17,839
Laureus Sport For Good Foundation - Thailand, Life Skills Project	3,608	10,529	(14,137)	-
GAC - My Education, My Future	-	1,000	-	1,000
Isle of Man Government - Ghana/Tanzania, Inclusive Education Projects	220,293	66,473	(225,287)	61,47
	287,516	653,084	(551,326)	389,274
TOTAL FUNDS	621,346	1,245,167	(1,303,292)	563,221

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

18. (CONTD.) MOVEMENT IN FUNDS

DESCRIPTION OF FUNDS AND THEIR PURPOSE	Clayton Dubilier & Rice (CD&R) (Tusobola, Uganda)	Eleanor Rathbone Charitable Trust (MEMF, Burundi and Tanzania) - Multi-Girls on Track
<p>Bliss Family Charity (Twibanire, Burundi and Jam Suka, Mali) - GAC - Child Protection</p> <p>In 2021, Bliss Family Charity support helped to strengthen social cohesion among youth groups divided by political intolerance in Burundi and improve the protection and welfare of children affected by conflict in Mali. These funds were used to help increase inter community trust and the ability to peacefully resolve conflicts, and increase access to youth saving groups in Burundi, and to enhance the protection and well-being of vulnerable children - including supporting children working in artisanal mines to claim their right to education.</p> <p>Elmasrys (Lebanon refugee programming) - UnRestricted - General Programme</p> <p>Funds from Rasha and Hassan Elmasry were used help provide support to refugee children living in camps and host communities within Lebanon. These funds were used to help children gain access to formal and non-formal education settings and to provide psycho-social support and well-being for children affected by the traumas of crisis, displacement and the ongoing COVID-19 pandemic.</p> <p>Souter CT (Tusobola, Uganda and Girls on Track, Tanzania)</p> <p>Souter Charitable Trust supported our work in Uganda and Tanzania in 2021. These funds were used to promote female empowerment through the provision of quality education for girls in northern Tanzania, and to enhance the quality of education for children and youth in informal settlements in Uganda's capital, Kampala.</p>	<p>Funds were used to improve equitable quality education and social outcomes for children and youth living in informal settlements in Uganda, including increasing access to sexual and reproductive health (SRH) services and enabling safe and healthy practices.</p> <p>Beatrice Laing Family Trust (Music for Social Change)</p> <p>Funds have supported our work ensuring access to quality education, in the wake of the Beirut blast. These funds were used to provide psycho-social support to help children recover from the social and emotional effects of the explosion, and to help improve children's life skills through the provision of music for development activities.</p> <p>Ile of Man Government (Girls on Track, Tanzania)</p> <p>Funds from the Ile of Man government have supported our work in northern Tanzania aimed at building life skills amongst girls, providing gender-sensitive learning environments in schools and improving community support for girl's education. This project ended in 2021.</p> <p>The Rabelais Trust - Multi - Girls on Track</p> <p>Funds from the Rabelais Trust has supported our work in northern Tanzania aimed at building life skills amongst girls, providing gender-sensitive learning environments in schools and improving community support for girl's education. This project ended in 2021.</p> <p>The Alchemy Foundation, The Union of the Sisters of Mercy of Great Britain (Syrian Refugee Education appeal) - Multi - The Beirut Crisis</p> <p>In 2021 we received funds from a collective of charitable bodies to help provide support to Syrian Refugees living in camps and host communities within Lebanon. These funds were used to help children access formal and non-formal education with teachers using interactive and inclusive learning approaches.</p>	<p>Funds were used to support girls, including those with disabilities, affected by the Burundian refugee crisis. Working in both Tanzanian refugee camps, and with displaced and returnee populations in Burundi, these funds have been used to help build resilience and improve learning outcomes for girls affected by displacement and conflict.</p> <p>R G Hills Charitable Trust (Girls on Track, Tanzania)</p> <p>Funds were used to improve life skills and the quality of education for vulnerable girls in northern Tanzania. This included strengthening gender-sensitive and safe learning environments that support girl's engagement and performance in education, whilst tackling negative gender norms that act as barriers to learning.</p> <p>Global Fund to End Violence Against Children (Safe To Play, Uganda)</p> <p>Support from the Global Fund to End Violence Against Children has helped to reduce violence against children in school settings in northern Uganda. Funds have been used to strengthen child protection systems in schools and empower students so they are better prepared to prevent and/or respond to violence within their schools and communities.</p>

NOTES TO THE FINANCIAL STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2021

19. NET ASSETS BY FUND

	Unrestricted funds £	Restricted funds £	2021 Total funds £
Fixed Assets	1	-	1
Current Assets	472,968	124,274	597,242
Creditors due	(38,836)	-	(38,836)
NET ASSETS	434,133	124,274	558,407
NET ASSETS BY FUND	Unrestricted funds £	Restricted funds £	2020 Total funds £
Fixed Assets	1	-	1
Current Assets	312,876	389,274	702,150
Creditors due	(138,930)	-	(138,930)
NET ASSETS	173,947	389,274	563,221

20. ULTIMATE CONTROLLING PARTY

The Charity is controlled by the Board of Trustees. The ultimate parent of the company is Right To Play International, a company incorporate in Toronto, Canada, and this is the largest and smallest company into which the results of the Charity are consolidated. The consolidated accounts are available from 43 Front St E, Unit 200, Toronto, ON M5E 1B3 Canada.

21. DONATED SERVICES AND FACILITIES

Pro bono legal services, meetings and event support amounting to £nil (2020: £4,500) was received in the year.

22. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of the exemption to disclose related party transactions with other Right To Play charities, as permitted by Financial Reporting Standard 102, section 33, as its results are consolidated in the accounts of the ultimate parent undertaking.

Donations received from related parties and Trustees amount to £97,811. None of those donations were outstanding from Trustees at year-end.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

23. PRIOR YEAR STATEMENT OF FINANCIAL ACTIVITIES

	2020		
	Unrestricted funds	Restricted funds	Total funds
	£	£	£
INCOME FROM:			
Donations	31,429	653,084	684,513
Raising funds	560,516	-	560,516
Investments	138	-	138
Total	592,083	653,084	1,245,167
EXPENDITURE ON:			
Raising funds	433,942	-	433,942
Charitable activities			
Projects	72,825	551,326	624,151
Grants for international operations	245,199	-	245,199
Total	751,967	551,326	1,303,292
NET MOVEMENT IN FUNDS	(159,883)	101,758	(58,125)
RECONCILIATION OF FUNDS			
Total funds brought forward	333,830	287,516	621,346
TOTAL FUNDS CARRIED FORWARD	173,947	389,274	563,221





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Registered charity number 1112404

