# African Revival Annual Report and Accounts 2009/10

Giving African children access to education, opportunity, and choice

Registered Charity No. 1108718

www.africanrevival.org



## Company Registration No. 5169063

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

#### REFERENCE AND ADMINISTRATIVE DETAILS

The trustees, who are also directors of African Revival for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ended 31 March 2010.

Charity name:

African Revival

Charity registration no.:

1108718

Company registration no.:

5169063

Registered office and

operational address:

Garrick House 161 High Street Hampton Hill Middlesex

TW12 1NG

**Directors:** 

Tony Allen

Leonard Beighton Glen James

Peter Kemkers

Elizabeth Kennedy appointed 24/07/10 Nicholas Page appointed 24/07/10

**David Taylor** 

Chief Executive and

Co. Secretary:

Jane Cockerell

**Amy Hatton** 

Resigned 03/09/09

Appointed 12/10/09

Twickenham Branch

**HSBC Bank Plc** 

2 London Road

Twickenham

Bankers:

NatWest Bank Plc

Twickenham Branch 25 King Street Twickenham Middlesex

Middlesex TW1 3SU Middlesex TW1 3RY

Auditor:

Yiannı, Neil & Co. Ltd.

Registered Auditor Everlast House 1 Cranbrook Lane New Southgate London N11 1PF

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## **Constitution of the charity**

African Revival is a charitable company limited by guarantee. Founded on 2 July 2004 and registered with the Charity Commission on 24 March 2005, it is governed by a memorandum and articles of association adopted on 2 July 2004 as amended by special resolutions dated 20 October 2004 and 28 February 2005. Its objectives are:

- (a) The relief of poverty and sickness and the advancement of education among the poorest communities in Africa
- (b) The relief of financial need and suffering among victims of natural or other kinds of disaster in the form of money (or other means deemed suitable) for persons, organisations and/or countries affected including the provision of medical aid

#### **Public benefit**

The Trustees have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the public benefit guidance published by the Charity Commission.

The Trustees are of the opinion that this report adequately demonstrates that the Charity operates within the key principles of public benefit (as defined by the Charity Commission) by delivering projects in the developing world for the furtherance of educational opportunities for impoverished and remote rural communities.

## **Trustee appointment**

The directors of the company are also charity trustees for the purposes of charity law. New trustees are chosen by the existing trustees and are selected for their interest in and commitment to our work, as well as their professional skills. They are offered relevant training if and when appropriate.

## **Organisational structure**

African Revival is run at an operational level by a management team that reports normally monthly to a subgroup of trustees on financial, fundraising and project issues, and quarterly to all trustees on issues of policy. The charity trustees are involved in decisions concerning strategic direction, project start-up or close down in each geographical area and major fundraising decisions.

The staff team is made up of UK, expatriate, Ugandan and Zambian staff and is supported by volunteers. They select, manage and monitor projects, keep financial records and undertake fundraising and all other administrative duties.

During the year under review, African Revival continued to offer UK administrative support for two charities — Uganda Development Services and Christian Outreach Ministry and Education, plus two projects, Daniels Dream and Starfish Malawi — that share some common charitable objectives and work in Africa. African Revival also carried out projects in Uganda funded by Christian Outreach Ministry and Development.

#### Risks

The key risks within and for African Revival have been assessed by our management and trustees and are reviewed on a regular basis.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

#### INTRODUCTION

The year under review has seen African Revival enhance and consolidate its focus on the importance of education in rural development. A growing body of evidence shows that education can increase potential for economic development, improve earning potential especially for women - lower infant mortality rates, reduce HIV infection rates, and embed an understanding of the importance of education for future generations.

African Revival believes passionately that education is the key to development. In the year under review we revisited our vision, mission and values to clarify that belief, and our commitment to delivering educational opportunities for children in some of the remotest rural areas of East and Southern Africa.

#### VISION AND MISSION

#### Vision:

Our vision is of an Africa where children have access to education, opportunity, and choice for the future.

#### Mission

Our mission is to improve educational opportunities for the poorest children in rural Africa by:

- **Identifying and overcoming** barriers to education
- Building schools and facilities for a thriving learning environment
- Delivering high quality educational models to achieve good standards of early years education
- Training and motivating teachers and pupils, to embed a love of learning for life
- Working in partnership with parents and communities to prioritise education for their children
- **Supporting sustainability** through a community led approach

#### Values:

We are **passionate** about every child's right to a basic education We are **personal** in our approach to development We are **transparent and accountable** in our work We are **determined** to achieve quality and excellence in everything we do

#### **Beliefs**

- We believe that education is the key to breaking the poverty cycle
- We believe that every child, no matter how poor, has the right to a high quality basic education
- We believe that education is improved by investing in people
- We believe that communities hold the key to sustainable education

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

#### **OBJECTIVES**

#### Main objectives for 2009/10

- 1. Review and develop governance structures, with particular reference to internal controls, risk management procedures, and expansion of the Board of Trustees.
- 2. Further financial and programme growth, as well as a significantly greater increase in the impact of projects as operational efficiencies are realised
- 3. Implement a clear programme development strategy and follow a consistent and defined methodology for engaging in projects.
- 4. Expand the Focal Schools Programme, and reduce livelihood activities, with the aim that any livelihood activities fall within the education programme as support for schools and school communities
- 5. Continue to diversify funding streams and in particular aim to increase income from grants and trusts, and major institutional and corporate donors. Continue to run and develop our established events

#### **ACHIEVEMENTS**

## **Governance and Strategy**

In the period under review, the Board of Trustees worked closely with the Executive Director to review and where needed improve governance practices. A full audit of Trustees skills was undertaken, identifying an opportunity to recruit further skills onto the Board, and a new Trustee appointed following the period under review.

A number of sub-committees were dissolved and replaced by a new Executive Committee of elected Trustees responsible for overseeing and steering the larger policy and operational decisions of the charity. The committee meets 8 times a year to complement the quarterly meetings of the full board.

A full set of governance documents were created including a risk register, terms of reference for the Board and Executive Committee, roles and responsibilities for Trustees, and the development of control agreements between African Revival UK and our field offices in Uganda and Zambia.

Reporting procedures were strengthened with the development of control documents within the monthly management accounts, complemented by a monthly narrative report to the Trustees outlining activities and progress in key areas.

## **Development and Diversification of Funding**

Historically African Revival has been supported closely by a small but generous group of donors, largely connected with the insurance industry and with our Founder, Tony Allen. This has included an annual fundraising ball which has raised a large proportion of our income in past years. In recognition of the increasingly challenging financial climate a key objective this year was to broaden our sources of funding, welcoming new donors as well as retaining and developing our current funding sources.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

We diversified our events portfolio through the delivery of a 10 day cycle challenge across Southern Zambia, which raised in total £228,000. Special mention should be made of the wonderful team of riders, all of whom worked incredibly hard to achieve this total.

As our fundraising has increased we have reviewed our capacity and the decision was made in April 2009 to hire a full time Fundraiser in support of our part time team of two. This has significantly increased our ability to deliver effectively on a growing programme of fundraising events and challenges, and laid the foundations to ensure continued future growth and diversification of funding.

However, during the same period, postponement of a second cycle challenge scheduled for March 2010 as well as poorer economic circumstances generally contributed to a drop of income against the previous year. The trustees remain pleased that despite the economic challenges faced in this financial year, income has remained healthy with a total income of £829, 833 (previous year £1,008,231).

We have developed our accountability to donors through the positioning of two interns in Zambia and Uganda, responsible for regular reporting back on projects both formally and through providing new media to be used by donors in their own corporate responsibility packages. The system of reporting has been refined and regulated to ensure every donor funding a specific project receives both narrative and financial reporting on a regular basis.

General reporting and updating to our donors is delivered via a newsletter 3 times a year, our website, and our annual report and accounts.

## Key programme achievements

Systems of control have been improved in the field with the refinement of project selection criteria, documentation of lines of accountability between the field and the UK office, and the implementation of a security strategy to protect staff in the field in case of emergency.

#### Northern Uganda

Northern Uganda has endured 22 years of horrific conflict between the government and the Lord's Resistance Army (LRA) spurring a severe humanitarian crisis marked by widespread insecurity and displacement.

#### During the conflict:

- 1.8 million people (80% of the population) were forced into Internally Displaced Peoples' Camps.
- Over 25,000 children were abducted by rebels. Boys were forced into becoming soldiers. Girls were abducted and sexually abused, resulting in a high proportion of child mothers.
- 737 schools in Northern Uganda (60% of the total) were non-functioning because of the insecurities and 250,000 children received no education.<sup>1</sup>

Peace arrived in 2005, allowing the people of Northern Uganda to begin locating back home and start to rebuild their lives but the effect on Uganda's schooling system has been disastrous. Schools have been ravaged and neglected due to the conflict: children have been displaced, abused and traumatised.

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<sup>&</sup>lt;sup>1</sup> Civil Society Organizations for Peace in Northern Uganda

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

During the period under review African Revival has continued work with 6 Focal Schools in Gulu and Amuru Districts, Northern Uganda. Projects are individually needs-led involving both school and community stakeholders. The 3-5 year programme, in its second year during this period, provides support in 4 key areas:

- 1. **School Infrastructure Development** building and renovating classrooms and facilities, water & sanitation, sports facilities
- 2. **Provision of School Resources** providing teaching aids, books, furniture, music, drama and sports equipment
- 3. **Enhancing School Performance** strengthening teacher/pupil motivation, supporting school/community relations, and encouraging creative resource use
- 4. **School and Community Agriculture Projects** facilitating agricultural projects in partnership with schools to improve diet, enhance variety of food, develop practical knowledge and application of agricultural skills, and enhance sustainable food production and income generation for schools, teachers, pupils and their communities.

The overall aim is to improve the standard of education and pupil achievement in selected schools through a 3-5 year programme. There are currently 5 primary schools and 1 Secondary School being supported. In the year under review African Revival has achieved the following developments in these schools:

## 1. Bwobo Manam Primary School – Amuru District

- Provided priority P1-P3 text books
- Provided priority P4-P7 text books
- Provided examination equipment and distribution of papers
- Provided general teaching aids
- Provided musical instruments
- Installed 7 storage cupboards for each classroom
- Equipped teachers with 3 staff bicycles
- Built 3 grass thatched teachers houses supported by the community

The year also saw the beginning of the construction of 4 teachers latrines to provide the school with the minimum number of latrines required for both pupils and teachers. This will be completed in the next financial year.

## 2. Juba Road Primary School – Amuru District

- Constructed and furnished a 2 classroom block with office and store
- Provided priority P4-P7 text books
- Provided general teaching aids for P4-P7 teachers
- Completed community built latrines for teachers
- Renovated UNICEF built latrines for pupils
- Provided additional teachers tables and chairs for all classrooms

The community has demonstrated a strong commitment to the school by providing bricks and sink pits for 20 pit latrines, building a temporary structure for a P5 classroom from local materials, constructing 3 grass thatched houses for teachers and participating in the construction of the sports field. The school is still in need of another 2 classrooms. African Revival is holding funds towards this construction and hopes to fundraise the remaining balance so that the construction can be completed in 2010-2011.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

## 3. Cubu Primary School – Gulu Municipality

- Developed the library with guidance and counselling facilities for children traumatised by the conflict, plus books and furniture (provided in the previous year).
- Seconded Josh Jones (African Revival Intern) to teach at Cubu Primary school one afternoon a week, developing English language and literature skills.
- Provided a gate for the memorial garden surrounding the library
- Installed storage shelves for the newly constructed store in the library

One of the main problems identified at Cubu Primary School was the need for enhanced performance and motivation among students, teachers and parents. As a result a proposal was written with the school to pilot a number of performance and motivational activities, with the intention of piloting the project in the new financial year.

## 4. Maro Awobi Primary School

- Provided music, dance and drama equipment and costumes for the school
- Commenced construction of a 5 stance girls latrine block and a 4 stance teachers latrine block

Maro Awobi Primary School was started by the community in 2002 and quickly adopted by the District authorities as a Government school. The school offers classes from P1-P7. Sanitation at the school is of severe concern, with boys, girls and teachers all sharing only 5 stances. Priorities for the new financial year are completion of the new 5 stance latrines, provision of basic educational resources, and securing funding for the construction of a second 2 classroom block with store.

## 5. Koch Lila Primary School

Koch Lila Primary was founded in 1985 by the Church of Uganda, situated in Koch Goma Sub County in Amuru district, 30km southwest of Gulu Town. It offers classes from P1-P7. Whereas most rural schools were displaced during the conflict, Koch Lila was forced to close completely for 5 years from 1986-1991. After this period of closure, the school followed other schools in moving to Gulu Town and remained there until 2000.

African Revival has identified the school as a potential Focal school during this year and is working hard to generate funds during the coming year for the school and their development priorities.

## 6. Koch Goma Secondary School

- Completed the renovations to an administration block with a computer room, library and reading room fully equipped with solar power
- Developed a parents' savings scheme for school fees
- Piloted a teaching staff incentive scheme
- Completed a school farm project in December 2009
- Initiated a new agricultural project in February 2010

The school was displaced to Gulu High school for over 15 years and returned to their original site in December 2009.

#### **Gulu Core Primary Teachers College**

Gulu Core PTC is one of 3 Government PTCs in Gulu and Amuru districts. It offers a 2 year residential pre-service training course to pre-diploma/grade 3 level, for O level leavers who wish to become primary school teachers. Addressing the needs of young teachers in training is a logical step for African Revival, complementing our performance enhancement activities

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

in the classroom by ensuring that training teachers have adequate facilities and support to prepare them for their career.

The college is severely lacking in resources such as books, teaching aids, furniture and beds for the dormitories, in addition it needs vital infrastructure improvements.

During 2009-2010 African Revival have worked with the college to:

- Provide a solar powered water pump to supply the college with water
- Repair toilet and shower blocks at the college, for the students in the college and at their dorms, and for the staff
- Repair broken tables, chairs and beds in the college
- Provide new tables and chairs for the college
- Provide the basic number of core text books required for the college

## **Livelihoods Activities**

In 2009/10 African Revival livelihoods projects became more embedded within our educational activities with schools. The principal activity was the assessment and initial work on a school farm at Koch Goma Secondary School, one of African Revival's focal schools, to improve the diet of approximately 1,000 pupils and provide an income for the school.

In addition African Revival established a cooperative project with the Gulu and Amuru Apiculture Development Organisation to provide beehives to members and assist them in developing into a cooperative to process, pack and market bee products.

#### **Zambia**

In four decades of independence, Zambia has found peace but not prosperity; today it is one of the poorest and least developed nations in Africa. Around two-thirds of Zambians live below the international poverty line – this translates to 7.5 million people. Over two-thirds of the population live on less than \$1 a day, and life expectancy stands at just 38 years.

Zambia's education system has suffered a decline over the past 20 years. Despite the government's reforms, there has still been a lack of investment in education. Yet with half of Zambia's population under 18, education needs to be a key priority area.

African Revival works with 17 schools in the Kalomo District in Southern Zambia, assisting each school with projects designed to help improve their learning environments and quality of education in line with their priorities.

In the year under review, African Revival has:

- Successfully relocated to Kalomo Town. This has led to increased public visibility, a significant saving on fuel and more efficient use of staff time
- Developed relations and increased collaboration with the local District Education Boards office
- Achieved status as NES Global's Charity of the Year
- Appointed new Zambian representatives to the board of directors
- Improved organisational efficiency with better documentation, a new set of functioning accounts, and financial systems and HR systems developed and implemented
- Initiated involvement with the Project Coordinating Committee based in Lusaka, linking us to organisations all over Zambia

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

- Developed funding proposals of a consistent quality and responding to a sound research base
- Implemented higher quality and more regular donor reporting
- Recruited a Reporting and Communications Intern and additional building staff

The following activities have been carried out at schools across the district:

## **Lubombo Community School**

- Completion of a new 3 classroom block
- Drilling of a borehole on site

## **Bowwood Community School**

- Funding of two teachers salaries
- Implementation of a feeding programme for children during the school day
- Drilling of a new borehole on site and delivery of hygiene and sanitation training
- · Construction of a new 2 classroom block with desks and chairs

## **Kinnertone Community School**

- Completion of a 2 classroom block
- Equipping of the block with desks and chairs

#### **Mutala Basic School**

Completion of a 3 classroom block

#### **Moonde Basic School**

- Completion of a classroom block previously destroyed by a storm
- Provision of desks for the classroom block

#### Nazilongo Basic School

Completion of a teachers house begun by the community

#### **Kalonda Basic School**

- Construction of 6 new latrines and repair of 8 existing latrines
- Commencement of construction of a girls washroom
- Delivery of hygiene and sanitation training

#### **Choonga Basic School**

 Completion of a classroom block that had been built up to window level by the community.

## **African Revival Basic School**

- A second teacher's house and 3 double latrines are almost complete
- A secure store room for use during examination periods has been completed
- Hygiene and sanitation training has been provided

#### Kasizi Basic School

- 2 teachers houses are under construction, with one almost completed at the end of the year under review
- Teacher sponsorship has been very successful with both trainees attaining commendable results in their end of year exams

Our Zambian programme has improved education facilities for over 8,000 children and 145 teachers in the Kalomo district during the year.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

#### **Vocational sponsorship - South Sudan**

In the year under review, following the success of previous sponsorships, African Revival again committed to support the vocational sponsorship of 10 students through Yei Vocational Training College.

## **Schools Linking Programme**

African Revival works with selected schools, local government, district education officials and other organisations such as the British Council to facilitate links between African and UK schools. The aim is to raise the standard and context of the curriculum taught in both Ugandan and UK schools, enabling pupils to enhance their global understanding and knowledge of cross-cultural issues and place themselves in a global context.

During the year under review African Revival has worked with local District officials and schools to re-design the Schools Linking Programme, which was re-launched in January 2010. The new programme enables multiple UK schools to feed into one linked school in Africa, ensuring that fundraising by UK schools has maximum impact on the African School's facilities and resources. It also achieves the operational delivery of the programme in a much more cost and time effective way.

Funded by the British Council, African Revival has facilitated 7 reciprocal visits between teachers in Africa and the UK this year. Reciprocal visits give teachers from each continent the chance to experience life in their linked school, and provide an important source of support and inspiration for African and UK teachers alike.

In February 2010 our Ugandan Education Officer Richard Ayella visited the UK for 2 weeks to visit UK schools. The trip enabled Richard to develop his understanding of UK schools. He was able share his experiences in the UK with the pupils and staff in Uganda on the Focal Link Programme. In addition a programme of donor meetings was organised to enable donors to understand first hand our work in Uganda and update on activities.

#### **Monitoring and Evaluation**

Developing relationships with the District Education Authorities and longer term relationships with schools has enabled progress to be made on monitoring and evaluation. African Revival has compiled baseline information on enrolment and numbers at each of our schools, the number of teachers, and the basic resources available. This enables us to estimate the impact of our work. Our next priority is to address our monitoring systems and develop more sophisticated and meaningful tools for evaluation. In 2010 we intend to develop a database system of monitoring information and statistics from schools, and to put in place an organisational framework with Key Performance Indicators, thus enabling us to develop our monitoring and evaluation techniques.

#### **Impact**

In the year under review African Revival has impacted directly on:

11,251 children in 23 schools in Uganda and Zambia

191 teachers in 23 schools in Uganda and Zambia

466 trainee teachers in Uganda

27 apiculture cooperative members and their families in Uganda

10 vocational trainees in Sudan

The estimated indirect impact of our activities on families and surrounding community (for example through the provision of water and sanitation facilities at schools which can be used by the community) is 45,004, based on an extrapolation of 4 family members per child.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

We are closely aligned with our beneficiaries in the field due to our small dedicated teams on the ground. The following case studies illustrate the impact of some of our work in human terms:

#### **Uganda - Betty Akech**

Betty is 10 years old and a pupil at Maro Awobi Primary School. Maro Awobi was identified in early 2009 as a school desperate to move back to their original site. During the conflict the school had been displaced to an Internally Displaced People Camp. It spent 6 years operating from temporary classrooms and had very little in the way of resources.

Born in Maro Awobi village, Akch Betty fled with her family to the camp at the age of 4 when rebels destroyed her family home and threatened their lives.

Betty's parents stayed with her until she was old enough to enrol at Maro Awobi Primary in 2006. Her parents then moved back to Maro Awobi's original site in order to maintain their land. Betty and her 5 siblings remained in the camp at Pabo so that they are close to school. Betty walked over 15 miles every weekend to visit her parents, and longed for the day when she could return home to live with them.

Despite her difficult situation, Betty has remained a very active pupil at Maro Awobi. She is a member of GEM (Girls' Education Movement) and a keen netball player. Her favourite subject is English and she was very happy to have received books from African Revival to improve her reading.

In February 2010 African Revival, working with UNHCR, successfully returned Maro Awobi school to its original site. Latrine construction commenced and the community united to build 4 temporary classrooms for their children in a matter of weeks. The future looks bright at Maro Awobi now that they have a stable environment in which to develop their school.

#### Zambia – Beth Siabasimbi

Beth is a 15 year old pupil at Mutala Basic School. Her mother died of an AIDS related illness when she was young, and now Beth is cared for by her aunt and teacher — Miss Siabasimbi Beth is part of the first ever Grade 8 class at the school, made possible by a new classroom block built by the community in collaboration with African Revival This classroom is particularly important for Beth's pursuit of an education, as it would be very difficult for her to attend school further afield

Having done well in her Grade 7 examinations, Beth now wants to continue her success in education and become a nurse. The new classroom space means that Beth will have the privilege of being in the first year of both Grade 8 and 9 that the school has run, and will then be able to continue her studies at a secondary school in town.

For a young girl – especially in Beth's situation – the benefits of these two extra years at Mutala Basic School are clear. The next nearest school is around 8km away, and significantly more expensive. Apart from the long walk through the bush, the cost would have reduced Beth's chances of continuing her education significantly. Now when Beth leaves Mutala school she will be seventeen, and in a much better position to support herself.

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

## Uganda - Daniel Lutwala Headteacher, Cubu Primary School

If there is anyone who understands barriers to education, it is Daniel.

Daniel, born in Uganda, always knew his ambition: "I admired the respect that teachers received from the community. They were such an important part of society. I always dreamed of becoming a teacher."

He began secondary school during Idi Amin's regime: "In 1977 one of my classmates was killed by Amin's soldiers. I became very frustrated and angry and ended up being expelled." Daniel regained his focus, completing his O levels at Gulu High School.

Daniel's dreams of becoming a respected teacher had come true but he still wanted to achieve more. Aged 46 he enrolled at University in Kampala, moving away from his family of 16 children in the hope of providing them and the many children in need of education with a better future. His plans were shattered: "On September 3<sup>rd</sup> 2003, I was told that 13 of my children had been abducted by the Lord's Resistance Army rebels. They took our children and every possession we owned. That night I was ready to end my own life."

It took five months for most of his children to return from captivity, but he never saw his family complete again: "Two of my boys became child soldiers, one returned after 2 years and the other... I don't know where he is today."

Daniel has spent his whole life living for hope. Education has been the basis for his positivity and perseverance and his struggle has developed him into an inspiring leader.

Daniel posted to Cubu Primary School in 2005 and singlehandedly taught the school's 4 classes. The school and community was struggling severely. When African Revival received funding to drill a borehole it was just the start of our work there.

During the conflict, a 12 year old pupil was abducted from Cubu Primary and murdered by rebels on site – his body found by teachers. The school grieved, but Daniel refused to be defeated. With the help of donor Steve Jones, a library was constructed, in memory of those lost in the war, and as a monument of hope for the future. A counselling room, canteen, text books and classroom furniture were provided and more teachers were posted to the school. On the development of the school Daniel says, "The community is proud of this school. Cubu is now a thriving hub of learning thanks to Daniel who, with our help, has never given up the dream that we share: an Africa where children have access to education, opportunity, and choice.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

#### **FINANCIAL REVIEW**

Comments on results for the year 2009/10

#### **General funds**

General funds are given to African Revival to support its charitable objectives and are allocated as the trustees see fit.

#### **Restricted funds**

Restricted funds are detailed in the notes to the accounts.

#### **Reserves policy**

The policy of the trustees is to hold two months of running costs in reserve to provide stability during fluctuations in the level of donations.

## **Review of financial position**

#### Income

The directors report that the total income for the year was £829,833 (£1,008,231 in the previous year) giving a surplus carried forward of £107,183. This is broken down between £76,414 unrestricted and £130,639 restricted funds.

African Revival enjoys a mix of funding from most major income streams with the exception of legacies. Future plans include further development of major donor funding, grants and trusts, statutory multi-year support, and legacy funding.

African Revival has continued to deliver a successful mixture of events and challenges, namely:

- The Zambia cycle challenge
- The London Marathon
- A golf day
- An annual fundraising ball

African Revival would like to thank the founder of African Revival, Tony Allen, and the directors of The A&A Group Ltd for their administrative and financial support. We are also grateful for the funding provided by our major donors, in particular Steve Jones and the Cleansheet Foundation, a corporate donor wishing to remain anonymous, Paige Allen and Fruity Faces, Glen James, David Rasche and SSP, Nicholas Page, Peter Kemkers, Cobham Uganda Partnership, Just a Drop and Christian Outreach Ministry and Education In addition we have enjoyed a series of personal gifts from major donors this year to whom we offer our sincere thanks.

African Revival relies heavily on an extensive team of dedicated volunteers who assist the work of our UK office and give additional support at fundraising events. We are grateful to all of those who give their time and energy to support our work.

#### **Expenditure**

The total resources expended by African Revival amounted to £929,703 in 2009/10 (883,203 in 2008/09). 27% of this expenditure constituted an investment in raising funds through annual events, whilst 70% was spent on delivering our charitable activities. Governance and administration costs in the UK amounted to 3% of our total expenditure

## Directors' responsibilities in relation to the financial statements

Company law requires the directors to prepare financial statements that give a true and fair view of the state of affairs of the charity at the end of the financial year and of its surplus or deficit for that year. In doing so the directors are required to:

- Select suitable accounting policies and then apply them consistently
- Make sound judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business

The directors are responsible for maintaining proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. The directors are also responsible for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In accordance with company law, as the company's directors, we certify that

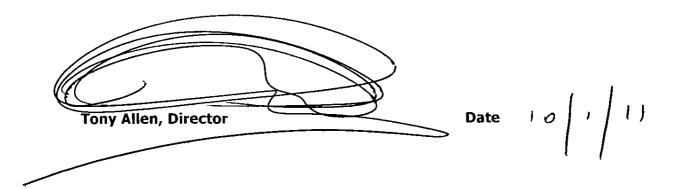
- So far as we are aware, there is no relevant audit information of which the company's auditors are unaware; and
- We have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information

## **Auditors**

The company has dispensed with the requirement to hold an annual general meeting and the need to approve the financial statements and reappointment of auditors thereat, as defined by section 418 of the Companies Act 2006

This report has been prepared in accordance with the special provisions of Part XV of the Companies Act 2006 relating to small companies.

By order of the board



## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

## Plans for future periods

Looking ahead to the financial year 2010-2011, the charity's key objectives for this period are:

- Further develop and diversify the work that the Charity undertakes. Further grow and diversify the income.
- Develop our performance enhancement activities at schools to ensure that the impact of our work developing infrastructure is rendered sustainable through quality of education.
- Improve and refine our monitoring and evaluation system which measures our performance and impact against both quantitative and qualitative key performance indicators
- Successfully implement the new schools linking strategy and increase fundraising potential in this area.

## Independent auditors' report to the members of African Revival

We have audited the financial statements of African Revival for the year ended 31 March 2010 on pages 18-24. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charity's trustees, as a body in accordance with the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities, the charity's trustees (who are also the directors of African Revival for the purpose of company law) are responsible for the preparation of the financial statements in accordance with applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Charities Statement of Recommended Practice.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 2006. We also report to you if, in our opinion, the Trustees' Annual Report is not consistent with the financial statements, if the charity has not kept proper accounting records, if we have not received all of the information and explanations we require for our audit or if information specified by law regarding trustees' remuneration and transactions with the charity is not disclosed.

We read other information contained in the Trustees' Annual Report, and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information

## **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland), issued by the Auditing Practices Board. An audit includes an examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **AUDITORS REPORT** FOR THE YEAR ENDED 31 MARCH 2010

## **Opinion**

In our opinion the financial statements:

- Give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs as at 31 March 2010 and of its incoming resources and application of resources, including its income and expenditure for the year then ended; and
- Have been properly prepared in accordance with the Companies Act 2006.

MR G.S. GROPGIOU (SENIOR STATUTORY AUDITOR) FOR AND ON BEHALF OF,

Yiannı, Neil & Co Ltd Registered Auditor **Everlast House** 1 Cranbrook Lane New Southgate London N11 1PF

Date: 26th, January 2011

## STATEMENT OF FINANCIAL ACTIVITY FOR THE YEAR ENDING 31 MARCH 2010

AFRICAN REVIVAL					
FOR THE YEAR ENDED 31 MARCH	2010	•••••••••••••••••••••••••••••••••••••••			
				***************************************	
		General	Restricted	Total Funds	2009
		Funds	Funds	2010	
	Note	£	£	£	£
Incoming Resources					
Incoming Resources from					
generate funds:					
Voluntary Income	2	70,320	313,685	384,005	656,103
Activities for Generating					
Funds	3	347,985	71,346	419,331	304,391
Grants	4		25,885	25,885	41,178
Investment Income		······································			
Bank Deposit Interest		18	with an analysis	18	1,249
		418,323	410,916	829,239	- 1,002,921
Other Income		594		594	5,310
Total Incoming Resources		418,917	410,916	829,833	1,008,231
Resources Expended					
Cost of Generating Funds	5	228,754	22,570	251,324	147,147
Charitable Activities	6	174,875	477,079	651,954	720,181
Governance Costs	7	26,425		26,425	15,875
Total Resources Expended		430,054 -	499,649	- 929,703	- 883,203
Net Income/(outgoing)		•			
resources before transfers		(11,137) -	(88,733)	- (99,870)	- 125,028
Transfers between funds	15	(39,609)	39,609	(33,070)	123,020
Transfers between funds	1.7	(33,003)	33,003		
Net Movement in Funds in the Year		(50,746)	(49,124)	(99,870)	125,028
Total funds brought forward		76,414	130,639	207,053	82,024
Total fullus brought for ward		,0,717	130,039	207,033	02,024
Total funds carried forward		25,668	81,515	107,183	207,052

## DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2010

All incoming resources and resources expended relate to continuing activities. The company has no recognised gains or losses other than the results above, and therefore no separate statement of total recognised gains and losses has been produced. There is no difference between resources expended for the year stated above and the historical cost equivalents. The notes on pages 20-24 form part of these accounts

BALANCE SHEET AS AT 31 MARCH	2010		r =
	-=	2010	2009
Fixed Assets	Note '	£	£
Tangible Assets	_ 11	1	1
Current Assets			- +
Debtors	12	37,098	11,182
Cash at Bank and in hand	13	87,048	208,961
		124,146	220,143
		1	1
Creditors:		-	<u> </u>
Amounts falling due within one year	14	(16,964)	(13,092)
Net Current Assets		107,182	207,051
Total Asset less current liabilities		107,183	207,052
Net Assets		107,183	207,052
	+		-
Funds			76 412
Unrestricted Funds	-	25,668	76,413
Restricted Funds		81,515	130,639
	'	107,183	207,052

The financial statements are prepared in accordance with the special provisions of Part XV of the Companies Act 2006 relating to small companies and with the Financial Reporting Standards for Small Entities (effective April 2008) The financial statements were approved by the Board on 16 December 2010 and were signed on its behalf by.

Tony Allen, Director

Date: 10 11

## 1) Accounting policies

## a) Basis of preparation

The financial statements have been prepared under the historic cost convention and in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP 2005) issued in March 2005, the Financial Reporting Standards for Small Entities (April 2008) and the Companies Act 2006. The principal accounting policies adopted in the preparation of the financial statements are set out below.

## b) Incoming resources

Voluntary income including donations and gifts that provide core funding, or that are of general nature, are recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

Income from charitable activities is recognised when it is receivable. Investment income is recognised on receivable basis.

## c) Resources expended

Resources expended are included in the statement of Financial Activities on the accruals basis inclusive of VAT which cannot be recovered. Where members of staff carry out duties which fall into more than one category, costs, including related overhead costs are allocated on the basis of estimated time spent on the various duties.

## d) Funds structure

The Trust has a number of restricted income funds to account for situations where a donor requires that a donation must be spent on a particular purpose or where funds have been raised for a specific purpose.

#### e) Depreciation

Depreciation is calculated on a straight-line basis so as to write off the cost or valuation of tangible fixed assets over the expected useful economic lives of the assets concerned. The following rates are used:

Office equipment

33%

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2010

2)	Voluntary income					
			General	Restricted	Total	2009
			Funds	Runds	Funds	
			£	£	£	Ε
	Donations		70,320	313,685	384,005	656,103
			1			
3)	Activities for gene	rating funds				
			General	Bootsisted	Total	2000
		<b></b>		Restricted	Total	2009
			Runds	Funds	Funds	<u>-</u>
			£	£	£	£
	Fundraising events		347,985	71,346	419,331	304,391
	i dilatabing events		347,985	- 71,346	- 419,331	
			317,505	1 11310	1 115,551	301,331
4)	Grants from Trusts	and foundations				
			General	Restricted	Total	2009
			Funds	Funds	Funds	
_			£	£	£	£
	Total Grant Income			25,885	25,885	41,178
	A breakdown of th	e total grant mcon	e is shown belo	w		
	A DIEGRADOWII OF CI		E IS SHOWN DER			
	Funder	Country	Project name			Amount
	C.O.M E	Uganda	Guly Bee-keepin		10,000	
	COME	Uganda	Juba Road Scho			5,000
	Just a Drop	Zambia	Kalonda School	latrines		5,885
	The Sparrow Trust	Malawi	General			5,000
	Total					25,885
! 		<u> </u>	_			
5)	Cost of Generating	Funds				
-			General	Restricted	Total	2009
·		·	Funds	Funds £	Funds £	£
·	Fundraising events	-	£ 153,769	22,570	176,339	99,809
	Salary costs		67,748	1 22,3,0	67,748	45,859
	Depreciation				-	
	Other support		7,237		7,237	1,479
	costs					
. —			228,754	22,570	251,324	147,147

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2010

6)	Charitable Activities				
		General	Restricted	Total	2009
		Funds	Funds	Funds	
		£	£	£	£
	Grants to partners	17,500	418,501	436,001	524,770
	Salary Cost	73,317	5,831	79,148	100,777
	Depreciation				2,428
	Other support costs	84,059	52,746	136,805	92,206
		174,875	477,079	651,954	720,181
7)	Governance Costs				
		General	Restricted	Total	2009
		Funds	Funds	Funds	
		£	£	£	£
	Salary Costs	20,619	-	20,619	14,408
	Auditors	1,482	-	1,482	1,467
	remuneration				
	Legal and	4,063	-	4,063	-
	professional fees				
	Other support costs	261	-	261	-
		26,425	-	26,425	15,875
8)	Charitable Expenditu	ıre			
		General	Restricted	Total	2009
		Funds	Funds	Funds	
		£	<u> </u>	£	£
	Rural development	21,373	25,388	46,761	71,050
	and livelihoods	-	-	-	-
	Health	690	1,860	2,550	_
	Education	141,183	441,845		
	Sundry (other	11,630	7,985	19,615	649,131
	charitable projects)				
		174,875	477,079	651,954	720,181

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2010

9)	Employee information									
			1							
	Employment Costs		2010	2009						
			£	2009 E						
	Wages and Salaries			148,800						
	Social Security Costs		161,078 13,246	<del></del>						
	Social Security Costs		13,240	12,163						
	Total Direct cost of employr	ment	174,324	160,963						
	No employees received em	oluments in excess	of £60,000 per annum in the cu	rrent and previous period,	•					
	Below is an analysis of the r	number of people ei	mployed by the company							
			2010	2009						
	Direct charitable objectives		7	6						
	Project development & adn		3	3						
******			10	9						
10)	Post balance sheet events									
.0)	Nicholas Page was formally appointed to the Board as Chairman on 24/07/2010									
.0)	<del>_</del>	onted to the Board as	Chairman on 24/07/2010							
(0)	<del>_</del>	<del>-</del>								
10)	Nicholas Page was formally app Elizabeth Kennedy was formally	appointed to the Boa		ndary school in						
10)	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do	appointed to the Boa nor, African Revival exi	ard on 24/07/2010							
10)	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do	appointed to the Boa nor, African Revival exi	rd on 24/07/2010 ted support from Koch Goma seco							
10)	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements	appointed to the Boa nor, African Revival exi d us to focus exclusive	rd on 24/07/2010 ted support from Koch Goma seco	e with our vision						
10)	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	ard on 24/07/2010  Ited support from Koch Goma seconly on primary basic education in line  eviously operating under the auspix	e with our vision						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	ard on 24/07/2010  Ited support from Koch Goma seconly on primary basic education in line  eviously operating under the auspix	e with our vision						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	ird on 24/07/2010  Ited support from Koch Goma secolly on primary basic education in line  eviously operating under the auspix	e with our vision						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  If on primary basic education in line  eviously operating under the auspic  alin the UK	e with our vision						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspical in the UK  Office	e with our vision  Total						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  If on primary basic education in line  eviously operating under the auspic  alin the UK	e with our vision						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspical in the UK  Office	e with our vision  Total						
	Nicholas Page was formally apple Elizabeth Kennedy was formally With the agreement of the do October 2010. This has enable and mission statements. During the year under review or registered as an international bursted Assets.	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma secondly on primary basic education in line  eviously operating under the auspication the UK  Office  Equipment	e with our vision  ces of an umbrella organisation,  Total  2010						
111)	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b  Fixed Assets  Cost As at 1 April 2009	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspical in the UK  Office	e with our vision  Total						
	Nicholas Page was formally apple Elizabeth Kennedy was formally With the agreement of the do October 2010. This has enable and mission statements. During the year under review or registered as an international bursted Assets.	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspix  It in the UK  Office  Equipment  8,111	e with our vision  Total  2010  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b  Fixed Assets  Cost As at 1 April 2009	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma secondly on primary basic education in line  eviously operating under the auspication the UK  Office  Equipment	e with our vision  ces of an umbrella organisation,  Total  2010						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b  Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	eviously operating under the auspix all in the UK  Office  Equipment  8,111	e with our vision  Tes of an umbrella organisation,  Total  2010  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b  Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation As at 1 April 2009	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspix  It in the UK  Office  Equipment  8,111	e with our vision  Total  2010  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation As at 1 April 2009 Charge for the year	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspix  In the UK  Office  Equipment  8,111  -  8,111	e with our vision  Tes of an umbrella organisation,  Total  2010  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b  Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation As at 1 April 2009	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	eviously operating under the auspix all in the UK  Office  Equipment  8,111	e with our vision  Tes of an umbrella organisation,  Total  2010  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international b Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation As at 1 April 2009 Charge for the year	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspix  In the UK  Office  Equipment  8,111  -  8,111	Total 2010  8,111  8,111						
	Nicholas Page was formally app Elizabeth Kennedy was formally With the agreement of the do October 2010 This has enable and mission statements During the year under review of registered as an international by Fixed Assets  Cost As at 1 April 2009 Additions  Depreciation As at 1 April 2009 Charge for the year As at March 2010	r appointed to the Boa nor, African Revival exi d us to focus exclusive hour Ugandan office, pri	and on 24/07/2010  Ited support from Koch Goma seco  Ity on primary basic education in line  eviously operating under the auspix  In the UK  Office  Equipment  8,111  -  8,111	e with our vision  Tes of an umbrella organisation,  Total 2010  8,111  8,111  8,110  8,110						

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2010

12)	Debtors: an	101	ınts falling d	lue	within one	ye	ar				
					2010		2009				
					£		£				
	Prepayments	& .	Accrued Incor	ne	27,910		11,182				
	Debtors				9,188						
					37,098		11,182				
13)	Cash at ban	k a	and in hand								
	In addition to Cash at Bank and in hand shown on the Balance Sheet,										
	African Revival (Uganda) and African Revival (Zambia), partners of										
	this Charity, h										
	of which £194	1,5	92 were restr	icte	d tunds and 1	-21	,211 were u	nrestricted			
14)	Creditors: a		vente falling	4	o within one						
177)	G Edicors. a		Julies lawing	uu	e within one	<b>y</b>	eai				
					2010		2009				
**************************************					£		£				
	Other Credito	rs			4,022						
	Accruals				2,695						
	Accounts Paya	abl	<u></u>		10,247		13,092				
	<u>'</u>				16,964		13,092				
15)	Analysis of	res	stricted fund	i m	ovements						
	Various donoi	rs I	have given mo	one	y or gifts in ki	nd	for particula	r purposes			
	as detailed b	elo	w A descrip	tion	of these acti	vit	es can be for	und within the			
	key programn	ne	achievements	ın	the report. A	nn	otated activiti	es are			
	described in f										
	Balance at		Incoming		Outgoing		Transfer	Balance at			
	01-Apr		resources		resources		(to)/from	31-Mar			
	2009					-	ther funds	2010			
	£					~					
Focal Schools	80,169		156,514		228,561		21,008	29,130			
Core Support	30,390		68,419		73,127			25,682			
Livelihood	1,961		49,716		38,566			13,111			
Cobham Uganda Partnership	16,782		21,050		33,013			4,819			
small projects	248		9,427		8,585			1,090			
South Sudan			4,500		4,500			-			
Daniels Dream	1,089		24,316		22,879			2,526			
Starfish			27,464		40,178		12,714	_			
Schools linking		_	39,360		34,203		,	5,157			
Resources fund		<u> </u>	10,149	T	16,036		5,887	-			
	130,639	-	410,915	•	499,648	-	39,609	81,515			