

Registration number: 05375165

**PREPARED FOR THE REGISTRAR
NORTHERN CASE MANAGEMENT LIMITED
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

Hazlewoods LLP
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NORTHERN CASE MANAGEMENT LIMITED

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NORTHERN CASE MANAGEMENT LIMITED

COMPANY INFORMATION

Directors	W M Irving K Lineker S T S Shiong
Registered office	1 Suffolk Way Sevenoaks Kent TN13 1YL
Accountants	Hazlewoods LLP Windsor House Bayshill Road Cheltenham GL50 3AT

NORTHERN CASE MANAGEMENT LIMITED

(REGISTRATION NUMBER: 05375165)
BALANCE SHEET AS AT 31 MARCH 2021

	Note	2021 £	2020 £
Fixed assets			
Intangible assets	4	-	-
Tangible assets	5	<u>12,686</u>	<u>14,414</u>
		<u>12,686</u>	<u>14,414</u>
Current assets			
Debtors: Amounts falling due within one year	6	677,082	631,761
Debtors: Amounts falling due after more than one year	6	1,647,153	1,201,707
Cash at bank and in hand		<u>357,890</u>	<u>186,932</u>
		<u>2,682,125</u>	<u>2,020,400</u>
Creditors: Amounts falling due within one year	7	<u>(301,797)</u>	<u>(207,116)</u>
Net current assets		<u>2,380,328</u>	<u>1,813,284</u>
Total assets less current liabilities		<u>2,393,014</u>	<u>1,827,698</u>
Creditors: Amounts falling due after more than one year	7	<u>(36,079)</u>	<u>-</u>
Net assets		<u>2,356,935</u>	<u>1,827,698</u>
Capital and reserves			
Called up share capital		100	100
Profit and loss account		<u>2,356,835</u>	<u>1,827,598</u>
Total equity		<u>2,356,935</u>	<u>1,827,698</u>

For the financial year ending 31 March 2021 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

Directors' responsibilities:

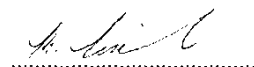
- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

These financial statements have been delivered in accordance with the provisions applicable to companies subject to the small companies regime and the option not to file the Profit and Loss Account has been taken.

22/12/2021

Approved and authorised by the Board on and signed on its behalf by:



K Lineker
Director

The notes on pages 3 to 8 form an integral part of these financial statements.

NORTHERN CASE MANAGEMENT LIMITED

NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is:

1 Suffolk Way
Sevenoaks
Kent
TN13 1YL

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A - 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

Basis of preparation

These financial statements have been prepared using the historical cost convention except for, where disclosed in these accounting policies, certain items that are shown at fair value.

The presentational currency of the financial statements is Pounds Sterling, being the functional currency of the primary economic environment in which the company operates. Monetary amounts in these financial statements are rounded to the nearest Pound.

Name of parent of group

These financial statements are consolidated in the financial statements of ACG Holdco Limited.

The financial statements of ACG Holdco Limited may be obtained from Companies House.

Going concern

After reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. The company therefore continues to adopt the going concern basis in preparing its financial statements.

Judgements and estimation uncertainty

These financial statements do not contain any significant judgements or estimation uncertainty.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the provision of services in the ordinary course of the company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts and after eliminating sales within the company. The company recognises revenue when the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and specific criteria have been met for each of the company's activities.

NORTHERN CASE MANAGEMENT LIMITED

NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the profit and loss account, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Deferred tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements and on unused tax losses or tax credits in the company. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets are reviewed at each reporting date and a valuation allowance is set up against deferred tax assets so that the net carrying amount equals the highest amount that is more likely than not to be recovered based on current or future taxable profit.

Tangible assets

Tangible assets are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Depreciation

Depreciation is charged so as to write off the cost of assets, over their estimated useful lives, as follows:

Asset class	Depreciation method and rate
Fixtures, fittings and equipment	20% straight line

Intangible assets

Goodwill arising on the acquisition of an entity represents the excess of the cost of acquisition over the company's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the entity recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Negative goodwill arising on an acquisition is recognised on the face of the balance sheet on the acquisition date and subsequently the excess up to the fair value of non-monetary assets acquired is recognised in profit or loss in the periods in which the non-monetary assets are recovered.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade debtors

Trade debtors are amounts due from customers for services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. All trade debtors are repayable within one year and hence are included at the undiscounted cost of cash expected to be received. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the debtors.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and all are repayable within one year and hence are included at the undiscounted amount of cash expected to be paid.

NORTHERN CASE MANAGEMENT LIMITED

NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

Financial instruments

Classification

Financial instruments are classified and accounted for according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability on the balance sheet. The corresponding dividends relating to the liability component are charged as interest expenses in the profit and loss account.

Recognition and measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Impairment

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

A non financial asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

The recoverable amount of goodwill is derived from measurement of the present value of the future cash flows of the cash-generating units ('CGUs') of which the goodwill is a part. Any impairment loss in respect of a CGU is allocated first to the goodwill attached to that CGU, and then to other assets within that CGU on a pro-rata basis.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. Where a reversal of impairment occurs in respect of a CGU, the reversal is applied first to the assets (other than goodwill) of the CGU on a pro-rata basis and then to any goodwill allocated to that CGU.

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

NORTHERN CASE MANAGEMENT LIMITED**NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021****3 Staff numbers**

The average number of persons employed by the company (including directors) during the year, was as follows:

	2021	2020
	No.	No.
Average number of employees	<u>61</u>	<u>60</u>

4 Intangible assets

	Goodwill
	£
Cost	
At 1 April 2020 and at 31 March 2021	8,000
Amortisation	
At 1 April 2020 and at 31 March 2021	<u>8,000</u>
Carrying amount	
At 1 April 2020 and at 31 March 2021	<u>-</u>

5 Tangible assets

	Furniture, fittings and equipment
	£
Cost	
At 1 April 2020	91,527
Additions	<u>2,698</u>
At 31 March 2021	<u>94,225</u>
Depreciation	
At 1 April 2020	77,113
Charge for the year	<u>4,426</u>
At 31 March 2021	<u>81,539</u>
Carrying amount	
At 31 March 2021	<u>12,686</u>
At 31 March 2020	<u>14,414</u>

NORTHERN CASE MANAGEMENT LIMITED**NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021****6 Debtors**

	2021	2020
	£	£
Trade debtors	581,301	548,551
Other debtors	90,274	79,787
Prepayments	5,507	3,423
Amounts owed by group undertakings	<u>1,647,153</u>	<u>1,201,707</u>
	2,324,235	1,833,468
Less non-current portion	<u>(1,647,153)</u>	<u>(1,201,707)</u>
Total current trade and other debtors	<u><u>677,082</u></u>	<u><u>631,761</u></u>

Details of non-current trade and other debtors

£1,647,153 (2020 - £1,201,707) of amounts owed by group undertakings is classified as non-current.

7 Creditors

	2021	2020
	£	£
Due within one year		
Trade creditors	2,701	4,798
Social security and other taxes	36,273	38,842
Outstanding defined contribution pension costs	14,963	-
Other creditors	136,747	67,815
Accrued expenses	76,496	36,966
Corporation tax	<u>34,617</u>	<u>58,695</u>
	<u><u>301,797</u></u>	<u><u>207,116</u></u>
Due after one year		
Amounts owed to group undertakings	<u><u>36,079</u></u>	<u><u>-</u></u>

8 Operating leases**Operating leases**

The total of future minimum lease payments is as follows:

	2021	2020
	£	£
Not later than one year	42,728	64,908
Later than one year and not later than five years	<u>-</u>	<u>31,543</u>
	<u><u>42,728</u></u>	<u><u>96,451</u></u>

9 Contingent liabilities

The company is bound by an intra-group cross guarantee in respect of bank debt with other members of the group headed by its ultimate parent undertaking, Ruby Holdco Limited. The amount guaranteed is £140,000,000 (2020 - £120,000,000).

NORTHERN CASE MANAGEMENT LIMITED

NOTES TO THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

10 Parent and ultimate parent undertaking

The company's immediate parent undertaking is Active Assistance Finance Limited, incorporated in England and Wales. The ultimate parent undertaking is Ruby Holdco Limited, incorporated in England and Wales. The most senior parent entity producing publicly available financial statements is ACG Holdco Limited. These financial statements are available upon request from Companies House. The ultimate controlling party is Montreux Healthcare Fund.

11 Disclosure under Section 444(5B) CA 2006

As permitted by Section 444 CA 2006, these accounts do not contain a copy of the company's Profit and Loss account or a copy of the Directors' Report. These accounts are unaudited.