

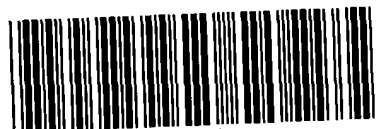
**The Rivers Trust**

**Annual Report and Financial Statements  
Year Ended 31 December 2017**

**Company registration number: 05136671**

**Charity registration number: 1107144**

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# **The Rivers Trust**

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# **The Rivers Trust**

## **Trustees and Advisors**

<b>President</b>	I D Gregg OBE
<b>Trustees</b>	A R Wallace (Chairman) Dr G Brighty D R Brown Dr L B Couldrick V Edmondson (resigned 16 October 2017) Prof A M Gurnell C Hitchmough D R Patterson (resigned 20 June 2017) J W A Spees (appointed 14 November 2017) J M White
<b>Company Secretary</b>	T Wieringa
<b>Chief Executive Officer</b>	A J Rickard
	The charity is incorporated in England and Wales.
<b>Company Registration Number</b>	05136671
<b>Charity Registration Number</b>	1107144
<b>Bankers</b>	Santander UK plc Bridle Road Bootle Merseyside L30 4GB  The Co-operative Bank plc P.O. Box 101 1 Balloon Street Manchester M60 4EP
<b>Independent Auditors</b>	PKF Francis Clark Statutory Auditor North Quay House Sutton Harbour Plymouth Devon PL4 0RA

# **The Rivers Trust**

## **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 December 2017.

### **Aims, objectives and activities**

#### ***Objects and aims***

The objects of the Trust are:

- To advance the education of the public in the management of water and environmental protection, conservation, rehabilitation and improvement.
- To advance the education of the public in the understanding of rivers, their basins, fauna and flora.
- To protect, conserve, rehabilitate and improve the rivers, streams, watercourses and river basins, including adjacent coastal waters and water impoundments of the United Kingdom or any part or parts thereof for the public benefit.

The underlying aim of the Trust is to promote sustainable and integrated catchment management, based on the ecosystem approach and sound environmental practices, which can bring economic and social benefits to local communities, in addition to environmental improvements. To complement this aim the Trust promotes a grass roots or bottom up approach to deliver local solutions to issues.

#### ***Policies, objectives and public benefit statement***

The Board's strategy for achieving its objects and aims is twofold. The Trust, through its core activities, acts as the umbrella organisation to promote the development of the rivers trust movement. Its policy is to build capacity at the local rivers trust level to deliver the Trust's objects across England, Wales and Northern Ireland. Through its project activities, the Trust pursues mainly public grant funded opportunities to promote and develop practical solutions to environmental issues for public benefit.

In setting objectives, planning for activities and delivering those activities, the Trustees have regard for, and given due consideration to, general guidance published by the Charity Commission relating to public benefit. The Trustees are fully satisfied that the Trust has complied with its educational and environmental benefit purposes, and that such purposes are beneficial to local communities and others wherever there is a river.

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

# **The Rivers Trust**

## **Trustees' Report**

### ***Activities***

The Trust maintains a small central function to evaluate, develop, undertake and disseminate innovative ideas and solutions related to the wider river environment. The total number of equivalent full time employees at the end of 2017 was 14. The Trust, therefore, operates under a unitary advancement of the rivers trust movement, with two main functional groupings: -

#### **Core education and rivers trust development**

The Trust's core activities are to promote rivers trusts at a national level and to provide technical and governance support to rivers trusts on generic issues affecting them. In so doing, it engages in an advisory role with government and others on environmental policy related to river catchments and issues.

Rivers trusts are community led charitable organisations recognised as important deliverers of education, water management advice and practical conservation work from source to sea, and improving land use, rivers and wetlands at the river catchment scale. The aim is for them to build their reputation as local "deliverers" by adopting and applying sound environmental practice and techniques at a catchment management scale in a cost effective manner.

Equally important is the dissemination of best practice and techniques. The Trust accordingly organises seminars etc., a feature of which is that they are open to all at modest cost to encourage wide participation across various communities and organisations involved with water and the environment.

#### **National and European projects**

The Trust relies on successful grant applications for projects to develop and disseminate innovative solutions related to the river environment to a wide audience across the UK and Europe.

As the umbrella body, it occupies a pivotal position in developing related networks principally across the UK and Europe. It provides a conduit for know-how, technology and best practice transfer and dissemination. Project bids encourage partnerships, target activity towards societal needs and promote fresh solutions to problems.

Projects enable the Trust to underwrite its activities. In some cases, projects directly assist local rivers trusts to deliver environmental improvements. In other cases, they enable the Trust to develop transnational policy initiatives or enable the Government and its agencies to implement policies aimed at improving our wider river environment.

#### ***Grant making policies***

Where funds permit, the Trust facilitates and delivers financial support through the provision of discretionary grants to rivers trusts from its core funds, primarily in the start-up phase or to promote sustainability. The Trust also provides grants to rivers trusts to undertake river improvements, develop local capacity or implement policy initiatives through its projects. However, in these cases the Trust is obliged to comply with the eligibility and consent criteria set out by each funder.

# **The Rivers Trust**

## **Trustees' Report**

### ***Review of activities***

During 2017 we have achieved the following:

Core education and rivers trust development to protect, conserve, rehabilitate and improve rivers and water management in general

- Consolidated our role as a prime co-ordinating body working alongside Government and its agencies in delivering cost effective wild freshwater fisheries management across England; supporting and building on the excellent fisheries management work conducted by local rivers trusts.
- Continued to represent the rivers trust movement and wider catchment communities, particularly regarding implementation of the EU Water Framework Directive.
- Developed and updated further policies and protocols, including GIS and the dissemination of data and its management, for the generic benefit of rivers trusts and wider catchment communities.
- Continued to promote the education around water generally and through partnerships with academia, other like-minded charities and Wildlife and Countryside Link.
- Developed the capacity of rivers trusts in England and Wales to support public benefit across wider catchment communities.
- Continued to host seminars, conferences and events at modest cost to encourage participation by all those interested in the river environment, including rivers trusts.
- Pursued the Trust's open communications strategy to develop its relationships with member rivers trusts and the wider general public.

### **National and European projects**

- Completed the 2016/17 phase of the Catchment Based Approach (CaBA) and provided continued national support in 2017 for the 100 plus river catchment partnerships and communities across England and Wales.
- Completed the sixth PINPOINT project in respect of Catchment Sensitive Farming education and training and pursued a further phase.
- Completed the third and final year of the 3-year WaterLife project under the EU-funded Life programme and its associated contract on behalf of WWF.
- Started Replenish, a large catchment based program fully-funded by the Coca Cola Foundation.
- Started a large project fully-funded by WWF to upscale our successful work at a local level on Water Stewardship to a national level and to integrate with CaBA.
- Secured further funding from WWF to extend a project to deliver bespoke water sensitive farming advice to reduce diffuse water pollution from agriculture in the Cam Ely Ouse (CamEO) catchment to help deliver WFD improvements.
- Started three major EU-funded projects:
  - (1) FRAMES: an Interreg funded project to develop the catchment approach to flood risk management;
  - (2) Source to Tap: a fully-funded project to develop cross-border catchment management both north and south of the Irish border funded by the EU (Interreg) with the Government of Ireland and Northern Ireland Executive providing match-funding;
  - (3) BRILLIANCE: an ESIF funded project to support a housing developer in restoring and conserving a local waterway.
- Continued the successful delivery of three major EU-funded projects:
  - (1) Natural Course (LIFEIP): a project based on the Rivers Trust concepts of integrated management, ecosystems approach and bottom-up delivery.
  - (2) Topsoil (NSR): which explores the possibilities for using the uppermost soil layers to solve present and future water challenges.
  - (3) WaterCog (NSR): which explores the role of governance and increased stakeholder involvement in the management of water in the North Sea Region (NSR).

# **The Rivers Trust**

## **Trustees' Report**

- Continued the successful delivery of environmental improvements pursuant to the Green Port Hull, Humberside funding.
- Continued our success in delivering river related community educational or environmental improvements in conjunction with local rivers trusts, funded by the Greggs Foundation.

### ***Investment policy and performance***

The Trust has insufficient uncommitted funds to consider long-term investments, and a review of performance and performance targets is not required. The Trust continues to grow, which dictates that the investment policy is to keep any surplus liquid funds in short-term deposits, which are low risk, and to spread that risk across at least two banks. In the fullness of time, should the Trust have sufficient funds to invest beyond short-term bank deposits, it would seek independent professional advice, including considering ethical and other issues.

### **Financial review**

#### ***Reserves policy***

It is the aim of the Trustees to generate a level of reserves sufficient to carry out the objects of the Trust on a steady and stable basis. The Rivers Trust Reserves Policy requires that general (unrestricted) reserves are monitored throughout the year to ensure that they are at an appropriate level and sufficient to protect expenditure in the short term from any sudden drop in income. The Board has reviewed the requirement for general reserves as part of the annual planning process and decided to retain three months of unrestricted funds expenditure. This level of reserves of the charity will allow the Trust to operate effectively and take the necessary actions in the event of a sudden unpredicted drop in income. The Board has resolved to hold the surplus liquid funds in short term deposits that can be accessed readily.

At the end of 2017 the Trust held total funds of £689k, of which £395k was unrestricted, which met the Reserves Policy and was sufficient to carry out the objectives of the Trust. A review of the plans and forecast for 2018 has indicated that the unrestricted funds are sufficient to meet the Reserves Policy, however, the Board is mindful not only of the long-payment cycle for EU-funded projects but also, in the context of Brexit, unforeseen delays outside of the Trust's control in claims settlements. The Board will therefore continually review the adequacy of the Trust's reserves.

# **The Rivers Trust**

## **Trustees' Report**

### ***Principal funding***

#### **Income**

Total income for the year was £2.2m (2016 - £1.3m). The Trust received donations and grant support during the year from a number of sources including the Environment Agency, various EU grant-funded programmes, the Greggs Foundation, the John Ellerman Foundation and WWF. The Trust is also pleased with the support given by rivers trusts and its other members through subscriptions.

#### **Expenditure**

Total expenditure for the year was £2.1m (2016 - £1.5m); £2.0m (95%) of total expenditure was spent on restricted fund projects; and £0.1m (5%) on our core area of education and supporting rivers trust development, of which £11k relates to governance expenditure. The Trust has negligible fund-raising costs.

#### **Balance sheet**

The Trust was in a reasonably healthy financial position at year end, with a cash balance of £1.2m; debtors of £0.8m, of which most was attributable to accrued grant claims; and creditors of £1.3m, attributable mostly to deferred income and third party liabilities. The Charity has continued to work on a number of significant EU grant funded projects where income is received in arrears. This has resulted in a significant increase both in accrued grant income at year end and a matched increase in creditors where funding is payable to partner organisations. The charity has also submitted an increased number of funding claims for projects which are funded in advance leading to a similar matched increase in both trade debtors and deferred income at year end. Overall the Trustees are satisfied that the net current asset position during the year has strengthened from £0.6m to £0.7m.

The Board confirms that since the year-end, it is not aware of any events that would have a material detrimental impact on its position.

#### **Going concern**

After making appropriate enquiries and due consideration, the Trustees have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements.



# The Rivers Trust

## Trustees' Report

### Plans for the future

The UK's decision to leave the EU will set the context for future years.

#### Core education and rivers trust development

- **Brexit:** it is considered that there is significant medium to long-term environmental, social and economic risk arising from Brexit principally in the continuity of the environmental legislation and the continuity of funding for protecting, restoring and conserving the environment. The Rivers Trust will continue to engage constructively with Government and its agencies, based on best available science and practice, to represent the rivers trust movement and catchment communities to help to develop mutually agreeable solutions for effective catchment management and environmental improvement for public benefit, including freshwater fisheries.
- **RT Communications, website and social media development:** the substantial updating and creative development of RT's website to make it more "public facing" and interactive with systems to incorporate new methods of providing technical support, mass communication and fundraising.
- **Fundraising:** A working group led by the Chairman has been established to lead on the generation of new income streams from non-governmental sources such as individual donors, corporates and other grant-giving trusts.
- **Education:** continue to promote the education of water generally and through partnerships.
- **Capacity:** develop the capacity of rivers trusts in England and Wales and establish new rivers trusts in Northern Ireland.

#### National and European projects

- **Brexit and EU-funding:** The UK's decision to leave the EU has not yet limited project funding applications as several projects have been approved since the referendum whilst some other bids would appear to be being expedited. We shall continue to progress the bids currently submitted and we shall submit new bids for EU-funding as and when the opportunities arise.
- **UK Government funding post-Brexit:** a constrained public purse creates uncertainty over the scale/scope of future public funding for environmental projects. Our strategy will be to continue to engage constructively with ministers, civil servants and government agencies to help to develop mutually agreeable policy solutions to protect and maintain the environment, highlighting our ability to effectively deliver on the ground improvements through rivers trusts and Catchment Based Approach (CaBA) catchment community partnerships.
- **CaBA post-2017:** This project is wholly aligned with our charitable objects and it extends to the 108 Catchment Partnerships where it builds capacity at a critical time in the movement's development. We shall assist the Defra and the EA in developing a suitable business case to secure the continued investment in this programme.
- **EU-funded Projects:** continue to progress the following major projects: Natural Course; Topsoil; Water Co-Governance; FRAMES; Source to Tap and; BRILLIANCE.
- **NGO-funded projects:** continue to progress the following major projects: Humberside's Green Port project; the Coca Cola Foundation's Replenish project; WWF Water Stewardship Upscaling project and; river related community educational or environmental improvements in conjunction with local rivers trusts funded by the Greggs Foundation.

# **The Rivers Trust**

## **Trustees' Report**

### **Structure, governance and management**

#### ***Constitution***

The Trust is a registered charity and company limited by guarantee, governed by its Articles of Association, which were updated in 2011 to align with the Companies Act 2006. Subject to the Articles of Association, membership is open to any individual or organisation.

The Trust has a wholly owned subsidiary, River Ecosystem Services Limited, which was incorporated in 2013. The distributable profit of the subsidiary is covenanted to the Trust.

#### ***Method of appointment or election of trustees***

The governing body of the Trust is the board of Trustees, which comprises up to 11 Trustees. Rivers Trust members have the right to nominate and appoint up to six Trustees ("Rivers Trustees") and all Members have the right to elect up to five Trustees ("Elected Trustees") at an AGM pursuant to Articles 21 and 24. One Rivers Trustee and one Elected Trustee are required to retire annually by rotation.

The recruitment of Trustees is by communication with Rivers Trust members and others. Subject to the Articles, selection is based on environmental or specific rivers trust interest, expertise in environmental or other relevant matters, general experience of charities and integrity, with the over-riding objective of maintaining a broadly representative body, strong on governance and ability to add value. The Trust has adopted a skills matrix approach to assist in meeting this objective.

#### ***Policies adopted for the induction and training of trustees***

Newly appointed Trustees receive a letter of appointment, including appointment declarations, and access to an on-line reference pack, which covers the modus operandi of the Trust and includes pertinent information on charities, such as the Charity Commission's The Hallmarks of an Effective Charity (CC10). The pack is continually updated and provides all Trustees with a dynamic support tool.

For on-going training purposes, the Board has agreed that the on-line reference pack, presentations etc. and Board papers will maintain standards of governance on a timely basis.

#### ***Organisational structure and decision-making***

The Board recognises that as an umbrella organisation representing the rivers trust movement there is an obligation on the Trust positively to embrace best governance practice. The Board meets formally up to four times per year, but there is frequent consultation with Trustees individually and as groups outside formal meetings. The Board has established a Business Committee, principally to deal with the strategic development of the Trust and to incorporate the roles previously undertaken by the Finance Committee and the Remuneration Committee, which were accordingly wound up. The Business Committee consists of at least two Trustees and it meets up to four times per year and reports to the following Board meeting.

The Board operates a "Chairs' and CEOs' Annual Forum" as a means of formal communication with its rivers trust members on strategy, members' priorities and the Board's own performance. The Forum has proven successful and has been incorporated into the annual calendar to coincide with, and complement, the Annual General Meeting.

# **The Rivers Trust**

## **Trustees' Report**

### ***Related party relationships***

The Trust works closely with its rivers trust members and other charities and organisations. However, all relationships are conducted on an arms' length basis.

### ***Risk management***

The policy of the Trustees is to manage risk by relevant and proportionate measures. The Trustees encourage the executive team to adopt innovative approaches in developing the rivers trust movement, to promote leadership and initiative and to make real and significant contributions to environmental improvements. The policy is conducted against a framework of good governance, prudent financial control, sustainability and a culture of mutual trust.

The Trustees promote continual risk assessment and management, both by the executive team and/or any Trustee. In addition, the Trustees have adapted the framework suggested by the Charity Commission for a formal Annual Risk Management Review undertaken by the Business Committee. Identified higher priority risks are highlighted therein for ease of reference within a comprehensive table of risk assessment, measures and accountability.

The Trustees are mindful of the negative reputational publicity in respect of the charitable sector during the past in terms of poor governance, opacity and commercial conflicts of interest. They are fully satisfied that the Trust acts with the utmost integrity in respect of fundraising, where no third parties are involved and where, as a non-campaigning charity, there is no direct solicitation of funds from the public. Moreover, governance is open and transparent and no commercial conflicts of interest exist.

The Trust maintains employers' liability and public liability insurance cover, professional indemnity and Trustees' indemnity insurance for additional protection. Insurance cover is considered to be the measure of last resort.

### ***Key management personnel***

At the end of 2017 the key management personnel of the Trust were:

B Bendall, Director Water & Land  
Dr R Collins, Director Policy & Science  
D Johnson, Catchment Based Approach (CaBA) Support Manager  
A Maltby, Operations Director  
A Rickard, Chief Executive Officer  
T Wieringa, Finance Director and Company Secretary

### ***Pay policy***

The Trust operates a national pay policy guide and grading structure based on an independent benchmarked locally and against a study of organisations within the environmental sector. This policy is applied to all staff of The Rivers Trust, including the key management personnel.

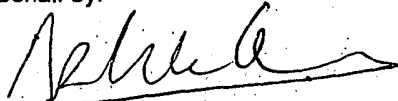
## The Rivers Trust

### Trustees' Report

#### Small companies provision statement

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The annual report was approved by the trustees of the charity on 03/07/18 and signed on its behalf by:



A R Wallace (Chairman)  
Trustee

## The Rivers Trust

### Statement of Trustees' Responsibilities

The trustees (who are also the directors of The Rivers Trust for the purposes of company law) are responsible for preparing the trustees and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

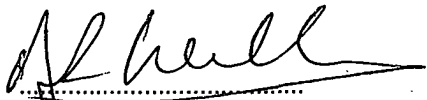
The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Approved by the trustees of the charity on 03/07/18 and signed on its behalf by:



A R Wallace (Chairman)  
Trustee

# **The Rivers Trust**

## **Independent Auditor's Report to the Trustees of The Rivers Trust**

### **Opinion**

We have audited the financial statements of The Rivers Trust (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 December 2017, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 December 2017 and of the group's results for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Use of our report**

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

# **The Rivers Trust**

## **Independent Auditor's Report to the Trustees of The Rivers Trust**

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the and Trustees' Report have been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

# **The Rivers Trust**

## **Independent Auditor's Report to the Trustees of The Rivers Trust**

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities [set out on page 11], the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



## The Rivers Trust

### Independent Auditor's Report to the Trustees of The Rivers Trust

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



.....  
Duncan Leslie (Senior Statutory Auditor)  
PKF Francis Clark, Statutory Auditor

North Quay House  
Sutton Harbour  
Plymouth  
Devon  
PL4 0RA

Date: 30/07/18 .....

## The Rivers Trust

### Consolidated Statement of Financial Activities

Year Ended 31 December 2017

(Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Restricted funds £	Unrestricted funds £	Total funds 2017 £
<b>Income from:</b>				
Donations and legacies	2	-	115,004	115,004
Charitable activities	3	1,915,202	95,247	2,010,449
Other trading activities	4	-	58,199	58,199
Investments	5	-	83	83
<b>Total income</b>		<b>1,915,202</b>	<b>268,533</b>	<b>2,183,735</b>
<b>Expenditure on:</b>				
Charitable activities	6	(1,965,025)	(97,710)	(2,062,735)
<b>Total expenditure</b>		<b>(1,965,025)</b>	<b>(97,710)</b>	<b>(2,062,735)</b>
Net (expenditure)/income		(49,823)	170,823	121,000
Transfers between funds		54,047	(54,047)	-
<b>Net movement in funds</b>		<b>4,224</b>	<b>116,776</b>	<b>121,000</b>
<b>Reconciliation of funds</b>				
Total funds brought forward		290,160	278,106	568,266
Total funds carried forward	20	294,384	394,882	689,266

The statement of financial activities includes all gains and losses recognised in the year.

All of the group's activities derive from continuing operations during the two periods.

## The Rivers Trust

### Consolidated Statement of Financial Activities

Year Ended 31 December 2016

(Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Restricted funds £	Unrestricted funds £	Total 2016 £
<b>Income from:</b>				
Donations and legacies	2	-	101,216	101,216
Charitable activities	3	1,079,455	66,152	1,145,607
Other trading activities	4	-	46,246	46,246
Investments	5	-	876	876
<b>Total income</b>		<b>1,079,455</b>	<b>214,490</b>	<b>1,293,945</b>
<b>Expenditure on:</b>				
Charitable activities	6	(1,247,205)	(215,944)	(1,463,149)
<b>Total expenditure</b>		<b>(1,247,205)</b>	<b>(215,944)</b>	<b>(1,463,149)</b>
<b>Net expenditure</b>		<b>(167,750)</b>	<b>(1,454)</b>	<b>(169,204)</b>
<b>Net movement in funds</b>		<b>(167,750)</b>	<b>(1,454)</b>	<b>(169,204)</b>
<b>Reconciliation of funds</b>				
Total funds brought forward		457,910	279,560	737,470
Total funds carried forward	20	290,160	278,106	568,266

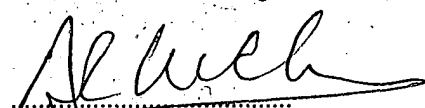
# The Rivers Trust

## Consolidated Balance Sheet

31 December 2017

	Note	2017 £	2016 £
<b>Fixed assets</b>			
Tangible assets	16	7,185	9,640
<b>Current assets</b>			
Debtors	18	793,181	151,458
Cash at bank and in hand		1,183,110	972,288
		1,976,291	1,123,746
<b>Creditors: Amounts falling due within one year</b>	19	(1,294,210)	(565,120)
<b>Net current assets</b>		682,081	558,626
<b>Net assets</b>		689,266	568,266
<b>Funds of the group:</b>			
Restricted income funds		294,384	290,160
Unrestricted income funds		394,882	278,106
<b>Total funds</b>	20	689,266	568,266

The financial statements on pages 16 to 40 were approved by the trustees, and authorised for issue on 03/01/18 and signed on their behalf by:



A R Wallace (Chairman)  
Trustee

Company Registration Number: 05136671

# The Rivers Trust

## Balance Sheet

31 December 2017

	Note	2017 £	2016 £
<b>Fixed assets</b>			
Tangible assets	16	5,789	7,254
Investments		200	200
		<u>5,989</u>	<u>7,454</u>
<b>Current assets</b>			
Debtors	18	807,596	153,820
Cash at bank and in hand		1,148,388	945,734
		<u>1,955,984</u>	<u>1,099,554</u>
<b>Creditors: Amounts falling due within one year</b>	19	<u>(1,272,731)</u>	<u>(538,766)</u>
<b>Net current assets</b>		<u>683,253</u>	<u>560,788</u>
<b>Net assets</b>		<u>689,242</u>	<u>568,242</u>
<b>Funds of the charity:</b>			
Restricted income funds		294,385	290,160
Unrestricted income funds		<u>394,857</u>	<u>278,082</u>
<b>Total funds</b>	20	<u>689,242</u>	<u>568,242</u>

The company had a net positive movement in funds of £121,000 (2016 - negative movement of £171,580).

The financial statements on pages 16 to 40 were approved by the trustees, and authorised for issue on 03/07/18 and signed on their behalf by:



A R Wallace (Chairman)  
Trustee

Company Registration Number: 05136671

# The Rivers Trust

## Consolidated Statement of Cash Flows

Year Ended 31 December 2017

	Note	2017 £	2016 £
<b>Cash flows from operating activities</b>			
Net income/(expenditure) for the reporting period		121,000	(169,204)
<b>Adjustments for:</b>			
Depreciation		5,055	4,127
Investment income	5	(83)	(876)
Increase in debtors	18	(641,723)	(49,848)
Increase in creditors	19	412,714	184,728
Increase in deferred income		316,376	306,430
Net cash flows from operating activities		<u>213,339</u>	<u>275,357</u>
<b>Cash flows from investing activities</b>			
Interest receivable and similar income	5	83	876
Purchase of tangible fixed assets	16	(2,600)	(10,533)
Net cash flows from investing activities		<u>(2,517)</u>	<u>(9,657)</u>
Net increase in cash and cash equivalents		210,822	265,700
Cash and cash equivalents at 1 January		<u>972,288</u>	<u>706,588</u>
Cash and cash equivalents at 31 December		<u>1,183,110</u>	<u>972,288</u>

All of the cash flows are derived from continuing operations during the above two periods.

# **The Rivers Trust**

## **Notes to the Financial Statements**

**Year Ended 31 December 2017**

### **1 Accounting policies**

#### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

#### **Basis of preparation**

The Rivers Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

#### **Basis of consolidation**

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 December 2017.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006.

#### **Summary of disclosure exemptions**

Under FRS102 the charitable company is taking the exemption from disclosing related party transactions entered into between the company and other wholly owned members of the The Rivers Trust group.

#### **Going concern**

The trustees consider that there are no material uncertainties about the group's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the group.

# **The Rivers Trust**

## **Notes to the Financial Statements**

**Year Ended 31 December 2017**

### **Judgements and key sources of estimation uncertainty**

The Trustees are required to make a judgement whether the grants received contain performance criteria in order to account for these transactions correctly under the performance model in line with the SORP. In the Trustees' opinion there are no other key judgements or sources of estimation uncertainty.

### **Income and endowments**

Income is recognised when the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the claim.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

### **Grants receivable**

Grants are recognised as income when all the terms attached to the grant are within the control of the Trust. Where grants contain performance conditions income is only credited to the Income and Expenditure Account if it is matched by activity within the grant contract to achieve the performance conditions. Where income received to date exceeds the calculated amount, it is deferred, where the income received is less, it is accrued.

### **Fund accounting**

#### ***Restricted funds***

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

#### ***Unrestricted funds***

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.



# **The Rivers Trust**

## **Notes to the Financial Statements**

**Year Ended 31 December 2017**

### **Expenditure**

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out at the registered office.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions that have not been met at the year-end are noted as a commitment, but not accrued as expenditure.

### **Allocation of support and governance costs**

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to statutory examination and legal fees together with an apportionment of overhead and support costs. These costs are included within charitable activities where relevant.

### **Tangible fixed assets**

All equipment costing less than £500 is written off in the statement of financial activities when the expenditure is incurred.

Impairment reviews are carried out on a periodic basis. If an asset is found to have a carrying value materially higher than its recoverable amount it is written down accordingly.

### **Depreciation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

<b>Asset class</b>	<b>Depreciation method and rate</b>
Office and other equipment	3 years straight line

### **Fixed asset investments**

Investments in subsidiaries are valued at cost less provision for impairment.

### **Foreign exchange**

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated into sterling at the rate ruling at that date. Exchange gains and losses are recognised in the statement of financial activities.

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### Pensions and other post retirement obligations

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

### Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

### Legal status of the Trust

The company is a company limited by guarantee. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

## 2 Income from donations and legacies

	Unrestricted Total 2017 £	Unrestricted Total 2016 £
Donations from individuals	115,004	99,656
Donations from organisations	-	1,560
	<u>115,004</u>	<u>101,216</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 3 Income from charitable activities

	Restricted funds £	Unrestricted funds £	Total 2017 £	Total 2016 £
National and European projects	1,915,202	64,674	1,979,876	1,129,772
Education and River Trust development	-	30,573	30,573	15,835
	<u>1,915,202</u>	<u>95,247</u>	<u>2,010,449</u>	<u>1,145,607</u>

### 4 Income from other trading activities

The charity is the beneficial owner of 100% of the issued ordinary share capital of River Ecosystem Services Limited, a company incorporated in England and Wales in 2013. River Ecosystem Services Limited undertakes the trading activities of the charity. The company pays distributable profits to the charity by gift aid donation. All income and expenditure is classified as unrestricted in the group accounts.

#### Summary of trading results:

	2017 £	2016 £
Turnover	58,199	46,246
Cost of sales	(52,157)	(39,498)
Gross profit	6,042	6,748
Administrative expenses	(5,025)	(4,371)
Profit for the financial year	1,017	2,377
Gift Aid to The Rivers Trust	(1,017)	-
Movement in retained earnings	<u>-</u>	<u>2,377</u>

#### Assets and liabilities

	2017 £	2016 £
Assets	39,393	34,642
Liabilities	(39,168)	(34,417)
Capital	200	200
Reserves	<u>25</u>	<u>25</u>

### 5 Income from investments

All of the group's unrestricted investment income of £83 (2016 - £876) arises from money held in interest bearing deposit accounts.

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 6 Expenditure on charitable activities

	Restricted funds £	Unrestricted funds £	Total funds 2017 £	Total funds 2016 £
National and European projects	1,965,025	-	1,965,025	1,247,205
Education and River Trusts development	-	86,587	86,587	179,878
Governance	-	11,123	11,123	36,066
	<u>1,965,025</u>	<u>97,710</u>	<u>2,062,735</u>	<u>1,463,149</u>

	Activity undertaken directly £	Grant funding of activity £	Activity support costs £	Total 2017 £	Total 2016 £
National and European projects	1,157,019	808,006	-	1,965,025	1,247,205
Education and River Trusts development	57,528	-	29,059	86,587	179,878
Other costs	-	-	11,123	11,123	36,066
	<u>1,214,547</u>	<u>808,006</u>	<u>40,182</u>	<u>2,062,735</u>	<u>1,463,149</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 7 National and European projects

	Total funds 2017 £	Total funds 2016 £
<b>Activities undertaken</b>		
Project costs	101,969	42,541
Other costs	69,204	35,504
Consultancy	316,596	462,266
Wages and salaries	579,178	356,372
National insurance	62,185	31,097
Pension costs	27,887	17,591
	<u>1,157,019</u>	<u>945,371</u>
<b>Grants to institutions</b>		
Ballinderry Rivers Trust	-	5,000
Bristol and Avon Rivers Trust	4,600	-
Community Forest Trust	13,863	22,145
Eden Rivers Trust	5,600	-
Essex and Suffolk Rivers Trust	1,598	-
Lune Rivers Trust	22,312	23,682
Mersey Rivers Trust	92,210	11,438
Ribble Rivers Trust	144,194	103,866
South Cumbria Rivers Trust	43,184	29,364
South East Rivers Trust	82,333	-
Thames Rivers Trust	5,000	-
Tyne Rivers Trust	4,600	4,600
Wear Rivers Trust	4,600	4,600
West Cumbria Rivers Trust	51,497	27,846
Westcountry Rivers Trust	9,200	-
Wyre Rivers Trust	9,737	3,585
Other grants to institutions	313,478	65,708
	<u>808,006</u>	<u>301,834</u>
<b>Total</b>	<u>1,965,025</u>	<u>1,247,205</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 8 Education and Rivers Trust development

	Total funds 2017 £	Total funds 2016 £
<b>Activities undertaken</b>		
Seminar costs	4,546	5,423
Other costs	41,632	32,310
Wages and salaries	9,823	6,324
National insurance	1,055	552
Pension costs	472	312
	<u>57,528</u>	<u>44,921</u>
<b>Support costs</b>		
Office costs	9,300	24,751
Travel	1,171	6,235
Consultancy	628	6,009
Exchange rate (gain)/loss	(3,553)	(6,694)
Wages and salaries	14,244	88,444
National insurance	1,530	7,718
Pension costs	684	4,366
Depreciation	5,055	4,128
	<u>29,059</u>	<u>134,957</u>
<b>Total</b>	<u>86,587</u>	<u>179,878</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 9 Analysis of governance and support costs

	General support £	Governance £	Total 2017 £	Total 2016 £
Office costs	9,301	264	9,565	28,188
Travel	1,171	84	1,255	9,200
Consultancy	628	-	628	6,049
Exchange rate (gain)/loss	(3,553)	-	(3,553)	(6,694)
Wages and salaries	14,244	1,564	15,808	105,368
National insurance	1,530	168	1,698	9,195
Pension cost	684	75	759	5,201
Depreciation	5,055	-	5,055	4,128
Auditor's remuneration - charity	-	6,987	6,987	7,088
Auditor's remuneration - subsidiary	-	1,320	1,320	1,822
Trustees expenses reimbursed	-	660	660	1,478
	<u>29,060</u>	<u>11,122</u>	<u>40,182</u>	<u>171,023</u>

The Trust initially identifies the total cost of its support functions and then apportions the element associated with the governance of the charity to governance costs. The remainder of these support costs are incurred in developing the River Trusts and Education.

### 10 Government grants

The charity receives European and UK government grants primarily to fund revenue project costs. Most grants received contain performance criteria which must be completed by the charity before they become fully entitled to the associated income.

The amount of grants recognised in the Statement of Financial Activities was £1,915,202 (2016 - £1,079,455).

### 11 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

5 trustees received reimbursement of travel and subsistence expenses amounting to £660 in the current year (2016 - 6 trustees; £1,478).

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 12 Staff costs

The aggregate payroll costs were as follows:

	2017 £	2016 £
<b>Staff costs during the year were:</b>		
Wages and salaries	604,805	468,064
Social security costs	64,937	40,844
Pension costs	29,121	23,102
	<u>698,863</u>	<u>532,010</u>

The average monthly number of persons employed by the group during the year was as follows:

	2017 No	2016 No
	<u>17</u>	<u>13</u>

The number of employees whose emoluments fell within the following bands was:

	2017 No	2016 No
£70,001 - £80,000	-	1
£80,001 - £90,000	<u>1</u>	<u>-</u>

The key management personnel of the group comprises A Rickard, T Wieringa, A Maltby, B Bendall, Dr R Collins and D Johnson.

The total employee benefits of the key management personnel of the group were £358,022 (2016 - £324,623). The composition of the key management group changed midway through the prior financial year.

### 13 Auditors' remuneration

	2017 £	2016 £
Audit of the financial statements	<u>8,307</u>	<u>8,910</u>
<b>Other fees to auditors</b>		
All other assurance services	<u>8,652</u>	<u>-</u>



# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 14 Net incoming/outgoing resources

Net incoming/(outgoing) resources for the year include:

	2017 £	2016 £
Depreciation of fixed assets	<u>5,055</u>	<u>4,128</u>

### 15 Taxation

The company is a registered charity and is therefore exempt from taxation on its charitable activities.

### 16 Tangible fixed assets

#### Group

	Office and other equipment £
<b>Cost</b>	
At 1 January 2017	43,966
Additions	<u>2,600</u>
At 31 December 2017	<u>46,566</u>
<b>Depreciation</b>	
At 1 January 2017	34,326
Charge for the year	<u>5,055</u>
At 31 December 2017	<u>39,381</u>
<b>Net book value</b>	
At 31 December 2017	<u>7,185</u>
At 31 December 2016	<u>9,640</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### Charity

	Office and other equipment £
<b>Cost</b>	
At 1 January 2017	37,702
Additions	<u>2,600</u>
At 31 December 2017	<u>40,302</u>
<b>Depreciation</b>	
At 1 January 2017	30,448
Charge for the year	<u>4,065</u>
At 31 December 2017	<u>34,513</u>
<b>Net book value</b>	
At 31 December 2017	<u>5,789</u>
At 31 December 2016	<u>7,254</u>

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 17 Fixed asset investments

#### Charity

	2017 £	2016 £
Shares in group undertakings	<u>200</u>	<u>200</u>

#### Shares in group undertakings

	Subsidiary undertakings £
<b>Cost</b>	
At 1 January 2017	<u>200</u>
At 31 December 2017	<u>200</u>
<b>Net book value</b>	
At 31 December 2017	<u>200</u>
At 31 December 2016	<u>200</u>

#### Details of undertakings

Details of the investments in which the group holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held	Principal activity
<b>Subsidiary undertakings</b>				
River Ecosystem Services Limited	England and Wales	Ordinary	100%	Environmental consulting activities

The activities of this company are summarised in note 4.

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 18 Debtors

	2017	Group 2016	2017	Charity 2016
	£	£	£	£
Trade debtors	195,111	10,040	194,367	9,000
Due from group undertakings	-	-	17,691	8,064
Other debtors	756	747	-	-
Accrued income	595,942	136,892	594,166	132,977
Prepayments	1,372	3,779	1,372	3,779
	<u>793,181</u>	<u>151,458</u>	<u>807,596</u>	<u>153,820</u>

### 19 Creditors: amounts falling due within one year

	2017	Group 2016	2017	Charity 2016
	£	£	£	£
Trade creditors	200,131	28,989	194,131	23,589
Other creditors	437,635	206,114	437,635	206,113
Accruals	33,638	23,587	29,822	20,803
Deferred income	622,806	306,430	611,143	288,261
	<u>1,294,210</u>	<u>565,120</u>	<u>1,272,731</u>	<u>538,766</u>

#### Deferred income

Group	2017 £
Deferred income at 1 January 2017	306,430
Resources deferred in the period	622,806
Amounts released from previous periods	<u>(306,430)</u>
Deferred income at 31 December 2017	<u>622,806</u>

Income has been deferred on the basis that the relevant performance criteria have not been met.

Charity	2017 £
Deferred income at 1 January 2017	288,261
Resources deferred in the period	611,143
Amounts released from previous periods	<u>(288,261)</u>
Deferred income at 31 December 2017	<u>611,143</u>

Income has been deferred on the basis that the relevant performance criteria have not been met.

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 20 Funds

	Balance at 1 January 2017 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2017 £
<b>Unrestricted funds</b>	<b>278,106</b>	<b>268,533</b>	<b>(97,710)</b>	<b>(54,047)</b>	<b>394,882</b>
<b>Restricted funds</b>					
BrILLiaNCE	(117)	34,842	(34,842)	117	-
CaBA	23,015	311,837	(311,837)	20,000	43,015
Coke Replenish	-	285,109	(285,109)	-	-
EA Your Fisheries Phase 2	1,556	47,350	(48,906)	-	-
Eels	63,420	-	(12,340)	-	51,080
EMFF	-	14,800	(17,097)	2,297	-
Fishmongers' Fisheries	12,013	-	(11,542)	-	471
FRAMES	-	46,823	(58,088)	11,265	-
Greggs PBT	-	101,859	(101,859)	-	-
Humber	82,555	-	(43,499)	-	39,056
Ireland Start-Up	-	34,265	(34,265)	-	-
Keeping Rivers Cool	8,056	-	(2,129)	-	5,927
Natural Course	-	639,882	(565,883)	-	73,999
Nestle (BITC)	4,461	-	(4,461)	-	-
Northern Ireland	8,835	-	(6,948)	-	1,887
PinPoint	3,596	25,417	(21,498)	-	7,515
Source to Tap	(1,175)	113,983	(112,808)	-	-
Strategic Development Fund	68,424	-	(14,004)	-	54,420
Thames Catchment	6,062	703	(6,765)	-	-
TopSoil	-	14,977	(20,651)	5,674	-
Urban Workshops 2017	-	20,758	(20,758)	-	-
WaterCoG	-	75,501	(64,583)	-	10,918
WATERLife	4,938	70,786	(83,893)	10,092	1,923
WWF CaBA Scale-Up	-	54,582	(54,582)	-	-
Other restricted funds	4,521	21,728	(26,678)	4,602	4,173
<b>Total restricted funds</b>	<b>290,160</b>	<b>1,915,202</b>	<b>(1,965,025)</b>	<b>54,047</b>	<b>294,384</b>
<b>Total funds</b>	<b>568,266</b>	<b>2,183,735</b>	<b>(2,062,735)</b>	<b>-</b>	<b>689,266</b>

The charity transferred £54,047 from unrestricted funds to restricted funds to cover overspends on restricted projects.

# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

	Balance at 1 January 2016 £	Incoming resources £	Resources expended £	Balance at 31 December 2016 £
<b>Unrestricted funds</b>				
<b>General</b>				
Core	279,560	214,490	(215,944)	278,106
<b>Restricted funds</b>				
BrILLiance	-	-	(117)	(117)
CaBA	111,186	235,289	(323,460)	23,015
EA Your Fisheries Phase 2	-	12,500	(10,944)	1,556
Eels	64,583	-	(1,163)	63,420
Fishmongers' Fisheries	-	12,500	(487)	12,013
FRAMES	-	3,559	(3,559)	-
Greggs PBT	-	84,375	(84,375)	-
Humber	172,034	-	(89,479)	82,555
Ireland Start-Up	1,522	-	(1,522)	-
Keeping Rivers Cool	8,532	-	(476)	8,056
Natural Course	-	396,955	(396,955)	-
Nestle (BITC)	-	5,000	(539)	4,461
Northern Ireland	19,414	-	(10,579)	8,835
PinPoint	-	45,000	(41,404)	3,596
Source to Tap	-	-	(1,175)	(1,175)
Strategic Development Fund	68,701	-	(277)	68,424
Thames Catchment	10,000	-	(3,938)	6,062
TopSoil	-	8,467	(8,467)	-
WaterCoG	-	34,238	(34,238)	-
WATERLife	-	147,352	(142,414)	4,938
Water Stewardship (CamEO)	-	41,000	(41,000)	-
Other restricted funds	1,938	53,220	(50,637)	4,521
<b>Total restricted funds</b>	<b>457,910</b>	<b>1,079,455</b>	<b>(1,247,205)</b>	<b>290,160</b>
<b>Total funds</b>	<b>737,470</b>	<b>1,293,945</b>	<b>(1,463,149)</b>	<b>568,266</b>

## The Rivers Trust

### Notes to the Financial Statements

#### Year Ended 31 December 2017

##### Description of funds:

The above projects can be summarised as follows:

**BRILLIANCE:** an ESIF funded project to support a housing developer in restoring and conserving a local waterway.

**Catchment Based Approach (CaBA):** funds received from Defra under the catchment based approach initiative support to provide national technical support to all NGO catchment partnerships in England and Wales and to support additional specific aspects identified and determined by the CaBA National Steering (Support) Group.

**Coke Replenish:** a large catchment based program fully-funded by Coca Cola Foundation.

**EA Your Fisheries:** a project funded by the EA to enable the better understanding and protection of rivers across England and meet the Fisheries priorities and Water Framework Directives responsibilities for these bodies.

**Eels:** funding to support continued development work related to Eel populations.

**Ireland Start-up:** funding provided by the Eire government to promote rivers trust development in the Republic of Ireland.

**Fishmongers' Fisheries:** a grant from the Fishmongers' Company for the Trust to collaborate with the Angling Trust to evaluate freshwater fisheries management in England, Wales and Northern Ireland.

**FRAMES:** a partially-funded EU project to develop flood resilience through the multi-layer safety (MLS) concept, which integrates the three aspects of prevention, mitigation and emergency response to flooding.

**Greggs PBT:** this project is fully-funded by the Greggs Foundation and is designed to engage and directly benefit local communities through education and participation within environmental projects that will target young people and the disadvantaged.

**Humber:** funding provided by Associated British Ports by way of mitigation for the Green Port Development to undertake river improvements to aid fish passage in the catchments flowing into the Humber Estuary.

**Keeping Rivers Cool:** a fully-funded project in partnership with the Environment Agency to make riparian shade data available to rivers trusts and Catchment Based Approach partnerships to help them to combat climate change impacts etc.

**Natural Course:** a partially-funded EU Project to support the implementation of the North West (NW) River Basin Management Plan by building the strategic capacities needed in authorities and stakeholders. This will lead to new ways of working that will make protecting water resources in the NW more achievable and more affordable.

**Nestle (BITC):** a project fully-funded by Nestle to investigate innovative methods for farmers to better understand, act-upon and reduce their impact on water quality and water consumption.

# **The Rivers Trust**

## **Notes to the Financial Statements**

### **Year Ended 31 December 2017**

**Northern Ireland Trust Development:** funding provided by the Northern Ireland Environment Agency to assist the establishment of charitable rivers trusts in Northern Ireland.

**PinPoint:** grant funding from Natural England to train rivers trusts and others to promote catchment sensitive farming.

**Source to Tap:** a fully-funded project to develop cross-border catchment management both north and south of the Irish border funded by the EU (Interreg) with the Government of Ireland and Northern Ireland Executive providing match-funding.

**Strategic Development Fund:** a fund from donations received, established to carry out strategic development in accordance with the Trust's objectives.

**Thames Catchment:** a grant from the Fishmongers' Company for the Trust to support the development of a rivers trust in the Thames basin. This project was successfully completed during 2017.

**TopSoil:** a partially-funded EU project which explores the possibilities for using the uppermost soil layers to solve current and future water challenges.

**Urban Workshops (CaBA):** a project fully-funded by the Environment Agency which brings together key CaBA stakeholders, including local authorities and Catchment Partnerships, to drive knowledge exchange and the building of capacity across a range of issues including strategic targeting and design of interventions, opportunities for collaboration, current barriers to delivery and funding.

**Water Co-Governance (WaterCoG):** a partially-funded EU project to explore the role of increased stakeholder involvement in the management of water in the North Sea Region.

**WaterLife:** a partially-funded EU project involving civil society and the private sector in the delivery of the Water Framework Directive across the EU and restoring rivers to good ecological status. This project was successfully completed during 2017.

**Water Stewardship (CamEO):** a project fully-funded by WWF to extend a project to deliver bespoke water sensitive farming advice to reduce diffuse water pollution from agriculture in the Cam Ely Ouse (CamEO) catchment to help deliver WFD improvements.

**WWF CaBA Scale-Up:** a project fully-funded by WWF to upscale our successful work at a local level on Water Stewardship to a national level and to integrate with CaBA.



# The Rivers Trust

## Notes to the Financial Statements

Year Ended 31 December 2017

### 21 Analysis of net assets between funds

#### Group

	Restricted funds £	Unrestricted funds £	Total funds £
Tangible fixed assets	-	7,185	7,185
Current assets	1,588,594	387,697	1,976,291
Current liabilities	(1,294,210)	-	(1,294,210)
Total net assets	<u>294,384</u>	<u>394,882</u>	<u>689,266</u>

### 22 Share capital

The charitable company is limited by guarantee and has no share capital. In the event of winding up the liability of each member is limited to £1.

### 23 Pension and other schemes

#### Defined contribution pension scheme

The group operates 2 defined contribution pension schemes. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £29,121 (2016 - £23,101).

Contributions totalling £(3,412) (2016 - £Nil) were payable to the scheme at the end of the year and are included in creditors.

## **The Rivers Trust**

### **Notes to the Financial Statements**

#### **Year Ended 31 December 2017**

##### **24 Related party transactions**

During the year the charity received total donations of £101,004 (2016 - £99,647) from related parties. There were no conditions attached to these donations.

A Trustee is the Chief Executive Officer of the Westcountry Rivers Trust (WRT). During the year, The Rivers Trust purchased services amounting to £38,501 (2016 - £27,491) from WRT. During the year, The Rivers Trust received £1,500 (2016 - £1,650) in membership fees from WRT. There was a balance outstanding of £14,367 (2016 - £10,732) due to WRT at the year end.

A Trustee is the Chief Executive Officer of the Ribble Rivers Trust (RRT). During the year, The Rivers Trust purchased services amounting to £182,986 from RRT. During the year, The Rivers Trust received £1,500 in membership fees from RRT. There was a balance outstanding of £58,214 due to RRT at the year end. As this related party connection commenced during the financial year no comparative disclosure has been made.

A Trustee is the Chief Executive Officer of the Norfolk Rivers Trust (NRT). During the year, The Rivers Trust purchased services amounting to £40,274 (2016 - £41,072) from NRT. During the year, The Rivers Trust received £1,500 (2016 - £1,500) in membership fees from NRT. There was no balance outstanding (2016 - £4,318 creditor) with NRT at the year end.

##### **25 Control**

The ultimate controlling party are the Trustees.