HAVI Global Solutions Europe Limited (Registered number: 05319761)

Annual report and financial statements

For the year ended 31 December 2016

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## **DIRECTORS AND ADVISERS**

## **DIRECTORS**

Keith Damarell Douglas Moody-Stuart

#### **REGISTERED OFFICE**

One Fleet Place London EC4M 7WS

#### INDEPENDENT AUDITORS

PricewaterhouseCoopers LLP Waterfront Plaza 8 Laganbank Road Belfast BT1 3LR

## **SOLICITORS**

Dentons UKMEA LLP The Pinnacle 170 Midsummer Boulevard Milton Keynes MK9 1FE

## TAX ADVISOR

KPMG LLP One St Peter's Square Manchester M2 3AE

KPMG AG Tersteegenstr. 19-31 40474 Düsseldorf

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## Strategic report for the year ended 31 December 2016

The directors present their strategic report on the Company for the year ended 31 December 2016.

#### Statement of compliance

The financial statements of HAVI Global Solutions Europe Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

#### **Business review and future developments**

The level of business was satisfactory in 2016, and the directors expect that the investments carried out during the last two years will deliver steady profit for the future.

Turnover decreased slightly compared to the prior year due to an anticipated drop in some of the volume based businesses. Operating profit and operating profit margin grew compared to the prior year as resource investments and cost savings provided an increased return.

Based on the latest forecast the management expects flat turnover as well as operating profit for the financial year 2017 driven by local operating conditions. Based on the latest forecast profit on ordinary activities before taxation should remain constant for the year ending 31 December 2017.

#### Key performance indicators

- Turnover of €8,212,785 (2015: €9,370,331)
- Operating profit of €1,152,023 (2015: €381,360)
- Operating profit margin of 14.0% (2015: 4.1%)

### Principal risks and uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks.

The key business risks and uncertainties affecting the Company are considered to relate to employee retention and the fact that the Company's sales are substantially with the European McDonald's group, its licensees, or its distributors.

## Employee retention

Company policy is to remunerate its personnel in line with market rates and practice. In addition to competitive salaries, annual bonus schemes and other benefits are offered. Succession planning is considered regularly by management. The Company is able to offer employees appropriate training and opportunities for advancement and has a demonstrable track record of internal promotion.

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Relationships with McDonald's

The importance of relationships with McDonald's is recognised and managed by the directors and senior personnel who have direct and regular access to their counterparts at McDonald's and ensure that an excellent level of customer service is maintained.

On behalf of the Board

Keith Damarell

Director

1 December 2017

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## Directors' report for the year ended 31 December 2016

The directors present their report and the audited financial statements of the Company for the year ended 31 December 2016.

#### **Future developments**

Future developments are discussed in the strategic report and included in the report by cross reference.

#### Results and dividends

The profit for the year amounted to €941,118 (2015: €279,778). No interim or final dividend in respect of 2016 has been proposed.

#### Financial risk management

The objectives of the Company are to manage the Company's financial risk, secure cost effective funding for the Company's operations and to minimise the adverse effects of fluctuations in the financial markets on the Company's financial assets and liabilities, on reported profitability and on the cash flows of the company.

The main risks arising from the Company's financial instruments are liquidity risk, interest rate cash flow risk, credit risk, and foreign exchange risk. The Board of Directors reviews and agrees policies for managing these risks as summarised below.

#### Liquidity risk

The Company finances its operations through a mixture of retained profits, working capital and balances with HAVI Group LP group companies that are designed to ensure the Company has sufficient available funds for operations and future growth.

### Interest rate cash flow risk

The Company's interest bearing assets include cash balances and short term loans from HAVI Group LP group companies. The Company has a policy of maintaining debt at variable rates. The Company will revisit the appropriateness of this policy should the Company's operations change in size or nature.

#### Credit risk

Credit risk mainly arises from deposits with banks, outstanding receivables from customers and any committed transactions. For banks, only independently rated parties with a minimum rating of 'A' are accepted. The credit quality of the customer is assessed taking into account its financial position, past experience and other factors. We also select insurers with good credit ratings. The amount of exposure to any individual counterparty is reviewed regularly by management.

#### Foreign exchange risk

The Company operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily in respect to Sterling. Foreign exchange risk arises from future commercial transactions and recognised assets or liabilities that are denominated in a currency that is not the Company's functional currency. Mitigation is achieved by sourcing goods and services in the same currency as the exposure. The Company does not use derivatives to manage its foreign exchange exposure.

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## Directors' report for the year ended 31 December 2016 (continued)

#### **Directors**

The directors of the Company who held office during the year and up to the date of signing these financial statements unless otherwise stated are given below:

Keith Damarell Douglas Moody-Stuart

#### Post balance sheet events

There are no post balance sheet events to disclose.

#### **Employees**

The Company informs their employees quarterly during staff meetings on current activities and future plans as well as on the financial success of the Company.

Individual targets are agreed with each employee and achievements reviewed on a regular base.

#### **Branches**

The Company has branches in Paris and Munich.

#### Statement of directors' responsibilities

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

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## Directors' report for the year ended 31 December 2016 (continued)

#### Disclosure of information to auditors

Each director in office at the date of approval of this report confirms that:

- As far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

#### Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office and a resolution concerning their re-appointment will be proposed at the Annual General Meeting.

On behalf of the Board

Keith Damarell

Director

1 December 2017

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# Independent auditor's report to the members of HAVI Global Solutions Europe Limited

## Report on the financial statements

#### Our opinion

In our opinion, HAVI Global Solutions Europe Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the company's affairs as at 31 December 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### What we have audited

The financial statements, included within the Strategic report (the "Annual Report"), comprise:

- the balance sheet as at 31 December 2016;
- the profit and loss account for the year then ended;
- the statement of changes in equity for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

In addition, in light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we are required to report if we have identified any material misstatements in the Strategic Report and the Directors' Report. We have nothing to report in this respect.

#### Other matters on which we are required to report by exception

#### Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

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#### Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

#### Responsibilities for the financial statements and the audit

## Our responsibilities and those of the directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

### What an audit of financial statements involves

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;
- · the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report. With respect to the Strategic Report and Directors' Report, we consider whether those reports include the disclosures required by applicable legal requirements.

Of Mary Aposter

Orla MacAllister (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Belfast

1 December 2017

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# Profit and loss account for the year ended 31 December 2016

	Note	Year ended 31 December 2016 €	Year ended 31 December 2015 €
Turnover	. 5	8,212,785	9,370,331
Cost of Sales		(528,964)	(451,916)
Gross profit	•	7,683,821	8,918,415
Administrative expenses		(6,531,798)	(8,537,055)
Operating profit	6	1,152,023	381,360
Interest receivable and similar income	8	! <b>844</b>	_
Interest payable and similar charges	9	(3,278)	(1,358)
Profit on ordinary activities before taxation	٠.	1,149,589	380,002
Tax on profit on ordinary activities	. 10	(208,471)	(100,224)
Profit for the financial year		941,118	279,778

For the years stated above, the results have been derived entirely from continuing operations.

There are no material differences between the profit on ordinary activities before taxation and profit for the financial years stated above and their historical cost equivalents.

There were no other items of comprehensive income in either year other than those shown above and therefore no separate statement of other comprehensive income has been presented.

The notes on pages 13 to 24 are an integral part of these financial statements.

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# Balance sheet as at 31 December 2016

		2016	2015
	Note	€	€
Fixed Assets			•
Tangible assets	11	222,557	279,094
Current assets			
Debtors	12	2,350,825	2,638,288
Cash at bank and in hand		1,726,417	392,633
		4,077,242	3,030,921
Creditors - amounts falling due within one year	13	(3,077,425)	(3,028,759)
Net current assets		999,817	2,162
Total assets less current liabilities		1,222,374	281,256
Net assets		1,222,374	281,256
Capital and reserves			
Called up share capital	. 15	1,470	1,470
Profit and loss account		1,220,904	279,786
Total shareholders' funds		1,222,374	281,256

The financial statements on pages 10 to 24 were authorised for issue by the Board of Directors on 1 December 2017 and signed on its behalf by:

Keith Damarell

Director

1 December 2017

The notes on pages 13 to 24 are an integral part of these financial statements.

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# Statement of changes in equity

	Note	Called-up share capital	Profit and Loss Account	Total Shareholders' Fund
-		€	€	. €
Balance as at 1 January 2015	<sub>.</sub> 15	1,470	599;785	601,255
Profit for the year		-	279,778	279,778
Dividends	19	-	(599,777)	(599,777)
Balance as at 31 December 2015		1,470	279,786	281,256
	<del></del>			
Balance as at 1 January 2016	15	1,470	279,786	281,256
Profit for the year		-	941,118	941,118
Dividends	19	-	<u>-</u>	· <u>-</u>
Balance as at 31 December 2016		1,470	1,220,904	1,222,374

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## Notes to the financial statements for the year ended 31 December 2016

#### 1 General Information

HAVI Global Solutions Europe Limited is a service business that administers and monitors the packaging needs of the McDonald's group in Europe and other customers. The Company's sales are substantially with the European McDonald's group, its licensees, or its distributors.

The Company is a private Company limited by shares and is incorporated and domiciled in England. The address of its registered office is One Fleet Place, London, EC4M 7WS.

## 2 Statement of compliance

The individual financial statements of HAVI Global Solutions Europe Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the companies Act 2006.

## 3 Summary of significant accounting policies

## (a) Basis of preparation and accounting convention

These financial statements are prepared on the going concern basis, under the historical cost convention, as modified by the recognition of certain financial assets and liabilities measured at fair value through profit and loss. The principal accounting policies, which have been applied consistently throughout the year, are set out below.

#### (b) Going concern

The Company meets its day-to-day working capital requirements through its bank facilities. The Company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the Company should be able to operate within the level of its current facilities. After making enquiries, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

#### (c) Currency

The functional and presentational currency of the Company is Euro as this is as the currency of the primary economic environment in which the Company operates and generates cash flows.

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the profit and loss account. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account.

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

## (d) Exemptions for qualifying entities under FRS 102

FRS 102 allows a qualifying entity certain disclosure exemptions, subject to certain conditions, which have been complied with, including notification of, and no objection to, the use of exemptions by the Company's shareholders.

The Company has taken advantage of the following exemptions:

- (i) from preparing a statement of cash flows, on the basis that it is a qualifying entity and the consolidated statement of cash flows, included in these financial statements, includes the Company's cash flows;
- (ii) from the financial instrument disclosures, required under FRS 102 paragraphs 11.39 to 11.48A and paragraphs 12.26 to 12.29, as the information is provided in the consolidated financial statement disclosures;
- (iii) from disclosing the Company key management personnel compensation, as required by FRS 102 paragraph 33.7.

Parent of the group in whose consolidated financial statements the financial statements of HAVI Global Solutions Europe Limited are adopted is HAVI Global Solutions Europe GmbH, Duisburg, Germany.

The consolidated financial statements of HAVI Global Solutions Europe GmbH are filed with the German Federal Gazette. The consolidated financial statements can be obtained from the electronic German Federal Gazette (www.unternehmensregister.de).

#### (e) Revenue recognition

Revenue is measured at the fair value of consideration received or receivable and represents the amount receivable for goods supplied or services rendered, net of returns, discounts and rebates allowed by the Company and value added taxes.

The price is usually fixed and always determinable.

The Company bases its estimate of returns on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. Where the consideration receivable in cash or cash equivalents is deferred, and the arrangement constitutes a financing transaction, the fair value of the consideration is measured as the present value of all future receipts using the imputed rate of interest.

The Company recognises revenue when (a) the significant risks and rewards of ownership have been transferred to the buyer; (b) the Company retains no continuing involvement or control over the goods; (c) the amount of revenue can be measured reliably; (d) it is probable that future economic benefits will flow to the entity.

HAVI Global Solutions Europe Limited is a service business that administers and monitors the packaging needs of the McDonald's group in Europe and other customers. The Company's sales are substantially with the European McDonald's group, its licensees, or its distributors. The entity sells packaging materials to its customers. Sale of goods are recognised on sale to the customer, which is considered the point of delivery.

## (f) Employee benefits

The Company provides a range of benefits to employees, including annual bonus arrangements, paid holiday arrangements and a defined contribution pension plan.

Contributions to the pension plan are charged to the profit and loss account as they become payable in accordance with the rules of the scheme. Any difference between contributions payable and contributions paid are included as either a prepayment or an accrual in the balance sheet.

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

#### (g) Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted

#### (i) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

### (ii) Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

#### (h) Fixed assets and depreciation

Tangible fixed assets are stated at historic purchase cost less accumulated depreciation. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Depreciation is calculated to write off the cost of tangible fixed assets, less their residual values, over their expected useful lives using the straight line basis. The expected useful lives of the assets to the business are reassessed periodically in the light of experience.

Straight line annual rates of depreciation most widely used are:

Office equipment 20.0 %
Computer equipment 20.0 - 33.3 %
Computer software 33.3%

#### (i) Leases - operating

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases. Payments under operating leases are charged to the profit and loss account on a straight-line basis over the period of the lease.

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

#### (j) Dividends

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are paid or are approved by the Company's shareholders. These amounts are recognised in the statement of changes of equity.

#### (k) Impairment of non-financial assets

At each balance sheet date non-financial assets not carried at fair value are assessed to determine whether there is an indication that the asset may be impaired. If there is such an indication the recoverable amount of the asset is compared to the carrying amount of the asset.

The recoverable amount of the asset is the higher of the fair value less costs to sell and value in use. Value in use is defined as the present value of the future cash flows before interest and tax obtainable as a result of the asset's continued use. These cash flows are discounted using a pre-tax discount rate that represents the current market risk-free rate and the risks inherent in the asset.

If the recoverable amount of the asset is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the profit and loss account, unless the asset has been revalued when the amount is recognised in other comprehensive income to the extent of any previously recognised revaluation.

Thereafter any excess is recognised in profit or loss. If an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised in prior periods. A reversal of an impairment loss is recognised in the profit and loss account.

#### (I) Provisions and contingencies

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount of the obligation can be estimated reliably.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as a finance cost.

Contingent liabilities are not recognised. Contingent liabilities arise as a result of past events when (i) it is not probable that there will be an outflow of resources or that the amount cannot be reliably measured at the reporting date or (ii) when the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the company's control. Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

Contingent assets are not recognised. Contingent assets are disclosed in the financial statements when an inflow of economic benefits is probable.

#### (m) Share capital

Ordinary shares are classified as equity.

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

#### (n) Financial instruments

#### (i) Financial assets

Basic financial assets, including trade and other receivables, cash and bank balances and investments in commercial paper, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publically traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

#### (ii) Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments.

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate.

The company does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

#### (iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

## 4 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

A provision is made for dilapidations of €55,151 (2015: €45,485). These provisions require management's best estimate of the costs that will be incurred based on legislative and contractual requirements.

#### 5 Turnover

The Company provides services in the packaging and procurement business. All turnover originates in the UK. Turnover for services by destination is as follows:

	•	Year ended 31 December	<ul><li>Year ended</li><li>31 December</li></ul>
		2016	2015
· · · · · · · · · · · · · · · · · · ·		. €	. €
UK		1,855,418	1,664,898
Germany	•	1,480,384	1,455,232
France	e	1,179,893	1,203,555
Russia		432,202	451,568
Austria		413,706	437,817
Other		2,851,182	4,157,261
		8,212,785	9,370,331

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Notes to the financial statements for the year ended 31 December 2016 (continued)

# 6 Operating profit

	Year ended 31 December	Year ended . 31 December
	2016	2015
	€	€
Operating profit is stated after charging:		
'		•
Wages and salaries	3,808,642	3,966,824
Social security costs	683,959	697,211
Other pension costs (note 18)	187,764	135,737
• • •	4,680,365	4,799,772
Operating lease charges – land and buildings	296,592	304,437
Services provided by the Company's auditors and its associates –		
fees payable for the audit of the Company's financial statements	29,250	29,250
Loss on disposal of tangible fixed assets "	4,204	6,908
Foreign exchange loss	18,987	448,071
Depreciation of fixed assets	132,358	132,008

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## Notes to the financial statements for the year ended 31 December 2016 (continued)

## 7 Employee information and directors' emoluments

The average monthly number of persons (excluding directors) employed by the Company during the year was 40 (2015: 40), all of whom performed office and management duties.

•	Year ended 31 December	Year ended 31 December
	2016	2015
	€	. €
Aggregate directors' emoluments	535,252	703,091
Total emoluments of highest paid director	268,005	349,350

Directors' emoluments for two directors are paid by the Company. Emoluments (including pension) for the other director are paid by the parent Company, HAVI Global Solutions Europe GmbH and the portion relating to his UK services recharged at cost to the Company as part of a management charge. One director (2015: one) has accrued benefits under the Company's defined contribution scheme, and in 2016 the Company paid contributions of €24,869 (2015: €27,873) for this director. The one (2015: one) of the directors who is employed by the parent company has accrued benefits under the HAVI Global Solutions Europe GmbH defined benefit scheme. The entirety of this pension benefit is payable by HAVI Global Solutions Europe GmbH and as stated above is included in the management charge. The highest paid director is not a member of any group or company pension scheme.

## 8 — Interest receivable and similar income

. •		Year ended 31 December	Year ended 31 December
		2016	2015
•		. •	€
Other interest		 844	-
	·	844	<u>.                                      </u>

## 9 Interest payable and similar expenses

	Year ended	Year ended-
•	31 December	31 December
	2016	2015
	€	€.
Interest payable to group undertakings	1,305	1,073
Other interest	1,973	285
	3,278	1,358.

(Registered number: 05319761)

# Notes to the financial statements for the year ended 31 December 2016 (continued)

## 10 Tax on profit

Tax expense included in profit or loss

	Year ended 31 December	Year ended 31 December
Analysis of tax charge for the year	2016 €	2015 €
Current tax	,	
UK corporation tax on profit for the year	235,135	93,608
Adjustments in respect of previous years .	(11,419)	(3,319)
Double tax relief	-	(46,039)
Overseas tax	(6,746)	58,072
Total current tax	216,970	102,322
Deferred tax		
Origination and reversal of timing differences	269	(3,544)
Adjustment in respect of prior periods	(10,594)	(636)
Impact of change in tax rate	1,826	2,082
Total deferred tax (see note 14)	(8,499)	(2,098)
Tax on profit on ordinary activities	208,471	100,224

## Factors affecting tax charge for the year

The tax assessed for the year is lower (2015: higher) than the standard rate of corporation tax in the UK applicable to the Company of 20% (2015: 20.25%). The differences are explained below:

<b>,</b>	Year ended	Year ended
	31 December	31 December
	2016	2015
	. €	€
Profit before taxation	1,149,589	380,002
Profit before taxation multiplied by the relevant standard rate of corporation tax in the UK		
at 20% (2015: 20.25%)	229,918	76,937
Effects of:		
Fixed asset differences	-	4,523
Expenses not deductible for tax purposes	6,023	8,162
Foreign tax credits	(5,397)	12,033
Adjustments in respect of prior years	(10,594)	(3,319)
Adjustments to tax charge in respect of previous periods	(12,595)	(636)
Adjust closing deferred tax to average rate of 20% (2015: 20.25%)	5,430	2,780
Adjust opening deferred tax to average rate of 20% (2015: 20.25%)	(3,652)	(257)
Exchange difference arising on movement between		
opening and closing spot rates	(662)	<u> </u>
Total tax charge	208,471	100,224

(Registered number: 05319761)

## Notes to the financial statements for the year ended 31 December 2016 (continued)

#### Tax rate changes

A reduction in the UK corporation tax rate from 21% to 20% (effective from 1 April 2015) was substantively enacted on 2 July 2013. Further reductions to 19% (effective from 1 April 2017) and to 18% (effective 1 April 2020) were substantively enacted on 26 October 2015, and an additional reduction to 17% (effective 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the company's future current tax charge accordingly. The deferred tax asset at 31 December 2016 has been calculated based on these rates.

## 11 Tangible assets

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	Computer equipment	Office equipment	Computer Software	Total
	€	€	€	€
Cost	•			•
At 1 January 2016	325,292	422,482	39,184	786,958
Additions	75,821	-	· -	75,821
At 31 December 2016	401,113	422,482	39,184	862,779
Alated Demonstration				
Accumulated Depreciation At 1 January 2016	177,098	292,824	37,942	507,864
Charge for the year	62,228	68,896	1,234	132,358
At 31 December 2016	239;326	361,720	39,176	640,222
Net Book Amount At 31 December 2016	~ 161,787	60,762	. 8	222,557
At 31 December 2015	148,194	129,658	1,242	279,094
Debtors				
			2016	2015
			€	€
Frade debtors			765,272	543,101
Amounts owed by group undertakings		•	879,514	1,389,849
Other debtors			544,373	524,859
Deferred tax asset (note 14)			30,773	22,274
Prepayments and accrued income		•	130,893	158,205
•			2,350,825	2.638.288

All amounts due from group undertakings are unsecured, interest free and repayable on demand.

(Registered number: 05319761)

Notes to the financial statements for the year ended 31 December 2016 (continued)

## 13 Creditors - Amounts falling due within one year

	2016	2015
	· •	€
Trade creditors	109,058	104,061
Amounts owed to group undertakings	40,266	108,456
Corporation tax	227,020	10,580
Other taxation and social security	116,441	228,996
Other creditors	235,781	- 8,754
Accruals and deferred income	2,348,859	2,567,912
	3,077,425	3,028,759

The amount owed to group undertakings includes an unsecured short term loan of €Nil (2015: €100,000). All other amounts due to group undertakings are interest free, unsecured and repayable on demand.

## 14 Deferred taxation

	2016	2015
	€	€
At 1 January	22,274	.20,176
Credit/ (Charge) for the year	8,499	2,098
At 31 December	30,773	22,274
The deferred tax asset is made up as follows:	2016 €	2015 €
Short term timing differences	11,085	12,658
Capital allowances less than depreciation	19,688	
		9,616

The directors consider that it is more likely than not that there will be sufficient taxable profits in the future such as to realise the deferred tax asset, and therefore the asset has been recognised in these financial statements.

## 15 Called up share capital

•	2016	2015
	• €	€
Authorised		
1,000 (2015: 1,000) ordinary shares of £1 each	1,470	1,470
Allotted and fully paid	•	
1,000 (2015: 1,000) ordinary shares of £1 each	1,470	1,470

The Company was incorporated on 22 December 2004 with an authorised share capital of £1,000 made up of 1,000 ordinary shares of £1 each. On 22 December 2004, 1,000 ordinary shares were issued for cash of £1,000. The share capital was converted to Euros at the rate of €1.47/£1 on 22 December 2004.

(Registered number: 05319761)

## Notes to the financial statements for the year ended 31 December 2016 (continued)

#### 16 Financial commitments

The company had the following future minimum lease payments under non-cancellable operating leases for each of the following periods:

Payments due	2016	2015
	€ .	€
Not later than one year	321,451	300,793
Later than one year and not later than five years	1,537,012	1,171,139
Later than five years	76,218	365,981
	1,934,681	1,837,913

## 17 Related party transactions

During the year ended 31 December 2016, the Company purchased management services for €97,122 (2015: €361,952) from fellow subsidiaries of the ultimate parent Company, HAVI Group LP, which are not part of the HAVI Global Solutions Europe GmbH group. The payable outstanding as at 31 December 2016 was €10,470 (2015: €108,456).

During the year ended 31 December 2016, the Company made sales of €5,750,270 (2015: €3,771,603) to fellow subsidiaries of the ultimate parent company, HAVI Group LP, which are not part of the HAVI Global Solutions Europe GmbH group. The receivable outstanding as at 31 December 2016 was €20,447 (2015: €685,614).

## 18 Pension commitments

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to €187,764 (2015: €135,737) for the year. There were no amounts receivable or payable at the year-end.

#### 19 Equity dividend

			2016		2015
		•	€		€
Final dividends paid in respect of 2016 €Nil (2015: €599.777)				,	
per £1 share	•				599,777

## 20 Ultimate parent undertaking and controlling party

The immediate parent undertaking, which is also the parent undertaking of the smallest group to consolidate these financial statements is HAVI Global Solutions Europe GmbH. Copies of HAVI Global Solutions Europe GmbH's consolidated financial statements can be obtained from Schifferstrasse 166, 47059 Duisburg, Germany.

The ultimate parent undertaking, which prepares group financial statements for the largest group of undertakings of which the Company is a member, is HAVI Group LP, incorporated in the United States. HAVI Group LP does not publish its consolidated financial statements.

On 1 January 2015 ultimate control was passed from Theodore F. Perlman to Russell P. Smyth and the Directors regard Russell P. Smyth as the ultimate controlling party through his controlling interest in HAVI Group LP.