

**AFRICAN REVIVAL**  
**REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2013**

**Registered Company No: 05169063**  
**Registered Charity No: 1108718**

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**AFRICAN REVIVAL**

**YEAR ENDED 31 MARCH 2013**

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## **AFRICAN REVIVAL**

### **REFERENCE AND ADMINISTRATIVE DETAILS**

**FOR THE YEAR ENDED 31 MARCH 2013**

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#### **TRUSTEES**

The Trustees serving during the year and up  
To the date of signing the financial  
statements

Mrs EAS Kennedy (Chairman)  
Mr GW James (Vice-chairman)  
Mr ADM Allen  
Mr LJH Beighton  
Dr DC Taylor  
Mr PE Kemkers (resigned 9 January 2013)  
Mrs H Watson  
Mr E Fawcett  
Dr DC Chilangwa Farmer  
Mr AS Pesenti (appointed 23 July 2012)

#### **CHIEF EXECUTIVE OFFICER**

Mr S Roest

#### **REGISTERED OFFICE**

Garrick House  
161 High Street  
Hampton Hill  
Middlesex  
TW12 1NG

#### **REGISTERED COMPANY NUMBER**

05169063 (England and Wales)

#### **REGISTERED CHARITY NUMBER**

1108718

#### **INDEPENDENT AUDITORS**

haysmacintyre  
26 Red Lion Square  
London  
WC1R 4AG

#### **BANKERS**

National Westminster Bank Plc  
25 King Street  
Twickenham  
Middlesex  
TW1 3SU

## AFRICAN REVIVAL

### CHAIRMANS' REPORT

#### FOR THE YEAR ENDED 31 MARCH 2013

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This has been a challenging, but very positive year for African Revival. Our holistic approach to finding sustainable solutions to the problems of quality education for children in Africa has continued to attract support from major donors, grants, trusts and individuals and we are very grateful for that support. Despite a difficult economic climate we have increased our expenditure on educational projects by 21% since last year. Our focus in Northern Uganda, Zambia and South Sudan has continued to attract other aid agencies and we have been asked to undertake project work which complements our own efforts. We believe that we are making a real difference to the lives of many children and communities who would otherwise struggle without our help.

Our policy on school projects is to work only with the commitment and written agreement of the School Head, the Parent Teachers' Association, the School Management Committee and the local Education Office. This approach ensures the support of the local community and is the best route in helping to improve the quality of education provided, as well as improving the infrastructure of the schools we support. We are working on new methods or monitoring and evaluating our work which we hope will demonstrate the quality of the improvements that we achieve.

The areas of activity in Northern Uganda, Zambia and South Sudan continue to be

- School infrastructure through the provision of classrooms, teacher housing, boreholes and toilets. We also provide schools with teaching and learning resources.
- Delivering "softer" skills, such as training for teachers to help them deliver inspiring lessons and use their new resources effectively. We run workshops on key issues such as positive discipline, management of school resources and micro-finance courses for parents to help them save collectively and afford to send their children to school. To add to this, we also run agriculture and bee keeping projects in Northern Uganda to give our students the best possible chance of future employment.

To strengthen our operations we have appointed a new operational leader, Steve Roest, who is now our CEO. Steve brings with him a wealth of experience in fundraising, management and operations within the charity sector. As a result we have further reduced our overheads and are in the process of restructuring our operations to improve further the effectiveness of the work we do. At the same time we are focusing our efforts on growing the charity for the future so that we can increase our impact in providing quality education to children in sub-Saharan Africa.

I would like to thank all our staff for their dedication to the work of the charity. Our teams out in Africa have rightly earned a great reputation for the successful cost-effective delivery of our projects. Our team in the UK, which is largely fundraising and supportive to our operations, has again worked hard to find our income with good results.

Our Trustees have also continued to contribute to the success of the organisation, by using their skills to help the charity when needed. I much appreciate having a committed and active board to work with and thank them for all their efforts.



Elizabeth Kennedy  
Chairman

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report and the financial statements of the charity for the year ended 31 March 2013. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

##### **The Board of Trustees**

The Board currently consists of 9 trustees and is chaired by Elizabeth Kennedy. Trustees are selected on the basis of their expertise, skills and knowledge and upon the benefits that these can bring to the charity.

##### **Organisation**

The Board is the main policy-making body of the charity. Day-to-day management is effected through executive subcommittees of the Board, to whom senior staff report. The subcommittees each consist of up to four trustees, together with the main board chairman who is an ex-officio member of all subcommittees. There are three subcommittees: Fundraising, Finance & Audit and Human Resources.

##### **Trustee Induction and Training**

Trustees are familiarised with African Revival by a series of meetings with staff and through a programme of field visits to see firsthand the conditions in target countries and the work currently being delivered by the charity.

##### **Related Parties**

The Trustees acknowledge with thanks the provision of office facilities and ancillary services by the Allen and Allen Group Ltd, of which our founder, Tony Allen, was Chief Executive and majority shareholder.

#### **AIMS, OBJECTIVES AND ACTIVITIES**

##### **Aims**

The charity's aims, as set out in the objects clause contained within the company's Memorandum and Articles of Association are:

- The relief of poverty by the support and maintenance of self-sustaining projects in Africa, having particular regard to
  - The poorest communities and working particularly in the fields of nutrition, food, security, water, health, education and micro-finance to uplift the family and the well-being of children,
  - Supporting projects in such a way that can be used to inspire other communities to share good practice,
  - Providing support, advice and assistance over the long term to ensure the continued viability of supported communities.
- The relief of financial need and suffering among victims of natural or other kinds of disaster in the form of money (or other means deemed suitable) for persons, bodies, organisations and/or countries affected, including the provision of medical aid.

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

**FOR THE YEAR ENDED 31 MARCH 2013**

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#### **AIMS, OBJECTIVES AND ACTIVITIES (continued)**

##### **Objectives**

Our objectives fall into the main category of improving access to quality education in sub Saharan Africa

We believe in the power of education to change lives. By building schools, training teachers and providing the resources that schools need, we can help break the cycle of poverty and offer inspiration and opportunity to Africa's future generations

##### **Activities**

Our key activities relate to this main objective around education. Our main activities include

- Infrastructure projects to improve school facilities. These will include classrooms but also the provision of clean water, latrines and changing and wash rooms to improve sanitation and hygiene
- Work with parents on microfinance schemes to allow them to save collectively and invest in their children's education and their own livelihoods
- Work to support teachers, as we know that without inspiring teaching children cannot excel in their exams, and hence improve their future prospects
- Provision of teaching and learning materials including text books, learning aids and classroom furniture to improve the quality of education received by pupils within the classroom
- Implementation of livelihood programmes within schools to work with children and the local community to provide the children with the best possible opportunity for future employment and generate a source of income for the school

##### **Public Benefit**

The trustees have referred to the Charity Commission's guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, they consider how planned activities will contribute to the aims and objectives they have set. The trustees have complied with the duty in section 17 of the Charities Act 2011 to have due regard for the Charity Commission's general guidance note, "Charities and Public Benefit"

#### **REVIEW OF THE YEAR**

##### **Key Highlights**

We have been able to continue the growth experienced in 2011-12 with inclusion of more schools in Uganda, Zambia and South Sudan. We have nearly doubled the numbers of schools we are working with whilst also developing additional project activities to secure a wider impact.

##### **Key highlights include**

- In Northern Uganda, we have been able to continue the geographical expansion through the offices in Kitgum and Anaka which were opened at the end of the previous financial year. For the first time, we have also extended our support to a community school in Uganda. Overall, we are now reaching more than 35 schools in Northern Uganda with reach to over 17,500 pupils and 450 teachers
- In Zambia, we have expanded our geographical reach. The expansion has moved us into even more remote areas where there are very few Government schools. We have supported 10 schools in the Kalomo District, half of which are community schools. Our work has centred on basic requirements like teacher houses, latrine blocks, and teacher houses as well as provision of furniture and resources

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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##### **What we achieved in 2012-13**

- 45 schools supported
- 2 primary teacher training college supported
- 17 classrooms built or renovated
- 7 teacher houses constructed
- 31 toilets constructed
- 9 girls changing and wash room facilities constructed
- 650 desks and 4300 text books provided
- 36 schools involved in agriculture for education (2000 parents and 500 pupils involved)
- 5 schools involved in beekeeping activities in support of education
- Impacting over 22,500 children's future through support of their education

Our focus remains quality of education. We continue to develop our projects in collaboration with schools with whom we are in partnership, and we constantly evaluate the impact of projects with those schools and our other partners. As an example, projects focusing on the education of girls, which were started in 2011-12 and have been expanded in 2012-13, will be developed even further in 2013-14 as a result of the clear success that has been achieved to date.

We anticipate the expansion in the number of schools reached will continue in 2013-14. To secure the needed funding for this continued growth, we have adopted a programmatic approach for 2013-14 which will allow us to appeal to a broader spectrum of donors.

##### **OUR WORK IN UGANDA**

Over the last year, our work in Northern Uganda has reached more schools, children, teachers, and parents than in any other year. We have also started to see those involved in education at the primary level are increasingly changing their focus to the quality of education. This change in focus is happening against the backdrop of persistently low exam scores in Northern Uganda. We have been pushing for a focus on quality in all the schools that we are supporting and have seen that head teachers, teachers, and parents are starting to respond positively and judge their schools on quality rather than on the presence of buildings.

##### **The particular challenges in Northern Uganda**

The involvement of parents has been a key focus area over the last year and the benefits of the school demonstration gardens (established at the end of 2011) are now clearly visible with parents involving themselves in the schools and supporting the head teachers and the teachers. Creating more interest from parents in the schools and the education offered to the children is a major achievement as it creates a local demand for better education.

The two offices in Anaka and Kitgum, established in 2011-12, continue to make a positive impact as they greatly minimise the distance between our staff and the schools. The weekly visits to schools by our staff have strengthened our partnerships with the schools. The Anaka office has moved to a bigger location due to the additional staff members working from that office and the staff there are now reaching 29 schools in Nwoya District alone.

Through lobbying at the district level, African Revival has been able to secure the posting of both head teachers and teachers to particular schools in need. These postings have already made a tremendous impact. Juba Road Primary School is an example where the school was on a downward trend but the arrival of a new head teacher has seen the school revived and renewed hope for the future instilled in the community. Inspirational head teachers are one of the key factors in the development of schools and we are now looking to build on the positive momentum at Juba Road to support the new head teacher in his struggle to provide a better education for the children.

##### **Other Highlights**

##### **Community School Supported**

Traditionally, we have only supported Government aided primary schools in Uganda. However, with our positive experiences supporting community schools in Zambia and following a needs assessment of community schools in Nwoya District, we decided to include support towards a community schools as a pilot in 2012-13.

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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As in Zambia, the community schools in Uganda are found in areas without any Government primary schools and they have been started and run by parents. With high poverty levels in these remote locations, the parents struggle to secure sufficient financial input for the development and running of the school.

Lutuk Community School had more than 350 pupils enrolled, all of which were being taught in a mud hut structure with a grass thatched roof. The structure was built by the parents using their own limited resources and was clearly not fit for purpose. Amongst other issues the latrine facilities were unhygienic and insufficient for the numbers at the school, and the nearest water source was a stream over 2km walk away.

Our first project focused on the management structure of the school and saw the training of the members of the parent teacher association and the school management committee. These foundation bodies are crucial and the training focused on roles and responsibilities. The next step was the creation of the school development plan (SDP) which detailed all the various challenges at the schools and how these are to be addressed over the next three years.

With the PTA/SMC trained and the SDP in place, we focused on the basic requirements of the school. Over the last year, we have been able to construct a triple classroom block, one latrine block for boys, and one latrine block for girls including changing and wash room facilities. We have also provided more than 75 desks, 5 teachers tables and chairs, 5 storage cupboards, and 1500 books whilst the head teacher and his deputy are scheduled to go for teacher training in January 2014. Together these projects have transformed Lutuk Community School and following a visit from the Commissioner for Education we are hopeful the school will soon be granted government status.

#### **Girls' Education**

We are happy to note that the education of girls has received more attention in international debates on education in the developing world in the past year. A positive trend that we hope will continue in the years to come.

We have continued our girls' education project targeting the high dropout rate for girls and the reasons behind that trend. Over the last year, we have implemented the girls' education project at another five schools involving more than 625 girls. The project has three components:

- The building of a latrine block with changing and wash room facilities for the girls
- Provision of re-usable sanitary products
- A workshop for girls and boys in Primary 4 to 7

One change was made this year, following feedback from the girls, to include the boys within the workshop with the aim of educating them to remove social stigmas and a lack of understanding which currently leads to bullying and pressuring the girls once they reach adolescence.

Our workshop is divided into two sessions. One where both boys and girls attend and one only for the girls. The latter deals exclusively with the challenge of handling menstruation and includes a demonstration on how to use the re-usable sanitary pads. The combined boys and girls workshop focuses on the physical changes experienced by teenagers, peer pressure, relationships, safe sex etc. The entire workshop is based upon interaction rather than lecturing, including the role plays to highlight difficult situations and discussion on how best to react and avoid such situations.

Over the coming years, we will continue to ensure gender equality is a focus of all our projects. We are also actively seeking funds for a large-scale programme over three years covering up to 15 schools and roughly 2000 girls and 2000 boys, whilst training the head teachers and the senior women teachers to ensure the sustainability of the project.

#### **Agriculture and Livelihoods**

The agriculture projects funded by the European Union, UNICEF, and SNV (the development organisation for the Kingdom of the Netherlands) continue to receive positive recognition. Last year, we have hosted the Ambassador from the Embassy of the Netherlands to Uganda and the Deputy Country Director for UNICEF, with both providing very positive feedback.

As a further sign of the success of this programme, we have hosted more than 30 Non-Governmental Organisations (NGOs) and Community-Based Organisations (CBOs) who have visited our schools and programme officers, in order to learn best practice techniques in implementing the programme from them. UNICEF facilitated these visits in an attempt to increase the impact of the programme in other parts of Uganda where a total 750 schools are being reached.



## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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In 2011-12, we were covering 22 schools, this number increased to 29 in 2012-13 when we were asked by UNICEF and SNV to replace another NGO who had been unable to implement the project successfully. This saw the recruitment of yet another programme officer and the addition of an administration officer for the small office to enable us to successfully implement the programme.

The programme is scheduled to end in June 2014. However, we are now working with both War Child Holland and SNV on new funding applications. This would see the programme expand into new geographical areas as we currently work towards leaving the existing schools in a position to sustain the project themselves.

#### **OUR WORK IN ZAMBIA**

As with Uganda, we have been able to expand our geographical reach. Our new partner schools are found in more remote areas than previously. To overcome the added logistical challenge of working in these remote areas, we have adopted a cluster approach where three or four schools in proximity to one another are supported simultaneously.

The Kalomo District has remained at the very bottom of the score sheet when it comes to exam results. Of all districts in Zambia, Kalomo District has been either last or second to last in the last two years. The district is struggling with very limited resources and funding, and has the highest number of community schools in all of Zambia. Parents are eager for the children to gain an education and so they start their own schools when the Government schools are too far away.

The challenges in Kalomo have been further demonstrated in a recent survey on literacy levels which found that very few students were actually achieving the literacy levels required by their grade. This seriously hampers learning as all subjects, other than local language, are taught in English. With almost non-existent literacy levels, the pupils will never succeed at the primary level and as such are unable to gain entry to secondary school. We are planning to pilot an English literacy programme in 2013 to overcome this barrier to education.

Both Government and in particular community schools, lack even the most rudimentary infrastructure like classroom blocks, teacher houses, latrine blocks, a borehole for safe drinking water, etc. As a consequence we have focused on securing funds for capital projects. However, as we have found in Uganda, the quality of education is key for securing the students' future and as such we continue to push this as a key area for development.

Last year, we supported nearly 10 schools reaching 4000 pupils and 85 teachers. We have been working closely with these schools, which are in desperate need of infrastructure development and provision of resources. For some, latrines have been the priority area, for others it has been lack of space in which to teach their classes that has prompted us to build or rehabilitate classroom buildings.

We have continued to strengthen our relationship with the District Education Board (DEB) who is governing the education sector of the district. We have also been involved in setting up a networking group for education NGOs for the Southern Province which meets monthly to coordinate activities and share experiences.

#### **Key Highlights**

##### **Teacher Houses**

Teachers hold the key for effective learning, however at the community schools the teachers are untrained and are often secondary school leavers with limited subject knowledge. Through our strong relationship with the DEB, we have reached an agreement whereby the district will post trained teachers to community schools whenever we construct a teacher house.

Over the last year, we have completed housing for 7 teachers and the DEB has posted trained teachers to take up residence at those schools. This provides the school with a trained teacher who is also paid directly by the Ministry of Education (MoE) therefore the financial burden on the parents is reduced accordingly, and the housing ensures that the teachers will remain at the school, as accommodation is often one of the major challenges facing teachers posted to remote schools. Additionally, the trained teachers can demonstrate teaching methods to the untrained teachers ensuring the quality of education is improved across the school.

The construction of teacher houses does not solve the entire problem with untrained teachers. We plan to commence a sponsorship programme where untrained teachers from community schools will be selected to go for a three year degree course at the David Livingstone College of Education. The course is only running during the holidays of the primary schools.

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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so the teachers will continue to teach at their respective schools whilst obtaining their degree. The hope is that we will secure funding for 20 teachers.

#### **Classroom Blocks and Furniture**

With a very high number of community schools, Kalomo District has a dire need for classroom blocks since nearly all the community built structures are simple mud huts which are not conducive for teaching and learning. Over the last year, we have constructed 10 classrooms which have greatly benefitted both teachers and pupils. Along with the classroom blocks, we have provided more than 200 desks which can be used by 600 pupils.

The communities in Zambia are very supportive of their schools and they are keen to see their schools develop. The parents have very little to contribute financially due to high poverty levels. Instead parents are supporting the school with in-kind donations of bricks, crushed stones and sand, which are key for any construction project. For a double classroom block or a teacher house these in-kind contributions represent a value of between £4-5k which is a substantial amount as it accounts for nearly 20% of the construction cost.

#### **OUR WORK IN SOUTH SUDAN**

Our work in South Sudan continues to be managed slightly differently and this year we worked with CMS Ireland. In the last 12 months we have provided funding for their work with Haddow Primary School to build and equip new classrooms for a rural community. This school did not have sufficient classrooms for its 782 pupils, resorting to teaching outside under the trees or in thatched huts with no walls or proper roof. We have provided funding which has assisted in the completion of an 8 classroom block at the school meaning that these children can now attend lessons in safety and in all weathers.

#### **LOOKING FORWARD TO 2013-14**

For next year we are planning to increase the number of schools we are working with in both Uganda and Zambia.

In particular we are looking to expand our work in Uganda to include an even stronger focus on quality of education through a sustained focus on the professional development of teachers. This will be piloted in Uganda but the aim is to take the lessons learnt in Uganda to design similar projects in Zambia.

For Uganda, we are also hoping to continue the expansion of the agriculture programmes as this allows us to involve more parents in education.

In Zambia, we will be looking to run two new programmes focusing on the quality of education, namely the sponsorship scheme for untrained teachers and the literacy programme. Both will be focusing the abilities of teachers and the learning outcomes of pupils.

To strengthen the pupils, we are also looking to introduce support at pre-primary age, as this can provide the pupils with a stronger chance of success at the primary level as they enter better prepared.

Internally we are also working to further strengthen our monitoring and our financial management system through the recruitment of senior staff members with expertise in those areas. This is to further ensure that all of our donors receive the very best possible return for their generous investments.

#### **FINANCIAL REVIEW**

##### **This Financial Year**

We are delighted to report that we have continued to see growth in our fundraising year on year. Total income in 2012-13 was £817k (2011-12 £764k), an increase of nearly £55k. This growth in income has been achieved despite a reduction in the cost of generating funds to £226k (2011-12 £235k).

As in the previous year, the larger part of our unrestricted income derived from our fundraising events, in particular our Fundraising Ball in the autumn and a sponsored Bike Ride Challenge in Uganda. Our grateful thanks are due both to the participants and the organisers of these fantastic occasions.

We have continued to receive funding from the European Union and the Netherlands, both of whom we have multiyear

## **AFRICAN REVIVAL**

### **TRUSTEES' REPORT (continued)**

#### **FOR THE YEAR ENDED 31 MARCH 2013**

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partnerships. We are also very grateful to our major donors who have continued their generous funding and to the Allen and Allen Group who provide our offices and ancillary services.

In the year we have increased our charitable expenditure to £515k (2011-12 £424k), an increase of £91k. This is partly as a result of savings made in the generation of funds £226k (2011-12 £235k), as well as the increase in income resulting in more funds being available to spend on charitable activities.

Excluding the direct costs of fundraising events, charitable expenditure in the year represented 84% (2011-12 76%) of total expenditure. This improvement is significant because it now means that for every £1 donated to the charity we are spending 84p (2011-12 76p) directly towards projects, this improved efficiency year on year is allowing us to impact more schools and children within Africa and we strive to continue this trend.

#### **Reserves Policy**

The trustees' policy in respect of reserves is to maintain unrestricted funds, other than those designated from time to time for specific purposes, at such a level as will provide African Revival with sufficient working capital to carry on its existing activities for a period of 3 to 6 months. The trustees estimate that the level of reserves currently required for this purpose is a minimum of £60k. The current level of unrestricted reserves of £62k satisfies this requirement, however the trustees continue to recognise the importance of careful management of the reserves balances to ensure that the level of reserves does not fall below minimum levels or reach a point where it prevents the effective working of the charity.

#### **Risk Management**

The trustees have an on-going policy of reviewing, identifying and mitigating the operational, financial and strategic risks to which the charity is exposed both in the UK and in Africa.

## AFRICAN REVIVAL

### TRUSTEES' REPORT (continued)

FOR THE YEAR ENDED 31 MARCH 2013

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#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of African Revival for the purposes of company law) are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to

- Select suitable accounting policies and then apply them consistently,
- Observe the methods and principles in the Charities SORP,
- Make judgements and accounting estimates that are reasonable and prudent,
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the Trustees are aware at the time the report is approved

- There is no relevant audit information of which the charitable company's auditors are unaware, and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

#### AUDITORS

The auditors, Haysmacintyre, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

This report has been prepared in accordance with special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD on 25/11/13



Elizabeth AS Kennedy - Chairman

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF**

### **AFRICAN REVIVAL**

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We have audited the financial statements of African Revival for the year ended 31 March 2013 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of trustees and auditors**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditor under the Companies Act 2006 and report in accordance with that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of

- whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed,
- the reasonableness of significant accounting estimates made by the trustees, and
- the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the trustees' annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2013, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

### AFRICAN REVIVAL (continuous)

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#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Report of the Trustees



Murtaza Jessa (Senior Statutory Auditor)  
for and on behalf of haysmacintyre  
Statutory Auditors

26 Red Lion Square  
London  
WC1R 4AG

Date 25/11/2013

AFRICAN REVIVAL

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2013

|  | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | 2013<br>Total<br>Funds<br>£ | 2012<br>Funds<br>£ |
|--|-------|----------------------------|--------------------------|-----------------------------|--------------------|
| <b>INCOMING RESOURCES</b>                            |       |                            |                          |                             |                    |
| <b>Incoming resources from generated funds</b>       |       |                            |                          |                             |                    |
| Voluntary income                                     | 2     | 39,747                     | 335,074                  | 374,821                     | 420,828            |
| Activities for generating funds                      | 3     | 312,081                    | 57,932                   | 370,013                     |                    |
| Investment income                                    | 4     | 2,600                      | 128                      | 2,728                       | 2,252              |
| <b>Incoming resources from charitable activities</b> | 3a    | 55,814                     | -                        | 55,814                      | 13,503             |
| <b>Other incoming resources</b>                      |       | 13,155                     | 587                      | 13,742                      | 8,254              |
| <b>Total incoming resources</b>                      |       | <u>423,397</u>             | <u>393,721</u>           | <u>817,118</u>              | <u>763,665</u>     |
| <b>RESOURCES EXPENDED</b>                            |       |                            |                          |                             |                    |
| <b>Cost of generating funds</b>                      |       |                            |                          |                             |                    |
| Costs of generating voluntary income                 | 5, 5a | (226,130)                  | -                        | (226,130)                   | -                  |
| <b>Charitable activities</b>                         |       |                            |                          |                             |                    |
| Education  | 6     | (125,985)                  | (388,743)                | (514,728)                   | (423,722)          |
| <b>Governance costs</b>                              | 8     | (18,515)                   | -                        | (18,515)                    | (38,782)           |
| <b>Total resources expended</b>                      |       | <u>(370,630)</u>           | <u>(388,743)</u>         | <u>(759,373)</u>            | <u>(697,712)</u>   |
| <b>NET INCOMING RESOURCES</b>                        |       | <u>52,767</u>              | <u>4,978</u>             | <u>57,745</u>               | <u>65,953</u>      |
| <b>Transfers between Funds</b>                       |       | (15,817)                   | 15,817                   | -                           | -                  |
| <b>Exchange gains and losses</b>                     |       | 826                        | 1,640                    | 2,466                       | -                  |
| <b>Net Movement in Funds</b>                         |       | <u>37,776</u>              | <u>22,435</u>            | <u>60,211</u>               | <u>65,953</u>      |
| <b>RECONCILIATION OF FUNDS</b>                       |       |                            |                          |                             |                    |
| <b>Total funds brought forward</b>                   |       | <u>24,367</u>              | <u>207,048</u>           | <u>231,415</u>              | <u>165,461</u>     |
| <b>TOTAL FUNDS CARRIED FORWARD</b>                   |       | <u>62,143</u>              | <u>229,483</u>           | <u>291,626</u>              | <u>231,415</u>     |

The notes form part of these financial statements

## BALANCE SHEET

AT 31 MARCH 2013

|  | Notes | Group<br>2013<br>£ | Group<br>2012<br>£ | Charity<br>2013<br>£ | Charity<br>2012<br>£ |
|--|-------|--------------------|--------------------|----------------------|----------------------|
| <b>FIXED ASSETS</b>                          |       |                    |                    |                      |                      |
| Tangible assets                              | 12    | 25,059             | 7,410              | 16,699               | 6,670                |
| <b>CURRENT ASSETS</b>                        |       |                    |                    |                      |                      |
| Debtors amounts falling due within one year  | 13    | 55,143             | 61,177             | 70,184               | 67,460               |
| Cash at bank and in hand                     |       | 256,486            | 223,561            | 217,989              | 191,552              |
|  |       | 311,629            | 284,738            | 288,173              | 259,012              |
| <b>CREDITORS</b>                             |       |                    |                    |                      |                      |
| Amounts falling due within one year          | 14    | (45,062)           | (60,733)           | (44,300)             | (60,733)             |
| <b>NET CURRENT ASSETS</b>                    |       | 266,567            | 224,005            | 243,873              | 198,279              |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b> |       | 291,626            | 231,415            | 260,572              | 204,949              |
| <b>NET ASSETS</b>                            |       | 291,626            | 231,415            | 260,572              | 204,949              |
| <b>FUNDS</b>                                 |       |                    |                    |                      |                      |
| Unrestricted funds                           | 15    | 62,143             | 24,367             | 47,474               | 22,297               |
| Restricted funds                             | 15    | 229,483            | 207,048            | 213,098              | 182,652              |
| <b>TOTAL FUNDS</b>                           |       | 291,626            | 231,415            | 260,572              | 204,949              |

These financial statements have been prepared in accordance with special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the Board of Trustees on 25 November 2013 and were signed on its behalf by



Elizabeth AS Kennedy  
Chairman

The notes form part of these financial statements



**1. ACCOUNTING POLICIES**

**Accounting convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities

**Basis of Consolidation**

The activities of the subsidiary company have been included in the consolidated statement of financial activities on a line-by-line basis

**Incoming resources**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of the resources. Grants offered subject to conditions that have not been met at the year-end date are noted as a commitment but not accrued as expenditure

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

|  |                                |
|--|--------------------------------|
| Motor Vehicles                         | - 30% on cost                  |
| Motorcycles                            | - between 50% and 100% on cost |
| Computer equipment and other equipment | - 30% on cost                  |

**Taxation**

The charity is exempt from corporation tax on its charitable activities

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements

**Foreign Exchange Translation**

Transactions in foreign currencies are translated at rates prevailing at the date of the transaction. Balances denominated in foreign currencies are translated at the rate of exchange prevailing at the year-end. The financial statements of African Revival Developments Limited have been included in the consolidated accounts using the closing rate method

**AFRICAN REVIVAL**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**FOR THE YEAR ENDED 31 MARCH 2013**

| <b>2</b>  | <b>VOLUNTARY INCOME</b>  | <b>2013<br/>£</b> | <b>2012<br/>£</b> |
|-----------|--|-------------------|-------------------|
|           | Donations  | 225,473           | 307,415           |
|           | Gift Aid   | 17,528            | 62,300            |
|           | Grants   | 131,820           | 51,113            |
|           |  | <u>374,821</u>    | <u>420,828</u>    |
| <b>3</b>  | <b>ACTIVITIES FOR GENERATING FUNDS</b>   | <b>2013<br/>£</b> | <b>2012<br/>£</b> |
|           | Fundraising events   | <u>370,013</u>    | <u>318,828</u>    |
| <b>3a</b> | <b>INCOMING RESOURCES FROM CHARITABLE ACTIVITIES</b>   | <b>2013<br/>£</b> | <b>2012<br/>£</b> |
|           | Fees for professional services   | <u>55,814</u>     | <u>13,503</u>     |
|           | Fee income is funding received from the Netherlands Development Organisation (SNV) for the Community Empowerment Programme (CEP) Payments are made based on the time spent by staff on the programme and as such take the form of fees rather than grant funding |                   |                   |
| <b>4</b>  | <b>INVESTMENT INCOME</b>   | <b>2013<br/>£</b> | <b>2012<br/>£</b> |
|           | Deposit account interest   | <u>2,728</u>      | <u>2,252</u>      |
| <b>5</b>  | <b>COSTS OF GENERATING VOLUNTARY INCOME</b>  | <b>2013<br/>£</b> | <b>2012<br/>£</b> |
|           | Staff costs  | 50,560            | 51,724            |
|           | Consultancy fees   | 12,910            | 30,360            |
|           | Postage, printing and stationery   | 5,915             | 5,337             |
|           | Fundraising event costs  | 147,012           | 137,598           |
|           | Travel   | 1,524             | 736               |
|           | Other support costs  | 8,209             | 9,453             |
|           |  | <u>226,130</u>    | <u>235,208</u>    |

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2013

|           |   |                    |                 |                |                |                |
|-----------|---|--------------------|-----------------|----------------|----------------|----------------|
| <b>5a</b> | <b>CONTRIBUTION FROM FUNDRAISING EVENTS</b>   |                    |                 |                | <b>2013</b>    | <b>2012</b>    |
|           |   |                    |                 |                | <b>£</b>       | <b>£</b>       |
|           | Funds raised at events  |                    |                 |                | 370,013        | 318,828        |
|           | Direct costs of staging events  |                    |                 |                | (147,102)      | (137,598)      |
|           |   |                    |                 |                | <u>222,911</u> | <u>181,230</u> |
|           | Contribution to funds   |                    |                 |                | <u>222,911</u> | <u>181,230</u> |
|           | <p>African Revival staged several fundraising events in the year. The most significant were the Grand Ball, which cost £84,000 but raised £228,000, and the Uganda Bike Ride Challenge, which cost £58,000 but raised £122,000.</p> |                    |                 |                |                |                |
| <b>6.</b> | <b>CHARITABLE ACTIVITIES</b>  |                    |                 |                |                |                |
|           |   | <b>Staff costs</b> | <b>Grants</b>   | <b>Direct</b>  | <b>Support</b> | <b>Total</b>   |
|           |   | <b>£</b>           | <b>(note 7)</b> | <b>costs</b>   | <b>costs</b>   | <b>Total</b>   |
|           |   |                    | <b>£</b>        | <b>£</b>       | <b>£</b>       | <b>2013</b>    |
|           |   |                    |                 |                |                | <b>£</b>       |
|           | Education   | 85,263             | 48,134          | 344,110        | 37,221         | 514,728        |
|           |   | <u>85,263</u>      | <u>48,134</u>   | <u>344,110</u> | <u>37,221</u>  | <u>514,728</u> |
| <b>7</b>  | <b>GRANTS PAYABLE</b>   |                    |                 |                | <b>2013</b>    | <b>2012</b>    |
|           |   |                    |                 |                | <b>£</b>       | <b>£</b>       |
|           | The total value of grants paid to institutions during the year was as follows   |                    |                 |                |                |                |
|           | Education   |                    |                 |                | 48,134         | 66,541         |
|           |   |                    |                 |                | <u>48,134</u>  | <u>66,541</u>  |
| <b>8</b>  | <b>GOVERNANCE COSTS</b>   |                    |                 |                | <b>2013</b>    | <b>2012</b>    |
|           |   |                    |                 |                | <b>£</b>       | <b>£</b>       |
|           | Staff costs   |                    |                 |                | 6,200          | 14,343         |
|           | Legal and professional fees   |                    |                 |                | 409            | 14,239         |
|           | Auditors' remuneration  |                    |                 |                | 9,600          | 9,600          |
|           | Other support costs   |                    |                 |                | 2,306          | 600            |
|           |   |                    |                 |                | <u>18,515</u>  | <u>38,782</u>  |
| <b>9</b>  | <b>NET INCOMING RESOURCES</b>   |                    |                 |                | <b>2013</b>    | <b>2012</b>    |
|           |   |                    |                 |                | <b>£</b>       | <b>£</b>       |
|           | Net resources are stated after charging   |                    |                 |                |                |                |
|           | Auditors' remuneration  |                    |                 |                | 9,600          | 9,600          |
|           | Depreciation – owned assets   |                    |                 |                | 11,786         | 10,407         |
|           |   |                    |                 |                | <u>11,786</u>  | <u>10,407</u>  |

AFRICAN REVIVAL

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2013

10 TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2013 nor for the year ended 31 March 2012

|   | 2013<br>£ | 2012<br>£ |
|---|-----------|-----------|
| <b>Trustees expenses</b>                              |           |           |
| Travel expenses were paid to two trustees in the year | 937       | 85        |

Travel expenses were paid to two trustees in the year ended 31 March 2012

11 STAFF COSTS

|                       | 2013<br>£      | 2012<br>£      |
|-----------------------|----------------|----------------|
| Wages and salaries    | 169,787        | 142,892        |
| Social security costs | 15,092         | 7,263          |
| <b>Total</b>          | <b>184,879</b> | <b>150,155</b> |

**Average number of employees**

|              | No.       | No        |
|--------------|-----------|-----------|
| UK           | 3         | 2         |
| Uganda       | 14        | 12        |
| Zambia       | 5         | 4         |
| <b>Total</b> | <b>22</b> | <b>18</b> |

12 TANGIBLE FIXED ASSETS

|                         | Computer<br>equipment<br>£ | Other<br>equipment<br>£ | Motor<br>Vehicles<br>£ | Total<br>£    |
|-------------------------|----------------------------|-------------------------|------------------------|---------------|
| <b>Group</b>            |                            |                         |                        |               |
| <b>Cost</b>             |                            |                         |                        |               |
| At 1 April 2012         | 8,634                      | 3,827                   | 47,486                 | 59,947        |
| Additions               | 1,058                      | -                       | 28,377                 | 29,435        |
| Disposals               | -                          | -                       | (15,713)               | (15,713)      |
| <b>At 31 March 2013</b> | <b>9,692</b>               | <b>3,827</b>            | <b>60,150</b>          | <b>73,669</b> |
| <b>Depreciation</b>     |                            |                         |                        |               |
| At 1 April 2012         | 8,458                      | 3,759                   | 40,320                 | 52,537        |
| Charge for the year     | 200                        | 68                      | 11,518                 | 11,786        |
| Disposals               | -                          | -                       | (15,713)               | (15,713)      |
| <b>At 31 March 2013</b> | <b>8,658</b>               | <b>3,827</b>            | <b>36,125</b>          | <b>48,610</b> |
| <b>Net Book Value</b>   |                            |                         |                        |               |
| At 31 March 2013        | 1,034                      | -                       | 24,025                 | 25,059        |
| At 31 March 2012        | 176                        | 68                      | 7,166                  | 7,410         |

**AFRICAN REVIVAL**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**FOR THE YEAR ENDED 31 MARCH 2013**

| <b>12</b> | <b>TANGIBLE FIXED ASSETS (continued)</b>             | <b>Computer<br/>equipment<br/>£</b> | <b>Other<br/>equipment<br/>£</b> | <b>Motor<br/>Vehicles<br/>£</b> | <b>Total<br/>£</b>            |
|-----------|--|-------------------------------------|----------------------------------|---------------------------------|-------------------------------|
|           | <b>Charity</b>                                       |                                     |                                  |                                 |                               |
|           | <b>Cost</b>  |                                     |                                  |                                 |                               |
|           | At 1 April 2012                                      | 8,634                               | 818                              | 37,844                          | 47,296                        |
|           | Additions  | 1,058                               | -                                | 17,127                          | 18,185                        |
|           | Disposals  | -                                   | -                                | (6,743)                         | (6,743)                       |
|           | At 31 March 2013                                     | 9,692                               | 818                              | 48,228                          | 58,738                        |
|           | <b>Depreciation</b>                                  |                                     |                                  |                                 |                               |
|           | At 1 April 2012                                      | 8,458                               | 750                              | 31,418                          | 40,626                        |
|           | Charge for the year                                  | 200                                 | 68                               | 7,888                           | 8,156                         |
|           | Disposals  | -                                   | -                                | (6,743)                         | (6,743)                       |
|           | At 31 March 2013                                     | 8,658                               | 818                              | 32,563                          | 42,039                        |
|           | <b>Net Book Value</b>                                |                                     |                                  |                                 |                               |
|           | At 31 March 2013                                     | 1,034                               | -                                | 15,665                          | 16,699                        |
|           | At 31 March 2012                                     | 176                                 | 68                               | 6,426                           | 6,670                         |
| <b>13</b> | <b>DEBTORS amounts falling due within one year</b>   | <b>Group<br/>2013<br/>£</b>         | <b>Group<br/>2012<br/>£</b>      | <b>Charity<br/>2013<br/>£</b>   | <b>Charity<br/>2012<br/>£</b> |
|           | Trade debtors  | 30,352                              | 28,180                           | 30,352                          | 28,180                        |
|           | Other debtors  | 8,108                               | 19,769                           | 23,683                          | 26,052                        |
|           | Prepayments and accrued income                       | 16,683                              | 13,228                           | 16,149                          | 13,228                        |
|           |  | 55,143                              | 61,177                           | 70,184                          | 67,460                        |
| <b>14</b> | <b>CREDITORS amounts falling due within one year</b> | <b>Group<br/>2013<br/>£</b>         | <b>Group<br/>2012<br/>£</b>      | <b>Charity<br/>2013<br/>£</b>   | <b>Charity<br/>2012<br/>£</b> |
|           | Trade creditors                                      | 10,498                              | 8,656                            | 9,736                           | 8,656                         |
|           | Social security and other taxes                      | 3,936                               | 2,079                            | 3,936                           | 2,079                         |
|           | Deferred Income                                      | 13,600                              | 35,300                           | 13,600                          | 35,300                        |
|           | Accrued expenses                                     | 17,028                              | 14,698                           | 17,028                          | 14,698                        |
|           |  | 45,062                              | 60,733                           | 44,300                          | 60,733                        |

AFRICAN REVIVAL

NOTES TO THE FINANCIAL STATEMENTS (continued)

FOR THE YEAR ENDED 31 MARCH 2013

15 MOVEMENT IN FUNDS

|   | At 01<br>April 12 | Incoming<br>resources | Outgoing<br>resources | Transfers<br>between<br>funds | Exchange<br>Gain/(loss) | At 31<br>March<br>13 |
|---|-------------------|-----------------------|-----------------------|-------------------------------|-------------------------|----------------------|
|   | £                 | £                     | £                     | £                             |                         | £                    |
| <b>Unrestricted funds</b>               |                   |                       |                       |                               |                         |                      |
| General fund                            | 24,367            | 423,397               | (370,630)             | (15,817)                      | 826                     | 62,143               |
| <b>Restricted funds</b>                 |                   |                       |                       |                               |                         |                      |
| <b>Uganda</b>                           |                   |                       |                       |                               |                         |                      |
| Akanyo School                           | 2,239             | -                     | (3,257)               | 1,000                         | 18                      | -                    |
| Anaka School                            | -                 | 63,009                | (12,710)              | -                             | -                       | 50,299               |
| BwoboManam School                       | 7,061             | -                     | (5,254)               | -                             | 56                      | 1,863                |
| Cubu School                             | 18,655            | -                     | (13,656)              | (3,929)                       | 149                     | 1,219                |
| Farmers of the Future                   | (842)             | 29,710                | (34,827)              | 6,113                         | (7)                     | 147                  |
| Girls' Sanitation project               | 3,500             | -                     | -                     | (3,528)                       | 28                      | -                    |
| Gulu PTC                                | 17,597            | 4,986                 | (4,584)               | -                             | 141                     | 18,140               |
| IIRR Programme                          | -                 | 12,994                | (13,324)              | 330                           | -                       | -                    |
| Juba Road School                        | 5,645             | -                     | (6,405)               | 715                           | 45                      | -                    |
| KocGoma School                          | -                 | 30,576                | (29,495)              | 11,240                        | -                       | 12,321               |
| Koch Lila School                        | 23,057            | 10,000                | (36,112)              | 8,000                         | 184                     | 5,129                |
| Lugede School                           | -                 | 7,500                 | (1,278)               | -                             | -                       | 6,222                |
| Lutuk Community School                  | -                 | 67,550                | (870)                 | -                             | -                       | 66,680               |
| MaroAwoke Primary School                | 13,250            | 5,000                 | (22,818)              | 6,280                         | 106                     | 1,818                |
| UK Schools Fundraising                  | 22,942            | 11,533                | (20,671)              | (5,500)                       | 183                     | 8,487                |
|   | <u>113,104</u>    | <u>242,858</u>        | <u>(205,261)</u>      | <u>20,721</u>                 | <u>903</u>              | <u>172,325</u>       |
| <b>Zambia</b>                           |                   |                       |                       |                               |                         |                      |
| African Revival Basic School            | 15,879            | 7,285                 | (17,015)              | -                             | 353                     | 6,502                |
| Bowwood Community School                | 5,415             | 9,300                 | (11,215)              | -                             | 82                      | 3,582                |
| Jokwe School                            | -                 | 18,955                | (17,068)              | -                             | -                       | 1,887                |
| Kalomo Community School                 | 15,126            | 2,000                 | (13,320)              | -                             | 81                      | 3,887                |
| Kinnertone Community School             | 850               | 4,561                 | (1,977)               | -                             | (5)                     | 3,429                |
| Lubombo Community School                | 2,650             | 22,465                | (21,727)              | 680                           | -                       | 4,068                |
| Matondo Community School                | 3,005             | 78                    | (3,795)               | 581                           | 131                     | -                    |
| Mooka Basic School                      | -                 | 19,411                | (15,824)              | -                             | -                       | 3,587                |
| Mulwazi Basic School                    | -                 | 9,300                 | (2,257)               | -                             | -                       | 7,043                |
| Muumba School                           | -                 | 10,275                | (5,521)               | -                             | -                       | 4,754                |
| Sikalele School                         | -                 | 5,564                 | (15,690)              | 9,785                         | -                       | (341)                |
| Schools Fundraising                     | 4,051             | -                     | 41                    | 85                            | (5)                     | 4,172                |
| Not yet allocated to individual schools | 9,785             | 4,000                 | -                     | (9,785)                       | -                       | 4,000                |
|   | <u>56,761</u>     | <u>113,194</u>        | <u>(125,368)</u>      | <u>1,346</u>                  | <u>637</u>              | <u>46,570</u>        |
| <b>South Sudan</b>                      |                   |                       |                       |                               |                         |                      |
| Haddow School                           | 25,000            | 25,000                | (46,775)              | -                             | -                       | 3,225                |
| <b>Sundry small projects</b>            | <u>12,183</u>     | <u>12,669</u>         | <u>(11,339)</u>       | <u>(6,250)</u>                | <u>100</u>              | <u>7,363</u>         |
| <b>Total Restricted Funds</b>           | <u>207,048</u>    | <u>393,721</u>        | <u>(388,743)</u>      | <u>15,817</u>                 | <u>1,640</u>            | <u>229,483</u>       |
| <b>TOTAL FUNDS</b>                      | <u>231,415</u>    | <u>817,118</u>        | <u>(759,373)</u>      | <u>-</u>                      | <u>2,466</u>            | <u>291,626</u>       |

**AFRICAN REVIVAL**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**FOR THE YEAR ENDED 31 MARCH 2013**

**15 MOVEMENT IN FUNDS (continued)**

| <b>Fund</b>               | <b>Origin of Fund</b>   | <b>Purpose of Fund</b>  |
|---------------------------|---|---|
| <b>Uganda</b>             |   |   |
| Akanyo School             | Blue Door Foundation and Eleanor Rathbone Trust   | Girls Sanitation Project construction of girls changing and wash room, workshop for girls and boys on sexual health   |
| Anaka School              | Mr A Pesenti  | To build a new classroom block, refurbish one other block and construct latrines, to provide classroom furniture and books, and to fund workshops and assistance in the preparation of a school development plan  |
| BwoboManam School         | Funds raised at a Fundraising Ball organised by SSP Ltd                                       | To refurbish a four-classroom block and provide equipment and training This included books and library resources, furniture and teaching aids, together with workshops on sexual health, training of the School Management Committee and Parent-Teacher Association (SMC & PTA) and introduction of a village savings and loan scheme |
| Cubu School               | The Cleansheet Foundation, plus individuals contributing to our Resources Fund                | Refurbishment of the school library and two classrooms, repair of equipment and borehole and installation of solar panels The funds provide for training courses for teachers and the SMC & PTA and have supplied books and other learning aids   |
| Farmers of the Future     | European Union  | Demonstration gardens and apiaries in primary schools to enhance learning through practical lessons   |
| Girls' Sanitation project | G&H Roberts Community Trust, Eleanor Rathbone Charitable Trust                                | To provide sanitation facilities for girls at schools in northern Uganda  |
| Gulu PTC                  | Funds raised by the Cobham Uganda Partnership   | Provision of books and educational materials, sensitization workshops for female students and training for the head teacher and staff   |
| IIRR Programme            | International Institute of Rural Reconstruction   | To provide agricultural development through practice orientated field learning in schools and with local communities  |
| Juba Road School          | Mr AD Allen, Mr K Morris, Fruity Faces Foundation, Mr T Duggan and others                     | To improve sanitation facilities, including construction of girls' changing and wash rooms, a teachers' latrine, a water harvesting project and borehole repair Additionally to fund provision of text books and other learning aids, and various training courses for teachers   |
| KochGoma School           | Funds raised at a Fundraising Ball organised by SSP Ltd, Mr D Rasche, and Waterloo Foundation | To construct one new classroom block complete with furniture, and to improve sanitation facilities including the construction of a girls' changing and wash rooms   |
| Koch Lila School          | Various donors as part of The Big Give  | To build a new classroom block and girls' sanitation facilities, and to provide books, furniture and staff training Project commenced in July 2012  |

# AFRICAN REVIVAL

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### FOR THE YEAR ENDED 31 MARCH 2013

|                           |   |  |
|---------------------------|---|--|
| Lugede School             | Waterloo foundation   | To build a new girls' changing and wash room facility  |
| Lutuk Community School    | Fund raised at the annual fundraising ball  | To construct a classroom block complete with furniture, and to construct a new latrine block<br>Also to support the creation of a school development plan along with PTA and Senior Management training and the establishment of savings group amongst parents |
| Maro Awobe Primary School | Mr P Stebbings and Mr T Allen   | For the construction of a new classroom block  |
| UK Schools Fundraising    | Various schools in the UK, supported by the Allen and Nesta Ferguson Charitable Trust | Various projects decided by individual Ugandan schools using funds raised by their associated UK schools   |

|   |  |   |
|---|--|---|
| <b>Zambia</b>                           |  |   |
| African Revival Basic School            | Mr AD Allen  | To construct a new classroom block for the school   |
| Bowwood Community School                | Tula Trust and Mr AD Allen   | To provide a two-classroom block and staff latrines   |
| Jokwe School                            | Mr A Pesenti   | To provide a new classroom block for the school complete with furniture   |
| Kalomo Central Community School         | The Leaver Family Trust, JK Stirrup Charitable Trust, Mr AD Allen and others               | The building of a new two-classroom block was commenced soon after the year end   |
| Kinnertone Community School             | Mr I Clark   | To provide an extension to an existing classroom block and to construct living accommodation for a teacher, and to underwrite this teacher's salary |
| Lubombo Community School                | Austin and Hope Pilkington Trust, Beatrice Laing Trust and funds from the Zambia Bike Ride | To build a teacher house, construction of a classroom block began in 2012-13  |
| Matondo Community School                | Funds raised by the Zambia Bike Ride Event   | To construct a classroom block and to underwrite a teacher's salary   |
| Moonde Basic School, Kalomo             | Waterloo Foundation  | To erect one classroom block and refurbish another  |
| Mooka Basic School                      | Mr A Pesenti, Mr T Allen   | To provide a new classroom block and to provide school resources  |
| Mulwazi Basic School                    | The Big Give, Mr T Allen   | To construct living accommodation for a teacher and to assist with the completion of a classroom block  |
| Muumba School                           | Mr P Stebbings   | To construct living accommodation for a teacher   |
| Sikalele School                         | Mr T Allen, Mr A Pesenti   | To construct a classroom block complete with furniture  |
| Schools Fundraising                     | Various schools in the UK  | Various projects decided by the Zambian schools themselves  |
| Not yet allocated to individual schools | Mr AD Allen  | Held to supplement project funds as required  |
|   |  |   |
| <b>Sudan</b>                            |  |   |
| Haddow School                           | AD Allen   | To construct a block of four classrooms and provide desks, books and other equipment  |



**AFRICAN REVIVAL**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**FOR THE YEAR ENDED 31 MARCH 2013**

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**16. RELATED PARTY TRANSACTIONS**

The Allen and Allen Group Ltd, of which Mr AD Allen was Chief Executive and majority shareholder, provided office facilities and ancillary services valued at £22k in the year (2011-12 £21k)

Caudwell Solutions, a trading name of a party related to Mrs H Watson, was paid £3,759 during the year (2011-12 £Nil) for services as Interim Director and IT consultant