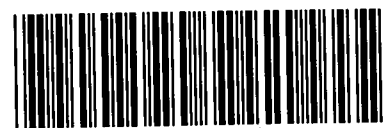


Company Registration No. 05137036 (England and Wales)

**THE CENTRE FOR SOCIAL JUSTICE**  
**DIRECTORS' REPORT AND UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MAY 2014**

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# THE CENTRE FOR SOCIAL JUSTICE

## COMPANY INFORMATION

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### Directors

M Florman  
R Robson  
L Hobbs  
A Wethered  
M Yallop  
R Brooks  
C Guy  
P Baverstock  
N Oliver  
C Usher-Smith

### Secretary

Warwick Consultancy Services Limited

### Company number

05137036

### Registered office

11 Belgrave Road  
Victoria  
London  
SW1V 1RB

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# THE CENTRE FOR SOCIAL JUSTICE

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# THE CENTRE FOR SOCIAL JUSTICE

## DIRECTORS' REPORT

**FOR THE YEAR ENDED 31 MAY 2014**

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### **Directors Overview 2014**

The Centre for Social Justice (CSJ) is an independent think tank, established to put social justice at the heart of British politics. The CSJ studies the root causes of Britain's acute social problems in partnership with grassroots charities and people whose lives have been affected by poverty. This enables it to find and promote evidence-based, experience-led solutions to change lives and transform communities. The CSJ believes that the surest way to reverse social breakdown – and the poverty it creates – is to build resilience within individuals, families and the innovative organisations able to help them.

CSJ research is disseminated through publications, media coverage, online and via high-profile, influencing events throughout the year. The CSJ engages with policy makers across the political spectrum and is regularly featured within major news outlets and news print.

### **Financial Year 2013 – 2014**

The CSJ had a hugely successful year as it celebrated its tenth anniversary. It published the first findings of its two-year investigation into poverty – Breakthrough Britain 2015 – which examined the drivers of disadvantage and how to tackle them. The groundbreaking work of the CSJ was recognised when it won Prospect magazine's Social Policy Think Tank of the Year Award.

The think tank featured regularly on Britain's most high profile current affairs programmes, including: the Today programme, Newsnight, Daily Politics and Sky News. BBC 5 Live Breakfast dedicated a full four-hour show to the findings of the report 'Turning the Tide' which shed light on some of Britain's best known coastal towns highlighting the cycles of poverty they are caught in following decades of decline.

CSJ Director, Christian Guy, gave a TEDx talk on 'Why we need a society of the second chance' and senior team members travelled internationally to promote the CSJ's research including to an international conference in Washington DC.

The annual Awards were the biggest yet with 250 people in attendance at the Royal Horticultural Halls in Central London. Six excellent charities won prizes for their outstanding work and the ceremony was hosted by Davina McCall with celebrities, politicians, journalists and members of the CSJ Alliance in attendance.

The CSJ hosted further high profile events during this period including the well-attended Good Society lecture series which featured former Home Secretary David Blunkett, Diane Abbott MP and Lord Maurice Glasman. The CSJ also hosted a busy events programme at the three main party conferences including debates with speakers such as Home Secretary, Theresa May; Work and Pensions Secretary, Iain Duncan Smith; Pensions Minister, Steve Webb; Health Minister, Norman Lamb; and Jon Cruddas MP head of Labour's policy review.

# THE CENTRE FOR SOCIAL JUSTICE

## DIRECTORS' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 MAY 2014

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The CSJ published 18 reports during this period. They were:

Sentences in the Community (May 2014)

Meaningful Mentoring (April 2014)

Girls and Gangs (March 2014)

Survival of the Fittest: Improving life chances for care leavers (January 2014)

Something's Got to give : The state of Britain's voluntary and community sector (December 2013)

Establishing Britain as a world leader in the fight against modern slavery: Report of the Modern Slavery Bill Evidence Review (December 2013)

When I get off the phone I feel like I belong to the human race: Evaluation of the Silver Line Helpline pilots (November 2013)

Maxed Out : Serious personal debt in Britain (November 2013)

I never left care, care left me: ensuring good corporate parenting into adulthood (October 2013)

Potential for Partnership: Working together to create safer, healthier communities (September 2013)

The New Probation landscape : Why the voluntary sector matters if we are going to reduce reoffending (September 2013)

Strengthening Families, Strengthening Marriage (September 2013)

Requires improvement: The causes of educational failure (September 2013)

No Quick Fix: Exposing the depth of Britain's drug and alcohol problem (September 2013)

Turning the Tide: Social justice in five seaside towns (August 2013 )

Up to the Job? How reforming Jobcentre Plus will tackle worklessness (July 2013)

Strengthening relationships to prevent isolation and loneliness in old age (June 2013)

Fractured Families : Why stability matters (June 2013 )

The CSJ looks forward to working with all of its supporters, friends and Alliance members over the coming year in pursuit of its objectives.

# THE CENTRE FOR SOCIAL JUSTICE

## DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MAY 2014

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### Directors

The following directors have held office since 1 June 2013:

|               |                               |
|---------------|-------------------------------|
| M Florman     |                               |
| R Robson      |                               |
| L Hobbs       |                               |
| A Wethered    |                               |
| M Yallop      |                               |
| R Brooks      | (Appointed 24 September 2013) |
| C Guy         | (Appointed 1 June 2013)       |
| T Attwood     | (Resigned 4 August 2013)      |
| P Baverstock  | (Appointed 27 February 2014)  |
| N Oliver      | (Appointed 18 March 2014)     |
| C Usher-Smith | (Appointed 23 October 2014)   |

### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

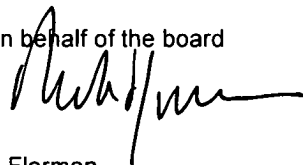
Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



M Florman

Director

11 February 2015

# THE CENTRE FOR SOCIAL JUSTICE

## PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 MAY 2014

|   | Notes     | 2014<br>£        | 2013<br>£       |
|---|-----------|------------------|-----------------|
| Grant income  |           | 1,379,281        | 1,078,242       |
| Cost of sales   |           | (165,012)        | (147,723)       |
| <b>Gross profit</b>   |           | <b>1,214,269</b> | <b>930,519</b>  |
| Administrative expenses                                     |           | (1,148,202)      | (974,903)       |
| <b>Operating profit/(loss)</b>                              | <b>2</b>  | <b>66,067</b>    | <b>(44,384)</b> |
| Other interest receivable and similar income                | <b>3</b>  | 16               | 31              |
| <b>Profit/(loss) on ordinary activities before taxation</b> |           | <b>66,083</b>    | <b>(44,353)</b> |
| Tax on profit/(loss) on ordinary activities                 | <b>4</b>  | -                | -               |
| <b>Profit/(loss) for the year</b>                           | <b>12</b> | <b>66,083</b>    | <b>(44,353)</b> |

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

# THE CENTRE FOR SOCIAL JUSTICE

## BALANCE SHEET

AS AT 31 MAY 2014

|   | Notes | 2014<br>£       | £              | 2013<br>£       | £              |
|---|-------|-----------------|----------------|-----------------|----------------|
| <b>Fixed assets</b>                                   |       |                 |                |                 |                |
| Tangible assets                                       | 5     |                 | 977            |                 | 1,487          |
| <b>Current assets</b>                                 |       |                 |                |                 |                |
| Debtors   | 6     | 19,150          |                | 19,150          |                |
| Cash at bank and in hand                              |       | 292,101         |                | 198,562         |                |
|   |       | <u>311,251</u>  |                | <u>217,712</u>  |                |
| <b>Creditors: amounts falling due within one year</b> | 7     | <u>(59,741)</u> |                | <u>(32,796)</u> |                |
| <b>Net current assets</b>                             |       |                 | 251,510        |                 | 184,916        |
| <b>Total assets less current liabilities</b>          |       |                 | <u>252,487</u> |                 | <u>186,403</u> |
| <b>Capital and reserves</b>                           |       |                 |                |                 |                |
| Profit and loss account                               | 12    |                 | 252,487        |                 | 186,403        |
| <b>Members' funds</b>                                 | 11    |                 | <u>252,487</u> |                 | <u>186,403</u> |

For the financial year ended 31 May 2014 the company was entitled to exemption from audit under section 477 Companies Act 2006. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The directors acknowledge their responsibilities for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved by the Board and authorised for issue on 11 February 2015

  
M Florman  
Director

Company Registration No. 05137036



# THE CENTRE FOR SOCIAL JUSTICE

## BALANCE SHEET (CONTINUED)

AS AT 31 MAY 2014

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**0 Accounting policies**

A summary of the principal accounting policies, all of which have been applied consistently throughout the year and the preceding year, is set out below.

**0.1 Accounting convention**

The financial statements are prepared under the historical cost convention.

**0.2 Compliance with accounting standards**

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated).

**0.3 Grant income**

Grant Income represents amounts received from individuals and corporate donations.

**0.4 Tangible fixed assets and depreciation**

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Computer equipment

Fixtures, fittings & equipment

3 years straight line

**0.5 Pensions**

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable.

**0.6 Taxation**

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

**2 Operating profit/(loss)**

**2014**

**2013**

£

£

Operating profit/(loss) is stated after charging:

Depreciation of tangible assets

510

42

=====

=====

**3 Investment income**

**2014**

**2013**

£

£

Bank interest

16

31

=====

=====

16

31

=====

=====

# THE CENTRE FOR SOCIAL JUSTICE

## BALANCE SHEET (CONTINUED)

AS AT 31 MAY 2014

| 4 | Taxation   | 2014              | 2013                           |
|---|--|-------------------|--------------------------------|
|   |  | £                 | £                              |
|   | <b>Total current tax</b>   | -                 | -                              |
|   |  | <u>          </u> | <u>          </u>              |
|   | <b>Factors affecting the tax charge for the year</b>   |                   |                                |
|   | Profit/(loss) on ordinary activities before taxation   | 66,083            | (44,353)                       |
|   |  | <u>          </u> | <u>          </u>              |
|   | Profit/(loss) on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 0% (2013 - 0%) | -                 | -                              |
|   |  | <u>          </u> | <u>          </u>              |
|   | <b>Current tax charge for the year</b>   | -                 | -                              |
|   |  | <u>          </u> | <u>          </u>              |
| 5 | <b>Tangible fixed assets</b>   |                   | <b>Plant and machinery etc</b> |
|   |  |                   | £                              |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   |  |                   |                                |
|   | <b>Cost</b>  |                   |                                |
|   | At 1 June 2013 & at 31 May 2014  |                   | 10,462                         |
|   |  |                   | <u>          </u>              |
|   | <b>Depreciation</b>  |                   |                                |
|   | At 1 June 2013   |                   | 8,975                          |
|   | Charge for the year  |                   | 510                            |
|   |  |                   | <u>          </u>              |
|   | At 31 May 2014   |                   | 9,485                          |
|   |  |                   | <u>          </u>              |
|   | <b>Net book value</b>  |                   |                                |
|   | At 31 May 2014   |                   | 977                            |
|   |  |                   | <u>          </u>              |
|   | At 31 May 2013   |                   | 1,487                          |
|   |  |                   | <u>          </u>              |
| 6 | <b>Debtors</b>   | 2014              | 2013                           |
|   |  | £                 | £                              |
|   | Trade debtors  | 4,000             | 4,000                          |
|   | Other debtors  | 15,150            | 15,150                         |
|   |  | <u>          </u> | <u>          </u>              |
|   |  | 19,150            | 19,150                         |
|   |  | <u>          </u> | <u>          </u>              |

# THE CENTRE FOR SOCIAL JUSTICE

## BALANCE SHEET (CONTINUED)

**AS AT 31 MAY 2014**

|   |                |                |
|---|----------------|----------------|
| <b>7 Creditors: amounts falling due within one year</b>                   | <b>2014</b>    | <b>2013</b>    |
|   | <b>£</b>       | <b>£</b>       |
| Trade creditors   | 60,206         | 5,915          |
| Taxation and social security  | (465)          | 22,114         |
| Other creditors   | -              | 4,767          |
|   | <u>59,741</u>  | <u>32,796</u>  |
|   |                |                |
| <b>8 Pension and other post-retirement benefit commitments</b>            |                |                |
| <b>Defined contribution</b>   |                |                |
|   | <b>2014</b>    | <b>2013</b>    |
|   | <b>£</b>       | <b>£</b>       |
| Contributions payable by the company for the year                         | <u>22,492</u>  | <u>26,455</u>  |
|   |                |                |
| <b>9 Share capital</b>  |                |                |
| The company is limited by guarantee and there is no issued share capital. |                |                |
| <b>8 Retirement Benefits</b>  |                |                |
|   | <b>2014</b>    | <b>2013</b>    |
|   | <b>£</b>       | <b>£</b>       |
| Contributions payable by the company for the year                         | <u>22,492</u>  | <u>26,455</u>  |
|   |                |                |
| <b>11 Reconciliation of movements in Members' funds</b>                   | <b>2014</b>    | <b>2013</b>    |
|   | <b>£</b>       | <b>£</b>       |
| Profit/(Loss) for the financial year                                      | 66,083         | (44,353)       |
| Opening Members' funds  | 186,403        | 230,756        |
| Closing Members' funds  | <u>252,487</u> | <u>186,403</u> |

# THE CENTRE FOR SOCIAL JUSTICE

## BALANCE SHEET (CONTINUED)

**AS AT 31 MAY 2014**

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### 12 Statement of movements on profit and loss account

|                        | Profit<br>and loss<br>account<br>£ |
|------------------------|------------------------------------|
| Balance at 1 June 2013 | 186,404                            |
| Profit for the year    | 66,083                             |
|                        | <hr/>                              |
| Balance at 31 May 2014 | 252,487                            |
|                        | <hr/>                              |