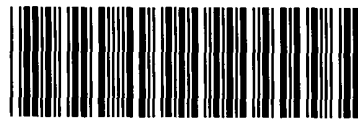


Registered number: 05169063
Charity number: 1108718

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report and financial statements
for the year ended 31 March 2016

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AFRICAN REVIVAL
(A company limited by guarantee)

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AFRICAN REVIVAL
(A company limited by guarantee)

**Reference and administrative details of the charity, its trustees and advisers
for the year ended 31 March 2016**

Trustees

Mr D J Leeper, Chair
Mrs EAS Kennedy (resigned 8 March 2016)
Mr GW James, Vice Chair (resigned 30 November 2015, re-appointed 31 March 2016)
Mr LJH Beighton
Mrs H Watson (resigned 1 April 2016)
Mr ADM Allen
Dr DC Chilangwa Farmer (resigned 18 December 2015)
Mrs J Lodge (resigned 8 March 2016)
Mr AS Pesenti (resigned 8 June 2015)
Mr B J Stevens (appointed 19 October 2015)

Company registered number

05169063

Charity registered number

1108718

Registered office

Garrick House
161 High Street
Hampton Hill
Middlesex
TW12 1NG

Independent auditors

Williams Giles Limited
Chartered Accountants
12 Conqueror Court
Sittingbourne
Kent
ME10 5BH

AFRICAN REVIVAL
(A company limited by guarantee)

Chairman's statement
for the year ended 31 March 2016

The chairman presents his statement for the period.

This past year has seen a number of changes in trustee membership and paid officers.

Trustees:

The following resignations have occurred:

Antoine Pesenti, 8th June 2015

Diane Chilangwa Farmer, 8th December 2015

Glen James, 10th December 2015 (Reappointed 31st March 2016)

Jacqueline Lodge, 8th March 2016

Elizabeth Kennedy, 8th March 2015

The following appointments were made:

Bernard Stevens, 11th December 2015 (Treasurer)

Glen James, 31st March 2016 (Vice-Chair)

We completed the year with 6 trustees: David Leeper (Chair); Glen James (Vice-Chair); Tony Allen (Founder); Bernard Stevens (Treasurer); Leonard Beighton; Helen Watson (resigned 1st April 2016).

Employees:

The following employees resigned during the year:

Holly Smith (Communications & Fundraising Director)

Colleen Yuen (CEO)

The following appointment was made:

Elaine Miller (Executive Director UK) (5th September 2016)

With such a churn of staff and trustees, we have begun to restructure the UK operation. Firstly to strip out expensive salary costs which could not be sustained within the current donor income. This is partly due to donors needing to know that money given was for beneficiaries in Africa not UK staff. This has led to an ongoing review of developing a sustainable business model for the future. At the time of writing this is shaping extremely well.

Secondly to acknowledge that the organisations birthed by ARUK, namely African Revival Uganda (ARUG) and African Revival Zambia (ARZAM) have now come of age! This means more responsibility is placed on the African countries to achieve balanced budgets i.e. zero deficit accounts and be responsible for monitoring, evaluation, donor reporting etc.

During the year an experienced Country Director was appointed for Uganda, Peter Etabu. He has made a significant difference in shaping the senior leadership team in Uganda with an experienced Programme Manager and Finance/Administration Manager. All programmes have been developing especially the new relationship with Geneva Global Inc., an American organisation. This has begun to develop a 'speed school' initiative which is going to give a second chance to 750 children who have left primary school early. The early (ECD) years' work is thriving and the playground initiative is proving very successful.

AFRICAN REVIVAL
(A company limited by guarantee)

Chairman's statement
for the year ended 31 March 2016

Zambia has seen a group of projects being identified to be delivered later in the year. This will require the purchase of a motor bike for the project officer to travel to review all field projects.

Our work in both Uganda and Zambia and our partnership working in South Sudan continues to gain an excellent reputation, and we acknowledge the dedication of our staff in Africa.

As always, we acknowledge the generosity of all our donors, both large and small. With their support our communities are gaining strength and capacity.



Name David Leeper
Chairman

Date 21st sept 2016

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report
for the year ended 31 March 2016

The trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of African Revival (the charity and the group) for the ended 31 March 2016. The Trustees confirm that the Annual report and financial statements of the charity and the group comply with the current statutory requirements, the requirements of the charity and the group's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities (effective 1 January 2015).

Since the charity and the group qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Structure, governance and management

a. Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The Board of Trustees

The Board currently consists of 6 trustees and is chaired by David Leeper. Trustees are selected on the basis of their expertise, skills and knowledge and upon the benefits that these can bring to the charity.

The Board is the main policy-making body of the charity.

b. Trustee Induction and Training

Trustees are familiarised with African Revival by a series of meetings with staff and through a programme of field visits to see firsthand the conditions in target countries and the work currently being delivered by the charity. Our Trustee, Dr Diane Chilangwa Farmer, is undertaking a master's degree in NGO Management at Cass Business School, City University.

c. Method of appointment or election of Trustees

The management of the charity and the group is the responsibility of the trustees who are elected and co-opted under the terms of the Trust deed.

d. Related parties

The Trustees acknowledge with thanks the provision of office facilities and ancillary services by the Allen and Allen Group Ltd, of which our founder, Tony Allen, is the Chief Executive and majority shareholder.

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report (continued)
for the year ended 31 March 2016

Aims, Objectives and Activities

a. Aims

The charity's aims, as set out in the objects clause contained within the company's Memorandum and Articles of Association are:

- The relief of poverty by the support and maintenance of self-sustaining projects in Africa, having particular regard to
 - The poorest communities and working particularly in the fields of food security, water, health, education and micro-finance to uplift the family and the well-being of children.
 - Supporting projects in such a way that can be used to inspire other communities to share best practice.
 - Providing support, advice and assistance over the long term to ensure the continued viability of self-sustaining communities.
 - The relief of financial need and suffering where the challenges posed by acute poverty and deprivation result in very negative consequences for individuals, groups, organisations and specific localities within targeted countries that are affected and the provision of appropriate aid where it is needed.

b. Objectives

African Revival's objectives fall into the main category of improving access to quality education in sub-Saharan Africa. We believe strongly in the power of education to change lives; by building schools, training teachers and providing the resources that schools need, we can help break the cycle of poverty and offer inspiration and opportunity to Africa's future generations.

c. Activities

Our key activities relate to this main objective around education. Our main activities include:

- Infrastructure projects to improve school facilities. These will include classrooms but also the provision of clean water, latrines and changing/washrooms to improve sanitation and hygiene.
- Work with parents on microfinance schemes (VSLAs – Village Savings & Loan Associations) to encourage them to save collectively and invest in their children's education and their own livelihoods.
- Work to support teachers, acknowledging that without inspiring teaching, children cannot excel in their exams and hence improve their future prospects.
- Provision of teaching and learning materials including text books, learning aids and classroom furniture to improve the quality of education received by pupils within the classroom.
- Implementation of livelihood programmes (NB: Particularly based around the development of new agricultural methods and techniques) within schools to work with children and the local community to provide the children with the best possible opportunity for future employment and generate a source of income for the school as well as strengthening social bonds between and within communities.

d. Public Benefit

The trustees have referred to the Charity Commission's guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular they consider how planned activities will contribute to the aims and objectives they have set. The trustees have complied with the duty in Section 17 of the Charities Act 2011, to have due regard for the Charity Commission's general guidance note, "Charities and Public Benefit".

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report (continued)
for the year ended 31 March 2016

Achievements and performance

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting policies.

b. Review of the year

As with all small NGOs, over the last twelve months AR has been faced with a delicate and challenging balancing act. On the one hand the needs on the ground in the African countries where we are working remain as demanding as ever; on the other, access to funding whether through donors in the region or donors in "the North" becomes ever more competitive with the "cake potentially becoming smaller" and the numbers of those seeking "access to the cake" becoming bigger. However, in this past year a great deal has been achieved and many lives impacted for good in ways that we believe will continue to have a positive impact for many years to come.

Key highlights include:

- (i) Uganda: AR has continued to implement a number of very influential and powerful programmes out of our office in Gulu, three hundred miles north of Kampala, the Ugandan capital. In the 1980s one of the main challenges in Uganda was achieving access to Primary Education and significant funding was provided through the British Government's aid department ODA to enable all children in the country to enjoy access to a primary school. Now, a generation later, the challenge is one of quality and it is here where AR's programme is very effective, particularly enabling an Early Child Development (ECD) focus to be targeted with pre-primary school children through our "Jump Start" programme funded by the Department for International Development (DFID) or more recently our work establishing "Speed Schools" for children who have missed out on the first years of primary school, work that is funded by a USA based agency, Geneva Global. Some specific achievements:
- 28 teachers funded to attend a two day Teacher "Change-maker" Conference enabling them to link in with a national network of nursery, primary and secondary teachers from across the country.
 - Establishing "speed school" classes of 25 children each in 30 schools where AR has already been working. During the next 10 months, 750 children should have been given the chance of "catching up" from the years they have missed. This was a new programme funded by Geneva Global that could be replicated in the future depending on results.
 - Increased influence and knowledge provided on micro-finance through the developing Village Loan & Savings Associations (VSLAs) that are growing up within the "garden" projects being implemented in 15 schools in Amuru District and funded by the Bestseller Fund, a Danish charitable organisation. This project has also resulted in a broader range of agricultural activities being undertaken both by parent groups and groups of children based in the schools where the programme is being implemented. One of the results of this can be seen in increased family income in the farms where such techniques have been tried. Such activities are still at an early stage.
 - The completion of four playgrounds in Nwoya District as part of the "Jump-Start" programme in partnership with East African Playgrounds. All the playgrounds reflect the local environment in northern Uganda and they provide children with an engaging, stimulating outside space that will allow them to play, explore and develop in a safe environment. Such an approach supports our ECD work at a grass roots level, something that remains relatively under-developed in rural areas of Uganda. Overall the aim of these projects is to improve the quality of nursery education in a holistic manner through focusing on all aspects of a child's learning experience, both inside and outside the classroom.

AFRICAN REVIVAL
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Trustees' report (continued)
for the year ended 31 March 2016

- (ii) Zambia: One of the biggest challenges currently facing countries in southern Africa is the extensive drought that has grown more intense over the last year and which has resulted in increasing difficulties for all communities, particularly those in remote and inaccessible areas like where we work in Kalomo District in south west Zambia. This obviously impacts considerably on the schools where we are working, with many of them finding it increasingly difficult to find secure sources of water which are needed in order to adequately function. In addition, the programme has downsized to the point where there is one full time member of staff on the programmes side and a part time administrator covering all the financial accounting side of the work. This means that over the early months of the next financial year, a plan will be agreed by the Board for AR's longer term strategy in Zambia. Preliminary plans for 2016-17 are sketched out and in terms of 2015-16 the main inputs have involved the following schools :
- AR Basic School – this school is based 30 miles south of Kalomo and is the original project where AR's programme first started in the country. Close links with this school have continued and over the coming year a programme of refurbishment will be implemented.
 - Bwacha – Work has been started on a three-classroom block in this Government assisted school close to Kalomo and other inputs in the coming year will include the building of a latrine block and the provision of furniture and teaching materials.
 - Siamwaamvwa – A small community based school in a remote area around 100 kms from Kalomo where a latrine block (inc handwashing facilities) has been constructed and a training workshop undertaken.
 - Siamoono – This is a new community school where links have been developed and during this coming year a twin staff house and a new latrine block will be built.
 - Sikalele – Another new school where links have been developed and the plan is for a twin staff house to be built during the early months of the new financial year.
 - Teacher Training – This has continued from the previous year through links with Charles Lwanga Teacher Training College and a further group of untrained teachers based in Community Schools have received regular training inputs leading to graduation at the end of the academic year, all funded through the AR Zambia office.
- (iii) South Sudan: The situation in the "world's newest state" over the last year has been very difficult and at the time of writing tragically looks as though it is heading again to all out civil war. The long years of conflict and tension between the Nuer and the Dinka seem no closer to being resolved and if anything the country seems to be slipping quickly into conflict out of which the ordinary people of the land will only suffer yet more heartache and loss. Yet within the darkness there are chinks of light and AR operates within South Sudan through two impressive partner organisations, who themselves have close links with the Church, particularly in the south of the country where most of the work is being undertaken:
- 'The Brickworks' – The mission of "The Brickworks" is "to relieve sickness and preserve health, to relieve poverty, financial hardship and unemployment, to advance education and the Christian religion for the public benefit primarily within South Sudan and its adjoining countries, in particular, but not exclusively, by the provision of grants of financial assistance to organisations and individuals". Brickworks is a Winchester based charity and operates as AR's main partner organisation in South Sudan. Most projects being implemented in South Sudan are in close partnership with the Anglican Church and the work is mainly undertaken out of the regional capital, Yei, in the south of the country. The projects funded by AR are:
 - Lizira Primary School - £35,000 was given in the form of a grant to Brickworks for the completion of a four classroom block in this school located in the Diocese of Yei. This is 50% of the total committed.
 - Yei Teacher Training College – A further grant was given towards the costs of 15 students at the College where links have been strong for the last few years. It is possible that a further grant will be given in the coming year.
 - Fields of Life – This organisation is a non-denominational Christian International Development organisation with almost twenty five years of experience of working in East Africa in order to provide sustainable community development. AR's specific involvement has been the provision of funds towards the construction of two blocks of

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report (continued)
for the year ended 31 March 2016

latrines at Haddow Primary School in Maridi, South Sudan

Plans for future periods

a. Future developments

Mention has been made above of certain small scale plans and objectives for the coming year. In addition, the organisation is creating a significant detailed pipeline of projects that strengthen the foundations laid. The Board intends to help develop and strengthen the fundraising strategy and believes that the track record will enable the organisation to continue to make further progress in establishing really effective and impactful programmes in the years ahead.

Financial and risk management objectives and policies

a. Financial review

Total income received by the charity in the financial year amounted to £580,733 an increase of £ 59,652 over the previous year.

We continue to receive a generous level of donations but there has been a significant increase in grant income during the year. This is primarily from the UK Department for International Development (DfID) and the Danish charitable fund, the Bestseller Fund.

The larger part of our unrestricted income was derived from our fundraising events, in particular our autumn ball and spring golf day, and our grateful thanks go to both the participants and the organisers of these wonderful flagship events.

The trustees' change in emphasis, with a greater proportionate spend on projects has resulted in a reduction of £35,572 on unrestricted funds. There is a planned reduction in the overhead cost base and the budget for 2016/17 anticipates a break even position for the year.

We are again grateful for the continuing support of our major donors and senior volunteers. Also for the generosity of the Allen Trust and the A&A Group, who provide our UK offices and ancillary services.

Details and analysis of funds are reflected in the Statement of Financial Activities and related Notes to the accounts.

b. Reserves policy

The trustees' policy in respect of reserves is to maintain unrestricted funds, other than those designated from time to time for specific purposes, at such level as will provide African Revival with sufficient working capital to carry on its existing activities for a period of 3 to 6 months. The trustees estimate that the level of reserves currently required approximates to £50k. Management and the trustees are committed to improving the level of unrestricted cash reserves so that the charity has sufficient funds to maintain its activities in the event of a funding shortfall.

c. Risk management

The trustees have an on-going policy of reviewing, identifying and mitigating the operational, financial and strategic risks to which the charity is exposed both in the UK and in Africa.

AFRICAN REVIVAL
(A company limited by guarantee)

Trustees' report (continued)
for the year ended 31 March 2016

Trustees' responsibilities statement

The Trustees (who are also directors of African Revival for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

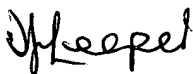
Disclosure of information to auditors

Each of the persons who are trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

In preparing this report, the Trustees have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the Trustees on _____ and signed on their behalf by:



Mr D J Leeper, Chair
Trustee

21st Sept 2016

AFRICAN REVIVAL
(A company limited by guarantee)

Independent auditors' report to the members of African Revival

We have audited the financial statements of African Revival for the year ended 31 March 2016 set out on pages 12 to 26. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective January 2015) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, section 145 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of Trustees and auditors

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditors under the Companies Act 2006 and section 145 of the Charities Act 2011 and report to you in accordance with those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 March 2016 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' report, incorporating the Group strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements.


AFRICAN REVIVAL
(A company limited by guarantee)

Independent auditors' report to the members of African Revival

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- the parent charity has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charity financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and to take advantage of the small companies' exemption in preparing the Trustees' report.



Alyson Howard FCCA DChA CF (Senior statutory auditor)

for and on behalf of

Williams Giles Limited

Chartered Accountants
Registered Auditors

12 Conqueror Court
Sittingbourne
Kent

ME10 5BH

Date: 18/10/2016

Williams Giles Limited are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

AFRICAN REVIVAL
(A company limited by guarantee)

**Consolidated statement of financial activities
for the year ended 31 March 2016**

	Note	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Income from:					
Donations and legacies	2	94,432	295,478	389,910	139,929
Other trading activities	3	181,181	9,160	190,341	379,564
Investments	4	482	-	482	1,588
Total income		276,095	304,638	580,733	521,081
Expenditure on:					
Raising funds	5	159,621	-	159,621	171,456
Charitable activities	7,9	138,836	220,559	359,395	359,622
Total expenditure		298,457	220,559	519,016	531,078
Net income / (expenditure) before transfers		(22,362)	84,079	61,717	(9,997)
Transfers between Funds	17	(20,104)	20,104	-	-
Net income / (expenditure) before other gains and losses		(42,466)	104,183	61,717	(9,997)
Gains/(losses) on revaluations of fixed assets	14	6,894	(6,981)	(87)	(5,997)
Net movement in funds		(35,572)	97,202	61,630	(15,994)
Reconciliation of funds:					
Total funds at 1 April 2015		84,313	126,461	210,774	226,768
Total funds at 31 March 2016		48,741	223,663	272,404	210,774

The notes on pages 15 to 26 form part of these financial statements.

AFRICAN REVIVAL
(A company limited by guarantee)
Registered number: 05169063

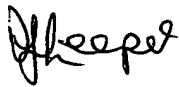
**Consolidated balance sheet
as at 31 March 2016**

	Note	£	2016 £	£	2015 £
Fixed assets					
Tangible assets	14		15,051		16,114
Current assets					
Debtors	15	21,494		87,920	
Cash at bank and in hand		263,482		172,281	
		<u>284,976</u>		<u>260,201</u>	
Creditors: amounts falling due within one year	16	(27,623)		(65,541)	
Net current assets			<u>257,353</u>		<u>194,660</u>
Net assets			<u>272,404</u>		<u>210,774</u>
Charity Funds					
Restricted funds	17		223,663		126,461
Unrestricted funds	17		48,741		84,313
Total funds			<u>272,404</u>		<u>210,774</u>

The financial statements have been prepared in accordance with the provisions applicable to small companies within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Trustees on behalf, by:

and signed on their



Mr D J Leeper, Chair

The notes on pages 15 to 26 form part of these financial statements:

21st Sept 2016

AFRICAN REVIVAL
(A company limited by guarantee)
Registered number: 05169063

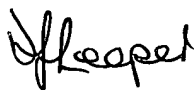
Charity balance sheet
as at 31 March 2016

	Note	£	2016 £	£	2015 £
Fixed assets					
Tangible assets	14		15,051		13,181
Current assets					
Debtors	15	40,161		105,210	
Cash at bank and in hand		261,863		165,685	
		<u>302,024</u>		<u>270,895</u>	
Creditors: amounts falling due within one year	16	(25,828)		(62,815)	
Net current assets			<u>276,196</u>		<u>208,080</u>
Net assets			<u>291,247</u>		<u>221,261</u>
Charity Funds					
Restricted funds	17		223,662		95,237
Unrestricted funds	17		67,585		126,024
Total funds			<u>291,247</u>		<u>221,261</u>

The financial statements have been prepared in accordance with the provisions applicable to small companies within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Trustees on behalf, by:

and signed on their



Mr D J Leeper, Chair

The notes on pages 15 to 26 form part of these financial statements.

21st Sept 2016

AFRICAN REVIVAL
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31 March 2016

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities published on 16 July 2014, the Financial Reporting Standard for Smaller Entities (effective January 2015) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Statement of financial activities (SOFA) and Balance sheet consolidate the financial statements of the charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the charity alone as permitted by section 408 of the Companies Act 2006.

1.2 Basis of consolidation

The financial statements consolidate the accounts of African Revival and all of its subsidiary undertakings ('subsidiaries').

The charity has taken advantage of the exemption contained within 408 of the Companies Act 2006 not to present its own Income and expenditure account.

1.3 Income

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

1.4 Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of the resources. Grants offered subject to conditions that have not been met at the year-end date are noted as a commitment but not accrued as expenditure.

1.5 Fund accounting

Investment income, gains and losses are allocated to the appropriate fund.

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

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Notes to the financial statements
for the year ended 31 March 2016

1. Accounting policies (continued)

1.6 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Motor vehicles	-	30% on cost
Computer equipment and other equipment	-	30 % on cost
Motorcycles	-	from 30% on cost

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.8 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.11 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Statement of financial activities.

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**Notes to the financial statements
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2. Income from donations and legacies

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Donations	49,336	117,946	167,282	63,717
Grants	32,348	164,302	196,650	61,289
Gift Aid	12,748	13,230	25,978	14,923
	<u>94,432</u>	<u>295,478</u>	<u>389,910</u>	<u>139,929</u>

3. Activities for Generating Funds

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Fundraising events	154,436	9,160	163,596	338,197
Fees for professional services	26,745	-	26,745	41,367
	<u>181,181</u>	<u>9,160</u>	<u>190,341</u>	<u>379,564</u>

Fee income is funding received from the Netherlands Development Organisation (SNV) for the LEARN school gardens projects. Payments are made based on the time spent by staff on the programme and as such take the form of fees rather than grant funding.

4. Investment income

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Deposit account interest	482	-	482	1,588
	<u>482</u>	<u>-</u>	<u>482</u>	<u>1,588</u>

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**Notes to the financial statements
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5. Costs of generating voluntary income

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Postage, printing and stationery	2,925	-	2,925	4,190
Consultancy fees	-	-	-	6,695
Fundraising event costs	104,593	-	104,593	92,315
Travel	-	-	-	218
Other support costs	6,548	-	6,548	10,240
Staff costs	45,555	-	45,555	57,798
	<u>159,621</u>	<u>-</u>	<u>159,621</u>	<u>171,456</u>

6. Analysis of grants

	Grants to Institutions 2016 £	Total 2016 £	Total 2015 £
Education	<u>41,000</u>	<u>41,000</u>	<u>18,720</u>

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Education	<u>116,499</u>	<u>220,559</u>	<u>337,058</u>	<u>335,434</u>

Summary by expenditure type

	Staff costs 2016 £	Other costs 2016 £	Total 2016 £	Total 2015 £
Education	<u>133,665</u>	<u>203,393</u>	<u>337,058</u>	<u>335,434</u>

8. Analysis of resources expended by activities

	Activities undertaken directly 2016 £	Grant funding of activities 2016 £	Support costs 2016 £	Total 2016 £	Total 2015 £
Education	<u>248,983</u>	<u>41,000</u>	<u>47,075</u>	<u>337,058</u>	<u>335,434</u>

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**Notes to the financial statements
for the year ended 31 March 2016**

9. Governance costs

	Total funds 2016 £	<i>Total funds 2015 £</i>
Auditors' remuneration	6,600	7,200
Legal and professional fees	3,615	8,991
Other support costs	7,112	4,181
Trustees expenses	24	-
Staff costs	4,986	3,816
	<u>22,337</u>	<u>24,188</u>

10. Contribution from fundraising events

	2016 £	<i>2015 £</i>
Funds raised at events	163,596	338,197
Direct costs of staging events	(103,348)	(92,315)
	<u>60,248</u>	<u>245,882</u>

African Revival staged several fundraising events in the year. The most significant were the Grand Ball, which cost £93,000 (2015: £86,000) but raised £161,000 (2015: £217,000), and the golf day which raised £24,000 (2015: £22,000).

11. Net incoming resources/(resources expended)

This is stated after charging:

	2016 £	<i>2015 £</i>
Depreciation of tangible fixed assets: - owned by the charitable group	<u>7,970</u>	<u>6,694</u>

During the year, no Trustees received any remuneration (2015 - £NIL).

During the year, no Trustees received any benefits in kind (2015 - £NIL).

1 Trustee received reimbursement of expenses amounting to £24 in the current year, (2015 - 1 Trustee - £700).

12. Auditors' remuneration

	2016 £	<i>2015 £</i>
Fees payable to the charity's auditor and its associates for the audit of the charity's annual accounts	<u>6,600</u>	<u>7,200</u>

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**Notes to the financial statements
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13. Staff costs

Staff costs were as follows:

	2016 £	2015 £
Wages and salaries	172,907	163,444
Social security costs	11,299	7,568
	<u>184,206</u>	<u>171,012</u>

The average monthly number of employees was: 20 (2014: 23) and the average monthly number of employees during the year expressed as full time equivalents was as follows (including casual and part-time staff):

	2016 No.	2015 No.
UK	3	4
Uganda	14	14
Zambia	3	5
	<u>20</u>	<u>23</u>

No employee received remuneration amounting to more than £60,000 in either year.

14. Tangible fixed assets

Group	Computer equipment £	Office equipment £	Motor vehicles £	Total £
Cost				
At 1 April 2015	11,862	5,742	65,023	82,627
Additions	-	4,199	4,998	9,197
Disposals	-	(304)	(9,681)	(9,985)
At 31 March 2016	<u>11,862</u>	<u>9,637</u>	<u>60,340</u>	<u>81,839</u>
Depreciation				
At 1 April 2015	9,393	4,465	52,655	66,513
Charge for the year	933	1,016	6,021	7,970
On disposals	-	(304)	(7,391)	(7,695)
At 31 March 2016	<u>10,326</u>	<u>5,177</u>	<u>51,285</u>	<u>66,788</u>
Net book value				
At 31 March 2016	<u>1,536</u>	<u>4,460</u>	<u>9,055</u>	<u>15,051</u>
At 31 March 2015	<u>2,469</u>	<u>1,277</u>	<u>12,368</u>	<u>16,114</u>

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**Notes to the financial statements
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Charity	Computer equipment £	Office equipment £	Motor vehicles £	Total £
Cost				
At 1 April 2015	11,862	2,733	53,101	67,696
Additions	-	4,199	4,998	9,197
At 31 March 2016	11,862	6,932	58,099	76,893
Depreciation				
At 1 April 2015	9,393	1,456	43,666	54,515
Charge for the year	933	1,016	5,378	7,327
At 31 March 2016	10,326	2,472	49,044	61,842
Net book value				
At 31 March 2016	1,536	4,460	9,055	15,051
At 31 March 2015	2,469	1,277	9,435	13,181

15. Debtors

	Group		Charity	
	2016	2015	2016	2015
	£	£	£	£
Trade debtors	3,950	3,400	3,950	3,400
Amounts owed by group undertakings	-	-	18,667	17,290
Other debtors	433	1,389	433	1,389
Prepayments and accrued income	17,111	83,131	17,111	83,131
	21,494	87,920	40,161	105,210

**16. Creditors:
Amounts falling due within one year**

	Group		Charity	
	2016	2015	2016	2015
	£	£	£	£
Trade creditors	21	36,096	21	36,096
Other taxation and social security	3,389	5,545	3,370	5,545
Other creditors	5,628	654	5,628	654
Accruals and deferred income	18,585	23,246	16,809	20,520
	27,623	65,541	25,828	62,815

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**Notes to the financial statements
for the year ended 31 March 2016**

17. Statement of funds

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
Unrestricted funds						
All unrestricted funds	84,313	276,095	(298,457)	(20,104)	6,894	48,741

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**Notes to the financial statements
for the year ended 31 March 2016**

17. Statement of funds (continued)

Restricted funds

Bestseller Fund	20,490	37,753	(40,107)	-	(1,648)	16,488
EU	-	1	(2)	-	1	-
Gulu PTC	6,455	1,198	-	-	(324)	7,329
Juba Road Staff House	(3)	-	(22,476)	23,726	(1,247)	-
Jumpstart DfID	(1)	74,846	(74,886)	1,275	(1,234)	-
Jumpstart AR	38,349	20,593	(9,674)	(1,277)	(309)	47,682
Kitgum	17,449	28	(6)	-	295	17,766
Koch Goma P7	1,467	-	-	-	(114)	1,353
Lugede	631	-	(576)	-	(55)	-
Lutuk	1,406	-	(2,107)	1,067	(366)	-
School Spend	7,363	5,769	-	(1,067)	(67)	11,998
Speed School	-	5,410	(410)	-	-	5,000
Teddi Latrines	-	3,500	(1,134)	-	(248)	2,118
AR Basic School	173	-	-	-	(55)	118
Bowwood Community School	1	190	(317)	-	146	20
Bwacha	-	19,504	(1,905)	-	133	17,732
Just A Drop Projects	-	7,509	(4,439)	-	(1,751)	1,319
Kalomo Central	-	500	(19)	-	2	483
Kinnertone Community School	7,262	3,600	(296)	-	(654)	9,912
Mabuyu Primary School	624	-	(211)	-	478	891
Matondo	5,178	-	(8)	-	(1,631)	3,539
Mooka	3,900	-	-	-	(280)	3,620
Mulwazi Basic School	503	-	-	-	(158)	345
Musebela	8,271	-	(78)	(6,250)	(628)	1,315
Muumba Community School	4,655	-	-	(3,620)	(1,035)	-
School Linking Programme	657	-	-	-	(113)	544
Siamwaamvwa	1	4,250	(12,648)	6,250	2,350	203
Sikakele	-	8,474	(27)	-	3	8,450
Teacher Training	-	10,537	(7,899)	-	1,510	4,148
Zambia other	-	2,500	(244)	-	18	2,274
South Sudan - Small Projects	1,060	3,500	(90)	-	-	4,470
South Sudan - Lizira Primary School	-	78,750	(35,000)	-	-	43,750
South Sudan - Wudu School	-	10,000	-	-	-	10,000
South Sudan - Yei Vocational College	-	6,000	(6,000)	-	-	-
Sundry small projects	570	226	-	-	-	796

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Notes to the financial statements
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17. Statement of funds (continued)

	<u>126,461</u>	<u>304,638</u>	<u>(220,559)</u>	<u>20,104</u>	<u>(6,981)</u>	<u>223,663</u>
Total of funds	<u>210,774</u>	<u>580,733</u>	<u>(519,016)</u>	<u>-</u>	<u>(87)</u>	<u>272,404</u>

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**Notes to the financial statements
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Fund	Origin of Fund	Purpose of Fund
Uganda		
Kitgum Core Primary Teachers' College	The Embassy of Japan	Construction of Girls Dormitory Block, Boys, Girls and Teachers Latrines, refurbishment of the library, provision of library furniture and construction of a security fence for the girls dormitory area
School Spend	Various schools in the UK, supported by the Allen and Nesta Ferguson Charitable Trust	Various projects decided by individual Ugandan schools using funds raised by their associated UK schools
Lutuk	Fund raised at the annual fundraising ball	To construct a classroom block complete with furniture, and to construct a new latrine block. also to support the creation of a school development plan along with PTA and Senior Management training and the establishment of savings group amongst parents.
Jumpstart!	DFID - UK Aid Match	Nursery Programme in 10 ECD Centres in Nwoya District - Training 10 teachers to become qualified ECD Caregivers, building 10 playgrounds, training CCTs, SMCs and PTAs on how to monitor and support these 10 ECD centres, create age-appropriate books for K1 - K3 and P1 - P3 pupils and train teachers on how to make low-cost teaching materials.
Bestseller in 15 schools in AMuru district	Bestseller Fund	Learning and earning through school gardens - Teaching parents and pupils improved agronomic practices and increasing engagement between schools and parents. The newly acquired skills are to be applied at household level so that it helps increase their monthly income and the schools benefit from the crops these groups are planting in the form of midday meals. A village and loan savings scheme is also set up with each group.

Zambia		
Kinnertone Community School	Mr I Clark	To provide support for a teacher's salary, and to provide teacher training and teaching and learning materials
Mabuyu Primary School 1x3 CRB	Mr T Duchen, Mr T Duggan	To construct one classroom block
Matondo	Mr D Walker, Mr T Allen	To provide a new classroom block, to construct living accommodation for teachers and to provide school resources
Mooka	The Big Give	To drill a new borehole
Musebela	Mr K Morris	To construct living accommodation for a teacher, to assist with the completion of a classroom block, to drill a new borehole and to construct latrine stances
Muumba Community School	Mr P Stebbings, Joan West Trust, Souter Trust	To construct a new classroom block
Siamwaamvwa	Cotton Trust	To provide furniture for a classroom block
Sikakele	Rozelle Trust	To provide teaching and learning materials
Teacher Training	Allen & Nesta	To pay for the training of 20 teachers

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**Notes to the financial statements
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Bowwood	Mr I Clark	Teacher salaries for 2 teachers
Speed School Schools in Nwoya District	Geneva Global Inc	Accelerated learning classes for pupils who have previously dropped out of school
Bwacha	Guernsey OAC	Construction of a classroom block, latrines, and purchase of furniture

17. Statement of funds

Summary of funds

	Brought Forward £	Incoming resources £	Resources Expended £	Transfers in/out £	Gains/ (Losses) £	Carried Forward £
General funds	84,313	276,095	(298,457)	(20,104)	6,894	48,741
Restricted funds	126,461	304,638	(220,559)	20,104	(6,981)	223,663
	<u>210,774</u>	<u>580,733</u>	<u>(519,016)</u>	<u>-</u>	<u>(87)</u>	<u>272,404</u>

18. Analysis of net assets between funds

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Tangible fixed assets	15,051	-	15,051	16,114
Current assets	61,313	223,663	284,976	260,201
Creditors due within one year	(27,623)	-	(27,623)	(65,541)
	<u>48,741</u>	<u>223,663</u>	<u>272,404</u>	<u>210,774</u>

19. Related party transactions

The Allen and Allen Group Ltd, of which Mr AD Allen is Chief Executive and majority shareholder, provided office facilities and ancillary services valued at £25,000 in the year (2015: £25,000)

20. Principal subsidiaries

Company name	Country	Percentage Shareholding
African Revival Development Limited	Zambia	100 %